

FORT WALTON BEACH, FLORIDA

www.fwb.org

(850) 833-9500



**FY 2021-22
ADOPTED BUDGET**

City of Fort Walton Beach, Florida

107 Miracle Strip Parkway SW, Fort Walton Beach, FL 32548

www.fwb.org

PHONE DIRECTORY

Mayor and City Council	833-9509	Fire Services (emergencies 911)	
City Manager	833-9504	Administration	833-9565
Public Information	833-9504	Recreation & Cultural Services	
Administrative Services		Cemetery (Beal Memorial)	833-9618
Human Resources	833-9507	Auditorium	833-9583
Information Technology	833-9620	Golf Course	833-9664
Police Services (emergencies 911)		Heritage Park & Cultural Center	833-9595
Administration	833-9547	Library	833-9590
Dispatch	833-9533	Tennis Center	244-4566
Records	833-9543	Public Works & Utility Services	
Growth Management		Administration	833-9613
Administration	833-9607	Field Office	833-9613
Building & Permitting	833-9605	Garbage Collection	833-9655
Code Enforcement	833-9601	Streets & Stormwater	833-9932
Planning & Zoning	833-9927	Water Operations	833-9630
City Clerk	833-9509		
Financial Services			
Accounting	833-9504		
Customer Service (Utility Billing)	833-9500		
Purchasing	833-9524		

Cover photo by Douglas Rainer

Budget Availability

Reference copies of the annual budget are available at the City Clerk's Office and Library.
The budget may also be viewed and printed from the City's website: www.fwb.org.



CITY OF FORT WALTON BEACH, FL

107 Miracle Strip Parkway SW, Fort Walton Beach, FL 32548
850-833-9500



www.fwb.org

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CITY OF FORT WALTON BEACH, FL

City Council



Left to right (standing):

David Schmidt, Nic Allegretto, Nathan Kelley, Kirby Locklear, and Travis Smith

Left to right (seated):

Mike Holmes, Mayor Dick Rynearson, and MG Moran

Council members are elected in odd years for four-year staggered terms. City Council meets on the second and fourth Tuesday of each month at 6:00 p.m. in the City Council Chambers located at 107 Miracle Strip Parkway, Fort Walton Beach, Florida.

Appointed Officers

City Manager – Michael D. Beedie, PE

City Clerk – Kim M. Barnes, MMC

City Attorney – Hayward Dykes, Jr.

Department Directors

Finance – Julio Lacayo, Jr.

Fire Services – Ken Perkins, Chief

Growth Management – Chris Frassetto

Human Resources – Tarey Franxman

Police Services – Robert Bage, Chief

Public Works & Utility Services – Daniel Payne, PE

Recreation & Cultural Services – Jeff Peters

Core Values

Rather than being just words found on the website or located at the top of a letterhead, these core values are the guiding principles by which City Council, Department Directors, and City Staff will conduct themselves, allocate resources, and prioritize goals and objectives. These principles form a non-negotiable code of conduct and will guide our government on who we hire, how we train, and how we reward. These values will define who we are, what we stand for, and influence policies, procedures, and guidelines.

Adopted by City Council in May 2011, after a collaborative effort by Department Directors and the City Manager to consolidate employee suggestions, these five core values represent the first milestone in instituting the City's new Performance Excellence Program.

Integrity

We will conduct ourselves in an honest, trustworthy, and ethical manner.

Accountability

We will take full responsibility for our actions, resources, and attitudes.

Teamwork

We will work together to provide quality services.

Customer Service

We will be professional, use all available resources, and strive to meet the needs of our customers.

Continual Improvement

We will promote a culture that seeks to better our organization.

Adopted by City Council in September 2011, after a collaborative effort by Department Directors and the City Manager, the updated Vision and Mission for the City are as follows:

Vision

The City of Fort Walton Beach: a recognized leader in the provision of Community Services.

Mission

To enhance and protect the Community by providing quality services.

Strategic Plan

Adopted in May 2021

City Council’s primary responsibility is to shape public policy to achieve the citizens’ desires for the future. As time passes, the complexion of a community, its residents and leaders change, as do the priorities of the community. There is probably no more daunting a task that any community faces than planning for its future and identifying future priorities. The Strategic Plan is a multiyear plan and the budget process determines which parts of the Plan receive resources each year. Each Objective is in line with the City’s Vision, Mission Statement and Core Values. Throughout this document, Strategic Plan Objectives have been tied to expenses, capital improvement projects, and performance measures – look for the icons below

Objective #1 – Downtown Master Plan / Around the Mound Implementation

In April 2021, City Council allocated up to \$1 million as a match to FDOT to begin the PD&E phase of Around the Mound in FY 2021-22; the implementation of the Downtown Master Plan continued in FY 2020-21 with the Infrastructure Master Plan and Library Relocation Study.



Objective #2 – Expansion of City Recreation Amenities

The demolition of the existing Field Office Complex, the completion of a Phase II Environmental Site Assessment and the design of the Preston Hood Athletic Complex Expansion will be completed in FY 2021-22.



Objective #3 – Public Safety

For FY 2021-22, one (1) Code Enforcement Officer and a School Safety Officer Program at Okaloosa Academy were added. The design of a new Westside Fire Station will be completed as well as the FWBPD Training Facility & Shooting Range.





City Manager's Budget Message



October 1, 2021

Honorable Mayor, City Council Members, and Citizens:

It is my pleasure to submit the FY 2021-22 municipal budget. The City of Fort Walton Beach budget is designed to meet the highest standards of municipal budgeting. This budget continues the City's commitment of providing high quality services in a cost-controlled manner, developing an assortment of revenues to fund programs and maintaining prudent cash reserves. This year's budget process emphasizes sound fiscal management and sustainability to achieve the goals established by citizens, City Council, and staff.

The FY 2021-22 budget of \$52,861,351 is \$3.2M, or 6.63%, more than the adopted FY 2020-21 budget; the increase is primarily due to the inclusion of Capital Improvement Projects in the General Fund, Enterprise Funds (Utilities & Stormwater), and the CRA Fund. The budget is predicated on maintaining the current millage rate of 5.3293 mills; as a result ad valorem revenues will increase by 5.97% citywide.

ECONOMIC ENVIRONMENT

FY 2020-21 brought about numerous challenges, including reopening from the COVID-19 Pandemic, which required the employees of the City of Fort Walton Beach to rise to the challenge and adapt on-the-fly to continue conducting the business of the City in a professional and safe manner. COVID-19 resulted in a shutdown of the local economy from late March to the end of May in 2020, which negatively affected many of our revenue sources for FY 2020-21. As a result, the projections for State-shared revenues in FY 2020-21 were much lower than normal and capital projects were put on hold due to the uncertainty of revenue sources.

Emerging from the COVID-19 Pandemic, City employees adapted quickly and developed alternative service delivery methods to remain available to our customers. As a result, the City is now providing services more efficiently through the adoption of new procedures on how to conduct business while maintaining the highest level of customer service that our constituents have grown accustomed to.

As a result of COVID-19, the City of Fort Walton Beach received the following grants from the Federal Government via the CARES Act and American Rescue Plan Act of 2021 in the amounts of \$3,792,200 and \$3,651,981, respectively, to assist with the response and recovery from the Pandemic.

Unemployment in Okaloosa County is 3.7% as compared to 6.9% a year ago. Unemployment in the State of Florida is 5.0% with the National average at 5.8%.

The State of Florida revenues have rebounded and are forecast to increase 8.13% year-over-year. These changes show increases in demand for services and consumption of goods. However, the communication services tax revenues have declined in projections over the last few years due to the bundling of taxable wireless services.

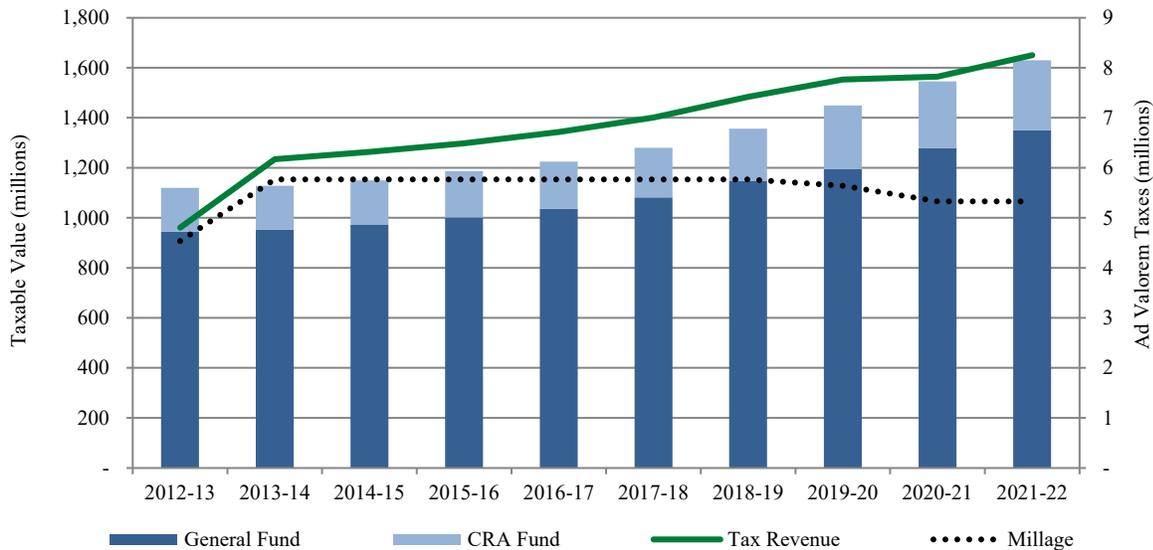
On a brighter note, the Okaloosa County Property Appraiser anticipates a 5.97%, or \$92M, increase in taxable assessed property values for the City, as the real estate market continues its recent boom.

TOP BUDGET ISSUES

Current Year – FY 2021-22	Prior Year – FY 2020-21
CIP's \$4,800,000 ▲ <i>Capital Improvements Programs were added throughout the various Funds.</i>	Fire Assessment Fee \$1,152,767 ▼ <i>Fire Assessment Fee is implemented (1/1/2020) and is designed to offset the costs of Fire Protection Services.</i>
Insurance Benefits <i>Health insurance premium rates remained flat for FY21-22.</i>	Insurance Benefits \$400,000 ▲ <i>Increase of 10.5% in overall rates for health insurance.</i>
State-Shared Revenues \$222,824 ▲ <i>Have rebounded and show a healthy 8.13% increase year-over-year.</i>	State-Shared Revenues \$620,721 ▼ <i>A decrease of 39.23% year over year as a result of COVID-19.</i>

Property Taxes

The City's 2021 gross taxable property value for operating purposes is \$1.637 billion, an increase of \$92 million, or 5.97%, from the 2020 final gross taxable property value of \$1.544 billion. Property taxes primarily fund General Fund operations. However, property taxes paid by certain residents and businesses located in areas targeted for specific improvements to eliminate blight and improve infrastructure are allocated to the Community Redevelopment Agency (CRA) Fund.



Staffing and operational cuts were made in FY 2011-12 and FY 2012-13. In FY 2013-14, the City simply did not have room to “do more with less” and raised the millage rate to 5.7697 mills. As property values continue to rise, the City lowered the millage rate to the rolled-back rate of 5.6395 mills in FY 2019-20 and lowered it to 5.3293 mills in FY 2020-21. The FY 2021-22 proposed budget is predicated on maintaining the current millage rate of 5.3293 mills. The rolled back rate for FY 2021-22 is 5.0844 mills. One mill equals \$1 per \$1,000 of taxable property value.

Wage Adjustments

The Pay & Classification Study was completed and implemented in FY 2019-20. Human Resources and Finance implemented the recommendations of the study for each position minimum and adjusted the compressed salaries for the affected employees. Furthermore, the position reclassifications were adopted within our current position management structure.

In the Proposed FY 2021-22 Budget, there is a 3% Cost of Living Adjustment (COLA) effective on October 1, 2021 and a 2.0% Length of Service Adjustment (effective on the employee's anniversary date) for all general employees. Sworn Police Department employees will receive the 3% COLA on October 1, 2021 and step increases on their anniversary date based on the pay grade and step plan adopted with the Pay & Classification Study. Step increases for Fire Bargaining Union Members will be based on the current pay grade and step plans adopted with the current Collective Bargaining Agreements. The COLA equates to an increase of \$456.8K and the Length of Service adjustments will equate to an increase of \$138.9K for an overall cost of \$595.7K in the budget.

Pension Defined Benefit Changes

The City is required to maintain its three defined benefit pension plans in a fiscally sound manner. Investment earnings and employee/employer contributions comprise the plans' income. General employees and police officers currently contribute 5% of wages while firefighters contribute 8% of wages into their respective plans. The City's annual contribution, as a percent of payroll, is based on actuarially determined contribution levels except for the General Pension Plan which has switched from a percentage to a fixed dollar amount.

The actuary determines City contribution requirements using estimated future earnings of members of the plan, as well as other assumptions on investment returns, retirement age, and, among others, expected mortality. Minimum benefits for both the Police and Fire Defined Benefit Plans are mandated by Florida State Statutes 175 and 185. The Police and Fire Plans both meet or exceed these minimum benefit levels.

The City's contribution to the General Employees defined benefit plan is budgeted at \$551K, which is a decrease of \$472K over the prior year. This plan was closed to new entrants in January 2010. The City's contribution to the Police Officers plan is budgeted at \$1.21M and the contribution to the Firefighters plan is budgeted at \$1.39M, which is a combined increase of \$222K.

Insurance Increases

In 2010, the Federal Government passed the Patient Protection and Affordable Care Act. The Act, which mandates, among other things, that employers offer specific medical insurance for any employee working more than thirty (30) hours per week, has had a negative impact on the cost of providing such insurance. This year the insurance premiums rate remained flat which resulted in no increases to the health insurance costs to our employees.

The City contributes 100% of the premium for employee coverage in its Standard Insurance Plan and 75% of the employee coverage for those who elect the Premium Insurance Plan. For employees hired before October 1, 2008, the City contributes 75% of all dependent coverage. Employees hired after this date receive a 50% contribution from the City for all dependent coverage.

The City issued a Request for Proposals for insurance coverage in FY 2020-21 that resulted in a 0% increase in premiums for FY 2021-22.

Fleet Replacement

The City's Fleet Replacement Program (FRP) is a planning and budgeting tool that identifies the replacement of vehicles with a value greater than \$10,000 and a useful life of eight years or more. The replacement criteria provides a mechanism for the systematic evaluation of vehicle utilization and repair/maintenance costs and serves as a guide for efficient and effective replacement.

Generally speaking, police patrol vehicles are replaced on an 8-year cycle and the remainder of the fleet on a 10-12 year cycle. Each year as part of the budget process, the fleet is evaluated based on established replacement criteria and a ten-year schedule of replacements is developed depending on a projection of available fiscal resources and the evaluation scoring. Vehicle replacements are funded objectively based on established criteria and funding resources. To maximize the useful life of vehicles and meet service delivery levels, vehicles may be transferred between departments prior to disposal. Prior to replacing a vehicle, an analysis is performed to determine if a less expensive mechanism would meet employee needs at a reduced operating expense to the City or if the vehicle should be removed from the fleet without replacement.

According to the economic theory of vehicle replacement, over time vehicle capital costs decline while vehicle operating costs increase. Ideally, vehicles should be replaced around the time that annual operating costs begin to outweigh annual capital costs. Since 2014, the City, working under a future sustainability plan, has funded replacements based on the FRP. Vehicles totaling \$745K are scheduled for replacement in FY 2021-22. Detailed information on vehicle replacement can be found in the Fleet Replacement Schedule (reference Table of Contents).

OTHER ASSUMPTIONS & CHANGES

REVENUES (reference Table of Contents for detail location)

1. Revenues are estimated at conservative levels to guard against unanticipated economic shifts, legislative changes, or collection levels. General government revenues are largely budgeted based on historical collection and growth levels. Ad Valorem and State shared revenues are budgeted based on external estimates received from their respective authorities. Enterprise revenues are based on historical usage and/or number of customers.

A new five-year utility rate study, which includes water & sewer, sanitation and stormwater, has been completed. The study determines the required rates to generate sufficient revenue to sustain renewal and replacement reserves and account for debt service requirements and will be updated on an annual basis to account for real-time revenues, expenses, and changes within the enterprise systems. The Proposed FY 2021-22 Budget includes Year 2 of the five-year rate study, which was adopted by City Council on August 11, 2020.

The Fire Services Assessment was implemented in January 2020 on the City's utility bill. For FY 2021-22, the Fire Services Assessment is included on the property tax bill and collected through the Uniform Collection Methodology. Information about the FY 2021-22 Fire Services Assessment was included on the TRIM Notice mailed out to property owners in August 2021.

The State of Florida's revenue projections for FY 2021-22 are significantly higher than FY 2020-21 and are a result of reopening and recovery from the COVID-19 Pandemic.

2. Use of Reserves – Appropriations from fund balance (governmental funds) or net assets (enterprise funds) are budgeted as follows:
 - a. General Fund - \$1.29M from unassigned Fund Balance.
 - b. Law Enforcement Trust Fund - \$9K from fund balance for forfeiture and equipment related expenses.
 - c. Florida Building Code Fund - \$146K
 - d. Utilities Fund - \$1.92M from unassigned Fund Balance.
 - e. Sanitation Fund - \$31K from unassigned Fund Balance.
 - f. Stormwater Fund - \$498K from unassigned Fund Balance.

EXPENSES (reference Table of Contents for detail location)

1. Wages have been adjusted as previously discussed.
2. Benefits have been adjusted as follows:
 - a. Medical insurance – health insurance premiums remained flat.
 - b. Employee defined benefit pension – as previously discussed, for a total impact of \$3.29M.
3. Computer replacements are budgeted at a total cost of \$99K; reference the Table of Contents for detail location of the FY 2021-22 IT replacement schedule, which details each replacement.
4. The following vehicle and equipment replacements and capital outlay items are budgeted at a total cost of \$745K. Reference the Table of Contents for the FY 2021-22 vehicle replacement schedule location.
 - a. General Fund – 5 Police Patrol Cars; 2 Trucks/SUVs; library books; preliminary planning and design of a new City Hall Complex; ADA accessible playground equipment, leveling tee boxes, and roof replacement at Fire Station #7.
 - b. Florida Building Code Fund – 1 Truck.
 - c. Utilities Fund – 2 Trucks.
 - d. Sanitation Fund – 1 Knuckle Boom; 1 Container/Weld.
5. The following capital improvement projects (CIPs) are budgeted at a total cost of \$4.8M. Please reference the Table of Contents for location of more detailed information for CIPs.
 - a. General Fund – street resurfacing, pedestrian and intersection improvements, FWB Recreation Center Expansion design, Liza Jackson Park design, FWB Golf Club irrigation replacement, street lighting upgrade on Eglin Parkway (U.S. Highway 98, Ferry Road-City limits only), sidewalk improvements, design of Westside Fire Station, design of FWBPD shooting range & training facility, Lewis Turner area traffic analysis.
 - b. Community Redevelopment Agency Fund – Landing Improvements, Downtown parking lot improvements, install wayfinding in West Waterfront (Beal Parkway & Uptown Districts), design of new Museum building.

- c. Utilities Fund – Freedom Beacon 12-inch Water Main & 6-inch Force Main, Sewer Line Rehabilitation, Water Meter Replacements, Lift Station #22 Replacement.
 - d. Stormwater Fund – Stormwater Improvements (Cecelia Drive NW to Oakland Circle NW from Memorial Parkway NW); Design of Regional Stormwater Management Facilities in the Mar Walt Drive Area and CTP Area
 - e. Beal Memorial Cemetery Fund – Construction of New Cemetery Office Building, development of new cemetery plots.
6. Certain capital improvement projects, grants, and/or purchases that were authorized, budgeted, and appropriated by City Council in a prior fiscal year but are incomplete as of September 30th are carried forward into the new fiscal year. These special projects and purchase order encumbrances are identified in the budget resolution at the end of the document.

ACKNOWLEDGEMENTS

Preparation of this budget would not have been possible without the resiliency and dedication of the Finance Department Staff, including Julio Lacayo, Jr., Finance Director, and Carol Godwin, Budget Analyst. I would like to express my appreciation to all Department Directors and staff who assisted and contributed to the preparation of this budget.

I would also like to thank the Mayor and City Council for their commitment to conducting the financial operations of the City of Fort Walton Beach in a responsible and progressive manner.

Sincerely,



Michael D. Beedie
City Manager



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished Budget
Presentation Award*

PRESENTED TO

**City of Fort Walton Beach
Florida**

For the Fiscal Year Beginning

October 01, 2020

Christopher P. Morill

Executive Director

Budget Overview

The fundamental purpose of the City’s budget is to link what City Council wants to accomplish for the community with the resources necessary to do so. As such, the budget offers more than just financial elements – it presents an overview of the City's overall operations. This document is intended to provide City Council and our citizens with a plan addressing financial, operational, and policy issues. The budget serves as a:

Policy Document – The budget presents financial policies, addresses Strategic Plan goals, and identifies the short and long-term impact programs, services, and capital improvements will have on the City’s operations and finances.

Financial Plan – The budget outlines the financial structure and operational changes required for financial stability, including the capital improvements program and debt management information.

Operations Guide – The budget provides direction to departments by identifying the relationships between organizational units and programs, identifying the workforce and historical data on operations, identifying the impact of capital spending, and establishing measurable performance goals and objectives for managers to evaluate the effectiveness of their organization.

Communication Device – The budget is presented in a format that is easily understood using charts and graphs, icons, statistical information, and narrative descriptions.

The budget is a financial operational plan estimating expenditure for a given period and the proposed means to finance those objectives. The State of Florida requires municipalities to prepare a balanced budget, whereby enough resources must be identified to fund programs and services. The fiscal year for all Florida cities begins October 1st and ends September 30th.

The sheer volume and complexity of information can make the budget an imposing document. The reader should always keep in mind that this document answers two core questions: “Where is the City of Fort Walton Beach’s money coming from?” and “How will that money be used?”

FUND STRUCTURE

An important concept in governmental accounting and budgeting is the division of the budget into categories called funds. Funds are separate fiscal accounting entities. Budgeting and accounting for revenues and expenditures in this manner is called fund accounting. Fund accounting allows a government to budget and account for revenues and expenditures restricted by law or policy. Governments may use any number of individual funds in their financial reporting; however, generally accepted accounting principles (GAAP) require all these individual funds to be aggregated into specified fund types. Any fund constituting 10% or more of the appropriated budget is considered a “major” fund.

The City’s Business is *SERVICE*

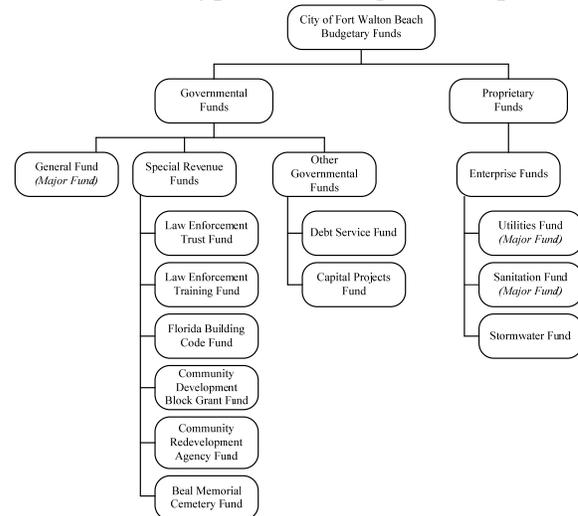
We are committed to providing quality service to our community in ways that are responsive and caring by working together to serve our residents.

We believe that the success of our organization depends upon the teamwork, mutual trust, and honesty achieved through our commitment to the following **Core Values:**

- **Integrity:** we will conduct ourselves in an honest, trustworthy, and ethical manner.
- **Accountability:** we will take full responsibility for our actions, resources, and attitudes.
- **Teamwork:** we will work together to provide quality services.
- **Customer Service:** we will be professional, use all available resources, and strive to meet the needs of our customers.
- **Continual Improvement:** we will promote a culture that seeks to better our organization.

There are basically three groups of funds in governmental accounting:

- Governmental Funds – account for activities supported by taxes, grants, and similar resources and include most governmental functions; fund types include general, special revenue, capital projects, debt service, and permanent.
- Proprietary Funds – account for activities like those often found in the private sector; fund types include enterprise and internal service funds.
- Fiduciary Funds – account for assets not available to support the government’s programs that are held in a trustee or agent capacity; fund types include private-purpose trust, pension and other employee benefit trust, investment trust, and agency funds.



General Fund – Accounts for all financial resources not accounted for in other funds (e.g. human resources, finance, police, fire, recreation, code enforcement, streets).

Special Revenue Funds – Accounts for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes.

- Law Enforcement Trust Fund – grants, forfeitures
- Law Enforcement Training Fund – traffic fines
- Florida Building Code Fund – building permit & inspection fees
- Community Development Block Grant – entitlement grant
- Community Redevelopment Agency – tax increment financing (i.e. ad valorem taxes)
- Beal Memorial Cemetery Perpetual Fund – lot, crypt, and niche sales

Debt Service Fund – Accounts for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Capital Projects Fund – Accounts for financial resources to be used for the acquisition or construction of major capital facilities, thereby more accurately accounting for a variety of one-time facility improvements and construction projects.

Enterprise Funds – Account for operations that are financed and operated in a manner similar to a private business – where the intent of the governing body is that the cost (expenses, including depreciation) of providing the services to the public on a continuing basis be financed and recovered primarily through user charges. Related capital projects are accounted for in the individual enterprise funds.

- Utilities Fund – water, sewer, reclaimed water
- Sanitation Fund – solid waste, recycling, yard waste
- Stormwater – stormwater

A department may have multiple divisions or be financed by multiple funds. The chart below illustrates the relationship between the City’s fund financial structure (e.g. accounting) and the City’s departments (e.g. operations).

		Accounting									
		Department/ Division	General	Law Enf. Trust	Law Enf. Train	FBC	CDBG	CRA	Utilities	Sanitation	Stormwater
Operations	General Gov't \$7.2M	City Council	√								
		City Manager	√								
		Information Tech	√								
		Human Resources	√								
		Risk Management	√								
		City Clerk	√								
		Finance	√								
		Purchasing	√								
		Fleet	√								
		Facilities	√								
	Public Safety \$13.4M	Police	√	√	√				√		
		Fire	√								
	Recreation Services \$7M	Recreation	√								
		Parks/ROW	√								
		Golf Club	√								
		Library	√								
		Museum	√								
	Growth Management \$3.8M	Cemetery	√								
		Growth Mgmt	√					√	√		
		Planning/Zoning	√								
		Bldg Insp/Permits					√				
	Public Works & Utility Services \$19.8M	Code Enforcement	√								
		Fleet	√								
		Facilities	√								
		Streets	√								
		Customer Services							√		
		Utility Services							√		
		Water Operations							√		
Water Distribution								√			
Sewer Operations								√			
Sewer Collection								√			
Sanitation								√			
Stormwater									√		

DEPARTMENT & DIVISION INFORMATION

A Department is a major administrative segment of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area (e.g. Police Department, Recreation & Cultural Services Department). The smallest organizational unit budgeted is a Division. Each division indicates responsibility for one functional area (e.g. Library Division within Recreation & Cultural Services Department). When divisions are combined, a department is formed.

In order to provide City Council and citizens with a well-rounded presentation of each department, the following elements are presented in the annual budget: organizational chart, revenues & expenditures, mission, description, goals & objectives, and accomplishments. The performance metrics reflect an operational plan and demonstrate how dollars and cents are translated into tangible returns for the citizens.

BUDGET BASIS

Annual appropriated budgets are adopted by resolution for all governmental and proprietary funds. The City is not legally required to budget for proprietary or fiduciary funds and those budgets are not included in the City's audited financial statements. The basis of accounting used for purposes of financial reporting in accordance with generally accepted accounting principles (GAAP) is not

the same basis used in preparing the budget document. All funds are budgeted on a cash basis. In GAAP financial statements, however, governmental funds use the modified accrual basis of accounting and proprietary funds use the accrual basis of accounting. During the year, the City's accounting system is maintained on the same basis as the adopted budget, which enables department budgets to be easily monitored through the accounting system. The major difference between the budget and GAAP for governmental funds is that certain expenditures (e.g. compensated absences and depreciation) are not recognized for budgetary purposes but are recorded in the accounting system at year-end. For enterprise funds, the difference between this budget and GAAP is that debt principal payments and capital outlay (i.e. fixed assets) are budgeted as expenditures for budgetary purposes, but depreciation and compensated absences are shown on the financial statements. Staff believes this provides a better day-to-day financial plan. However, all activity is recorded in the accounting system at year-end in accordance with GAAP.

BUDGET PROCESS

This budget continues the City's commitment of using planning processes and citizen input as blueprints for providing services and programs for the betterment of the community.

Planning Processes

	Frequency	Description	Budget Impact
Comprehensive Plan	Long Range Plan - developed in 1990, updated in 2000 & 2011.	Provides direction to guide and control development and redevelopment, as required per Florida Statute Chapter 163.	Budget expenditures (e.g. Capital Improvements Plan) must be concurrent with the Comprehensive Plan.
Vision Plan	Long Range Plan - developed in 1994, updated in 2004 & 2011.	Defines the broad, idealistic values that citizens cherish and desire for their community and creates shared commitments among citizens, City Council, and staff.	Outlines the general allocation of resources to achieve the desired service levels and quality of life.
Strategic Plan	Mid-to-Short Range Plan – first held in 2004 and updated annually.	Translates the Vision Plan into current and future priorities based on importance to City Council and funding availability.	Allows for the reallocation of resources due to changing priorities or economic conditions.
Budget Policy Workshop	Short Range Plan - held annually.	Defines changes to service levels or program objectives based on City Council goals and available fiscal resources.	Provides the framework for developing the current budget.
Capital Improvement Plan	Short-to-Mid Range Plan - updated annually.	Provides estimated dates and costs for the acquisition, construction, replacement, or renovation of facilities and infrastructure.	Provides anticipated 5-year funding level for facilities and infrastructure.

Roles & Responsibilities

The budget process begins in January with the Finance Director and Budget Analyst developing five-year financial forecasts for the General and Enterprise Funds, including best, likely, and worst-case scenarios. Revenue assumptions are developed using financial forecasting software to analyze historical trends and account for any anticipated major economic or legislative changes. Revenue projections are continually updated until the budget is adopted to ensure the amounts are based on the most current information available. Expenditure assumptions are similarly developed in the forecast model considering relevant benchmark indices such as the municipal cost index, consumer price index, and producer price index. New programs and projects are also included to determine the future impact of current financial decisions.

In March or April, the City Council, acting as the Legislative Body of the City, holds Strategic Planning Sessions. The goals set during this meeting are used by staff to formulate the budget policy items that are presented to City Council in June and then utilized to prepare the final Budget. Please reference the Table of Contents for a summary of this Plan. In addition, the icons used to illustrate the strategic goals are seen throughout the budget to notate when a strategic objective is being met. A Budget Policy Meeting is held with City Council in June to determine Council’s priorities and position issues specific to development of the operational and capital budgets for the upcoming fiscal year. City Council’s decisions provide the framework under which the budget is prepared to meet City Council’s programmatic objectives within available fiscal resources projected in the five-year forecasts. The meeting is open to the public and the public is encouraged to attend and participate.



Department Directors are responsible for identifying their staffing needs, operational funding needs within budget development parameters, five (5) year capital requests, as well as corresponding revenue sources to fund their needs. In addition, they must conduct a comprehensive review of departmental goals, objectives, and metrics.

The City Charter charges the City Manager with the duty of presenting a balanced budget to City Council. The budget is considered balanced if the total of all available financial resources (either on hand at the beginning of the year or generated during the year) equals or exceeds the total of all financial requirements. In order to accomplish this goal, a Budget Committee is formed comprised of the City Manager, Finance Director, and Budget Analyst. The Committee conducts comprehensive meetings with Department Directors to review their budget requests and a collaborative effort is undertaken to achieve City Council and department goals within fiscal constraints. The Budget Committee enlists assistance for areas of specialized interests, such as the Information Technology Manager for computer issues and the Administrative Services Director for personnel and risk management issues. Department goals, objectives, and metrics are also evaluated during budget development to determine the effectiveness of program activities and appropriate funding levels.

After the departmental meetings, the Budget Committee finalizes the proposed budget given revenue projections, economic conditions, funding requirements, and City Council program priorities and issues previously identified in the budget process. Once a balanced budget is achieved, it is presented to City Council for consideration.

Community Participation

In FY 2019-20, City Council conducted the first ever Quality of Life Survey of its citizens to assist with setting priorities and determining those areas in which the City should focus its efforts. This information has been incorporated into the proposed budget. The City's website and utility bills contain notices regarding the budget process and the budget meetings held by City Council.

City Council Budget Review

The Mayor and City Council are responsible for reviewing the proposed budget to ensure it meets the goals and objectives of the City, conducting meetings on the budget to enlist public comment, and conducting public hearings prior to the final adoption of the budget.

In June, a budget policy meeting is held with the City Council to review and discuss the proposed budget. The City Manager reviews major issues and Department Directors are present for the discussions and study of the proposed budget. The meeting is open to the public and the public is encouraged to attend and participate.

After the budget policy meeting, a budget workshop is held with City Council in August to discuss the proposed budget to make any final revisions prior to the two public hearings to formally adopt the budget in September. This meeting is also open to the public.

During September, two public hearings on the millage (i.e. property tax) rate and budget are held per State Statute before final budget consideration. These meetings are advertised as part of the agenda and Florida Law requires certain newspaper advertisements prior to the second and final budget hearing. At the public hearings, the public may make formal comment either for or against the proposed budget and ask questions of City Council about the budget.

Budget adoption occurs in September after City Council deliberations and two public hearings. City Council may take action to modify the proposed budget at its discretion. Prior to budget adoption, City Council must adopt a millage rate to support budgeted funding levels. An adopted budget is published no later than October 1st.

Budget Maintenance

Budget maintenance is a year-round activity of the Department Directors, Finance Director, and Budget Analyst. Spending control mechanisms include Finance Department review of purchase requisitions and departmental review of reports presenting budget versus actual revenues and expenditures. These financial reports are prepared and reviewed by staff monthly and provided to City Council quarterly to identify and communicate any spending variances. Performance measures are prepared and reported to Council quarterly to monitor progress against goals and objectives, citizen satisfaction, and benchmarks.

BUDGET SCHEDULE	
January 2021	Five-Year Financial Forecasts Developed
March & May 2021	Strategic Planning Session with City Council
May 2021	Department Budget Submissions <ul style="list-style-type: none">● Revenues● Personnel● Computers● Capital Improvement Projects● Current Year Accomplishments● Budget Year Goals & Objectives● Performance Measures● Fee Schedule● Operating Expenses● Equipment/Vehicles
June 2021	Departmental Budget Reviews
June 29, 2021	City Council Budget Policy Meeting <ul style="list-style-type: none">● Discussion Budget Issues● Set Proposed Millage Rate for TRIM Notice
July 2021	Capital/CIP Ranking Meeting
August 3, 2021	City Council Budget Workshop
September 8, 2021	City Council Meeting – Adopt Tentative Millage Rate and Budget by Resolution
September 27, 2021	City Council Meeting – Adopt Final Millage

Annual appropriations lapse at fiscal year-end except for encumbrances and appropriations related to multi-year projects and other items identified by City Council to be carried over to the next fiscal year. These carry-overs are included in the ensuing year's adopted budget resolution.

Budget Transfers

Operationally, the City functions at a fund level basis allowing budget transfers within funds for individual line items that exceed the budgeted amount without a formal budget amendment. Budget transfers are used only to transfer appropriations between line items within a fund, not to increase the total budget or to transfer resources between funds. Budget transfers are permitted in accordance with Administrative Policy FIN-13. All budget transfers are performed in the City's accounting system by the Finance Department.

Budget Amendment

Per Florida Statute 166.241, the adopted budget may be revised with a budget amendment approved by City Council in the same way the budget was adopted. The resolution adopting the annual budget allows the budget to be amended by resolution provided that a corresponding funding source supports any additional expense. Transfers between funds and increases to a fund's total budget are permitted by resolution adopted by City Council. Frequently, the budget is amended to record grants awarded to the City or other mid-year activities approved by City Council. The budget amendment increases or decreases the total amount of the adopted budget of each fund.

FINANCIAL POLICIES

The financial policies presented below set forth the basic framework for the overall financial management of the City, as well as provide guidelines for evaluating current activities and proposals for future programs.

Financial Planning

Long-Range Planning – Update the Vision Plan every ten (10) years and hold a Budget Policy Meeting annually to ensure current and proposed programs and services reflect the values shared by citizens, City Council, and staff and to evaluate the impact on revenues and/or reserves. Prepare five (5) year General Fund revenue & expenditure projections and five (5) year Enterprise Fund pro-formulas in conjunction with current year budget development to highlight the long-term impact of current decisions. These forecasts include the following assumptions, based on current trends and a Strategic Plan that focuses on economic stability:

- A new five-year utility rate study was implemented in October 2020; for FY 2021-22, Year 2 of the rate study will be implemented. The implementation makes sure the required rates are in place to generate sufficient revenue to sustain renewal and replacement reserves and account for debt service requirements.
- Personal Services in all funds have been adjusted by a 3.0% COLA (General/Police) on October 1, 2021 and 2.0% Length of Service and will be implemented on each employee's anniversary date, except for sworn Fire and Police Department employees, who will follow their adopted grade and step plans.
- Operating Expenses are adjusted by 2% - 3% based on historical patterns.

In each pro-forma, if needed, action has been taken through the use of excess reserves to ensure that there is no deficiency in any Fund. Please reference the Table of Contents for these forecasts.

Asset & Infrastructure Inventory – Evaluate (and reprioritize as necessary) the five-year capital needs of the City annually as part of the budget process. Assets, as defined for purposes of this review, include computers, vehicles, and motorized equipment. Infrastructure improvements (e.g. street resurfacing, water/sewer lines, parks) are evaluated during development of the five (5) year capital improvements program.

Balanced Budget – Prepare a balanced budget each fiscal year in accordance with Florida statutory requirements for municipalities. The budget is considered balanced if the total of all available financial resources (either on hand at the beginning of the fiscal year or generated during the fiscal year) equals or exceeds the total of all financial requirements (either planned spending during the year or funds required to be on hand at the end of the fiscal year). The requirement for a balanced budget is established at the fund level and must be met for each individual fund budgeted. When anticipated revenues exceed budgeted expenses, a non-operating governmental expenditure line “Fund Balance – Reserved for Future Appropriation” or enterprise expense line “Reserved-Undesignated Net Assets” accounts for the excess. In reverse, when budgeted expenses exceed anticipated revenues, a non-operating governmental revenue line “Appropriation from Unassigned Fund Balance” or enterprise revenue line “Appropriation from Net Assets” funds the overage.

Although the budget adopted by City Council is balanced, the budget may become unbalanced during the year due to a natural disaster, civic emergency, grant award, or other City Council action. When these changes occur, a budget amendment must be adopted by resolution of City Council.

Financial Monitoring – Prepare monthly financial reports for the City Manager and Finance Director detailing revenues and expenditures by fund, department, and division. Identify and explain any significant variances between budget and actual. Report financial information to City Council on a quarterly basis.

Revenues

Taxes – Maintain the millage and other tax rates at levels commensurate with the service levels being provided. Services which have a citywide benefit shall be financed with revenues generated from a broad base, such as property and other taxes. Evaluate annually as part of the budget process.

User Fees – Maintain fees and rates at appropriate levels to fund their corresponding purpose, especially in the Enterprise funds. Services where the customer determines the use shall be financed with user fees, charges, and assessments related to the level of service provided. User fees shall be maximized in lieu of general revenue sources for services that can be individually identified and where costs are directly related to the level of service. The extent to which the total cost of providing the service is recovered depends on the nature of the service. For governmental services provided for the public good (e.g. police and fire protection, street maintenance, and land use regulation), it may be appropriate for a substantial portion of the cost to be borne by the taxpayers. For proprietary services provided for the enjoyment of specific residents (e.g. recreation programs, cemetery operations), total cost recovery may be warranted. Evaluate annually as part of the budget process.

Non-Recurring Revenues – Fund recurring expenditures with recurring revenues. One-time revenues will be reserved for future emergencies or projects identified by City Council to the greatest extent possible.

Unpredictable Revenues – Budget unpredictable revenues at conservative levels (e.g. building permits) to safeguard against a shortfall.

Expenditures

Operating Expenses – Pay all current year operating expenses with current year revenues and/or available fund balance.

Contingencies – Appropriate contingency funds in the General Fund and Enterprise Funds to guard against unanticipated price increases (e.g. fuel, utilities), emergency repairs, or revenue shortfalls. The State of Florida allows up to a maximum of 10% of anticipated revenues to be allocated toward contingencies. City practice is to budget 1% of personnel and operating expenses as contingency funds to be used as a last resort. Budget residuals (excess budget funds transferred out of an account by the Finance Department once the budgeted expense has been incurred) will be exhausted before contingency funds are used. The City currently meets this policy for the applicable funds.

Special Project Carryovers – Carry forward into the new year through the budget resolution with the corresponding revenue source of the prior year. These are projects and/or purchases that are incomplete as of September 30th of any fiscal year that will be continued and made part of the appropriations for the ensuing year. These are budget funds for large items (usually capital purchases, projects, or studies) that were authorized and appropriated by City Council in a prior fiscal year but were not spent due to time constraints.

Encumbrance Carryovers – Carry forward into the new year through the budget resolution with the corresponding revenue source of the prior year. In general, purchase orders close out at the end of the fiscal year unless they are identified for carryover as part of the budget process of the ensuing year. These encumbrances were authorized, budgeted, and appropriated by City Council in a prior fiscal year but were not fully receipted in due to the ongoing nature of the expense.

Fund Balance (governmental funds)

Fund balance refers to the difference between current financial assets and liabilities reported in a governmental fund. Since all related assets and liabilities are not reported for governmental funds, fund balance is considered more of a liquidity measure than a net worth measures. Credit rating agencies monitor fund balance levels and strongly consider unrestricted fund balance when determining a local government's creditworthiness. Fund balance is also important to guard against unanticipated events that would adversely affect the financial condition of the City and jeopardize the continuation of necessary public services. There are five (5) types of fund balance:

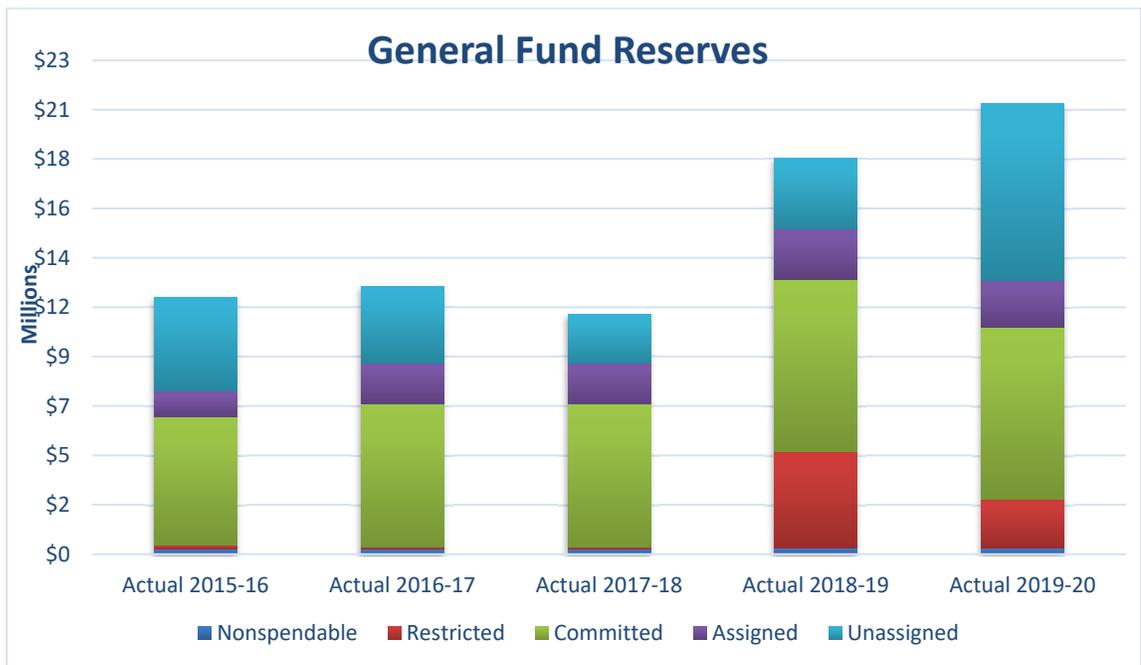
Restricted

1. *Non-spendable (inherently non-spendable)* – resources that cannot be spent because of form (e.g. inventory, long-term loans receivable) or because they must be maintained intact (e.g. endowment principal).

2. *Restricted (externally enforceable limitations)* – resources with limitations imposed by creditors, grantors, laws, regulations, or enabling legislation.
 - Half-Cent Surtax – Okaloosa County voters imposed an additional half-cent surtax to be used for capital projects and non-recurring expenditures. This equates to approximately \$1.6M each year for ten (10) years.

Unrestricted

3. *Committed (self-imposed limitations)* – resources whose use is constrained by limitations that the governing body has imposed and remains binding until removed in the same manner as imposed.
 - Disaster/Emergency Reserve – City Council established a committed fund balance of 30% of annual budgeted expenditures per Resolution 2011-13 adopted August 16, 2011. This equates to \$8.3M in the current year budget.
4. *Assigned (limitation resulting from intended use)* – resources whose use is constrained by a body or official designated by the governing body.
 - Subsequent Year’s Budget – City Council authorizes City management to set forth in the annual budget (and any amendments thereto) fund balance for specific purposes per Resolution 2011-13 adopted August 16, 2011.
5. *Unassigned (residual net assets not otherwise classified)* – total fund balance in excess of the non-spendable, restricted, committed, and assigned fund balances (e.g. surplus). There is currently \$6.87M available in this fund balance.



Changes in Fund Balance

Changes in reserves are anticipated, as displayed below, primarily due to the use of previously appropriated reserves specific to facility and vehicle repairs and replacements, as well as the use of designated Florida Building Code fund reserves, budgeted to assist with the purchase of a new vehicle. This representation of fund balance includes total fund balance.

Changes in Fund Balance - Governmental Funds

	Actual	Budget		Variance FY21 to FY22	
	FY 2020	FY 2021	FY 2022	\$	%
General Fund	\$20,982,816	\$19,976,132	\$18,677,923	-\$1,298,209	-6.5%
Law Enf. Trust Fund	\$96,814	\$86,950	\$77,086	-\$9,864	-11.3%
Law Enf. Training Fund	\$13,529	\$13,529	\$13,529	\$0	0.0%
FBC Fund	\$769,240	\$622,254	\$475,268	-\$146,986	-23.6%
CDBG Fund	\$0	\$0	\$0	\$0	0.0%
CRA Fund	\$3,060,014	\$1,796,864	\$2,683,420	\$886,556	49.3%
Debt Service Fund	\$21,156	\$21,156	\$0	-\$21,156	0.0%
Beal Memorial Fund	\$3,451,682	\$3,427,743	\$3,077,743	-\$350,000	-10.2%

* Amounts depicted in chart include total fund balance

Working Capital (proprietary funds)

Working capital refers to the difference between current assets and current liabilities reported in a proprietary fund. This measure indicates relative liquidity. Credit rating agencies consider the availability of working capital in their evaluations of a local government's creditworthiness. Working capital is also important in mitigating unanticipated events and ensuring stable services and fees.

The City's target level of working capital is 90 days of annual operating expenses, and currently exceeds this level for all funds. It is not feasible to project this measure into the future.

Working Capital Analysis - in Days

	Actual		
	FY 2018	FY 2019	FY 2020
Utilities Fund	422	466	587
Sanitation Fund	241	279	235
Stormwater Fund	671	917	721

Net Assets (proprietary funds)

Net assets refers to the difference between assets and liabilities reported in a proprietary fund, and may be considered a measure of net worth. There are two types of net assets:

1. *Restricted* – funds committed for identified purposes or legally required to be segregated; not available to liquidate liabilities of the current period (e.g. debt service, impact fees).
2. *Unrestricted* – funds not required to be on hand and that have not been identified for a particular purpose; available for capital projects or to balance the budget; the measure of financial health for an enterprise fund.
 - City Council established that unrestricted net assets will be maintained at 33% of operating, debt service, and transfers out per Resolution 2011-13 adopted August 16, 2011. The City currently meets this policy for all funds.

Net Assets Analysis

	FY 2018	FY 2019	FY 2020	<i>Estimate</i>	
				<i>FY 2021</i>	<i>FY 2022</i>
Utilities Fund	94.8%	95.9%	119.3%	90.7%	122.7%
Sanitation Fund	49.5%	57.1%	138.8%	31.7%	31.6%
Stormwater Fund	140.4%	184.5%	23.2%	108.7%	53.7%

Investments

Investment Philosophy – Funds shall be invested in a manner that will ensure the safety of principal while meeting daily cash flow needs. Optimization of investment income shall be secondary to the requirements of safety and liquidity.

Investment Policy – Ordinance 1921, adopted by City Council in June 2015, governs the investment of funds in excess of those required to meet current expenses, with the exception of pension funds, funds related to the issuance of debt where there are other existing policies or indentures in effect for such funds, and Beal Memorial Cemetery Perpetual Care funds. In a nutshell:

- The primary investment objectives, in order of importance, are: safety of principal, liquidity, and investment income.
- Cash balances from all funds are consolidated to maximize investment earnings. Investment income is allocated to each fund based on the fund’s respective participation and in accordance with generally accepted accounting principles.
- The investment portfolio shall be structured, to the extent possible, to match investment maturities with known cash needs and anticipated cash flow requirements.
- Investments will be diversified, to the extent practicable, to control the risk of loss resulting from over-concentration of assets in a specific maturity, issuer, instrument, dealer, or institution.

- Each portfolio’s performance will be reviewed on a quarterly basis, with emphasis placed on results achieved over a rolling time period of three to five years for long-term portfolios. Objectives will be reviewed annually and adjusted as necessary after consultation with the Finance Director, Investment Advisor(s), and Portfolio Manager(s).

The City currently maintains two short-to-medium term portfolios, one long term portfolio, and one short term portfolio externally managed through our Investment Manager (PFM Asset Management). Since the City has transitioned from internally managed portfolios, benefits of the enhanced diversification and third-party management have been realized, including increased cash flow and interest earnings.

Debt Issuance

Debt Limit – The State of Florida does not place a legal limit of debt on municipalities. However, general obligation debts greater than one year require voter referendum approval. Special revenue debt is pledged by a specific revenue source and limited by available revenue; therefore, it is not subject to voter referendum. Any new debt will be carefully evaluated as to its impact on operations.

Debt Philosophy – The use of debt financing for long-term capital improvement programs is based upon two types of debt financing: 1) “pay-as-you-go” and 2) “pay-as-you-use”. In practice, the City uses a mix of these two basic methods to finance its Capital Improvements Program, with pay-as-you-go financing used for recurrent capital expenditures and pay-as-you-use financing used for long-term, non-recurrent capital expenditures.

- Pay-As-You-Go – A type of financing whereby current revenues, taxes, and/or grants rather than long term debt are used to pay for capital improvements. Example: annual street paving.
- Pay-As-You-Use – A type of financing whereby long-term debt is used to pay for capital improvements. Example: debt financing for a new municipal facility.

Debt Policy Statement – The following policy statements govern the City’s use of debt to finance long-term, non-recurring capital improvements:

- Recurrent capital expenditures for replacement, expansion and/or acquisition of plant, equipment, and/or motor vehicles will be financed on a pay-as-you-go basis from funds available and appropriated in the City’s annual operating budget.
- Only long-term, non-recurrent capital expenditures for public improvements having a relatively greater cost and longer useful life, and which require additional funding over and beyond the fiscal capacity of the City’s annual operating budget, will be financed through the issuance or creation of long-term debt. These expenditures will not be debt-financed for periods exceeding the projected useful life of the improvement.
- All capital improvements financed through the use of long-term debt will be consistent with the adopted Capital Improvements Program and the current fiscal year’s adopted Budget.
- Revenue sources that will be used to pay long-term debt will be conservatively projected to ensure that such debt is adequately and soundly financed.
- The City’s total general obligation debt will not exceed 10% of its assessed valuation. The City does not currently have any general obligation debt.

- The City will use special assessment revenue bonds or other self-supporting bonds where possible and appropriate to finance long-term, non-recurrent capital improvements, rather than general obligation bonds.
- The City will establish and maintain effective communications with bond rating agencies to keep them informed of its financial condition.

Debt Capacity – The debt capacity of both the General Fund and Utilities Fund is contingent upon available resources and existing debt. The current outstanding debt requires a coverage ratio of 1.15-time earnings. The General Fund is at 12.90 and the Utilities Fund is at 2.06. The Sanitation and Stormwater funds are participating in the facilities consolidation, which is the first debt incurred in these funds.

Debt Ratio – Indicates the percentage of assets financed via debt, and therefore the financial flexibility of the fund.

	Debt Ratio Analysis					
	<u>Actual</u>			<u>Budget</u>		
	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY 2021</u>	<u>FY 2022</u>	
General Fund	78.1%	101.5%	92.4%	59.7%	54.4%	
Utilities Fund	50.1%	47.2%	44.4%	76.4%	71.5%	
Sanitation Fund	0.0%	0.0%	0.0%	42.1%	40.0%	
Stormwater Fund	0.0%	0.0%	0.0%	53.2%	50.6%	

Debt Rating – The City maintains an AA rating with both Standard and Poor’s and Fitch.

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
FY 2021-22 Budget Debt Impact	2,717,839	1,073,925	3,791,764

Debt Principal and Interest Payments by Fund

Fiscal Yr	General Fund		Enterprise Funds		Total	
	Principal	Interest	Principal	Interest	Principal	Interest
2021-22	1,158,077.09	270,019.80	1,559,762.21	803,904.94	2,717,839.30	1,073,924.74
2022-23	1,733,311.62	249,028.12	1,601,394.56	762,548.60	3,334,706.18	1,011,576.72
2023-24	1,001,424.47	229,552.25	1,643,815.99	719,994.37	2,645,240.46	949,546.62
2024-25	768,834.66	222,608.83	1,776,051.51	676,217.25	2,544,886.17	898,826.08
2025-26	782,537.47	186,624.11	1,824,535.79	627,782.57	2,607,073.26	814,406.68
2026-27	804,505.59	165,906.27	1,874,017.52	577,912.43	2,678,523.11	743,818.70
2027-28	3,349,488.36	144,599.14	1,925,529.48	526,574.08	5,275,017.84	671,173.22
2028-29	358,306.30	54,830.28	1,979,105.54	473,704.42	2,337,411.84	528,534.70
2029-30	377,618.05	45,519.13	2,121,780.84	419,239.13	2,499,398.89	464,758.26
2030-31	385,832.70	35,554.54	2,182,000.43	359,762.32	2,567,833.13	395,316.86
2031-32	90,148.01	25,351.99	2,242,523.76	298,456.19	2,332,671.77	323,808.18
2032-33	93,600.68	21,899.32	2,306,394.79	235,305.96	2,399,995.47	257,205.28
2033-34	97,185.58	18,314.42	1,707,659.07	170,207.70	1,804,844.65	188,522.12
2034-35	100,907.79	14,592.21	1,283,680.47	122,503.05	1,384,588.26	137,095.26
2035-36	104,772.56	10,727.44	847,705.26	86,794.74	952,477.82	97,522.18
2036-37	108,785.35	6,714.65	880,172.37	54,327.63	988,957.72	61,042.28
2037-38	66,531.90	2,548.17	538,303.58	20,617.03	604,835.48	23,165.20
	11,381,868.17	1,704,390.68	28,294,433.18	6,935,852.40	39,676,301.35	8,640,243.08

DEBT SCHEDULES

Facility & Infrastructure Debt Service by Fiscal Year

Fiscal Yr	Fund 401	Fund 401	Fund 001, 401, 403 & 405	Fund 001	Fund 001	GRAND TOTAL
	SRF Loan	2015 Revenue Note	2013 Revenue Note	2013 Revenue Note	2013A Revenue Note	
	<i>Pump Station & Force Main</i>	<i>Utility System Improvements</i>	<i>Municipal Facilities</i>	<i>Municipal Facilities</i>	<i>Recreation Complex &</i>	
2021-22	943,366.76	663,800.40	849,999.99	305,887.02	557,524.70	3,320,578.87
2022-23	943,366.76	664,076.40	850,000.00	923,598.85	557,524.58	3,938,566.59
2023-24	943,366.76	663,943.60	850,000.00	307,637.08	557,525.26	3,322,472.70
2024-25	943,366.76	663,402.00	950,000.00	305,137.44	557,524.76	3,419,430.96
2025-26	943,366.76	663,451.60	950,000.00	307,136.60	557,524.98	3,421,479.94
2026-27	943,366.76	663,063.20	949,999.99	308,387.28	557,524.58	3,422,341.81
2027-28	943,366.76	663,236.80	950,000.00	308,887.50	3,080,700.00	5,946,191.06
2028-29	943,366.76	663,943.20	950,000.00	308,636.58		2,865,946.54
2029-30	943,366.76	663,153.20	1,050,000.01	307,637.18		2,964,157.15
2030-31	943,366.76	663,896.00	1,049,999.99	305,887.24		2,963,149.99
2031-32	943,366.76	663,113.20	1,049,999.99			2,656,479.95
2032-33	943,366.76	663,834.00	1,049,999.99			2,657,200.75
2033-34	943,366.76		1,050,000.01			1,993,366.77
2034-35	471,683.52		1,050,000.00			1,521,683.52
2035-36			1,050,000.00			1,050,000.00
2036-37			1,050,000.00			1,050,000.00
2037-38			628,000.68			628,000.68
Total	\$ 12,735,451.40	\$ 7,962,913.60	\$ 16,328,000.65	\$ 3,688,832.77	\$ 6,425,848.86	\$ 47,141,047.28

Equipment Debt Service by Fiscal Year

Fiscal Year	Fund 001	Fund 001	Fund 001	GRAND TOTAL
	2022	2014	2015 Capital	
	Revenue Note	Interfund Loan	Lease	
	<i>Fire Ladder Truck</i>	<i>Fire Pumper</i>	<i>Fitness Equipment</i>	
2021-22	341,464.68	55,663.00	17,160.96	414,288.64
2022-23	341,464.68	55,663.00	17,160.96	414,288.64
2023-24	227,643.09	55,665.90	17,160.96	300,469.95
2024-25	-	-	8,580.48	8,580.48
Total	\$ 910,572.45	\$ 166,991.90	\$ 60,063.36	\$ 1,137,627.71

CITY OF FORT WALTON BEACH, FL
Summary of Estimated Financial Sources & Uses - All Funds

	Major Funds ¹								
	GENERAL FUND			UTILITIES FUND			SANITATION FUND		
	2019-20 Actual	2020-21 Budget	2021-22 Budget	2019-20 Actual	2020-21 Budget	2021-22 Budget	2019-20 Actual	2020-21 Budget	2021-22 Budget
Financial Sources									
Ad Valorem Taxes	6,573,751	6,411,016	6,870,632	-	-	-	-	-	-
Other Taxes	5,515,139	6,877,607	7,502,598	-	-	-	-	-	-
Licenses and Permits	2,890,273	3,202,781	3,219,306	56,523	-	-	14,154	12,000	13,000
Intergovernmental Revenue	8,629,648	3,352,257	3,474,999	-	-	-	-	-	-
Charges for Services	2,757,190	2,943,811	3,145,442	11,336,474	11,528,532	11,619,894	3,934,207	4,034,133	4,466,098
Fines and Forfeitures	81,073	81,148	68,027	-	-	-	-	-	-
Interest & Other Revenues	1,132,547	1,864,379	727,501	510,613	90,551	48,000	125,312	213,425	3,125
Other Financing Sources	74,135	-	387,528	-	-	-	-	-	-
	<u>27,653,755</u>	<u>24,732,999</u>	<u>25,396,033</u>	<u>11,903,610</u>	<u>11,619,083</u>	<u>11,667,894</u>	<u>4,073,674</u>	<u>4,259,558</u>	<u>4,482,223</u>
Appropriation from Reserves	-	1,006,684	1,298,209	-	-	1,915,519	-	378,127	31,473
	<u>\$ 27,653,755</u>	<u>\$ 25,739,683</u>	<u>\$ 26,694,242</u>	<u>\$ 11,903,610</u>	<u>\$ 11,619,083</u>	<u>\$ 13,583,413</u>	<u>\$ 4,073,674</u>	<u>\$ 4,637,685</u>	<u>\$ 4,513,696</u>
Interfund Transfers In	1,747,686	1,063,282	1,003,054	-	-	-	-	-	-
Total Financial Sources	\$ 29,401,441	\$ 26,802,966	\$ 27,697,297	\$ 11,903,610	\$ 11,619,083	\$ 13,583,413	\$ 4,073,674	\$ 4,637,685	\$ 4,513,696
Financial Uses									
General Government	3,620,756	3,704,524	3,877,353	-	-	-	-	-	-
Public Safety	10,895,640	12,415,088	12,984,897	-	-	-	-	-	-
Physical Environment	430,927	414,776	792,732	9,371,089	8,409,605	8,307,369	3,824,136	4,037,224	3,880,819
Transportation	723,669	838,756	862,200	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-	-	-	-
Culture & Recreation	4,929,243	5,347,396	4,893,518	-	-	-	-	-	-
Capital Outlay/Improvements	4,359,774	2,971,030	2,280,155	471,491	364,900	2,323,900	540,750	275,000	240,000
Debt Service	5,247	1,076,578	1,685,497	1,607,448	2,141,983	2,142,667	-	85,000	85,000
Reclass of Capital for Depreciation	-	-	-	-	-	-	-	-	-
	<u>24,965,256</u>	<u>26,768,148</u>	<u>27,376,352</u>	<u>11,450,028</u>	<u>10,916,488</u>	<u>12,773,936</u>	<u>4,364,886</u>	<u>4,397,224</u>	<u>4,205,819</u>
Contingencies	-	-	285,928	-	-	115,099	-	-	45,321
Reserves	-	-	-	-	-	-	-	-	-
	<u>\$ 24,965,256</u>	<u>\$ 26,768,148</u>	<u>\$ 27,662,280</u>	<u>\$ 11,450,028</u>	<u>\$ 10,916,488</u>	<u>\$ 12,889,035</u>	<u>\$ 4,364,886</u>	<u>\$ 4,397,224</u>	<u>\$ 4,251,140</u>
Interfund Transfers Out	1,872,958	34,817	35,017	1,230,404	702,595	694,377	315,637	240,459	262,556
Total Financial Uses	\$ 26,838,214	\$ 26,802,966	\$ 27,697,297	\$ 12,680,432	\$ 11,619,083	\$ 13,583,413	\$ 4,680,523	\$ 4,637,685	\$ 4,513,696
Net Increase/(Decrease) in Fund Balance / Net Assets ⁴	2,563,227	(1,006,684)	(1,298,209)	1,356,387	-	(1,915,519)	(80,254)	-	-
Fund Bal / Net Assets ⁴ - Oct 1	18,419,589	20,982,816	19,976,132	20,519,693	21,876,080	21,876,080	3,236,875	2,058,647	2,058,647
Fund Bal / Net Assets⁴ - Sep 30	\$ 20,982,816	\$ 19,976,132	\$ 18,677,923	\$ 21,876,080	\$ 21,876,080	\$ 19,960,561	\$ 3,156,621	\$ 2,058,647	\$ 2,058,647

Notes

- ¹ Major funds each comprise at least 10% of the total appropriated budget
- ² Other Governmental Funds - Law Enforcement Trust, Law Enforcement Training, Florida Building Code, CRA, CDBG, Debt Service, Beal Memorial
- ³ Other Enterprise Funds - Stormwater
- ⁴ Fund Balance / Net Assets amounts used are unrestricted, except CRA Fund which is committed to capital projects

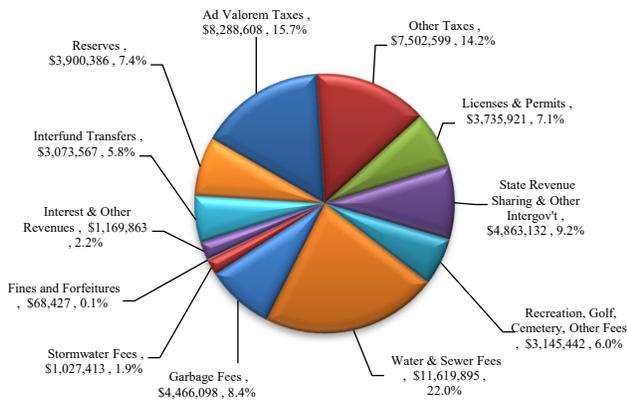
Non-Major Funds

OTHER GOVERNMENTAL ²			OTHER ENTERPRISE ³			Total All Funds			% of Budget
2019-20 Actual	2020-21 Budget	2021-22 Budget	2019-20 Actual	2020-21 Budget	2021-22 Budget	2019-20 Actual	2020-21 Budget	2021-22 Budget	
1,352,976	1,350,992	1,417,976	-	-	-	7,926,727	7,762,008	8,288,608	15.7%
-	-	-	-	-	-	5,515,139	6,877,608	7,502,599	14.2%
585,117	472,211	503,615	-	-	-	3,546,067	3,686,992	3,735,921	7.1%
1,241,096	1,205,924	1,188,133	-	-	200,000	9,870,744	4,558,181	4,863,132	9.2%
-	-	-	1,035,033	1,023,980	1,027,413	19,062,904	19,530,456	20,258,847	38.3%
12,754	400	400	-	-	-	93,827	81,548	68,427	0.1%
428,991	4,409	3,209	28,196	17,000	500	2,225,659	2,189,764	782,335	1.5%
-	-	-	200,000	-	-	274,135	-	387,528	0.7%
3,620,934	3,033,936	3,113,333	1,263,229	1,040,981	1,227,914	48,515,203	44,686,557	45,887,397	
-	1,273,014	156,850	-	-	498,335	-	2,657,825	3,900,386	7.4%
\$ 3,620,934	\$ 4,306,950	\$ 3,270,183	\$ 1,263,229	\$ 1,040,981	\$ 1,726,249	\$ 48,515,203	\$ 47,344,382	\$ 49,787,783	
1,872,958	1,168,001	2,070,513	-	-	-	3,620,644	2,231,283	3,073,567	5.8%
\$ 5,493,892	\$ 5,474,951	\$ 5,340,696	\$ 1,263,229	\$ 1,040,981	\$ 1,726,249	\$ 52,135,847	\$ 49,575,666	\$ 52,861,351	
-	-	-	-	-	-	3,620,756	3,704,524	3,877,353	7.3%
360,010	416,838	636,775	-	-	-	11,255,650	12,831,926	13,621,672	25.8%
9,842	12,200	385,317	764,925	809,035	895,881	14,400,919	13,682,841	14,262,119	27.0%
-	12,275	-	-	-	-	723,669	851,031	862,200	1.6%
1,182,887	969,262	1,258,453	-	-	-	1,182,887	969,262	1,258,453	2.4%
-	138,231	-	-	-	-	4,929,243	5,485,627	4,893,518	9.3%
186,717	1,504,811	488,100	976,212	25,900	600,900	6,534,944	5,141,641	5,933,055	11.2%
1,814,099	1,076,579	1,685,496	-	136,000	136,000	3,426,794	4,516,140	5,734,660	10.8%
-	-	-	-	-	-	-	-	-	0.0%
3,553,555	4,130,197	4,454,141	1,741,137	970,935	1,632,781	46,074,862	47,182,992	50,443,029	
-	-	-	-	9,817	9,817	-	9,817	456,165	0.9%
-	979,620	886,556	-	-	-	-	979,620	886,556	1.7%
\$ 3,553,555	\$ 5,109,817	\$ 5,340,697	\$ 1,741,137	\$ 980,753	\$ 1,642,599	\$ 46,074,862	\$ 48,172,429	\$ 51,785,750	
-	365,135	-	-	60,228	83,650	3,418,999	1,403,235	1,075,601	2.0%
\$ 3,553,555	\$ 5,474,951	\$ 5,340,696	\$ 1,741,137	\$ 1,040,981	\$ 1,726,249	\$ 49,493,861	\$ 49,575,666	\$ 52,861,351	
1,940,337	(293,394)	729,706	252,099	-	(498,335)	2,641,986	(1,678,205)	(3,013,830)	
5,235,661	7,175,998	6,882,604	4,543,991	4,796,090	4,796,090	51,955,809	56,889,631	55,589,553	
\$ 7,175,998	\$ 6,882,604	\$ 7,612,310	\$ 4,796,090	\$ 4,796,090	\$ 4,297,755	\$ 54,597,795	\$ 55,211,426	\$ 52,575,723	

Executive Budget Summary

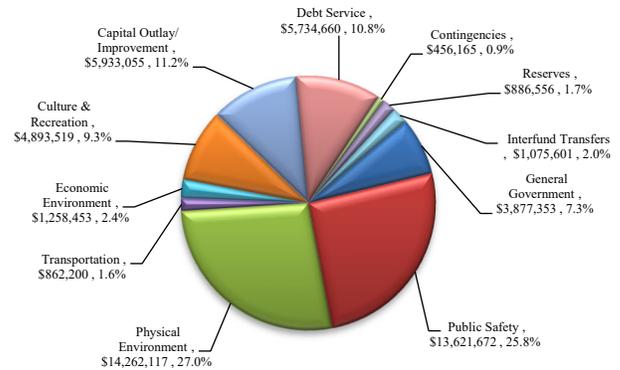
Where the Money Comes From ...

Budgeted Revenues: \$52,861,351



... And Where the Money Goes

Budgeted Expenditures: \$52,861,351



User Fees are the largest revenue source for the City at 38.3% and generate \$20.2M. Unlike taxes, these charges are directly related to the service received and are collected for recreation & golf activities, water & sewer services, garbage collection, and stormwater.

Ad Valorem (Property) Taxes are the City's second largest revenue source at \$8.28M, or 15.7%, of revenues. Property taxes fund essential services such as police, fire, planning, & code enforcement.

Other Taxes total \$7.5M and are the third largest revenue source at 14.2%. This category includes local option gas tax, ½ cent sales tax, utility taxes, communication services tax, business tax receipts, insurance premium tax for police and fire pensions, and other state shared revenues.

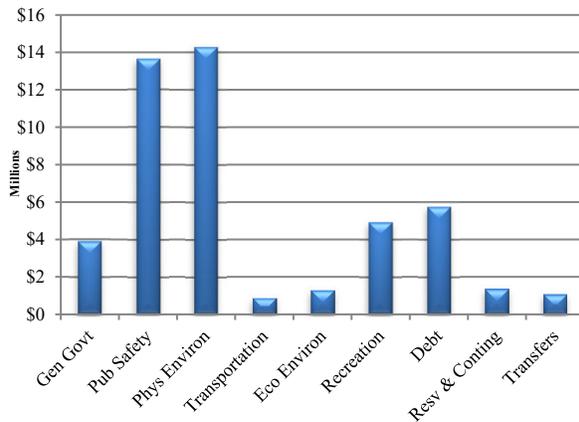
Physical Environment includes water, sewer, garbage, stormwater, and cemetery operations, comprising the largest expense to the City at \$14.2M, or 27.0%.

Public Safety includes police, fire, code enforcement, and building inspection and totals \$13.6M, or 25.8%, of expenses.

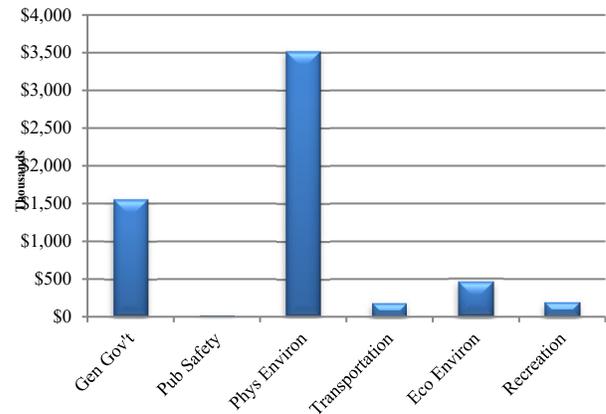
Recreation & Cultural Services totals \$4.89M, or 9.3%, of expenses and includes parks & recreation programs and facilities, senior activities, library, museums, and golf courses.

BUDGET SUMMARY				
	FY 2021-22	FY 2020-21	\$ Variance	% Variance
General Fund	27,697,297	26,802,966	894,331	3.34%
Law Enf. Trust Fund	12,173	12,173	0	0%
Law Enf. Training	500	500	0	0%
FBC Fund	651,101	474,211	176,890	37.30%
CDBG Fund	168,866	234,807	(65,941)	(61.05)%
CRA Fund	2,437,243	3,585,259	(1,148,016)	(32.02)%
Debt Service Fund	1,685,496	1,076,579	608,917	56.56%
Utilities Fund	13,583,413	11,619,083	1,964,330	16.91%
Sanitation Fund	4,513,696	4,637,685	(123,989)	(2.67)%
Stormwater Fund	1,726,249	1,040,981	685,268	65.83%
Beal Memorial Fund	385,317	91,422	293,895	321.47%
GRAND TOTAL	\$52,861,351	\$49,575,666	\$3,285,685	6.63%

Operating Budget
\$46,928,297



Capital Budget
\$5,933,054



General Government is comprised of the City Council, City Manager, IT, Human Resources, City Clerk, Finance,  Purchasing, Development Services, Fleet, and Facilities. These groups shape overall City policy and/or provide guidance and assistance to other departments and the public.

Public Safety includes Police, Fire, Code Enforcement, and Building Permitting & Inspections. These groups monitor the  safety and welfare of City property owners.

Physical Environment includes the production and distribution of drinking water, collection and  treatment of wastewater, collection of residential and commercial garbage, recycling, management of stormwater and environmental issues, and cemetery operations.

Transportation includes right-of-way, engineering, and streets.

Economic Environment includes the CDBG program for low-moderate income families and the CRA program to revitalize blighted areas. 

Recreation activities include neighborhood and facility parks, a tennis center, a library, a museum complex, a recreation complex, and two 18-hole golf courses. 

Highlights for the upcoming year include:

IT Replacements – 45 computers, 15 laptops, 2 servers, 16 tablets.

Vehicle Replacements – 5 police patrol vehicles, 6 trucks, 1 knuckle boom

Facility Repairs – Recreation: resurface gym floor, City Hall Chiller, Parking Lot Striping.

Street Resurfacing/Restriping – Resurfacing: Golf Course Drive NE (Eagle Street NE to Fairway Avenue NE, Fairway Avenue NE to Mooney Road NE). Golf Course Drive NE (Powell Drive NE to Fairway Avenue NE to Eagle Street NE). Stafford Circle NE (Mooney Road NE to Cul-de-sac). Carlyle Court NE (Merioneth Drive NE to Cul-de-sac). White Wilson Parking Alley.

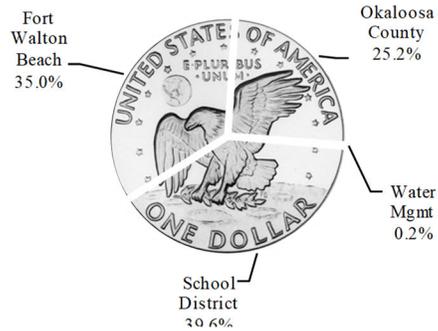
Sewer Grouting & Lining – Locations based upon video reports, maintenance, and flow monitoring

Storm Drainage Improvement – Identified in the five-year schedule listed in the Stormwater Master Plan

Did You Know? . . .

**2021 Property Tax Allocation
for a City Property Owner**
(Based on taxable property value of \$125,000)

	Millage	Taxes	% of Total
School District	6.0350	754.38	39.6%
Fort Walton Beach	5.3293	666.16	35.0%
Okaloosa County	3.8308	478.85	25.2%
Water Mgmt	0.0311	3.89	0.2%
	15.2262	\$ 1,903.28	100.0%



The City of Fort Walton Beach comprises 35.0% of a citizen's tax bill.



One mill equals \$1 per \$1,000 of taxable property value. Over 11% of properties within the City have exemptions that enable them to pay no property taxes (i.e. homestead exemptions).



67% of residents & 58% of businesses will pay \$50.00 or less per month in City property taxes

That's far less than two common monthly bills....

Basic Cable TV & Internet



\$129.98



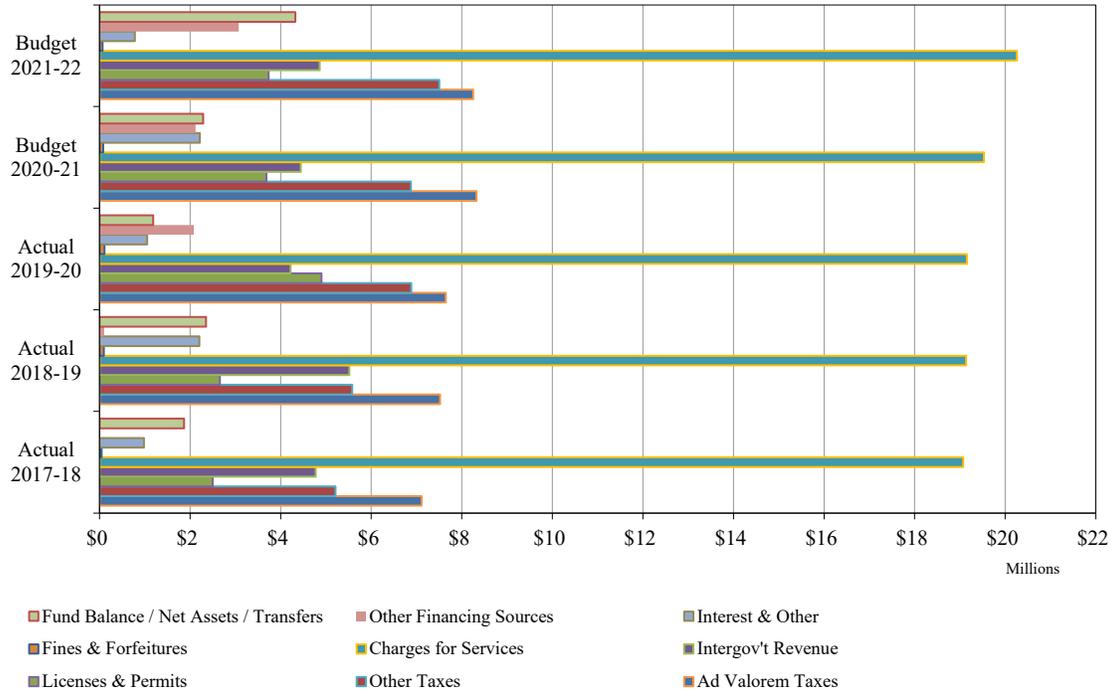
Cell Phone

\$109.99

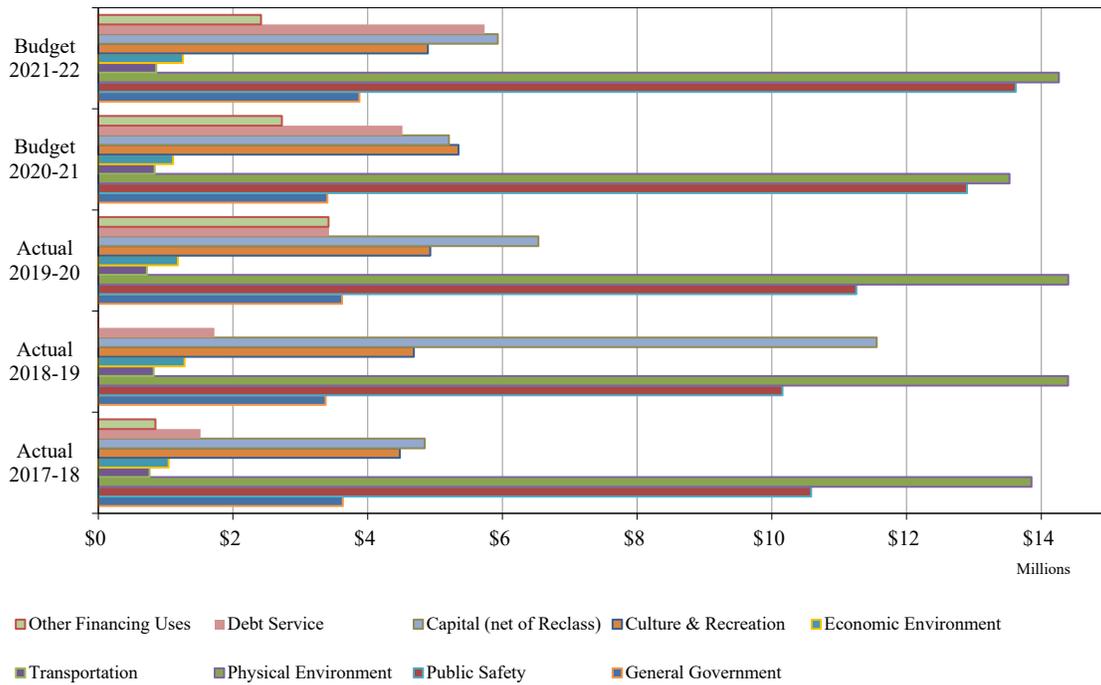


Executive Budget Summary

Revenues by Category



Expenses by Category



Executive Budget Summary



Cost of . . .
One Police Officer, 24 Hrs/Day

Starting Salary	41,852
Incentive Pay	-
Overtime	888
Holiday Worked	1,627
Health Insurance	17,950
Pension	16,144
Federal Taxes	3,202
Workers Comp	1,473
<i>Personnel</i>	<u>\$ 83,137</u>
Equipment & Supplies	2,133
Vehicle Fuel & Repair	6,018
Insurance	827
<i>Operating</i>	<u>\$ 8,978</u>
<i>Annual Recurring</i>	<u><u>92,115</u></u>
Immunizations	250
Radio,Uniform,Vest,G	2,437
Vehicle & Equipment	44,000
<i>Non-Recurring</i>	<u>\$ 46,687</u>
Total Cost to Hire & Equip One Officer	\$ 138,802
2 Officers Required for 24 Hour Coverage	x 2
Total Cost	\$ 277,603

The City has 50 sworn police officers



Cost of . . .
One Firefighter/EMT, 24 Hrs/Day

Starting Salary	38,107
Incentive Pay	200
Overtime	2,513
Holiday Worked	1,424
Health Insurance	17,950
Pension	20,613
Federal Taxes	2,930
Workers Comp	1,781
<i>Personnel</i>	<u>\$ 85,518</u>
Physicals,Immunizations	350
Uniform Replacement	335
Training/Other	1,000
<i>Operating</i>	<u>\$ 1,685</u>
<i>Annual Recurring</i>	<u><u>87,203</u></u>
Uniform	2,949
<i>Non-Recurring</i>	<u>\$ 2,949</u>
Total Cost to Hire & Equip One Firefighter	\$ 90,152
3 Firefighters Required (min. manning) for 24 Hour Coverage	x 3
Total Cost	\$ 270,457

The City has 44 firefighters



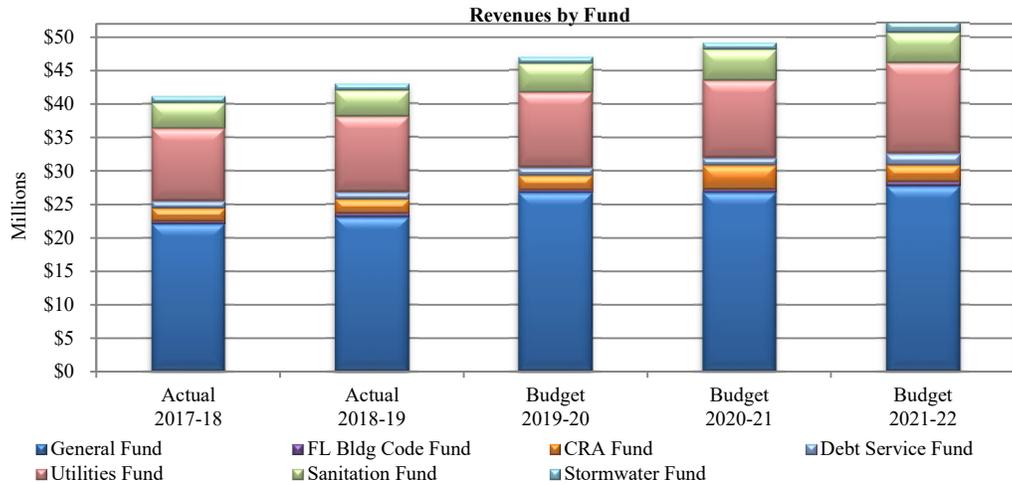
Cost to . . .
Maintain 10 Acres of Park

Salaries	26,813
Health Insurance	17,950
Pension	1,341
Federal Taxes	2,051
Workers Comp	1,990
<i>Personnel</i>	<u>\$ 50,144</u>
Utilities & Fuel	4,913
Vehicle/Equip Rep	799
Grounds Mainten	3,840
Other	1,146
<i>Operating</i>	<u>\$ 10,698</u>
<i>Annual Recurring</i>	<u><u>60,842</u></u>
½ Ton Truck	24,000
52" Mower	19,500
Field Rake	9,800
Trailer	2,500
Backpack Blower	450
16" Chainsaw	300
<i>Non-Recurring</i>	<u>\$ 56,550</u>
Total Cost	\$ 117,392

The City has 206 acres of park

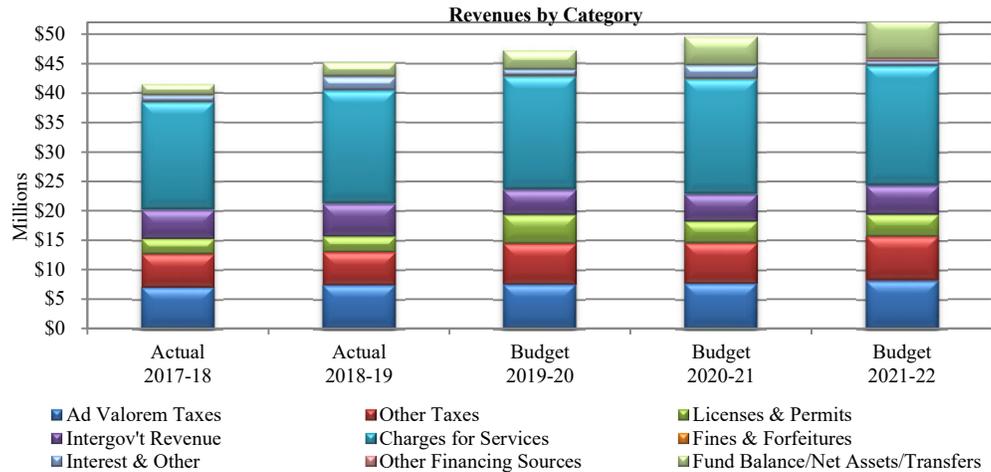
CITY OF FORT WALTON BEACH, FL

Revenue Trends - All Funds



	Actual 2017-18	Actual 2018-19	Budget 2019-20	Budget 2020-21	Budget 2021-22	\$ Variance	% Variance
General Fund	22,096,795	23,086,367	26,730,208	26,802,966	27,697,297	894,331	3.34%
Law Enf. Trust Fund**	7,720	14,447	7,309	12,173	12,173	-	0.00%
Law Enf. Training Fund**	4,648	5,058	4,097	500	500	-	0.00%
FL Bldg Code Fund	405,790	532,220	357,560	474,211	651,101	176,890	37.30%
CDBG Fund	60,589	135,313	151,789	234,807	168,866	(65,941)	-28.08%
CRA Fund	1,926,576	2,107,537	2,216,134	3,585,259	2,437,243	(1,148,016)	-32.02%
Debt Service Fund	1,021,261	986,077	1,104,543	1,076,579	1,685,496	608,917	56.56%
Utilities Fund	10,892,785	11,370,718	11,264,818	11,619,083	13,583,413	1,964,330	16.91%
Sanitation Fund	3,830,910	3,871,204	4,316,172	4,637,685	4,513,696	(123,989)	-2.67%
Stormwater Fund	1,027,993	1,027,310	1,013,608	1,040,981	1,726,249	685,268	65.83%
Beal Memorial Fund**	213,530	129,642	65,422	91,422	385,317	293,895	321.47%
Revenues	41,488,597	43,265,896	47,231,663	49,575,666	52,861,351	3,285,685	6.63%

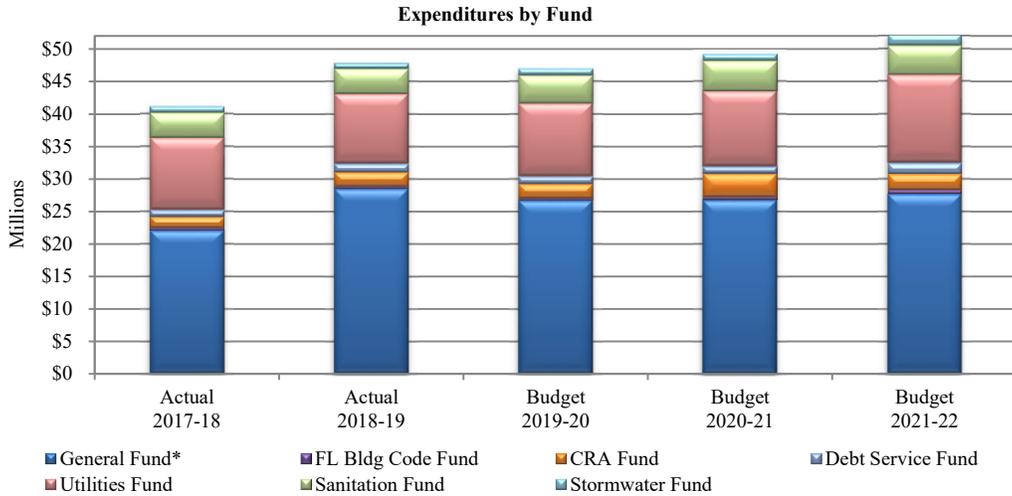
** not included on chart



	Actual 2017-18	Actual 2018-19	Budget 2019-20	Budget 2020-21	Budget 2021-22	\$ Variance	% Variance
Ad Valorem Taxes	7,131,517	7,520,049	7,646,095	7,762,008	8,288,608	526,600	6.78%
Other Taxes	5,610,125	5,581,321	6,885,913	6,877,608	7,502,599	624,991	9.09%
Licenses & Permits	2,596,072	2,659,200	4,901,296	3,686,992	3,735,921	48,929	1.33%
Intergov't Revenue	4,880,937	5,516,224	4,218,364	4,558,181	4,863,132	304,951	6.69%
Charges for Services	18,207,840	19,138,119	19,155,810	19,530,456	20,258,847	728,391	3.73%
Fines & Forfeitures	101,378	94,578	108,695	81,548	68,427	(13,121)	-16.09%
Interest & Other	1,052,016	2,206,627	1,050,057	2,216,264	782,335	(1,433,929)	-64.70%
Other Financing Sources	40,080	102,811	60,816	60,228	387,528	327,300	0.00%
Fund Balance/Net Assets/Transf	1,868,634	2,353,906	3,204,613	4,802,380	6,973,953	2,171,573	45.22%
Revenues	41,488,597	45,172,836	47,231,660	49,575,666	52,861,351	3,285,685	6.63%

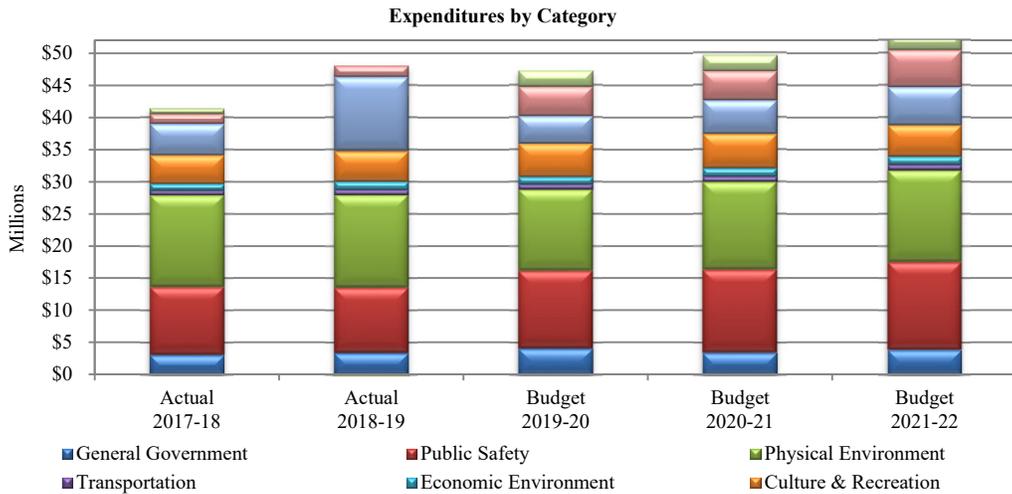
CITY OF FORT WALTON BEACH, FL

Expenditure Trends - All Funds



	Actual 2017-18	Actual 2018-19	Budget 2019-20	Budget 2020-21	Budget 2021-22	\$ Variance	% Variance
General Fund*	22,096,795	28,542,518	26,730,208	26,802,966	27,697,297	894,331	3.34%
Law Enf. Trust Fund**	7,309	14,483	7,309	12,173	12,173	-	0.00%
Law Enf. Training Fund**	7,197	-	4,097	500	500	-	0.00%
FL Bldg Code Fund	368,811	331,681	357,560	474,211	651,101	176,890	37.30%
CDBG Fund*	119,807	138,342	151,789	234,807	168,866	(65,941)	-28.08%
CRA Fund	1,738,969	2,228,606	2,216,134	3,585,259	2,437,243	(1,148,016)	-32.02%
Debt Service Fund	1,008,360	1,260,466	1,104,543	1,076,579	1,685,496	608,917	56.56%
Utilities Fund	11,130,019	10,806,425	11,264,818	11,619,083	13,583,413	1,964,330	16.91%
Sanitation Fund	3,804,419	3,861,209	4,316,172	4,637,685	4,513,696	(123,989)	-2.67%
Stormwater Fund	975,867	829,134	1,013,608	1,040,981	1,726,249	685,268	65.83%
Beal Memorial Fund**	13,376	15,168	65,422	91,422	385,317	293,895	321.47%
Expenditures	41,270,928	48,028,031	47,231,660	49,575,666	52,861,351	3,285,684	6.63%

** not included on chart

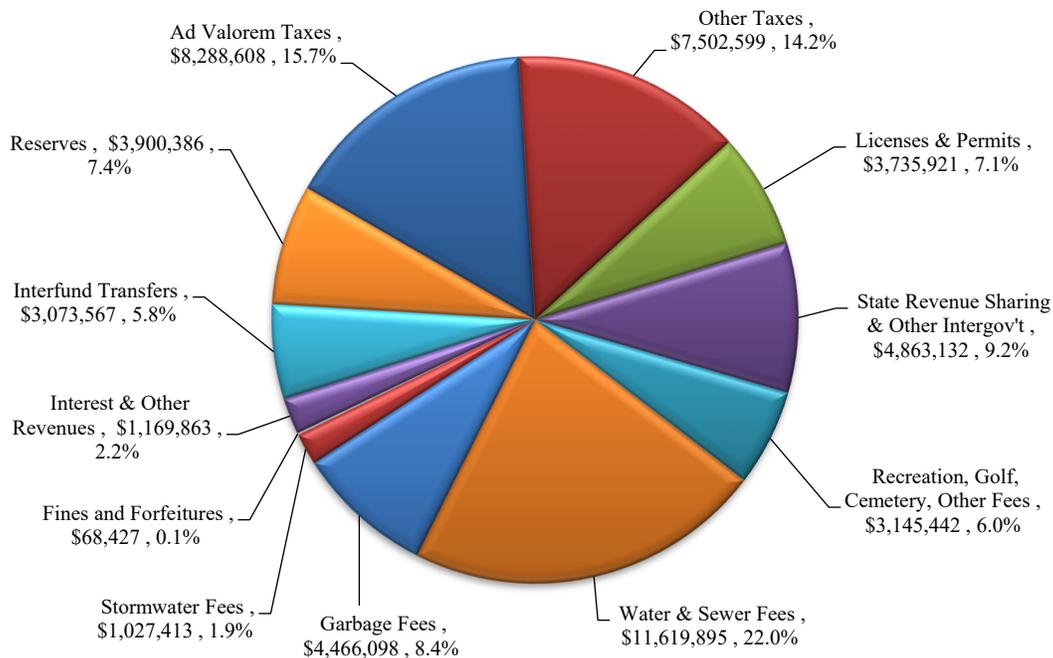


	Actual 2017-18	Actual 2018-19	Budget 2019-20	Budget 2020-21	Budget 2021-22	\$ Variance	% Variance
General Government	3,062,560	3,377,241	4,077,060	3,402,974	3,877,353	474,379	13.94%
Public Safety	10,584,430	10,157,745	12,069,352	12,897,462	13,621,672	724,210	5.62%
Physical Environment	14,228,411	14,398,859	12,630,857	13,607,044	14,262,119	655,075	4.81%
Transportation	762,058	824,349	801,279	838,756	862,200	23,444	2.80%
Economic Environment	1,045,687	1,282,063	1,142,525	1,294,617	1,258,453	(36,164)	-2.79%
Culture & Recreation	4,477,927	4,685,690	5,185,935	5,347,396	4,893,518	(453,878)	-8.49%
Capital (net of Reclass)	4,847,756	11,556,291	4,273,628	5,206,391	5,933,055	726,664	13.96%
Debt Service	1,518,360	1,724,638	4,573,045	4,516,140	5,734,660	1,218,520	26.98%
Other Financing Uses	849,451	(272,901)	2,477,981	2,464,884	2,418,322	(46,562)	-1.89%
Expenditures	41,376,640	47,733,975	47,231,660	49,575,666	52,861,351	3,285,685	6.63%

Revenues

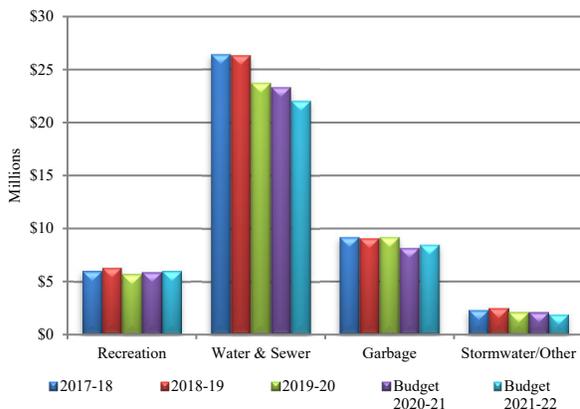
FY 2021-22 Budgeted Revenues

\$52,861,351



Charges for Services (User Fees) – The City levies user fees to fund the cost of regulating an activity or providing a service or facility. Charges for services are anticipated to generate approximately \$20.2M and are the largest source of revenue for the City at 38.3%. Unlike taxes, these charges are directly related to the service received. User fees include leisure services such as recreation programs, senior activities, library, museums, and golf; fire assessments; water and sewer service; garbage collection; and stormwater management. Fees are set by City Council based on the cost of providing these services, reviewed and adjusted annually as part of the budget process, and published in the Comprehensive Fee Schedule. Revenues are budgeted based on historical usage and/or number of customers, adjusted for current rates.

Water and sewer rates will generate approximately \$11.6M in revenues. A new five-year rate study was adopted by City Council on August 11, 2020 and was implemented on October 1, 2020 with the FY 2020-21 budget. The study determines the required rates to generate sufficient revenue to sustain renewal and replacement reserves and account for debt service requirements and is updated on an annual basis to account for real-time revenues, expenses, and changes within the utility system.

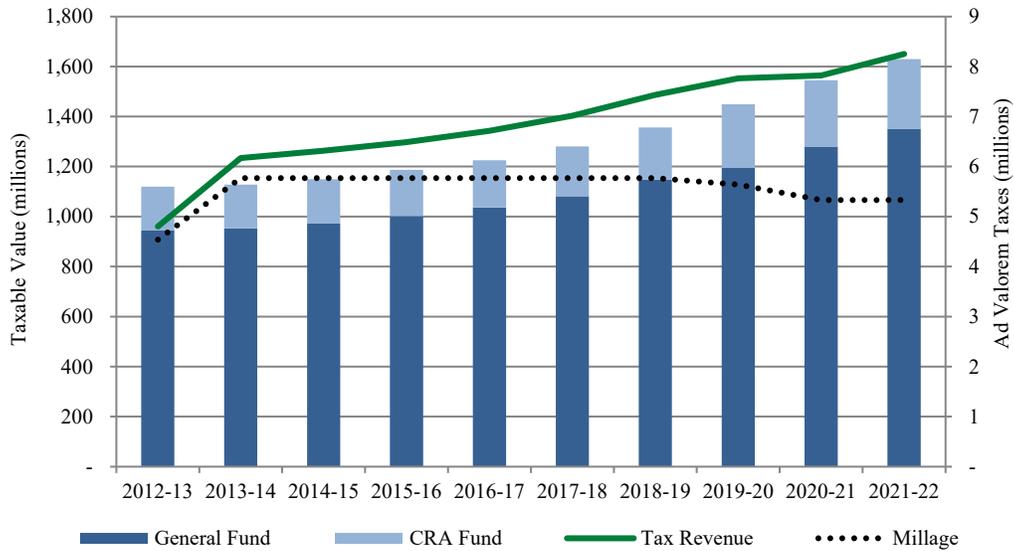


Garbage fees account for \$4.4M in revenues.

Recreation and other fees – recreation programs, park rentals, senior activities, the library, museums, golf, and cemetery sales – generate \$3.1M in revenues.

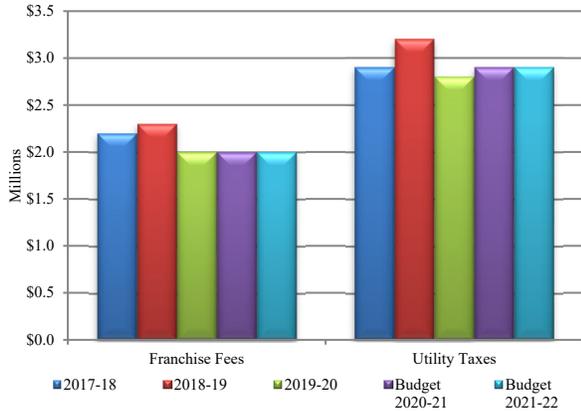
Stormwater user fees comprise \$1.0M in revenues at a residential-equivalent unit of \$5 per month.

Ad Valorem (Property) Taxes – Citywide, the 2021 gross taxable property value for operating purposes is \$1.637 billion, an increase of \$92 million, or 5.97%, from the 2020 final gross taxable property value of \$1.544 billion. Ad valorem taxes levied by the City comprise \$8.28M, or 15.7%, of total revenues. Property taxes primarily fund General Fund operations. However, property taxes paid by certain residents and businesses located in areas targeted for specific improvements to eliminate blight and improve infrastructure are allocated to the Community Redevelopment Agency (CRA) Fund. Property tax revenues are allocated to the CRA Fund based on the growth in assessed value from the base year (i.e. year of CRA designation). Funding from County property taxes comprises \$1.019M, or 4.9% higher than the previous year.



In FY 2013-14, the City simply did not have room to “do more with less” and raised the millage rate to 5.7697 mills. In FY 2019-20 the City lowered to the rolled-back millage rate of 5.6395 mills. In FY 2020-21, the City once again lowered to the rolled-back millage rate of 5.3293 mills, which is the millage rate that the Proposed Budget is predicated on. The rolled-back millage rate for FY 2021-22 is 5.0844 mills. One mill equals \$1 per \$1,000 of taxable property value.

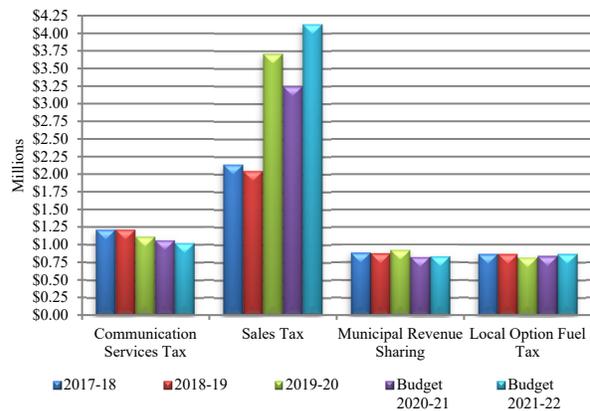
Franchise Fees & Utility Taxes – The City’s franchise fee agreements provide a 6% rate on gross electric and gas sales of utility companies serving Fort Walton Beach. A \$1.84 per ton sanitation host fee on garbage collected outside the City limits and brought to the transfer station is also collected per contract. Franchise fees comprise \$2.0M, or 4%, of revenues and have increased 0.97% over the previous fiscal year.



Utility taxes are contractually levied against electric, gas, and water revenues of local utility companies at the rate of 10%. Over the past five years revenues have steadily increased. This year, these revenues are expected to increase by 4.0%. A large portion of electric and natural gas utility bills is exempt since the tax on the fuel charge component is based on 1973 fuel prices (and therefore immaterial to a great extent). Utility taxes are anticipated to generate \$2.9M, or 5.5%, of total revenues.

Communication Services Tax – This tax was created in FY 2001-02 as a flat tax rate for all communication services. The Department of Revenue collects the tax from vendors and remits the appropriate amounts to local jurisdictions. The Office of Economic and Demographic Research (EDR) provides revenue estimates for cities and counties. Based on information from EDR, \$1.02M is budgeted, which is a 4.0% decrease when compared to FY 2020-21. This revenue stream has been declining as more consumers eliminate land lines and service providers bundle taxable services with non-taxable services, thereby eliminating payment of the tax.

Half-Cent Sales Tax – This category includes a state-shared revenue distribution, derived from net 6% state sales tax revenue (which is the largest source of revenue sharing for local governments), as well as a half-cent county-distributed surtax, implemented by voters in FY 2018-19. Together, this revenue source is anticipated to generate approximately \$4.1M, or 7.8%, of total revenues. The revenue estimate, also published by the Office of Economic and Demographic Research (EDR), which has rebounded as the economy has improved, is estimated to increase 11%.



Municipal Revenue Sharing – This is funded by 78.8% of sales and use tax collections, 21.2% of state alternative fuel user decal collections, and the net collections from the one-cent municipal fuel tax. This revenue estimate is published by the Office of Economic and Demographic Research (EDR), and is budgeted at \$834K, or 1.5%, of total revenues. The revenue estimate, also published by the Office of Economic and Demographic Research (EDR), which has rebounded as the economy has improved, is estimated to increase 2%.

Local Option Fuel Tax – These proceeds are allocated via a ten-year interlocal agreement between the county and municipalities based on transportation expenditures. Counties are authorized to levy up to 12 cents of local option fuel taxes in the form of three separate levies. The first is 1 cent; the City does not receive a portion of this. The second is 1 to 6 cents; the County

Revenues

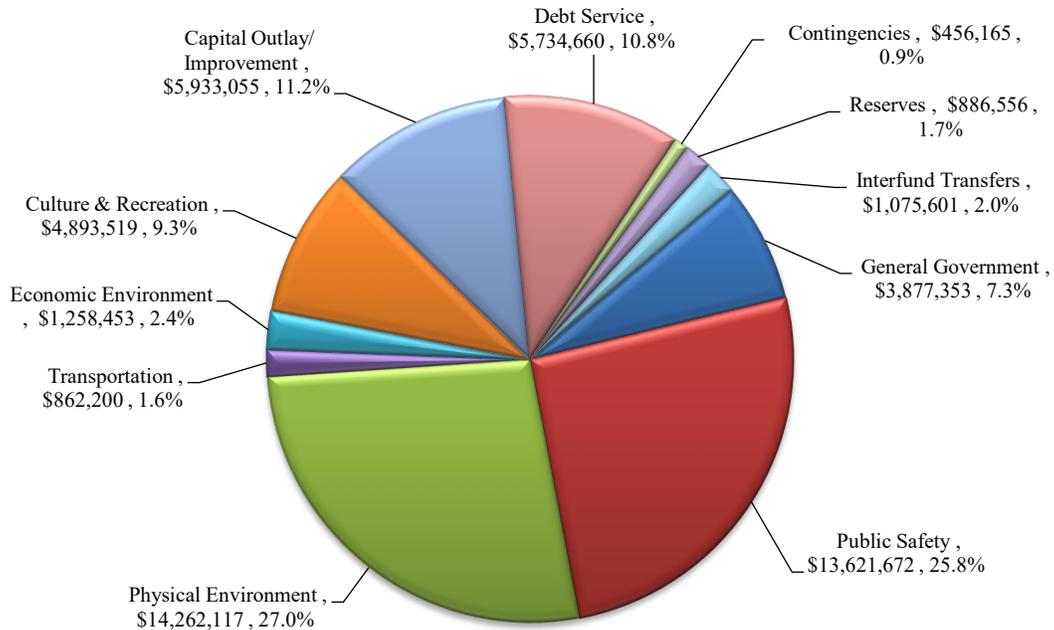
levies the full 6 cents and the City receives 9.7956%. The third is 1 to 5 cents, of which the County currently levies 3 cents. The City's local option fuel tax proceeds for FY 2021-22 are budgeted at \$606K and \$272K, respectfully. This revenue source is anticipated to increase on an average of 4%.

Interfund Transfers – Interfund transfers represent \$3.0M, or 5.8%, of total revenues. The Debt Service Fund receives \$1.6M from the General Fund for principal and interest payments. The Beal Memorial Cemetery Fund receives \$35K from the General Fund (20% of cemetery lot sales) for investment for perpetual care of the cemetery once all lots are sold. The General Fund receives \$1.3M from the Utilities Fund and \$229K from the Stormwater Fund (6% of water & sewer and stormwater fees) as a franchise/right-of-way access fee and \$524K from the Sanitation Fund to compensate for additional roadway wear & tear caused by heavy sanitation trucks.

Expenditures

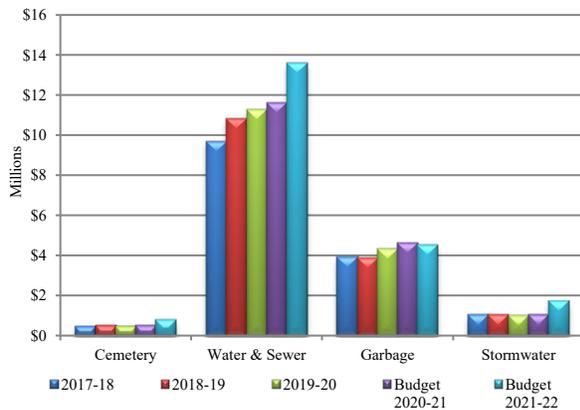
FY 2021-22 Budgeted Expenditures

\$52,861,351



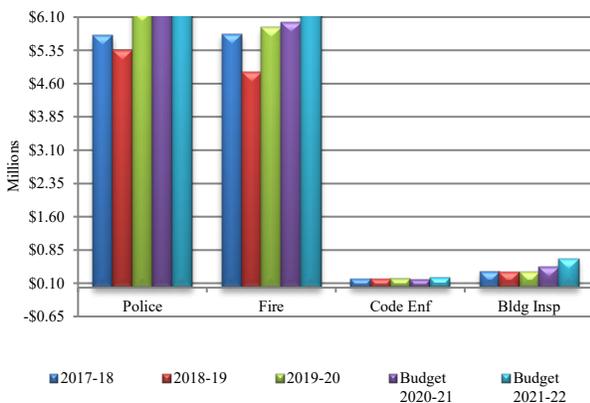
Physical Environment

– This category comprises \$14.2M, or 27.0% of total expenses and includes cemetery operations and the following enterprise activities: water, sewer, stormwater, recycling, and solid waste. These operations are self-sustaining since cemetery revenues normally exceed expenses and enterprise activities are funded by user fees rather than general revenues such as property taxes.



Public Safety

– This category includes police, fire, code enforcement, and building inspection services and totals \$13.6M, or 25.8%, of total expenses. Public Safety increases were due to personnel changes in FY 2021-22.



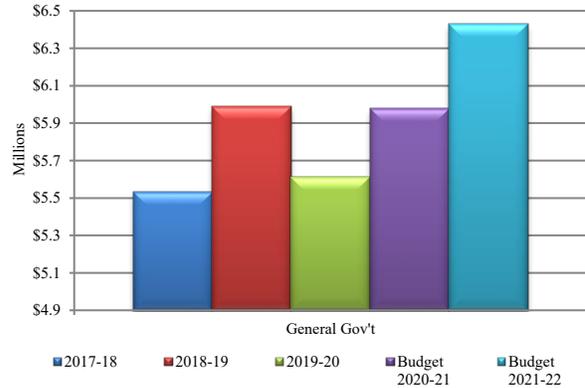
Recreation & Cultural Services

– This category equals \$4.8M, or 9.3%, of total expenses and includes parks & recreation programs and facilities, senior activities, library, museums, and golf courses. A portion of these leisure service expenses are offset by revenues such as facility and park rentals, youth and adult athletic fees, recreation center memberships, and museum entrance fees. This category is relatively flat when compared to FY 2020-21. After opening a new recreation complex in May

Expenditures

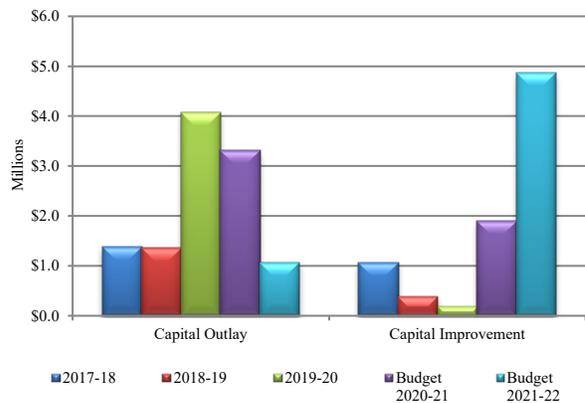
2015, the department is settling in at the new facility, and continues to bring multiple sports tournaments to the City.

General Government – This category is \$3.8M, or 7.3%, of total expenses and includes the following units of City government funded from ad valorem tax proceeds that provide support services to other departments and information to the public: City Council, City Manager, City Clerk, information technology, human resources, risk management, accounting, budgeting, purchasing, planning, fleet, and facilities.



Debt Service – This category totals \$5.7M, or 10.8%, of total expenses and includes principal and interest payments for the City’s equipment and facilities funded via capital lease/purchase, revenue notes, or other debt financing. In FY 2020-21, the City issued new debt to pay for a new Fire Ladder Truck and for a new irrigation system for Pines Golf Course.

Capital Outlay/Improvement – This category comprises \$5.9M, or 11.2%, of total expenses. Capital outlay includes the purchase of computers, vehicles, equipment, and other assets with a value greater than \$1,000 and a useful life of more than one (1) year. Capital improvement includes the acquisition, construction, replacement, or renovation of facilities and infrastructure with a value greater than \$25,000 and a useful life of ten (10) years or more (e.g. buildings, parks, streets, and water and sewer lines). IT funding of \$99K includes various laptops and desktops replacements. Vehicle and equipment replacements in the amount of \$745K includes 5 police patrol vehicles, 6 trucks, and 1 knuckleboom. The following capital improvement projects are budgeted at a total cost of \$4.8M: new cemetery plots, street resurfacing, sidewalk construction, design of Preston Hood Athletic Complex expansion, design of new cemetery office building, design of new Museum building, water meter replacements, water line replacements, sewer grouting/lining and storm drainage improvements. Various other improvements are detailed in the Executive Summary of this document.

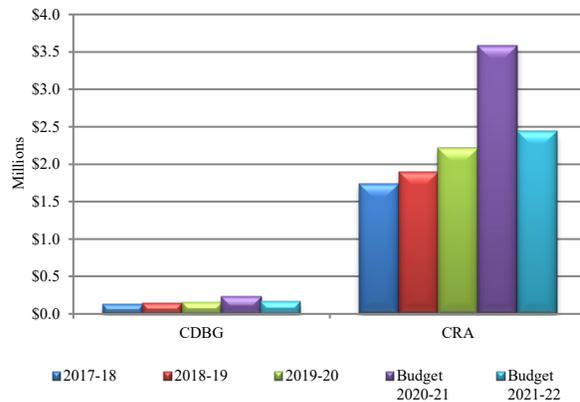


laptops and desktops replacements. Vehicle and equipment replacements in the amount of \$745K includes 5 police patrol vehicles, 6 trucks, and 1 knuckleboom. The following capital improvement projects are budgeted at a total cost of \$4.8M: new cemetery plots, street resurfacing, sidewalk construction, design of Preston Hood Athletic Complex expansion, design of new cemetery office building, design of new Museum building, water meter replacements, water line replacements, sewer grouting/lining and storm drainage improvements. Various other improvements are detailed in the Executive Summary of this document.

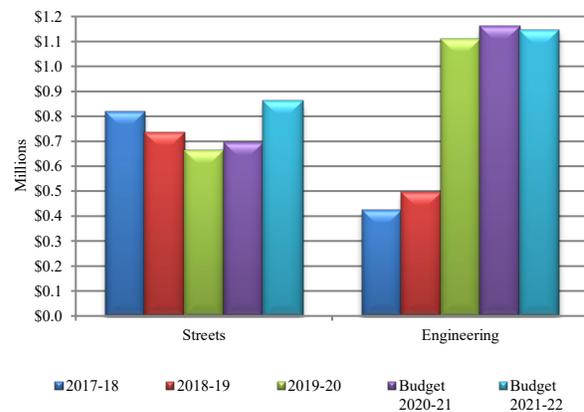
Interfund Transfers – Interfund transfers represent \$1.39M, or 5.0%, of total expenses. Transfers to the General Fund total \$2.4M based on the Cost Allocation Plan, which provides reasonable and proportionate reimbursement for services provided to enterprise and special revenue funds such as city clerk, city council (including city attorney), city manager, administrative services (i.e. human resources, risk management, information technology), financial services (i.e. budget, grants, accounting, accounts payable, payroll, purchasing), and engineering services (i.e. engineering, fleet, facilities).

Expenditures

Economic Environment – This category totals \$1.2M, or 2.4%, of total expenses and includes the Community Development Block Grant (CDBG) program for low to moderate income families and the Community Redevelopment Agency (CRA) to revitalize blighted areas. CDBG funding comes from the U.S. Department of Housing and Urban Development. CRA activities are funded from a portion of City and County tax dollars. Ad valorem revenues are anticipated to increase and the additional funding will be utilized for various Capital Improvement Projects. The timing of capital projects accounts for the annual fluctuations in prior years.



Transportation – This category represents \$862K, or 1.6%, of total expenses and includes streets, right-of-way, and engineering. Roadway-related expenses are funded in large part by local option fuel tax proceeds and reimbursements from the Florida Department of Transportation.



Reserves – Reserve funds are budgeted if anticipated revenues exceed budgeted expenses or for the specific purpose of rebuilding fund balance (governmental funds) or net assets (enterprise funds). Reserves totaling \$886K, or 1.7%, of expenses are budgeted in the CRA Fund.

Contingencies – Contingency funds total \$456K, or 0.9%, of total expenses and are budgeted to guard against unanticipated price increases (e.g. fuel, utilities), emergency repairs, or revenue shortfalls. The City budgets 1% of personnel and operating expenses as contingency funds in the General, Florida Building Code, Utilities, Sanitation, and Stormwater funds.

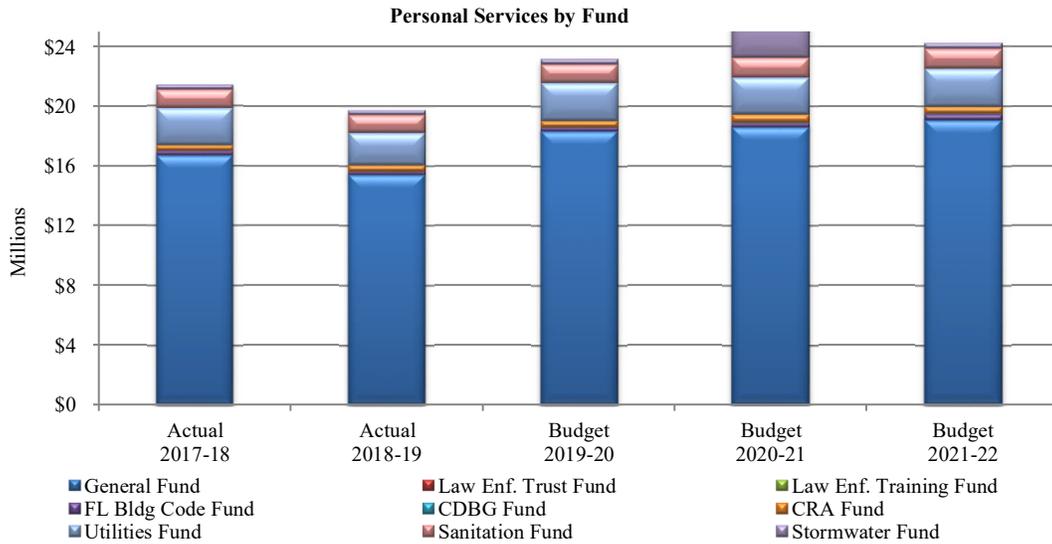
CITY OF FORT WALTON BEACH, FL

Total Expenditures by Category - All Funds

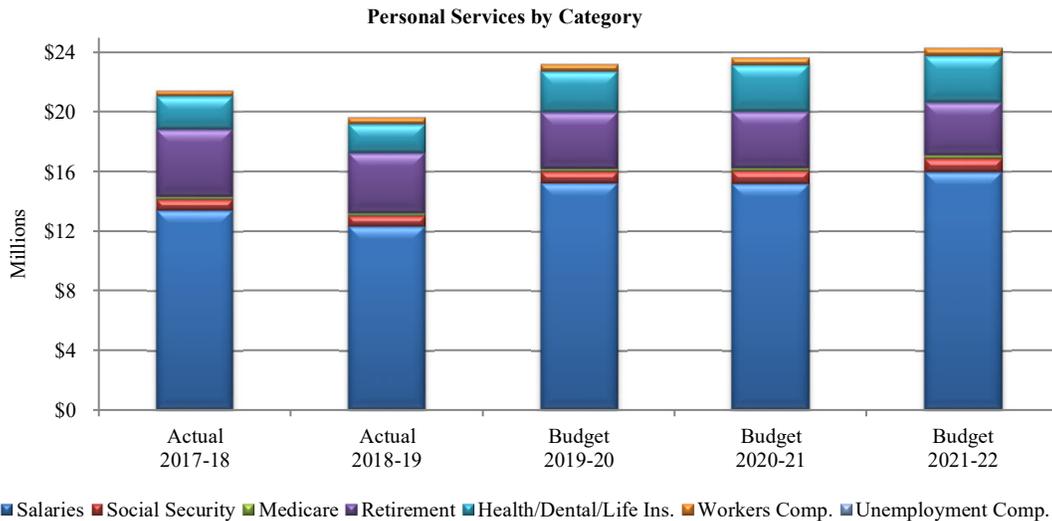
	Personal Services	Operating Expenses	Capital Outlay	Capital Improv.	Debt Service	Cost Allocation	Interfund Transfer	Replenish Reserves	2021-22 Budget	2020-21 Budget	Budget Change	
											\$	%
City Council	207,087	380,842	-	-	-	-	-	-	587,929	470,146	117,783	25.05%
City Manager	372,780	26,661	-	-	-	-	-	-	399,441	407,835	(8,394)	-2.06%
Human Resources	288,318	97,445	-	-	-	-	-	-	385,762	356,581	29,181	8.18%
Information Technology	375,473	297,642	-	-	-	-	-	-	673,115	553,663	119,452	21.57%
Risk Management	-	907,390	-	-	-	-	-	-	907,390	744,169	163,221	21.93%
City Clerk	182,092	66,780	-	-	-	-	-	-	248,872	236,139	12,733	5.39%
Finance	658,733	178,577	-	-	-	-	-	-	837,310	715,540	121,770	17.02%
Purchasing	193,984	13,339	-	-	-	-	-	-	207,322	198,913	8,409	4.23%
Police	6,141,454	676,148	-	-	143,767	-	-	-	6,961,368	6,760,718	200,650	2.97%
Fire	5,522,965	411,347	-	-	564,598	-	-	-	6,498,910	5,976,148	522,762	8.75%
Emergency Mgmt	-	16,527	-	-	-	-	-	-	16,527	16,210	317	100.00%
Recreation	784,026	449,721	120,000	-	551,869	-	-	-	1,905,616	1,917,853	(12,237)	-0.64%
Parks/Right-of-way	765,179	373,314	-	-	-	-	-	-	1,138,493	1,108,625	29,868	2.69%
Golf Club	531,202	387,131	-	-	-	-	-	-	918,333	876,843	41,490	4.73%
Golf Grounds	654,305	420,238	37,055	-	254,067	-	-	-	1,365,665	1,217,427	148,238	12.18%
Library	465,024	147,898	35,000	-	18,353	-	-	-	666,275	659,166	7,109	1.08%
Museum	250,546	49,952	-	-	-	-	-	-	300,497	276,816	23,681	8.55%
Cemetery	214,162	193,553	-	350,000	-	-	35,017	-	792,732	514,593	278,139	54.05%
Growth Management	158,182	28,862	-	-	-	-	-	-	187,044	171,211	15,833	9.25%
Planning & Zoning	202,481	30,834	-	-	-	-	-	-	233,315	272,797	(39,482)	-14.47%
Code Enforcement	201,754	14,703	-	-	-	-	-	-	216,457	179,345	37,112	20.69%
Fleet	543,339	65,820	-	-	-	-	-	-	609,159	581,598	27,561	4.74%
Facilities	378,911	621,487	-	-	152,843	-	-	-	1,153,241	1,165,757	(12,516)	-1.07%
Streets	268,342	406,813	10,000	175,000	-	-	-	-	860,156	696,745	163,411	23.45%
1/2 Cent Sales Tax	-	-	-	1,130,000	-	-	-	-	1,130,000	1,500,000	(370,000)	100.00%
Non-Departmental	125,000	390,150	423,100	-	-	(2,441,882)	-	-	(1,503,632)	(771,873)	(731,759)	94.80%
General Fund	19,485,339	6,653,174	625,155	1,655,000	1,685,497	(2,441,882)	35,017	-	27,697,297	26,802,966	894,332	3.34%
Law Enf. Trust Fund	-	12,173	-	-	-	-	-	-	12,173	12,173	-	0.00%
Law Enf. Training Fu	-	500	-	-	-	-	-	-	500	500	-	0.00%
FBC Fund	401,351	98,649	27,000	-	-	124,102	-	-	651,101	474,211	176,890	37.30%
CDBG Fund	31,953	72,313	-	64,600	-	-	-	-	168,866	234,807	(65,941)	-28.08%
CRA	467,900	500,191	81,500	315,000	-	186,096	-	886,556	2,437,243	3,585,259	(1,148,016)	-32.02%
CRA Fund	467,900	500,191	81,500	315,000	-	186,096	-	886,556	2,437,243	3,585,259	(1,148,016)	-32.02%
Debt Service Fund	-	-	-	-	1,685,496	-	-	-	1,685,496	1,076,579	608,917	56.56%
Customer Service	243,375	262,313	-	-	-	-	-	-	505,688	440,165	65,523	14.89%
Utility Services	473,826	136,810	-	-	535,500	-	-	-	1,146,137	1,160,104	(13,967)	-1.20%
GIS	197,022	63,060	3,500	-	-	-	-	-	263,582	265,482	(1,900)	100.00%
Water Operations	552,331	444,277	-	-	116,895	-	-	-	1,113,503	1,246,651	(133,148)	-10.68%
Water Distribution	335,986	122,075	5,200	1,300,000	180,288	-	-	-	1,943,549	904,637	1,038,912	114.84%
Sewer Collect&Treatmt	757,061	3,357,442	-	930,000	1,309,984	-	-	-	6,354,487	5,443,473	911,014	16.74%
Non-Departmental	10,000	121,539	85,200	-	-	1,345,351	694,377	-	2,256,467	2,158,571	97,896	4.54%
Utilities Fund	2,569,601	4,507,516	93,900	2,230,000	2,142,667	1,345,351	694,377	-	13,583,413	11,619,083	1,964,330	16.91%
Solid Waste	1,267,115	1,842,842	-	-	85,000	-	-	-	3,194,956	3,122,105	72,851	2.33%
Recycling	67,016	165,122	-	-	-	-	-	-	232,138	240,021	(7,883)	-3.28%
Non-Departmental	1,500	58,041	240,000	-	-	524,504	262,556	-	1,086,601	1,275,557	(188,956)	100.00%
Sanitation Fund	1,335,631	2,066,005	240,000	-	85,000	524,504	262,556	-	4,513,696	4,637,683	(123,987)	-2.67%
Stormwater	377,221	287,770	-	600,000	136,000	-	-	-	1,400,991	743,407	657,584	88.46%
Non-Departmental	500	10,332	900	-	-	229,875	83,650	-	325,257	297,573	27,684	9.30%
Stormwater Fund	377,721	298,102	900	600,000	136,000	229,875	83,650	-	1,726,249	1,040,981	685,268	65.83%
Beal Memorial Fund	-	14,919	-	-	-	-	350,000	20,398	385,317	91,422	293,895	321.47%
TOTAL ALL FUNDS	24,669,496	14,223,542	1,068,455	4,864,600	5,734,660	(31,954)	1,425,600	906,954	52,861,351	49,575,666	3,285,688	6.63%

CITY OF FORT WALTON BEACH, FL

Personal Services Trends - All Funds



	Actual 2017-18	Actual 2018-19	Budget 2019-20	Budget 2020-21	Budget 2021-22	\$ Variance	% Variance
General Fund	16,702,585	15,423,301	18,349,095	18,616,847	19,058,144	441,297	2.37%
Law Enf. Trust Fund	-	-	-	-	-	-	0.00%
Law Enf. Training Fund	-	-	-	-	-	-	0.00%
FL Bldg Code Fund	265,105	186,088	242,343	254,520	401,351	146,831	0.00%
CDBG Fund	21,191	27,623	24,852	27,748	31,953	4,205	15.15%
CRA Fund	357,543	421,800	426,406	538,234	467,900	(70,334)	-13.07%
Utilities Fund	2,498,700	2,168,410	2,528,416	2,510,620	2,569,601	58,981	2.35%
Sanitation Fund	1,208,900	1,180,325	1,252,170	1,313,983	1,335,631	21,648	1.65%
Stormwater Fund	320,538	297,399	352,483	3,770,165	377,721	(3,392,444)	-89.98%
Personal Services	21,374,562	19,704,947	23,175,765	27,032,118	24,242,301	(2,789,817)	-10.32%



	Actual 2017-18	Actual 2018-19	Budget 2019-20	Budget 2020-21	Budget 2021-22	\$ Variance	% Variance
Salaries	13,368,357	12,292,377	15,204,574	15,165,024	15,959,276	794,252	5.24%
Social Security	728,634	712,837	773,667	850,519	883,166	32,647	3.84%
Medicare	170,476	166,919	181,011	198,906	207,184	8,278	4.16%
Retirement	4,553,452	4,044,285	3,799,400	3,797,620	3,568,813	(228,807)	-6.03%
Health/Dental/Life Ins.	2,203,041	1,931,907	2,744,777	3,106,616	3,098,938	(7,678)	-0.25%
Workers Comp.	325,602	415,862	447,335	448,427	499,919	11,492	2.35%
Unemployment Comp.	298	4,546	25,000	25,000	25,000	-	0.00%
Personal Services	21,349,861	19,568,732	23,175,764	23,632,118	24,242,301	610,183	2.58%

CITY OF FORT WALTON BEACH, FL

Personal Services by Category - All Funds

	Wages	Service Awards	Incentive/ Merit Pay	Add Pays	Gross Wages	Overtime & Holiday	Total Wages
City Council	41,243	-	-	-	41,243	-	41,243
City Manager	287,445	-	-	-	287,445	-	287,445
Human Resources	231,114	50	-	-	231,164	-	231,164
Information Technology	265,679	-	-	-	265,679	-	265,679
City Clerk	137,167	150	-	-	137,317	25	137,342
Finance	488,383	-	-	-	488,383	850	489,233
Purchasing	154,752	300	-	-	155,052	100	155,152
Police	3,234,997	1,100	100,015	5,400	3,341,512	318,795	3,660,307
Fire	2,559,436	500	36,263	-	2,596,199	455,068	3,051,267
Recreation	573,594	150	-	-	573,744	-	573,744
Parks/Right-of-Way	493,206	100	-	-	493,306	4,020	497,326
Golf Club	453,773	-	-	-	453,773	100	453,873
Golf Grounds	476,135	-	-	-	476,135	3,765	479,900
Library	382,508	100	-	-	382,608	200	382,808
Museum	201,465	500	-	-	201,965	20	201,985
Cemetery	126,066	400	-	-	126,466	600	127,066
Growth Management	125,730	-	-	-	125,730	-	125,730
Planning & Zoning	159,934	-	-	-	159,934	150	160,084
Code Enforcement	129,505	150	-	-	129,655	150	129,805
Fleet	377,260	100	-	-	377,360	1,500	378,860
Facilities	274,907	400	-	-	275,307	3,000	278,307
Streets	183,167	-	-	-	183,167	1,000	184,167
Non-Departmental	100,000	-	-	-	100,000	-	100,000
General Fund	11,457,466	4,000	136,278	5,400	11,603,144	789,343	12,392,487
FL Bldg Code Fund	294,561	-	-	-	294,561	-	294,561
CDBG Fund	31,953	-	-	-	31,953	-	31,953
CRA	254,127	150	15,452	-	269,729	10,203	279,932
CRA Fund	254,127	150	15,452	-	269,729	10,203	279,932
Customer Service	186,476	-	-	-	186,476	500	186,976
Utility Services	346,824	-	-	-	346,824	-	346,824
GIS	153,005	150	-	-	153,155	-	153,155
Water Operations	379,437	-	-	-	379,437	14,350	393,787
Water Distribution	185,642	150	-	-	185,792	23,450	209,242
Sewer Collect & Treatmt	471,423	300	-	-	471,723	32,000	503,723
Non-Departmental	10,000	-	-	-	10,000	-	10,000
Utilities Fund	1,732,807	600	-	-	1,733,407	70,300	1,803,707
Solid Waste	830,004	-	-	-	830,004	31,000	861,004
Recycling	43,922	100	-	-	44,022	2,120	46,142
Non-Departmental	1,500	-	-	-	1,500	-	1,500
Sanitation Fund	875,426	100	-	-	875,526	33,120	908,646
Stormwater	246,490	-	-	-	246,490	1,000	247,490
Non-Departmental	500	-	-	-	500	-	500
Stormwater Fund	246,990	-	-	-	246,990	1,000	247,990
TOTAL ALL FUNDS	14,893,330	4,850	151,730	5,400	15,055,310	903,966	15,959,276

Social Security	Pension Medicare	Pension Defined Benefit	Retirement Defined Contrib	Health, Dental & Life Ins.	Work Comp	Unempl. Comp	Total Benefits	FY 2021-22 TOTAL
2,557	598	-	-	162,622	66	-	165,843	207,087
17,209	4,025	20,224	9,321	34,076	480	-	85,335	372,780
14,317	3,348	-	13,650	25,469	370	-	57,154	288,318
15,553	3,637	-	16,554	73,665	384	-	109,793	375,473
8,059	1,885	2,600	15,571	16,421	213	-	44,749	182,092
24,378	5,701	20,803	19,758	98,186	673	-	169,499	658,733
9,041	2,114	10,401	7,941	9,097	238	-	38,832	193,984
200,235	47,398	1,250,091	20,897	650,963	94,090	-	2,263,674	5,923,981
155,001	36,250	1,401,111	750	534,426	134,438	-	2,261,976	5,313,243
34,232	8,006	31,204	21,855	93,572	21,412	-	210,281	784,026
30,535	7,141	31,204	19,302	155,572	24,098	-	267,852	765,179
28,262	6,610	20,803	-	12,609	9,045	-	77,329	531,202
28,958	6,773	-	24,797	103,275	10,603	-	174,406	654,305
23,372	5,466	31,204	3,389	17,604	1,182	-	82,217	465,024
12,465	2,916	10,401	5,686	16,770	322	-	48,560	250,546
6,790	1,588	31,204	-	37,831	9,682	-	87,095	214,162
7,741	1,810	-	4,612	18,088	201	-	32,452	158,182
9,898	2,315	-	11,995	17,934	256	-	42,398	202,481
7,691	1,799	20,803	1,768	37,018	2,870	-	71,949	201,754
21,306	4,983	10,401	17,407	101,977	8,405	-	164,479	543,339
16,654	3,895	20,803	9,319	32,779	17,154	-	100,604	378,911
11,305	2,644	10,401	7,507	36,295	16,023	-	84,175	268,342
-	-	-	-	-	-	25,000	25,000	125,000
685,559	160,902	2,923,658	232,079	2,286,249	352,205	25,000	6,665,652	19,058,144
17,731	4,147	10,401	13,227	54,526	6,756	-	106,788	401,351
-	-	-	-	-	-	-	-	31,953
15,000	3,506	95,363	2,716	63,762	7,621	-	187,968	467,900
15,000	3,506	95,363	2,716	63,762	7,621	-	187,968	467,900
10,775	2,520	-	8,555	34,251	299	-	56,400	243,375
20,259	4,738	20,803	15,711	62,167	3,324	-	127,002	473,826
9,231	2,159	10,401	5,616	16,214	245	-	43,866	197,022
21,785	5,095	10,401	14,914	92,068	14,282	-	158,545	552,331
10,895	2,548	31,204	2,762	62,755	16,580	-	126,744	335,986
27,771	6,564	31,204	19,026	151,679	17,094	-	253,338	757,061
-	-	-	-	-	-	-	-	10,000
100,716	23,624	104,013	66,584	419,134	51,824	-	765,895	2,569,601
47,326	11,068	62,409	26,987	201,683	56,638	-	406,111	1,267,115
2,274	532	-	2,196	12,615	3,258	-	20,875	67,016
-	-	-	-	-	-	-	-	1,500
49,600	11,600	62,409	29,183	214,298	59,896	-	426,986	1,335,631
14,560	3,405	20,803	8,377	60,969	21,617	-	129,731	377,221
-	-	-	-	-	-	-	-	500
14,560	3,405	20,803	8,377	60,969	21,617	-	129,731	377,721
883,166	207,184	3,216,647	352,166	3,098,938	499,919	25,000	8,283,020	24,242,301

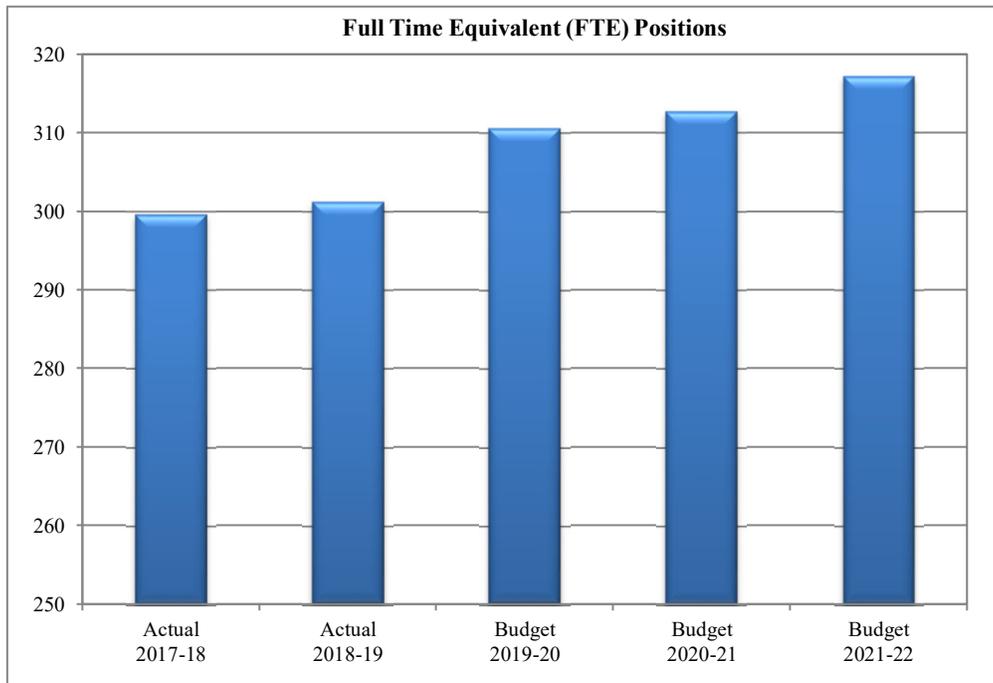
state contribution police 217,473
state contribution fire 209,722

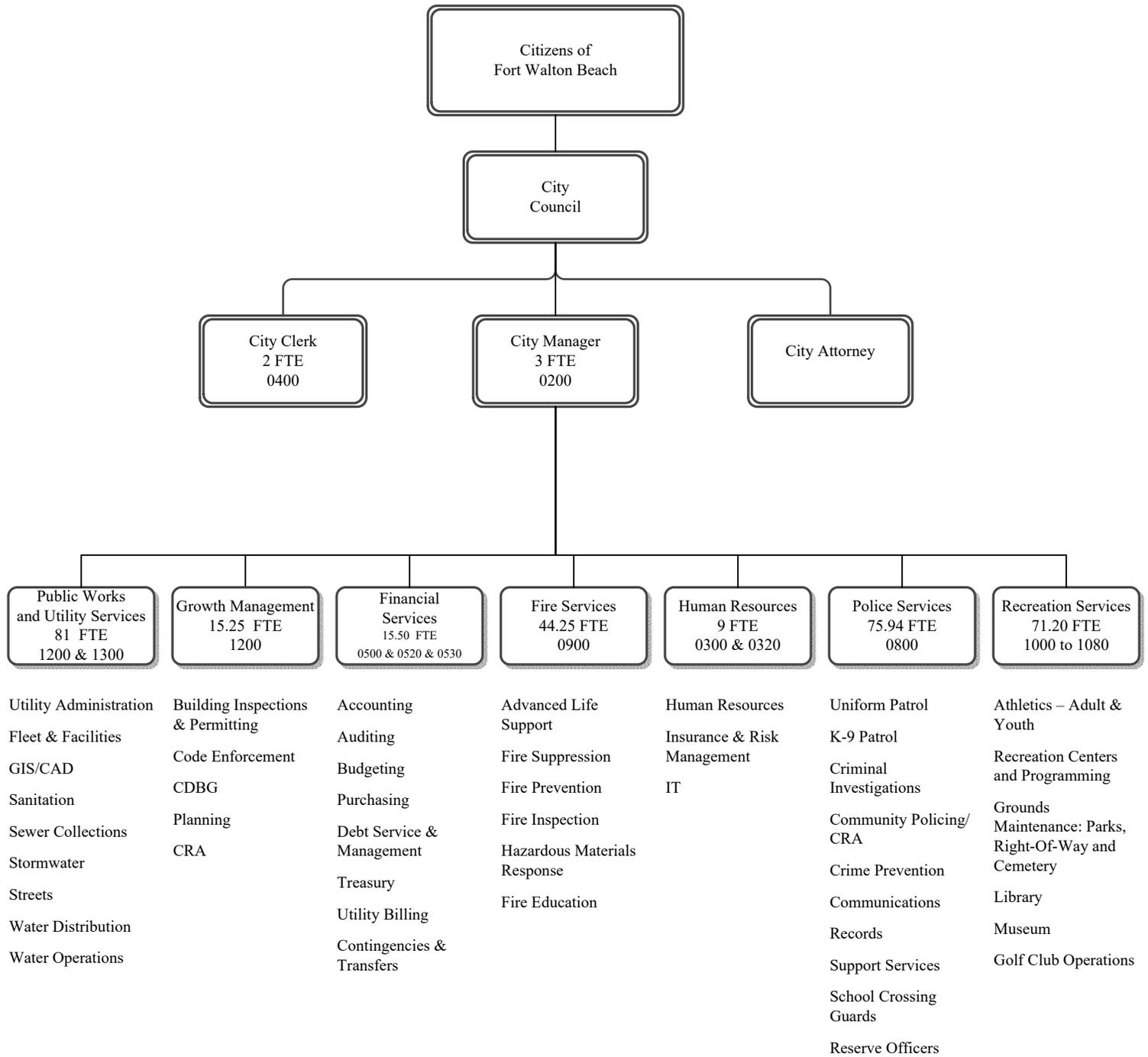
24,669,496

CITY OF FORT WALTON BEACH, FL

Full Time Equivalent (FTE) Position Summary

Department	Actual			Budget	Budget
	2017-18	2018-19	2019-20	2020-21	2020-22
City Manager	3.00	3.00	3.00	3.00	3.00
Human Resources	8.70	8.70	8.00	8.00	9.00
City Clerk	2.40	2.40	2.00	2.00	2.00
Financial Services	14.50	14.50	14.50	14.50	15.50
Police Services	70.90	71.82	74.82	75.94	75.94
Fire Services	37.00	37.00	44.00	44.00	44.25
Recreation Services	68.03	70.73	71.19	71.19	71.20
Growth Management	41.00	41.00	12.00	13.00	15.25
Public Works & Utility Srves	54.00	52.00	81.00	81.00	81.00
Total Funded FTE's	299.53	301.15	310.51	312.64	317.14
Frozen/Unfunded FTE's					
Total Authorized FTE's	299.53	301.15	310.52	312.64	317.14



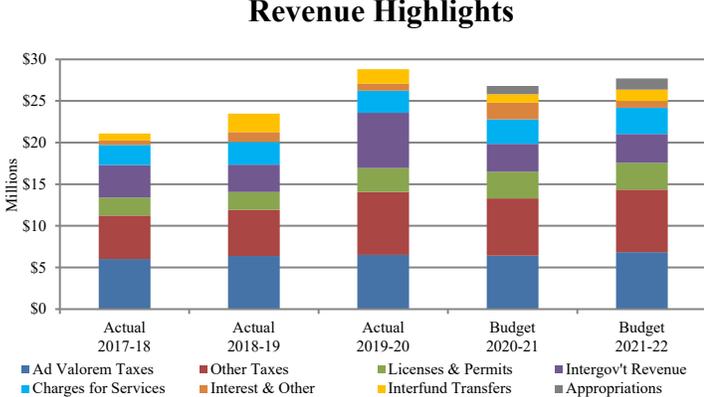




General Fund

The General Fund encompasses 52.28% of the City’s activities and services and accounts for all financial resources not accounted for in other funds. Services such as police and fire protection, code enforcement, recreation, grounds maintenance, streets, along with internal support functions such as human resources, finance, purchasing, information technology, and fleet and facilities maintenance are funded here.

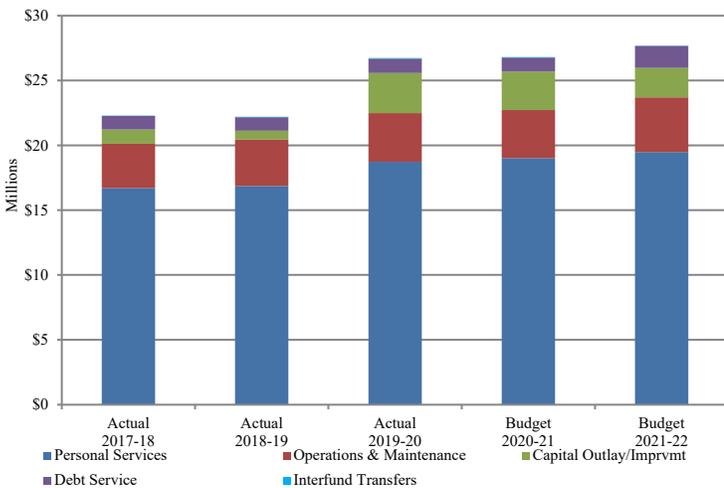
Revenue Highlights



	Budget 2021-22	\$ Change	% Change
Ad Valorem Taxes	6,870,632	459,616	7.2%
Other Taxes	7,502,599	624,992	9.1%
Licenses & Permits	3,219,306	16,525	.50%
Intergov't Revenue	3,474,999	197,850	6.0%
Charges for Services	3,145,442	201,631	6.8%
Interest & Other	795,528	-1,210,227	-60.3%
Interfund Transfers In	1,390,582	387,528	38.6%
Use of Reserves	1,298,209	216,416	20.0%
Total	\$27,697,297	894,332	3.3%

- The budget is predicated on the current millage (Ad Valorem) rate of 5.3293 mills. One mill equals \$1 per \$1,000 of taxable property value.

Expenditure Highlights



	Budget 2021-22	\$ Change	% Change
Personal Services	19,485,339	467,015	2.5%
Operations & Maintenance	4,211,289	509,076	13.8%
Capital Outlay/Imprvmt	2,280,155	(690,875)	(23.3)%
Debt Service	1,685,497	608,919	56.6%
Interfund Transfers Out	35,017	200	.6%
Replenish Reserves	0	0	0.0%
Total	\$27,697,297	894,332	3.3%

- Operating expenses increased due to increasing cost of utilities, as well as maintaining sustainable operations.
- Debt Service increased primarily due to the purchase of a new fire ladder truck and the Golf Club Pines Course Irrigation Replacement CIP.
- Interest & Other revenues decreased as a result of the completion of sale of surplus land in FY 2020-21.
- The State of Florida shared revenues have rebounded and are forecast to increase 8.13% year-over-year.

001 GENERAL FUND - REVENUES

Actual						Budget	
2017-18	2018-19	2019-20	2020-21 Adopted			2021-22 Adopted	% Change
6,022,855	6,380,248	6,518,096	6,411,016	0500-311-1000	Ad Valorem Taxes	6,870,632	7.17%
\$ 6,022,855	\$ 6,380,248	\$ 6,518,096	\$ 6,411,016		Total Ad Valorem Taxes	\$ 6,870,632	7.17%
601,461	602,969	602,302	582,761	0500-312-4100	Local Option Fuel Tax	606,071	4.00%
272,487	272,119	272,915	261,954	0500-312-4200	Local Option Fuel Tax - 2nd	272,432	4.00%
-	-	2,016,085	1,500,000	1499-335-1800	Local Discretionary Sales SurTax	2,073,115	38.21%
-	221,641	217,473	181,576	0800-312-5200	Insurance Premium Tax - Police Pension	217,473	19.77%
-	219,901	209,722	219,901	0900-312-5100	Insurance Premium Tax - Fire Pension	209,722	-4.63%
\$ 873,948	\$ 1,316,630	\$ 3,318,498	\$ 2,746,192		Total Other Taxes	\$ 3,378,813	23.04%
2,387,745	2,302,895	2,342,442	2,293,795	0500-314-1000	Electric	2,316,733	1.00%
308,341	324,634	328,306	326,159	0500-314-3000	Water	332,682	2.00%
255,125	286,738	276,238	278,771	0500-314-4000	Gas	284,346	2.00%
10,076	9,566	7,973	9,658	0500-314-8000	Propane	9,500	-1.64%
\$ 2,961,287	\$ 2,923,832	\$ 2,954,959	\$ 2,908,383		Total Utility Taxes	\$ 2,943,261	1.20%
1,220,739	1,121,252	1,069,564	1,062,697	0500-315-1000	Communications Services Tax	1,020,189	-4.00%
\$ 1,220,739	\$ 1,121,252	\$ 1,069,564	\$ 1,062,697		Total Communications Services Tax	\$ 1,020,189	-4.00%
153,285	183,186	188,204	160,335	0500-316-1000	Business Tax Receipts	160,335	0.00%
3,381	-	-	-	0500-316-1010	Penalties - Business Tax Receipts	-	0.00%
\$ 156,666	\$ 183,186	\$ 188,204	\$ 160,335		Total Business Tax Receipts	\$ 160,335	0.00%
\$ 11,235,494	\$ 11,925,148	\$ 14,049,320	\$ 13,288,623		TOTAL TAXES	\$ 14,373,230	8.16%
1,895,071	1,826,104	1,829,865	1,784,851	0500-323-1000	Electric	1,820,548	2.00%
213,274	243,043	216,596	213,409	0500-323-4000	Gas	219,811	3.00%
22,759	23,570	23,841	23,258	0500-323-7000	Solid Waste - Host Fee	23,258	0.00%
\$ 2,131,104	\$ 2,092,718	\$ 2,070,302	\$ 2,021,518		Total Franchise Fees	\$ 2,063,617	2.08%
1,624	1,368	-	342	1240-325-1002	Girard Avenue	342	-0.06%
2,045	6,680	6,876	516	1240-325-1003	Stokes Avenue	516	-0.05%
		761,048	1,152,767	0900-325-1310	Fire Assessment Fee	1,116,527	-3.14%
\$ 3,670	\$ 8,048	\$ 767,924	\$ 1,153,626		Total Special Assessments	\$ 1,117,385	-3.14%
-	105	90	100	0800-329-4000	Taxi Permit/Bicycle License	90	-10.00%
-	30	10,115	3,445	0900-329-2010	Fire Safety Plan Review	6,500	0.00%
14,787	16,596	25,617	14,979	1205-329-1001	Zoning/Variances Fees	22,000	46.87%
4,533	4,173	16,024	8,600	1205-329-2000	Zoning Site Plan Review	9,200	6.98%
363	350	200	514	1205-329-9010	Licenses & Registrations - Golf Cart	514	0.00%
\$ 19,682	\$ 21,254	\$ 52,046	\$ 27,638		Total Other Licenses & Permits	\$ 38,304	38.59%
\$ 2,154,456	\$ 2,122,020	\$ 2,890,273	\$ 3,202,782		TOTAL LICENSES & PERMITS	\$ 3,219,306	0.52%
32,319	28,830	32,632	31,000	0500-333-1000	Housing Authority	31,000	0.00%
\$ 32,319	\$ 28,830	\$ 32,632	\$ 31,000		Total Federal Payments In Lieu of Taxes	\$ 31,000	0.00%
-	-	-	109,865	1592-331-2050	Federal Grants - Police COPS Grant (Yr 3 of 3)	109,865	0.00%
-	-	398,393	362,430	1593/4-331-2055	Fed Grants-Fire Safer Grant(Yr 3 of 3) & Asst FF	169,134	-53.33%
-	-	3,089,741	-	1500-331-1000	COVID-19 Cares Act	-	0.00%
\$ -	\$ -	\$ 3,488,134	\$ 472,295		Total Federal Grants	\$ 278,999	-40.93%
831,270	-	500	-	334	State Grants	100,000	100.00%
\$ 831,270	\$ -	\$ 500	\$ -		Total State Grants	\$ 100,000	100.00%
896,364	930,735	870,764	817,706	0500-335-1221	Municipal Revenue Sharing	834,060	2.00%
10,318	9,132	11,124	12,189	0500-335-1400	Mobile Home Licenses	12,150	-0.32%
42,711	42,726	44,454	44,392	0500-335-1500	Alcoholic Beverage License	44,800	0.92%
2,067,353	2,174,233	2,048,977	1,858,829	0500-335-1800	Sales Tax 1/2 - 5th Cent	2,065,526	11.12%
-	10,596	7,720	9,096	0900-335-2100	Fire Supplemental Compensation	8,500	-6.55%
\$ 3,016,745	\$ 3,167,423	\$ 2,983,039	\$ 2,742,212		Total State Shared Revenues	\$ 2,965,036	8.13%

001 GENERAL FUND - REVENUES

Actual				Budget	
2017-18	2018-19	2019-20	2020-21 Adopted	2021-22 Adopted	% Change
-	-	5,000	-	-	0.00%
-	81,376	86,884	86,750	84,964	-2.06%
-	-	2,398	-	-	0.00%
\$ -	\$ 81,376	\$ 94,282	\$ 86,750	\$ 84,964	-2.06%
28,189	23,461	19,975	20,000	15,000	-25.00%
\$ 28,189	\$ 23,461	\$ 19,975	\$ 20,000	\$ 15,000	-25.00%
\$ 3,908,524	\$ 3,301,089	\$ 6,618,562	\$ 3,352,257	\$ 3,474,999	3.66%
175	25	75	50	50	0.00%
-	-	124	-	-	0.00%
6,143	6,895	1,995	1,200	1,400	16.67%
835	630	175	250	400	60.00%
4,380	3,900	1,020	-	-	0.00%
191	176	74	205	150	-26.83%
250	499	-	500	450	-10.00%
16,456	15,084	14,528	13,500	14,000	3.70%
-	-	-	200	200	100.00%
4,196	232	372	400	450	12.50%
\$ 32,626	\$ 27,440	\$ 18,363	\$ 16,305	\$ 17,100	4.88%
-	2,878	1,061	2,500	1,000	-60.00%
-	5,022	950	4,500	2,000	-55.56%
-	1,868	1,463	1,500	1,200	-20.00%
-	-	1,100	-	-	0.00%
-	23,207	12,427	20,500	18,500	-9.76%
\$ -	\$ 32,975	\$ 17,001	\$ 29,000	\$ 22,700	-21.72%
176,790	171,375	149,965	174,083	175,083	0.57%
2,790	8,700	13,250	9,000	9,500	5.56%
10,235	19,752	19,935	21,500	22,000	2.33%
17,120	19,610	20,290	23,500	23,500	0.00%
143,250	156,665	146,490	175,500	175,600	0.06%
-	1,874	2,400	555	1,000	80.18%
\$ 350,185	\$ 377,976	\$ 352,330	\$ 404,138	\$ 406,683	0.63%
43,774	43,774	43,496	43,496	43,496	0.00%
11,833	12,050	20,275	9,246	12,500	35.19%
106,035	109,216	113,543	122,081	135,200	10.75%
95,599	98,504	101,078	101,078	106,535	5.40%
\$ 161,641	\$ 165,040	\$ 177,314	\$ 275,901	\$ 297,731	7.91%
116,827	127,287	107,230	110,000	105,000	-4.55%
43,046	46,425	37,610	46,800	47,800	2.14%
-	-	-	-	32,000	100.00%
41,015	43,090	31,620	41,200	40,200	-2.43%
19,487	13,709	6,816	12,100	11,100	-8.26%
16,560	18,025	9,398	12,500	12,000	-4.00%
-	-	28,981	40,200	35,200	-12.44%
2,100	1,750	2,310	2,200	2,300	4.55%
\$ 239,036	\$ 250,286	\$ 223,964	\$ 265,000	\$ 285,600	7.77%
31,450	31,121	18,490	17,300	19,300	11.56%
8,926	7,991	3,794	7,650	6,650	-13.07%
1,890	10,860	-	-	-	0.00%
\$ 42,267	\$ 49,972	\$ 22,284	\$ 24,950	\$ 25,950	4.01%

001 GENERAL FUND - REVENUES

Actual						Budget	
2017-18	2018-19	2019-20	2020-21 Adopted			2021-22 Adopted	% Change
677,330	710,502	813,711	797,150	1040-347-5000	Greens Fees	931,034	16.80%
436	342	1,735	650	1040-347-5020	Tournament Fees	1,200	84.62%
49,086	51,204	20,919	28,955	1040-347-5025	Tournament Fees - Tax Exempt	31,955	10.36%
-	71,436	61,594	63,200	1040-347-5099	Golf.Now Green Fees	63,200	0.00%
109,776	115,887	131,146	117,350	1040-347-5100	Membership Fees	121,500	3.54%
559,183	590,995	559,316	661,334	1040-347-5200	Golf Cart Rental	661,634	0.05%
458	301	544	400	1040-347-5210	Pull Cart Rental	400	0.00%
-	51,185	46,356	50,197	1040-347-5299	Golf.Now Golf Cart Fees	50,197	0.00%
60,620	64,318	79,594	73,338	1040-347-5300	Driving Range	93,688	27.75%
28,524	28,816	29,170	29,268	1040-347-5400	Rental and Lease Income - Restaurant & Pro Shop	30,520	4.28%
2,190	2,430	2,340	3,000	1040-347-5510	GHIN Handicapping Service	2,800	-6.67%
6,741	9,406	5,539	6,500	1040-347-5900	League Play	5,500	-15.38%
-	40,809	42,572	38,130	1040-347-5915	Merchandise Sales	41,300	8.31%
(188)	(184)	(84)	150	1040-347-5920	Cash Over/(Under)	150	0.00%
\$ 1,494,156	\$ 1,737,448	\$ 1,794,452	\$ 1,869,622		Total Golf Club	\$ 2,035,078	8.85%
1,850	1,860	1,600	1,855	1060-347-1000	Library Fees	1,500	-19.14%
6,323	6,310	3,565	5,200	1060-347-1010	Photo Copy Revenue	4,500	-13.46%
125	100	-	171	1060-347-1210	Rentals - Taxable	150	-12.28%
-	-	150	-	1060-347-1220	Rentals - Tax Exempt	-	0.00%
\$ 8,298	\$ 8,270	\$ 5,315	\$ 7,226		Total Library	\$ 6,150	-14.89%
34,233	32,177	16,766	21,340	1070-347-3500	Admission Fees	21,400	0.28%
31,313	27,384	19,550	20,150	1070-347-3510	Merchandise Sales	21,500	6.70%
9,872	7,556	7,806	9,030	1070-347-3520	Fees - Tax Exempt	5,000	-44.63%
1,439	789	967	1,150	1070-347-3610	Memberships	550	-52.15%
\$ 76,856	\$ 67,906	\$ 45,089	\$ 51,670		Total Museum	\$ 48,450	-6.23%
\$ 2,405,065	\$ 2,717,311	\$ 2,656,112	\$ 2,943,811		TOTAL CHARGES FOR SERVICES	\$ 3,145,442	6.85%
-	39,418	35,632	37,964	0800-351-5000	Traffic Fines	35,964	-5.27%
-	19,771	19,315	20,213	0800-351-5030	Traffic Fines - Law Enforcement Automation	18,213	-9.89%
\$ -	\$ 59,189	\$ 54,947	\$ 58,177		Total Traffic Fines	\$ 54,177	-6.88%
9,704	4,500	1,573	-	1060-352-1000	Library Fines	-	0.00%
229	561	478	518	1060-352-1010	Lost Publications	250	-51.74%
\$ 9,934	\$ 5,061	\$ 2,050	\$ 518		Total Library Fines	\$ 250	0.00%
-	345	759	500	0800-354-1100	Parking Citations	600	20.00%
-	1,000	-	1,243	0800-354-1200	False Alarm Fines - Police	500	-59.77%
28,762	14,026	22,341	19,360	1217-354-1000	Code Enforcement - Fines	10,000	-48.35%
4,465	4,460	975	1,350	1217-354-1010	Code Enforcement - Fees	2,500	85.19%
\$ 33,227	\$ 19,831	\$ 24,075	\$ 22,453		Total Violations of Local Ordinances	\$ 13,600	-39.43%
\$ 43,160	\$ 84,081	\$ 81,073	\$ 81,148		TOTAL FINES & FORFEITURES	\$ 68,027	-16.17%
24,332	275,067	291,806	515,000	1500-361-1000	Interest Income	290,000	-43.69%
21,823	67,628	84,022	55,000	1500-361-2000	Dividend Income	55,000	0.00%
\$ 46,155	\$ 342,695	\$ 375,829	\$ 570,000		Total Interest Income	\$ 345,000	-39.47%
3,925	5,861	1,215	1,318	1010-362-1000	Rentals & Leases	1,500	13.81%
26,568	26,568	27,803	28,685	1040-362-2010	Rental and Lease Income - Golf Tower	31,149	8.59%
223,681	268,335	299,880	301,096	1500-362-1000	Rental and Lease Income	307,118	2.00%
\$ 254,174	\$ 300,764	\$ 328,898	\$ 331,099		Total Rents and Royalties	\$ 339,767	2.62%
-	-	-	926,100	1500-364-1030	Sale of Surplus - Land	-	100.00%
\$ -	\$ -	\$ -	\$ 926,100		Total Disposal of Fixed Assets	\$ -	0.00%
10,227	440	6,485	-	0800-366-1000	Contributions/Donations - Police	-	0.00%

001 GENERAL FUND - REVENUES

Actual				Budget		
2017-18	2018-19	2019-20	2020-21 Adopted		2021-22 Adopted	% Change
-	7,645	-	-	0800-366-1040	Contributions/Donations - K-9	- 0.00%
750	1,000	1,800	-	0800-366-3010	Designated Donations	1,800 100.00%
1,853	715	265	-	0900-366-1060	Contributions/Donations - Fire	- 0.00%
-	32,232	24,961	-	1000-366-2010	Contributions/Donations - Recreation	18,474 100.00%
5,144	4,973	2,236	-	1060-366-2010	Contributions/Donations - Library	900 100.00%
1,015	586	2,542	-	1070-366-2010	Contributions/Donations - Museum	500 100.00%
1,350	-	-	-	1500-366-1000	Contributions/Donations - General	- 0.00%
20,000	-	-	-	1500-366-6000	Contributions/Donations - Capital	- 0.00%
\$ 40,340	\$ 47,590	\$ 38,289	\$ -		Total Contributions/Donations	\$ 21,674 100.00%
-	-	669	-	0800-369-9000	Abandoned Property	- 0.00%
1,574	1,168	626	1,200	0000-369-9091	Discounts	700 -41.67%
97,568	-	-	-	1500-369-3000	Proceeds - Insurance	- 0.00%
360	360	360	360	1500-369-5000	Proceeds - Sales Tax Credit	360 0.00%
57,246	61,069	16,736	35,620	1500-369-9000	Miscellaneous	20,000 -43.85%
\$ 156,749	\$ 62,597	\$ 18,391	\$ 37,180		Total Other Revenues	\$ 21,060 -43.36%
-	350,000	-	-	1500-388-1030	Sale of Land Proceeds	- 0.00%
\$ -	\$ 350,000	\$ -	\$ -		Total Cap Asset Disposal Proceeds	\$ - 0.00%
\$ 497,417	\$ 1,103,646	\$ 761,407	\$ 1,864,379		TOTAL INTEREST & OTHER REVENUES	\$ 727,501 -60.98%
-	-	-	60,000	1600-381-2400	Transfer from Beal Memorial Cemetery Fund	350,000 483.33%
642,721	642,721	1,230,404	702,595	1600-382-4100	Transfer from Utilities Fund	694,377 -1.17%
146,401	146,401	315,637	240,459	1600-382-4300	Transfer from Sanitation Fund	262,556 9.19%
58,251	58,251	201,645	60,228	1600-382-4500	Transfer from Stormwater Fund	83,650 38.89%
\$ 847,373	\$ 847,373	\$ 1,747,687	\$ 1,063,283		Total Interfund Transfers	\$ 1,390,582 30.78%
-	1,377,200	-	-	1500-384-1078	Proceeds from Debt	- 0.00%
\$ -	\$ 1,377,200	\$ -	\$ -		Total Proceeds from Debt/Loans	\$ - 0.00%
-	-	-	1,006,684	1600-389-9100	Appropriation from Unassigned Fund Balance	1,298,209 28.96%
\$ -	\$ -	\$ -	\$ 1,006,684		Total Non-Operating Sources	\$ 1,298,209 28.96%
\$ 847,373	\$ 2,224,573	\$ 1,747,687	\$ 2,069,966		TOTAL TRANSFERS IN	\$ 2,688,791 29.90%
\$ 21,091,491	\$ 23,477,868	\$ 28,804,434	\$ 26,802,966		TOTAL FUND REVENUES	\$ 27,697,297 3.34%

001 GENERAL FUND - 0100 CITY COUNCIL

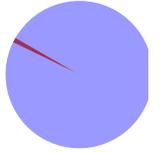
Actual						Budget	
2017-18	2018-19	2019-20	2020-21 Adopted			2021-22 Adopted	% Change
					Revenues:		
-	125	-	200	341-9120	Election Qualifying Fees	200	0.00%
\$ -	\$ 125	\$ -	\$ 200		TOTAL REVENUES	\$ 200	0.00%
					Personal Services:		
40,708	40,708	41,130	41,243	511-1100	Executive Salaries	41,243	0.00%
2,536	2,530	2,550	2,557	511-2100	FICA Taxes	2,557	-0.01%
593	592	596	598	511-2101	Medicare	598	-0.02%
121,032	129,278	146,593	146,994	511-2300	Dental, Life & Health Insurance	162,622	10.63%
77	74	51	76	511-2400	Worker's Compensation	66	-12.63%
\$ 164,946	\$ 173,182	\$ 190,920	\$ 191,467		Total Personal Services	\$ 207,087	8.16%
					Operating Expenditures:		
166,857	-	25,000	-	511-3100	Professional Services	-	0.00%
-	80,930	119,066	103,000	511-3101	Legal Services	170,000	65.05%
82,710	82,710	82,710	85,192	511-3400	Other Services	115,170	35.19%
5,727	7,319	6,147	12,000	511-4000	Travel and Per Diem	15,896	32.47%
118	124	129	53	511-4100	Communication Services	155	192.45%
-	-	-	2,000	511-4801	Special Events	2,000	0.00%
-	14,790	-	17,000	511-4910	Election Expense	17,000	0.00%
2,992	4,688	7,262	6,000	511-5200	Operating Supplies	6,000	0.00%
-	601	-	800	511-5210	Uniform Expense	800	0.00%
-	930	-	-	511-5231	Computer Hardware/Software	-	0.00%
4,309	3,403	3,416	3,267	511-5400	Books, Dues & Publications	3,429	4.96%
4,246	6,484	960	7,000	511-5500	Training	7,640	9.14%
					Non-Operating:		
42,430	41,917	145,298	42,367	511-8200	Grants & Aids	42,752	0.91%
\$ 309,389	\$ 243,896	\$ 389,988	\$ 278,679		Total Operating Expenditures	\$ 380,842	36.66%
					Debt Service		
182	166	-	-	581-9121	Transfer to Debt Service Fund	-	0.00%
\$ 182	\$ 166	\$ -	\$ -		Total Debt Service	\$ -	0.00%
\$ 474,517	\$ 417,244	\$ 580,908	\$ 470,146		TOTAL EXPENSES	\$ 587,929	25.05%
\$ (474,517)	\$ (417,119)	\$ (580,908)	\$ (469,946)		NET REVENUE / (EXPENSE)	\$ (587,729)	25.06%

CITY COUNCIL

Share of City Budget

DESCRIPTION

\$587,929,
1.1%



The City Council is the legislative body of the City. It is comprised of the Mayor and seven Council members, elected on a citywide basis in odd years for four-year, staggered terms. City Council meets on the second and fourth Tuesday of each month at 6:00pm in the Council Chambers located at City Hall. The City Council appoints the City Manager, City Clerk, City Attorney, and members of Boards and Committees, as well as adopts ordinances and resolutions setting City policy. City Council’s primary responsibility is to shape public policy in order to achieve the citizens’ desires for the future. As time passes, the complexion of a community, its residents, and leaders change, as do the priorities of the community. There is probably no more daunting task that any community faces than planning for its future and identifying future priorities. The Strategic Plan is a multiyear plan and the budget process determines which parts of the plan receive resources each year. Each Strategic Plan Objective falls in line with the City’s Vision, Mission Statement and Core Values.

MISSION

To enhance and protect the Community by providing quality services.

VISION

The City of Fort Walton Beach: a recognized leader in the provision of Community Service.

STRATEGIC PLAN FY22

Plan Initiative

Plan Objective

Status



#1 Downtown Master Plan /
Around the Mound
Implementation

In April 2021, City Council allocated up to \$1 million as a match to FDOT to begin the PD&E phase of Around the Mound in FY 2021-22; the implementation of the Downtown Master Plan continued in FY 2020-21 with the Infrastructure Master Plan and Library Relocation Study.



#2 Expansion of City
Recreation Amenities

The demolition of the existing Field Office Complex, the completion of a Phase II Environmental Site Assessment and the design of the Preston Hood Athletic Complex Expansion will be completed FY 2021-22.



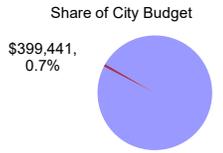
#3 Public Safety

For FY 2021-22, one (1) Code Enforcement Officer and a School Safety Officer Program at Okaloosa Academy were added. The design of a new Westside Fire Station will be completed as well as the FWBPD Training Facility & Shooting Range.

001 GENERAL FUND - 0200 CITY MANAGER

Actual				Budget	
2017-18	2018-19	2019-20	2020-21 Adopted	2021-22 Adopted	% Change
Revenues:					
Division Does Not Generate Revenue					
\$	-	\$	-	\$	0.00%
TOTAL REVENUES					
\$	-	\$	-	\$	0.00%
Personal Services:					
				<i>Number of Funded Employees (FTE's)</i>	
3.00	3.00	3.00	3.00		3.00
128,715	130,421	136,100	136,673	512-1100	Executive Salaries
106,096	124,935	136,319	137,409	512-1200	Regular Salaries
-	-	421	162	512-1201	Service Awards
-	-	1,279	-	512-1400	Salaries - Overtime
14,730	14,834	15,908	16,457	512-2100	FICA Taxes
3,607	3,678	3,911	3,849	512-2101	Medicare
130,370	122,111	104,359	41,943	512-2200	Retirement Contributions
2,350	4,624	5,594	5,664	512-2204	Retirement Contributions - DC Plan
6,867	7,052	7,229	7,222	512-2210	Deferred Compensation
17,948	26,026	31,333	34,077	512-2300	Dental, Life & Health Insurance
491	507	367	542	512-2400	Worker's Compensation
\$ 411,174	\$ 434,188	\$ 442,820	\$ 383,998	Total Personal Services	
					\$ 372,780
					-2.92%
Operating Expenditures:					
6,764	5,866	4,788	4,788	512-3100	Professional Services
3,395	5,343	2,183	6,950	512-4000	Travel and Per Diem
1,616	1,835	1,752	1,529	512-4100	Communication Services
36	12	1,762	155	512-4200	Postage
6	7	26	75	512-4620	Vehicle / Maintenance Repair
73	68	2,428	65	512-4700	Printing & Binding
-	-	-	500	512-4800	Promotional Activities
-	72	109	200	512-5100	Office Supplies
2,342	1,274	624	3,568	512-5200	Operating Supplies
206	675	1,089	2,000	512-5204	Fuel & Oil
-	397	38	300	512-5210	Uniform Expense
120	-	-	-	512-5231	Computer Hardware/Software
3,181	3,073	3,325	1,697	512-5400	Books, Dues & Publications
1,936	2,889	125	2,010	512-5500	Training
\$ 19,675	\$ 21,511	\$ 18,248	\$ 23,837	Total Operating Expenditures	
					\$ 26,661
					11.85%
Capital Outlay:					
25,135	-	-	-	512-6404	Trucks
\$ 25,135	\$ -	\$ -	\$ -	Total Capital Outlay	
					\$ -
					0.00%
Debt Service					
545	499	-	-	581-9121	Transfer to Debt Service Fund
\$ 545	\$ 499	\$ -	\$ -	Total Debt Service	
					\$ -
					0.00%
\$ 456,529	\$ 456,198	\$ 461,069	\$ 407,835	TOTAL EXPENSES	
					\$ 399,441
					-2.06%
\$ (456,529)	\$ (456,198)	\$ (461,069)	\$ (407,835)	NET REVENUE / (EXPENSE)	
					\$ (399,441)
					-2.06%

CITY MANAGER



DESCRIPTION

The City Manager is the chief administrative official for the City. The City Manager's office coordinates, implements, and evaluates all policies, procedures, and programs; recommends and provides information to City Council; proposes the annual budget; provides an avenue for citizens to direct their requests, complaints, and needs; and provides communications and support by overseeing information technology and serving as a liaison between departments, the media, and citizens.

MISSION

Support the City Council in the development of policy by assembling and analyzing data and making recommendations; provide leadership and direction to employees in implementation of policies, programs, and daily operations; and ensure that the City of Fort Walton Beach government provides municipal services and infrastructure necessary for a high quality of life for our citizens in a fiscally responsible manner.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

	Actual				Budget	
	2017-18	2018-19	2019-20	YTD thru 03.31 2020-21	2020-21	2021-22
Promote Organizational Efficiency						
Overall Employee Satisfaction (Strongly Agree & Agree)	86.0%	83.0%	na	na	80%	80%
Performance Excellence / Leadership Training Courses	10	16	2	5	10	5

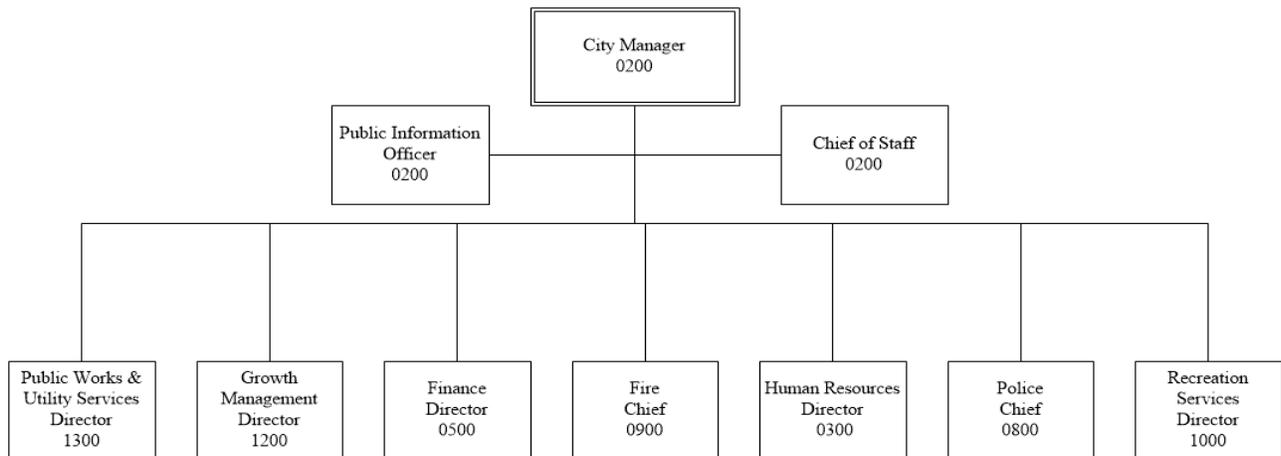
- ✓ Use results from Quality of Life Survey to improve services offered to citizens and business owners.
- ✓ Continue to effectively market the City to citizens, visitors, and potential business owners.
- ✓ Continue the implementation of the Downtown Master Plan & CTP Master Plan in coordination with stakeholders.

FUTURE GOALS (FY23 & FY24)

- ✓ Coordinate with FDOT on the Around the Mound & Brooks Bridge projects.
- ✓ Implement initiatives from a branding and identity study for the City and its various districts.
- ✓ Create a neighborhood redevelopment partnership program with developers and contractors.

PRIOR YEAR ACCOMPLISHMENTS (FY21)

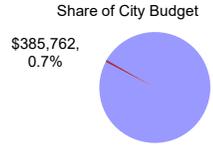
- ✓ Updated the Strategic Plan with City Council to continue the positive direction of the City.
- ✓ Emphasized the results of the initial Quality of Life survey during Strategic Planning to identify areas for improvement.
- ✓ Enhanced the City's messaging capabilities to ensure citizens are well informed.
- ✓ Completed a comprehensive update to the City's Personnel Rules & Regulations Manual.



001 GENERAL FUND - 0300 HUMAN RESOURCES

Actual				Budget	
2017-18	2018-19	2019-20	2020-21 Adopted	2021-22 Adopted	% Change
Revenues:					
Division Does Not Generate Revenue					
\$ -	\$ -	\$ -	\$ -	TOTAL REVENUES	\$ - 0.00%
Personal Services:					
4.60	4.70	4.00	4.00	Number of Funded Employees (FTE's)	4.00
84,145	86,080	88,508	92,289	513-1100 Executive Salaries	97,197 5.32%
106,213	123,791	122,299	122,840	513-1200 Regular Salaries	133,917 9.02%
-	-	104	54	513-1201 Service Awards	50 -7.41%
6,088	-	-	-	513-1300 Part-Time Wages	- 0.00%
112	-	41	-	513-1400 Salaries - Overtime	- 0.00%
11,735	12,760	13,036	13,022	513-2100 FICA Taxes	14,317 9.95%
2,744	2,984	3,049	3,045	513-2101 Medicare	3,348 9.96%
11,241	11,909	12,563	12,877	513-2204 Retirement Contributions - DC Plan	13,650 6.00%
13,820	8,809	22,737	24,688	513-2300 Dental, Life & Health Insurance	25,469 3.16%
394	398	272	404	513-2400 Worker's Compensation	370 -8.49%
\$ 236,492	\$ 246,731	\$ 262,609	\$ 269,219	Total Personal Services	\$ 288,318 7.09%
Operating Expenditures:					
38,972	38,493	21,916	44,690	513-3100 Professional Services	49,067 9.79%
13,163	14,099	20,216	24,200	513-3102 Employee Physicals & Immunizations	28,700 18.60%
2,135	3,902	254	3,200	513-4000 Travel and Per Diem	3,900 21.88%
-	-	1,759	-	513-4001 Tuition Reimbursement	- 0.00%
1,423	1,429	1,496	827	513-4100 Communication Services	698 -15.62%
703	191	230	100	513-4200 Postage	100 0.00%
481	2,411	117	494	513-4400 Rentals & Leases	494 0.00%
1,096	443	365	500	513-4700 Printing & Binding	500 0.00%
400	263	49	650	513-4800 Promotional Activities	650 0.00%
-	21,325	-	-	513-4901 Recruitment/Relocation	- 0.00%
50	600	125	250	513-4920 Advertising	250 0.00%
1,845	2,123	2,374	2,300	513-5100 Office Supplies	2,300 0.00%
9,738	12,572	9,950	8,215	513-5200 Operating Supplies	8,450 2.86%
417	139	215	400	513-5210 Uniform Expense	400 0.00%
811	328	-	-	513-5231 Computer Hardware/Software	- 0.00%
732	532	593	460	513-5400 Books, Dues & Publications	460 0.00%
12,929	7,433	762	1,075	513-5500 Training	1,475 37.21%
\$ 84,895	\$ 106,283	\$ 60,421	\$ 87,362	Total Operating Expenditures	\$ 97,445 11.54%
Debt Service					
908	832	-	-	581-9121 Transfer to Debt Service Fund	- 0.00%
\$ 908	\$ 832	\$ -	\$ -	Total Debt Service	\$ - 0.00%
\$ 322,295	\$ 353,846	\$ 323,030	\$ 356,581	TOTAL EXPENSES	\$ 385,762 8.18%
\$ (322,295)	\$ (353,846)	\$ (323,030)	\$ (356,581)	NET REVENUE / (EXPENSE)	\$ (385,762) 8.18%

HUMAN RESOURCES



DESCRIPTION

Human Resources recruits new employees and works to retain existing employees, maintains personnel records, coordinates employee benefits, and enforces personnel policies.

MISSION

Provide effective personnel services through the development, implementation, and equitable administration of policies and procedures; recruit qualified personnel; maintain a well-trained work force; and foster productivity, innovation, and a climate of success in the workplace.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

Attract and Retain a High-Quality Workforce

	Actual				Budget	
	2017-18	2018-19	2019-20	YTD thru 03/31 2020-21	2020-21	2021-22
Career Development and Training Classes Held	29	14	14	7	22	20
Employees Recognized (Yearly)	36	74	56	25	50	50
Managers Recognized (Yearly)	13	17	17	7	10	12
Turnover: Public Safety Personnel	5%	19%	8%	2%	11%	10
Turnover: Non-Public Safety Personnel	59%	48%	6%	4%	20%	12

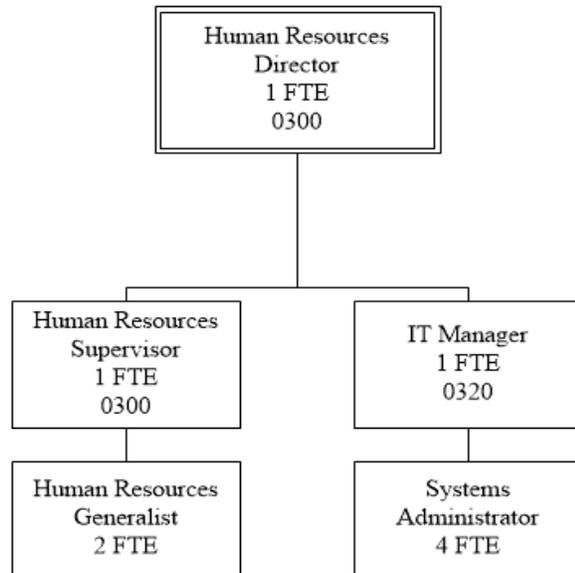
- ✓ Rollout new timekeeping system (Kronos)
- ✓ Training Workshops
- ✓ Continue quarterly combined wellness and safety initiatives
- ✓ Continue to build health and wellness Programs
- ✓ Focus on Health & Wellness (Health & Wellness Fair, Lunch & Learns, etc.)

FUTURE GOALS (FY23 & FY24)

- ✓ On going promotion of health & wellness, control insurance cost and promote a high-quality workforce and environment of continual

PRIOR YEAR ACCOMPLISHMENTS (FY21)

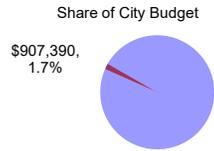
- ✓ Wellness fair
- ✓ Insurance - Open Enrollment
- ✓ Finalize updated Personnel Manual
- ✓ Police Promotional Test
- ✓ Fire Promotional Testing
- ✓ Medical RFP for quality health coverage
- ✓ Covid Policy and Response
- ✓ Employee Benefits Statements



001 GENERAL FUND - 0310 RISK MANAGEMENT

Actual				Budget	
2017-18	2018-19	2019-20	2020-21 Adopted	2021-22 Adopted	% Change
Revenues:					
Division Does Not Generate Revenue					
\$ -	\$ -	\$ -	\$ -	TOTAL REVENUES	\$ - 0.00%
Operating Expenditures:					
-	-	-	-	519-3101 Legal Services	37,000 100.00%
-	-	708	-	519-4000 Travel & Per Diem	- 0.00%
492,652	513,540	521,803	637,189	519-4500 Insurance	695,390 9.13%
34,225	88,740	12,793	106,980	519-4501 Unrecovered Insurance Claims	125,000 16.84%
-	-	-	-	519-4503 Claim Settlements	50,000 100.00%
5,832	-	-	-	519-5200 Operating	- 0.00%
-	3,611	2,058	-	519-5226 Agency Account Spending	- 0.00%
\$ 532,709	\$ 605,891	\$ 537,362	\$ 744,169	Total Operating Expenditures	\$ 907,390 21.93%
\$ 532,709	\$ 605,891	\$ 537,362	\$ 744,169	TOTAL EXPENSES	\$ 907,390 21.93%
\$ (532,709)	\$ (605,891)	\$ (537,362)	\$ (744,169)	NET REVENUE / (EXPENSE)	\$ (907,390) 21.93%

RISK MANAGEMENT



DESCRIPTION

Risk Management is responsible for protecting the City from liability through risk retention and transfer, claims handling, and safety programs. The City's safety program aims to reduce illness and injury to employees and citizens.

MISSION

Continuously develop, manage and improve insurance and safety/occupational services to provide quality, cost effective support to our customers and to protect the City's financial well being.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

	Actual				Budget	
	2017-18	2018-19	2019-20	YTD thru 03/31 2020-21	2020-21	2021-22
Reduce Workers Compensation Expense						
Workers Compensation Accidents	51	48	39	18	30	25
Workers Compensation Accidents with Injuries	37	40	29	17	10	7
Workers Compensation Lost Work Days	16	46	26	21	5	5
Workers Compensation Open Claims	35	34	39	4	5	4
Workers Compensation Experience Modification	0.80	0.88	0.80	0.80	0.88	0.88
Minimize Liability Exposure						
At-Fault Employee Vehicle & Equipment Incidents	23	15	25	9	4	3
Provide a Safe Workplace						
Safety Training Classes Held	2	14	0	0	15	20

- ✓ Reduce worker's compensation injuries by implementing remedial safety training, in car devices, and strong safety guidelines
- ✓ Ensure policy compliance and accountability improvements by coordinating with department safety representatives
- ✓ Make policy reference and training material more accessible to employees by utilizing online platforms
- ✓ Develop on-line safety training programs for employees.
- ✓ Continue to implement FMCSA clearinghouse database

FUTURE GOALS (FY23 & FY24)

- ✓ Reduce workers compensation experience modification factor
- ✓ Reduce at fault vehicle accidents by 5%
- ✓ Create immersive online Wellness content

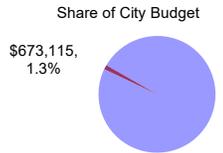
PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Successfully enrolled all CDL drivers in FMCSA Clearing house

001 GENERAL FUND - 0320 INFORMATION TECHNOLOGY

Actual				Budget	
2017-18	2018-19	2019-20	2020-21 Adopted	2021-22 Adopted	% Change
Revenues:					
Division Does Not Generate Revenue					
\$ -	\$ -	\$ -	\$ -	TOTAL REVENUES	\$ - 0.00%
Personal Services:					
4.00	4.00	4.00	4.00	Number of Funded Employees (FTE's)	5.00
159,506	214,813	226,063	226,649	516-1200 Regular Salaries	265,679 17.22%
-	-	250	-	516-1202 Incentive/Merit	- 0.00%
527	-	-	-	516-1300 Temp Employee	- 0.00%
9,266	11,540	12,250	12,147	516-2100 FICA Taxes	15,553 28.04%
2,167	2,699	2,865	2,841	516-2101 Medicare	3,637 28.03%
26,797	-	-	-	516-2200 Retirement Contributions	- 0.00%
5,304	11,176	12,478	12,513	516-2204 Retirement Contributions - DC Plan	16,554 32.29%
35,152	44,628	51,217	55,717	516-2300 Dental, Life & Health Insurance	73,665 32.21%
322	408	292	431	516-2400 Worker's Compensation	384 -10.80%
\$ 239,041	\$ 285,264	\$ 305,415	\$ 310,298	Total Personal Services	\$ 375,473 21.00%
Operating Expenditures:					
113,098	167,101	176,996	193,046	516-3100 Professional Services	214,265 10.99%
1,038	1,558	2	1,239	516-4000 Travel and Per Diem	1,239 0.00%
16,230	26,075	30,107	29,536	516-4100 Communication Services	29,058 -1.62%
-	2	-	-	516-4200 Freight & Postage	- 0.00%
-	-	-	-	516-4300 Utilities	18,714 100.00%
243	73	824	-	516-4620 Vehicle Repair	- 0.00%
3,076	3,098	1,465	6,000	516-4630 Equipment Repair	6,000 0.00%
2,530	1,294	906	1,500	516-5200 Operating Supplies	1,500 0.00%
181	149	130	144	516-5204 Fuel & Oil	148 3.00%
382	396	383	400	516-5210 Uniform Expense	400 0.00%
5,202	14,301	8,419	8,000	516-5231 Computer Hardware/Software	20,700 158.75%
2,438	2,547	2,532	3,003	516-5400 Books, Dues & Publications	5,123 70.60%
727	-	-	495	516-5500 Training	495 0.00%
\$ 145,145	\$ 216,594	\$ 221,765	\$ 243,364	Total Operating Expenditures	\$ 297,642 22.30%
Capital Outlay:					
17,567	-	-	-	516-6420 Computer Hardware/Software	- 0.00%
\$ 17,567	\$ -	\$ -	\$ -	Total Capital Outlay	\$ - 0.00%
Debt Service					
908	832	-	-	581-9121 Transfer to Debt Service Fund	- 0.00%
\$ 908	\$ 832	\$ -	\$ -	Total Debt Service	\$ - 0.00%
\$ 402,661	\$ 502,690	\$ 527,180	\$ 553,663	TOTAL EXPENSES	\$ 673,115 21.57%
\$ (402,661)	\$ (502,690)	\$ (527,180)	\$ (553,663)	NET REVENUE / (EXPENSE)	\$ (673,115) 21.57%

INFORMATION TECHNOLOGY



DESCRIPTION

Information Technology is responsible for the operation and maintenance of the City's network, computers, servers, website, and telecommunications in order to facilitate the daily work of employees as well as provide easily accessible information and services to citizens.

MISSION

Provide Citywide information technology services that are secure and highly accessible.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

Provide Current Technology to Users

Computers, Servers, Laptops & Tablets Replaced
Police Laptops Replaced

Support Department Productivity by Minimizing Downtime

Hours of Downtime: Public Safety (police & fire)
Hours of Downtime: Non-Public Safety

	Actual				Budget	
	2017-18	2018-19	2019-20	YTD thru 03/31 2020-21	2020-21	2021-22
Computers, Servers, Laptops & Tablets Replaced	11%	19%	13%	5%	20%	20%
Police Laptops Replaced	5%	20%	14%	26%	20%	20%
Hours of Downtime: Public Safety (police & fire)	5	15	1	0	10	10
Hours of Downtime: Non-Public Safety	6	4	1	0	20	20

- ✓ Ensure current technology to users by replacing desktop computers and servers that are 5 years old.
- ✓ Ensure current technology to police department by replacing laptops every five years.
- ✓ Ensure no more than 10 hours of downtime for public safety personnel and 20 hours for non-public safety personnel.
- ✓ Implement new server and network infrastructure hardware
- ✓ Citywide IT Assessment.

FUTURE GOALS (FY23 & FY24)

- ✓ Continue to implement new technology to increase security on the City's network.

PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Purchased 7 rugged laptops for PD per 5 year plan.
- ✓ Purchased 26 desktops, 7 laptops, and 9 tablets per 5 year plan.

001 GENERAL FUND - 0400 CITY CLERK

Actual				Budget	
2017-18	2018-19	2019-20	2020-21 Adopted	2021-22 Adopted	% Change
-	-	-	400	400	0.00%
\$ -	\$ -	\$ -	\$ 400	\$ 400	0.00%
Revenues:					
341-9300 Photo Copies/Certifying					
TOTAL REVENUES					
\$ 400					
Personal Services:					
2.50	2.40	2.00	2.00	2.00	
<i>Number of Funded Employees (FTE's)</i>					
68,837	73,402	75,518	75,252	80,451	6.91%
40,926	41,328	44,636	44,398	56,716	27.74%
108	271	-	-	150	100.00%
136	46	11	25	25	0.00%
6,432	6,815	7,559	7,210	8,059	11.77%
1,504	1,594	1,768	1,686	1,885	11.78%
25,782	24,691	25,745	17,360	2,600	-85.02%
5,155	5,334	5,664	11,288	15,571	37.94%
17,880	13,390	15,130	16,422	16,421	0.00%
219	216	162	227	213	-6.05%
\$ 166,979	\$ 167,087	\$ 176,193	\$ 173,869	\$ 182,092	4.73%
Total Personal Services					
Operating Expenditures:					
27,236	38,979	34,020	34,868	39,520	13.34%
1,722	2,173	1,803	3,254	3,254	0.00%
668	680	690	729	741	1.62%
79	117	70	300	100	-66.67%
3,069	2,867	75	1,810	1,810	0.00%
741	604	644	2,000	2,000	0.00%
9,828	12,684	12,339	12,000	12,000	0.00%
417	760	700	1,500	1,500	0.00%
1,707	1,797	1,734	2,000	2,000	0.00%
6,979	1,258	687	1,200	1,200	0.00%
-	139	97	200	200	0.00%
811	43	-	-	-	0.00%
671	642	740	760	805	5.92%
1,589	2,205	241	1,650	1,650	0.00%
\$ 55,517	\$ 64,948	\$ 53,839	\$ 62,271	\$ 66,780	7.24%
Total Operating Expenditures					
Debt Service					
363	333	-	-	-	0.00%
\$ 363	\$ 333	\$ -	\$ -	\$ -	0.00%
Total Debt Service					
\$ 222,859	\$ 232,368	\$ 230,032	\$ 236,139	\$ 248,872	5.39%
TOTAL EXPENSES					
\$ (222,859)	\$ (232,368)	\$ (230,032)	\$ (235,739)	\$ (248,472)	5.40%
NET REVENUE / (EXPENSE)					

CITY CLERK

Share of City Budget
\$248,872,
0.5%



DESCRIPTION

The City Clerk is a Charter Officer, appointed by and reporting to, the City Council. The City Clerk performs as part of the Administrative Branch of the City. The Clerk serves as the custodian of the City seal, custodian of records, and provides administrative support to the Mayor and City Council.

MISSION

Provide professional, knowledgeable and accurate service to the Mayor and City Council Members, the public, and other Municipal departments by preparing agendas and minutes, processing and monitoring records requests, and updating the Code of Ordinances and Land Development Code.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

	Actual		YTD thru 03/31		Budget	
	2017-18	2018-19	2019-20	2020-21	2020-21	2021-22
Continue to properly maintain public records						
Boxes Scanned/Destroyed	45	77	31	118	50	25
Documents Recorded with County	31	33	44	26	30	30
Requisitions/Purchase Orders	16	25	16	20	20	20
Continue to provide prompt & professional customer service						
Public records requests & Public records requested \$ generated	757/\$3,924	916/\$199	316/\$257	206 / \$0	600/\$500	300 / \$200
Legal/Display Ads	19	30	21	14	20	25
Lien requests/dollars generated	406/\$16,200	509/\$18,198	483/\$14,464	247 / \$7,504	400/\$10,000	475 / \$14,500
Number of pages transcribed (Council/Board/Comm)	213	317	251	130	225	175
Continue to provide professional administrative support						
Contracts/Leases/Agreements/MOA/MOU processed	51	57	48	19	50	50
Number of Council and Board/Committee meetings	55	61	42	29	50	50
Ordinances & Resolutions approved by Council	27	43	22	21	35	35

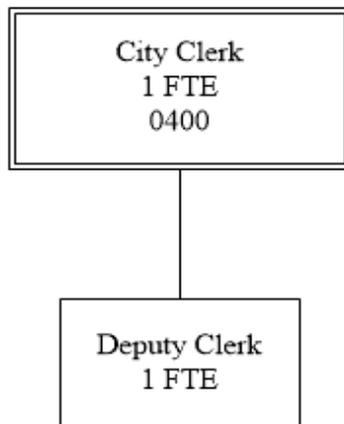
- ✓ Restructure the duties and responsibilities of the Clerk's department staffing during the retirement of support staff, Administrative Coordinator and Executive Assistant (1/3 shared duties), and create the position of Deputy City Clerk.

FUTURE GOALS (FY23 & FY24)

- ✓ Continue to add methods/processes to increase and improve online accessibility for employees and the public.
- ✓ Continue to purge electronic files that have exceeded their retention date.

PRIOR YEAR ACCOMPLISHMENTS (FY21)

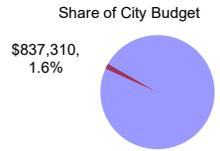
- ✓ Implemented Phase II of the Public Records Request Management Software System, JustFOIA to increase productivity and accountability, to provide monitoring capabilities of the status of requests, and to maintain history.
- ✓ Submitted Code of Ordinance and Land Development Code additions and revisions to Municode on a quarterly basis after approval for posting.
- ✓ Codified the General Employee Pension Plan from eight ordinance amendments from 2002 to present.



001 GENERAL FUND - 0500 FINANCE

Actual				Budget	
2017-18	2018-19	2019-20	2020-21 Adopted	2021-22 Adopted	% Change
Revenues:					
Division Does Not Generate Revenue					
\$ -	\$ -	\$ -	\$ -	TOTAL REVENUES	\$ - 0.00%
Personal Services:					
6.00	6.00	6.00	7.00	Number of Funded Employees (FTE's)	8.00
96,381	97,659	78,198	102,842	513-1100 Executive Salaries	107,687 4.71%
220,029	231,192	239,470	287,053	513-1200 Regular Salaries	380,696 32.62%
-	-	417	217	513-1201 Service Awards	- 0.00%
824	1,067	446	400	513-1400 Overtime	850 112.50%
18,146	18,123	19,149	22,618	513-2100 FICA Taxes	24,378 7.78%
4,244	4,238	4,478	5,290	513-2101 Medicare	5,701 0.00%
136,393	120,052	71,860	34,721	513-2200 Retirement Contributions	20,803 -40.09%
7,669	6,827	9,803	15,858	513-2204 Retirement Contributions - DC Plan	19,758 24.60%
73,925	80,175	71,004	84,869	513-2300 Dental, Life & Health Insurance	98,186 15.69%
640	631	389	739	513-2400 Worker's Compensation	673 -8.89%
\$ 558,251	\$ 559,964	\$ 495,213	\$ 554,607	Total Personal Services	\$ 658,733 18.77%
Operating Expenditures:					
52,009	92,987	160,893	76,755	513-3100 Professional Services	79,342 3.37%
64,574	68,907	57,577	59,458	513-3200 Annual Audit Services	68,500 15.21%
197	2,595	-	-	513-3400 Other Services	- 0.00%
7,556	6,485	4,276	3,700	513-4000 Travel and Per Diem	4,800 29.73%
1,151	1,182	1,207	756	513-4100 Communication Services	1,477 0.00%
4,665	4,447	5,173	4,500	513-4200 Postage	5,000 11.11%
-	-	452	-	513-4400 Rentals & Leases	483 100.00%
507	527	550	575	513-4610 Maintenance Contracts	576 0.17%
1,060	1,258	1,094	1,275	513-4700 Printing and Binding	1,275 0.00%
11	32	11	35	513-4903 Sales Tax Expense/Penalty	35 0.00%
3,649	4,725	4,274	4,350	513-5100 Office Supplies	4,650 6.90%
2,308	8,059	1,863	2,730	513-5200 Operating Supplies	2,730 0.00%
491	305	517	600	513-5210 Uniform Expense	800 33.33%
1,631	1,250	130	-	513-5231 Computer Hardware/Software	- 0.00%
1,800	1,422	3,281	2,025	513-5400 Books, Dues & Publications	2,210 9.14%
1,944	550	-	4,174	513-5500 Training	6,699 60.49%
\$ 143,553	\$ 194,731	\$ 241,299	\$ 160,933	Total Operating Expenditures	\$ 178,577 10.96%
Debt Service					
1,089	999	-	-	581-9121 Transfer to Debt Service Fund	- 0.00%
\$ 1,089	\$ 999	\$ -	\$ -	Total Debt Service	\$ - 0.00%
\$ 702,893	\$ 755,694	\$ 736,513	\$ 715,540	TOTAL EXPENSES	\$ 837,310 17.02%
\$ (702,893)	\$ (755,694)	\$ (736,513)	\$ (715,540)	NET REVENUE / (EXPENSE)	\$ (837,310) 17.02%

FINANCE



DESCRIPTION

Finance's primary function is to maintain financial stability for the City. Responsibilities include monitoring appropriations, revenues, and expenditures; developing policies and procedures relating to finance issues; ensuring compliance with City, State, and Federal regulations; and oversight of purchasing and customer service.

MISSION

Provide professional support in financial administration, uphold the public's trust and reliance on financial reports, and maintain the City's sound financial position and stability while offering quality services efficiently and responsively.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

Provide Accurate and Timely Financial Information

Monthly Financial Reports Prepared within 20 Days
Findings From External Auditors

Prepare Useful & Meaningful Financial Documents to the Public

Achieve GFOA Distinguished Budget Presentation Award (possible points awarded)
Achieve GFOA Certificate of Achievement for Financial Reporting

	Actual				YTD thru 03/31	Budget	
	2017-18	2018-19	2019-20	2020-21		2020-21	2021-22
Monthly Financial Reports Prepared within 20 Days	98%	90%	80%	95%		95%	95%
Findings From External Auditors	0	5	5	0		0	2
Achieve GFOA Distinguished Budget Presentation Award (possible points awarded)	95%	95%	98%	annual measure		95%	95%
Achieve GFOA Certificate of Achievement for Financial Reporting	✓	✓	✓	annual measure		✓	✓

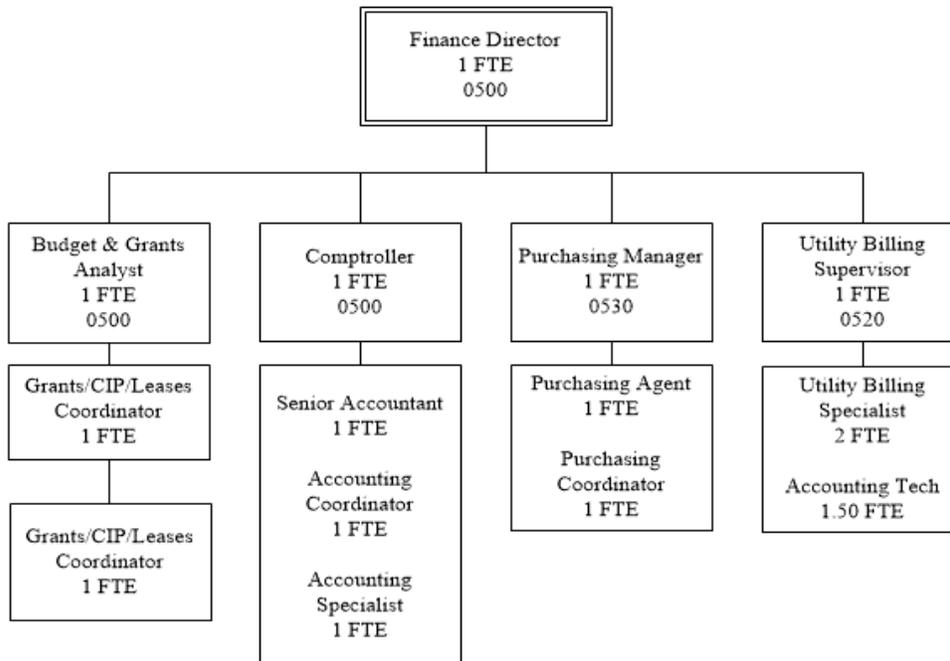
- ✓ Prepare 95% of monthly financial reports within 20 days of the end of the month to provide timely financial information.
- ✓ Achieve growth beyond the rate of inflation for invested surplus funds.
- ✓ Increase the number of grants awarded to the City through grant-writing training and new avenues of grant opportunities.

FUTURE GOALS (FY23 & FY24)

- ✓ Automate reporting process by converting monthly financial and budget reports to Q-Rep software.
- ✓ Review and update all finance policies and procedures to ensure accuracy, completeness, and functionality.
- ✓ Provide internal training opportunities for city staff to enable effective use of the available information within the City's computerized accounting system.
- ✓ Process improvement and automation of daily tasks to reduce errors and allow more time for cross-training.

PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Received GFOA Distinguished Budget Presentation Award and Certificate of Achievement for Financial Reporting.



001 GENERAL FUND - 0530 PURCHASING

Actual				Budget		
2017-18	2018-19	2019-20	2020-21 Adopted		2021-22 Adopted	% Change
				Revenues:		
				Division Does Not Generate Revenue		
\$ -	\$ -	\$ -	\$ -		\$ -	0.00%
				TOTAL REVENUES		
				Personal Services:		
3.00	3.00	3.00	3.00		3.00	
				Number of Funded Employees (FTE's)		
120,846	126,549	140,782	141,588	513-1200	Regular Salaries	154,752 9.30%
162	-	100	108	513-1201	Service Awards	300 100.00%
119	-	-	100	513-1400	Overtime	100 0.00%
7,356	7,696	8,595	8,611	513-2100	FICA Taxes	9,041 4.99%
1,720	1,800	2,010	2,014	513-2101	Medicare	2,114 4.98%
21,996	21,220	18,370	17,360	513-2200	Retirement Contributions	10,401 -40.08%
6,217	6,446	7,484	7,559	513-2204	Retirement Contributions - DC Plan	7,941 5.06%
7,003	7,597	8,500	9,097	513-2300	Dental, Life & Health Insurance	9,097 -0.01%
244	239	185	269	513-2400	Worker's Compensation	238 0.00%
\$ 165,663	\$ 171,547	\$ 186,027	\$ 186,706		Total Personal Services	\$ 193,984 3.90%
				Operating Expenditures:		
8,234	7,922	8,159	8,162	513-3100	Professional Services	8,783 7.61%
-	-	-	1,335	513-4000	Travel and Per Diem	1,335 0.00%
740	743	826	212	513-4100	Communication Services	212 0.00%
66	103	34	120	513-4200	Postage	120 0.00%
-	-	27	-	513-4400	Rentals & Leases	- 0.00%
-	56	379	500	513-4630	Equipment Repair	500 0.00%
-	35	-	75	513-4700	Printing & Binding	75 0.00%
-	-	-	350	513-5100	Office Supplies	350 100.00%
-	-	-	-	513-5200	Operating Supplies	500 100.00%
-	-	-	350	513-5204	Fuel & Oil	361 3.00%
-	-	124	300	513-5210	Uniform Expense	300 0.00%
1,622	-	-	-	513-5231	Computer Hardware/Software	- 0.00%
285	285	235	804	513-5400	Books, Dues & Publications	804 0.00%
-	169	249	-	513-5500	Training	- 0.00%
\$ 10,947	\$ 9,313	\$ 10,033	\$ 12,208		Total Operating Expenditures	\$ 13,339 9.27%
				Debt Service		
726	666	-	-	581-9121	Transfer to Debt Service Fund	- 0.00%
\$ 726	\$ 666	\$ -	\$ -		Total Debt Service	\$ - 0.00%
\$ 177,336	\$ 181,526	\$ 196,061	\$ 198,913		TOTAL EXPENSES	\$ 207,322 4.23%
\$ (177,336)	\$ (181,526)	\$ (196,061)	\$ (198,913)		NET REVENUE / (EXPENSE)	\$ (207,322) 4.23%

PURCHASING

Share of City Budget

\$207,322,
0.4%



DESCRIPTION

Purchasing is responsible for the acquisition of supplies, materials, equipment, and other commodities needed for operations, as well as supervising the preparation and processing of all bids, proposals, quotations, and required advertisements.

MISSION

Procure goods and services at the best possible cost consistent with the quality needed to provide the best services to the public.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

Procure Products As Efficiently As Possible

Purchases Made By Purchase Order
Time Between Requisition Approval And Purchase Order Creation

	Actual		YTD thru 03/31		Budget	
	2017-18	2018-19	2019-20	2020-21	2020-21	2021-22
Purchases Made By Purchase Order	2,986	3,279	3,247	1,579	2,900	3,000
Time Between Requisition Approval And Purchase Order Creation	4%	2%	9%	3%	<5%	<4%

- ✓ Develop training documents for Purchasing Division to assure continuity of proper purchasing policies and city requirements.
- ✓ Systematically update wording requirements for formal bid documents.

FUTURE GOALS (FY23 & FY24)

- ✓ Update City Purchasing Policies and bring to City Council for approval.

PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Updated active contract lists, and refined systems for tracking contract expirations.

001 GENERAL FUND - 0800 POLICE

Actual				Budget		
2017-18	2018-19	2019-20	2020-21 Adopted		2021-22 Adopted	% Change
202,468	221,641	217,473	181,576	312-5200	Insurance Premium Tax - Police Pension	217,473 19.77%
180	105	90	100	329-4000	Taxi Permit/Bicycle Registration	90 -10.00%
2,367	2,878	1,061	2,500	342-1000	Law Enforcement Services	1,000 -60.00%
2,688	-	-	-	342-1300	Police Special Events	- 0.00%
5,040	5,022	950	4,500	342-1800	Photo Copies	2,000 -55.56%
31,298	39,418	35,632	37,964	351-5000	Traffic Fines	35,964 -5.27%
17,598	19,771	19,315	20,213	351-5030	Traffic Fines - Law Enforcement Automation	18,213 -9.89%
710	345	759	500	354-1100	Parking Citations	600 20.00%
2,275	1,000	-	1,243	354-1200	False Alarm Fines	500 -59.77%
-	1,000	9,078	-	366-3010	Designated Donations	1,800 100.00%
-	-	-	109,865	1592-331-1200	Federal COPS Grant	109,865 0.00%
\$ 264,624	\$ 291,180	\$ 284,359	\$ 358,461		TOTAL REVENUES	\$ 387,505 8.10%

				<u>Personal Services:</u>			
				<u>Number of Funded Employees (FTE's)</u>			
64.90	66.10	69.82	70.94			72.34	
75,288	60,083	105,414	106,567	521-1100	Executive Salaries	109,764	3.00%
2,314,015	2,336,152	2,690,314	2,802,220	521-1200	Regular Salaries	2,899,306	3.46%
-	-	-	95,808	521-1200	Regular Salaries - COPS Grant	97,376	100.00%
1,137	650	1,104	1,830	521-1201	Service Awards	1,100	-39.89%
100	-	250	-	521-1202	Incentive/Merit Pay	-	0.00%
80,324	-	85,162	163,343	521-1300	Part-Time Wages	128,551	-21.30%
182,088	261,538	220,272	218,081	521-1400	Salaries - Overtime	235,040	7.78%
68,338	68,951	75,241	71,287	521-1401	Salaries - Overtime Holiday Worked	83,755	17.49%
64,510	44,441	44,587	94,532	521-1501	Incentive Pay	100,015	5.80%
5,747	5,619	6,626	6,600	521-1507	Clothing Allowance	5,400	-18.18%
162,347	164,685	188,885	189,263	521-2100	FICA Taxes	194,484	2.76%
-	-	-	5,722	521-2100	FICA Taxes - COPS Grant	5,751	100.00%
37,968	38,515	44,174	44,263	521-2101	Medicare	46,053	4.04%
-	-	-	1,338	521-2101	Medicare - COPS Grant	1,345	100.00%
163,582	158,989	127,990	69,442	521-2200	Retirement Contributions - General Employees	31,204	-55.06%
739,416	645,604	704,826	991,986	521-2201	Retirement Contributions - Police Officers	1,214,331	22.41%
-	-	-	4,556	521-2201	Retirement Contributions - Police Officers - COPS Grant	4,556	100.00%
202,468	221,641	217,473	181,576	521-2203	Insurance Premium Tax - Police Pension	217,473	19.77%
13,833	12,384	18,469	15,916	521-2204	Retirement Contributions - DC Plan	20,897	31.30%
382,030	381,756	454,136	729,326	521-2300	Dental, Life & Health Insurance	650,936	-10.75%
-	-	-	27	521-2300	Dental, Life & Health Insurance - COPS Grant	27	100.00%
74,032	69,461	56,683	89,605	521-2400	Worker's Compensation	91,676	2.31%
-	-	-	2,414	521-2400	Worker's Compensation - COPS Grant	2,414	100.00%
\$ 4,567,223	\$ 4,470,469	\$ 5,041,605	\$ 5,885,702		Total Personal Services	\$ 6,141,454	4.35%

				<u>Operating Expenditures:</u>			
99,620	100,177	84,899	95,385	521-3100	Professional Services	104,931	10.01%
-	-	200	1,000	521-3101	Legal	1,000	0.00%
299	253	-	1,000	521-3510	Information & Evidence	1,000	0.00%
28,403	17,419	7,751	25,000	521-4000	Travel and Per Diem	27,000	8.00%
29,785	32,350	34,093	33,249	521-4100	Communication Services	36,843	10.81%
1,185	1,262	1,187	1,250	521-4200	Postage	1,250	0.00%
40,799	39,877	39,543	40,000	521-4300	Utilities	41,200	3.00%
6,306	7,959	633	2,682	521-4400	Rentals & Leases	2,682	0.00%
50,115	93,713	82,329	85,850	521-4610	Maintenance Contracts	110,160	28.32%
35,844	38,490	50,351	37,000	521-4620	Vehicle Repair	52,000	40.54%
1,742	1,361	10,530	3,000	521-4630	Equipment Repair	3,000	0.00%
-	2,832	-	-	521-4640	Building Maintenance	-	0.00%

001 GENERAL FUND - 0800 POLICE

Actual

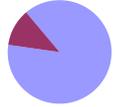
Budget

Actual						Budget	
2017-18	2018-19	2019-20	2020-21 Adopted			2021-22 Adopted	% Change
2,203	2,430	1,712	2,350	521-4700	Printing & Binding	2,350	0.00%
306	215	(200)	1,000	521-4904	Wrecker Expense	1,000	0.00%
6,440	7,243	3,874	9,033	521-5100	Office Supplies	9,032	-0.01%
59,005	42,708	91,261	62,535	521-5200	Operating Supplies	64,535	3.20%
114,608	110,458	91,826	118,046	521-5204	Fuel & Oil	121,587	3.00%
26,130	27,509	28,923	32,348	521-5210	Uniform Expense	33,130	2.42%
16,716	19,856	5,695	20,000	521-5213	Ammunition Expense	20,000	0.00%
2,232	-	-	-	521-5223	Citizen Police Academy Alumni Donation Spending	-	0.00%
750	1,063	367	-	521-5226	Designated Donation Spending	-	0.00%
16,973	5,003	4,556	500	521-5231	Computer Hardware/Software	500	0.00%
6,226	13,626	5,995	4,000	521-5233	Tools/Guns	4,000	0.00%
194	161	-	450	521-5250	Operating Supplies - Grounds Maintenance	450	0.00%
7,499	3,863	7,044	7,319	521-5400	Books, Dues & Publications	7,497	2.43%
15,807	13,182	14,222	25,000	521-5500	Training	31,000	24.00%
\$ 569,187	\$ 583,010	\$ 566,790	\$ 607,998		Total Operating Expenditures	\$ 676,148	11.21%
19,778	-	-	-	521-6401	Office Furniture & Fixtures	-	0.00%
1,385	-	-	-	521-6402	Equipment	-	0.00%
291,713	105,214	293,322	123,000	521-6403	Passenger Vehicles	-	-100.00%
61,939	20,406	17,493	-	521-6406	Specialized Equipment	-	0.00%
18,040	20,446	15,503	-	521-6420	Computer Hardware/Software	-	0.00%
\$ 392,855	\$ 146,066	\$ 326,317	\$ 123,000		Total Capital Outlay	\$ -	-100.00%
149,202	149,157	144,040	144,018	581-9121	Transfer to Debt Service Fund	143,767	-0.17%
\$ 149,202	\$ 149,157	\$ 144,040	\$ 144,018		Total Debt Service	\$ 143,767	-0.17%
\$ 5,678,464	\$ 5,348,702	\$ 6,078,751	\$ 6,760,718		TOTAL EXPENSES	\$ 6,961,368	2.97%
\$ (5,413,840)	\$ (5,057,523)	\$ (5,794,392)	\$ (6,402,257)		NET REVENUE / (EXPENSE)	\$ (6,573,863)	2.68%

POLICE

Share of City Budget

\$6,961,368,
11.6%



DESCRIPTION

Police Department functions include patrol, community policing, street crimes, investigations, communications, and records. The Police Department is responsible for enforcement of laws, minimizing illegal activity, criminal investigations, maintaining accurate law enforcement records. Community involvement to devise solutions and monitor resolutions is strongly promoted and a Citizens Police Academy is conducted to educate citizens about safety and enhance community based crime prevention efforts.

MISSION

Protect the welfare of citizens and their property and enhance public safety through proactive problem solving and increased community partnerships.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

	Actual		YTD thru 03/31		Budget	
	2017-18	2018-19	2019-20	2020-21	2020-21	2021-22
Respond Promptly to Calls for Service						
Calls for Service	na	na	33,776	22,080	40,000	40,000
Response Time: Top Priority Calls (min:sec, call received to on-scene)	4:05	2:32	1:02	5:12	4:30	4:30
Call to Dispatch	na	na	na	2:01	2:00	2:00
Dispatch to on Scene	na	na	na	3:11	2:00	2:30
Protect Life and Property						
Part I Crimes Reported	na	na	525	221	605	600
Number of House Checks	1	0	79	115	250	200
Number of Traffic Crashes	na	na	1,083	635	1,143	1,100
Promote Community Involvement						
Citizens Police Academy Participants (# of attendees)	0	20	0	0	12	15
Community engagement events (# of events)	na	na	101	26	15	18
Training						
Employee training hours	na	na	2,090	1,224	2,000	2,000
Number of employees trained in Crisis Intervention	na	na	0	0	5	6

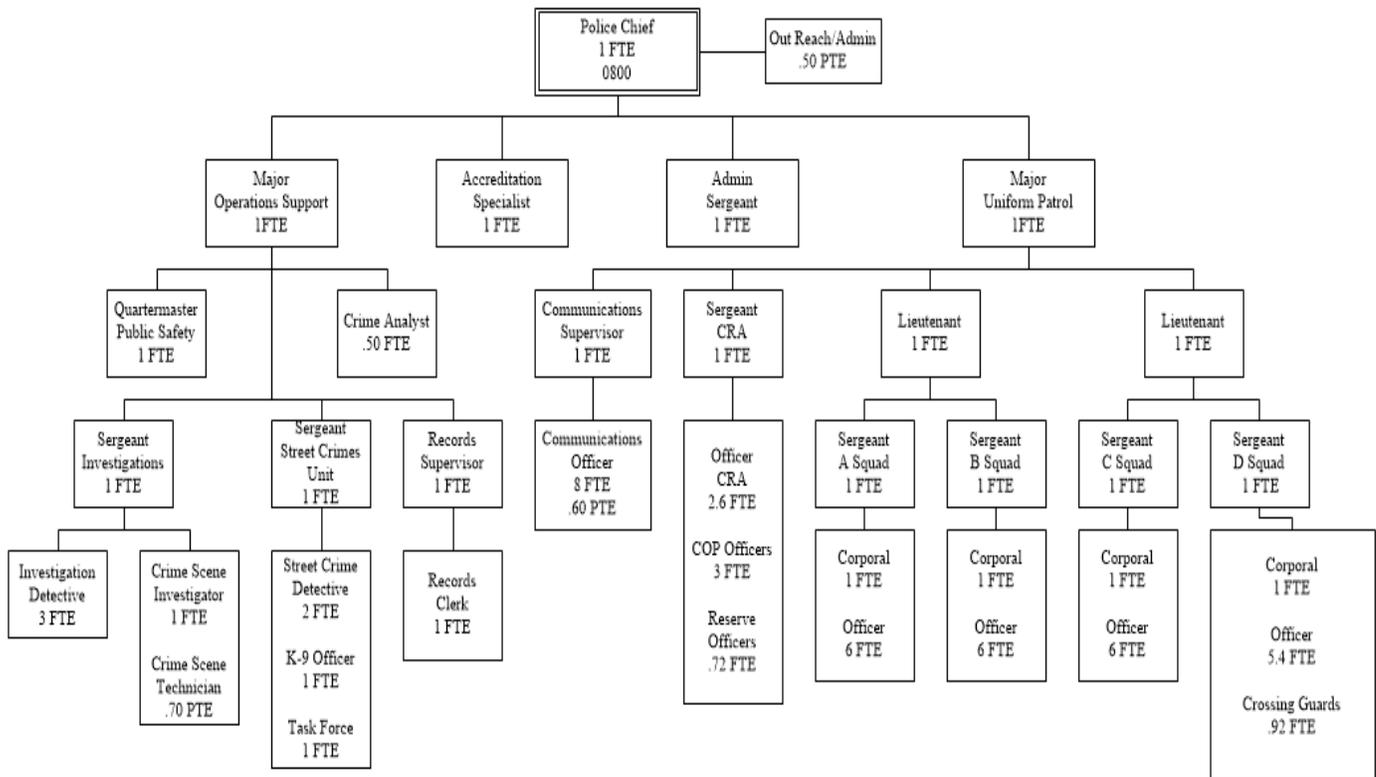
- ✓ Achieve average response times (call received to officer on-scene) of under 4 minutes for emergency calls
- ✓ Increase RUOK subscribers by 100% and respond within one hour to check on the subscriber who fails to acknowledge the verification call.
- ✓ Conduct house checks for all subscribing citizens.
- ✓ Conduct one community event or meeting per month.

FUTURE GOALS (FY23 & FY24)

- ✓ Obtain Commission for Florida Law Enforcement Accrediation Certification
- ✓ Decrease the number of traffic crashes through Education, Engineering and Enforcement
- ✓ Locate and apply for additional funding through Public Grants
- ✓ Collaborate with local stakeholders to improve public welfare

PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Zero Turnover in sworn personnel
- ✓ Usage of drones to aid in exigent circumstances such as the recovery of a missing child, capturing fleeing felons in progress, and search and rescue operations
- ✓ Improved inter-departmental communications and work jointly to improve the quality of life and welfare for residents and visitors
- ✓ All Sworn Members of the Department attended specialized training in Integrated Communications and Tactic (ICAT), an interactive course in de-escalation that stresses the sanctity of life
- ✓ The Department was award a COPS (Community Orientated Policing Services) grant from the Department of Justice for three additional officers for community engagement and crime prevention efforts
- ✓ Online crime mapping program with City Protect, which allows the public to see police and criminal activity in their local neighborhoods
- ✓ Formed the Citizen Advisory Panel (CAP) which meets monthly to discuss current trends and issues in policing



001 GENERAL FUND - 0900 FIRE

Actual				Budget	
2017-18	2018-19	2019-20	2020-21 Adopted	2021-22 Adopted	% Change
195,017	219,901	209,722	219,901	209,722	-4.63%
-	-	761,048	1,152,767	1,116,527	-3.14%
2,475	30	10,115	3,445	6,500	88.68%
10,735	10,596	7,720	9,096	8,500	-6.55%
1,328	1,868	1,463	1,500	1,200	-20.00%
21,600	23,207	12,427	20,500	18,500	-9.76%
-	-	195,536	362,430	169,134	-53.33%
-	-	202,857	-	-	0.00%
-	-	-	-	1,000	100.00%
\$ 231,155	\$ 255,602	\$ 1,400,888	\$ 1,769,639	\$ 1,531,083	-13.48%

Revenues:

312-5100 Insurance Premium Tax - Fire Pension
 325-1310 Fire Assessment Fee
 329-2010 Fire Safety Plan Review
 335-2100 Fire Supplemental Compensation
 342-2200 Safety Permits & Licenses
 342-2700 Annual Safety Inspection Fees
 331-2055 Grant Revenue (Safer Grant - Year 3 of 3)
 331-2055 Asst to FF Grant
 366-1060 Donations

2017-18	2018-19	2019-20	2020-21 Adopted	2021-22 Adopted	% Change
37.00	37.00	44.00	44.00	44.25	
101,435	103,768	105,945	107,960	113,478	5.11%
1,864,699	1,909,527	1,655,285	2,160,949	2,368,046	9.58%
-	-	260,715	222,606	77,912	100.00%
487	650	1,670	861	500	-41.93%
200	-	250	33,309	14,909	-55.24%
256,833	301,413	389,285	313,130	361,856	15.56%
74,382	84,273	83,917	76,997	93,212	21.06%
20,389	19,697	23,055	25,920	21,354	-17.62%
305	124	-	-	-	0.00%
133,688	138,686	150,208	141,171	150,148	6.36%
-	-	-	9,943	4,853	100.00%
31,266	32,435	35,129	33,015	35,116	6.36%
-	-	-	2,325	1,134	100.00%
22,578	21,242	19,390	17,360	10,401	-40.08%
-	-	-	-	750	
1,089,746	1,016,560	1,160,926	1,297,013	1,351,112	4.17%
-	-	-	93,513	39,598	100.00%
195,017	219,901	209,722	219,901	209,722	-4.63%
303,719	341,563	371,811	467,902	492,558	5.27%
-	-	-	38,844	41,868	100.00%
104,716	106,135	71,256	112,157	130,668	16.50%
-	-	-	8,081	3,770	100.00%
\$ 4,199,460	\$ 4,295,974	\$ 4,538,566	\$ 5,382,959	\$ 5,522,965	2.60%

Personal Services:

Number of Funded Employees (FTE's)

522-1100 Executive Salaries
 522-1200 Regular Salaries
 522-1200 Regular Salaries - Safer Grant FF
 522-1201 Service Awards
 522-1202 Incentive Pay
 522-1400 Salaries - Overtime
 522-1401 Salaries - Overtime Holiday Supplement
 522-1501 Incentive Pay
 522-1506 Paramedic Pay
 522-2100 FICA Taxes
 522-2100 FICA Taxes - Safer Grant FF
 522-2101 Medicare
 522-2101 Medicare - Safer Grant FF
 522-2200 Retirement Contributions - General Employees
 522-2204 Retirement Contributions - DC General
 522-2202 Retirement Contributions - Firefighters
 522-2202 Retirement Contributions - Safer Grant FF
 522-2203 Insurance Premium Tax - Fire Pension
 522-2300 Dental, Life & Health Insurance
 522-2300 Dental, Life & Health Ins - Safer Grant FF
 522-2400 Worker's Compensation
 522-2400 Worker's Compensation - Safer Grant FF

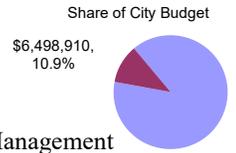
Operating Expenditures:

522-3100 Professional Services
 522-3102 Employee Physicals & Immunizations
 522-3400 Other Services
 522-4000 Travel and Per Diem
 522-4100 Communication Services
 522-4200 Postage
 522-4300 Utilities
 522-4400 Rentals & Leases
 522-4610 Maintenance Contracts
 522-4620 Vehicle Repair
 522-4630 Equipment Repair
 522-4640 Building Maintenance
 522-4700 Printing & Binding
 522-5100 Office Supplies
 522-5200 Operating Supplies

001 GENERAL FUND - 0900 FIRE

Actual						Budget	
2017-18	2018-19	2019-20	2020-21 Adopted			2021-22 Adopted	% Change
21,734	20,597	16,949	22,351	522-5204	Fuel & Oil	23,022	3.00%
12,986	12,969	19,082	18,800	522-5210	Uniform Expense	18,400	-2.13%
8,798	3,006	144	5,000	522-5216	Medical Supplies	20,000	300.00%
1,728	1,649	-	-	522-5224	Donation Spending	-	0.00%
1,622	-	-	-	522-5231	Computer Hardware/Software	-	0.00%
2,605	6,218	8,364	32,500	522-5234	Safety Supplies/Equipment	37,000	13.85%
194	216	-	-	522-5250	Operating Supplies - Grounds Maintenance	-	0.00%
733	-	1,451	2,000	522-5261	Public Outreach and Education	15,000	650.00%
2,701	1,950	2,096	2,315	522-5400	Books, Dues & Publications	2,470	6.70%
8,015	9,298	10,130	12,400	522-5500	Training	23,400	88.71%
1,020,927	-	-	-		Grant-Related Expenses	-	0.00%
\$ 1,295,173	\$ 280,965	\$ 260,305	\$ 339,581		Total Operating Expenditures	\$ 411,347	21.13%
Capital Outlay:							
21,256	5,127	-	-	522-6401	Office Furniture & Fixtures	-	0.00%
3,216	-	-	-	522-6402	Equipment	-	0.00%
-	72,230	26,536	27,000	522-6403	Passenger Vehicles	-	100.00%
-	-	199,852	-	522-6406	Fire Equipment	-	0.00%
-	-	6,222	-	522-6420	Computer Hardware/Software	-	0.00%
7,205	-	5,247	-	522-7200	Interest Payments	-	0.00%
\$ 31,677	\$ 77,357	\$ 237,858	\$ 27,000		Total Capital Outlay	\$ -	100.00%
Debt Service							
190,715	190,837	188,824	223,315	581-9121	Transfer to Debt Service Fund	564,598	152.83%
\$ 190,715	\$ 190,837	\$ 188,824	\$ 223,315		Total Debt Service	\$ 564,598	152.83%
\$ 5,717,026	\$ 4,845,133	\$ 5,225,552	\$ 5,972,856		TOTAL EXPENSES	\$ 6,498,910	8.81%
\$ (5,485,871)	\$ (4,589,531)	\$ (3,824,665)	\$ (4,203,216)		NET REVENUE / (EXPENSE)	\$ (4,967,827)	18.19%

FIRE



DESCRIPTION

Fire Department functions include fire suppression, regulation, prevention, and inspection; emergency medical services, vehicle extrication; technical rescue; and hazardous materials response. The department coordinates the City's Emergency Management and Preparedness efforts and conducts public education efforts to prepare citizens to learn ways to better protect themselves from the ravages of fire and disaster. A Citizens Emergency Response Team (CERT) Program is conducted to educate citizens about safety and how to assist the community in the aftermath of a disaster.

MISSION

Ensure that fire prevention and suppression is paramount; advance life support service provides the best treatment available; the City is prepared to address major emergencies and disasters.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

	Actual				Budget	
	2017-18	2018-19	2019-20	YTD thru 03/31 2020-21	2020-21	2021-22
Respond Promptly to Calls for Service						
Response Time Under 5 Minutes (dispatch to on-scene)	64%	72%	80%	79%	>74%	>90%
Fire Code Review of Construction Plans Completed within 5 Business Days	100%	100%	100%	100%	>95%	>96%
Minimize Injuries, Death, and Property Destruction						
One & Two Family Residential Structure Fires Confined to Room of Origin	47%	50%	62%	58%	>60%	>60%
Patients in Full Cardiac Arrest Who Regain a Specified Heart Rhythm	47%	33%	15%	29%	>19%	>19%
Promote Community Involvement						
Events, Programs, Outreach Initiatives	55	55	50	29	>49	>60

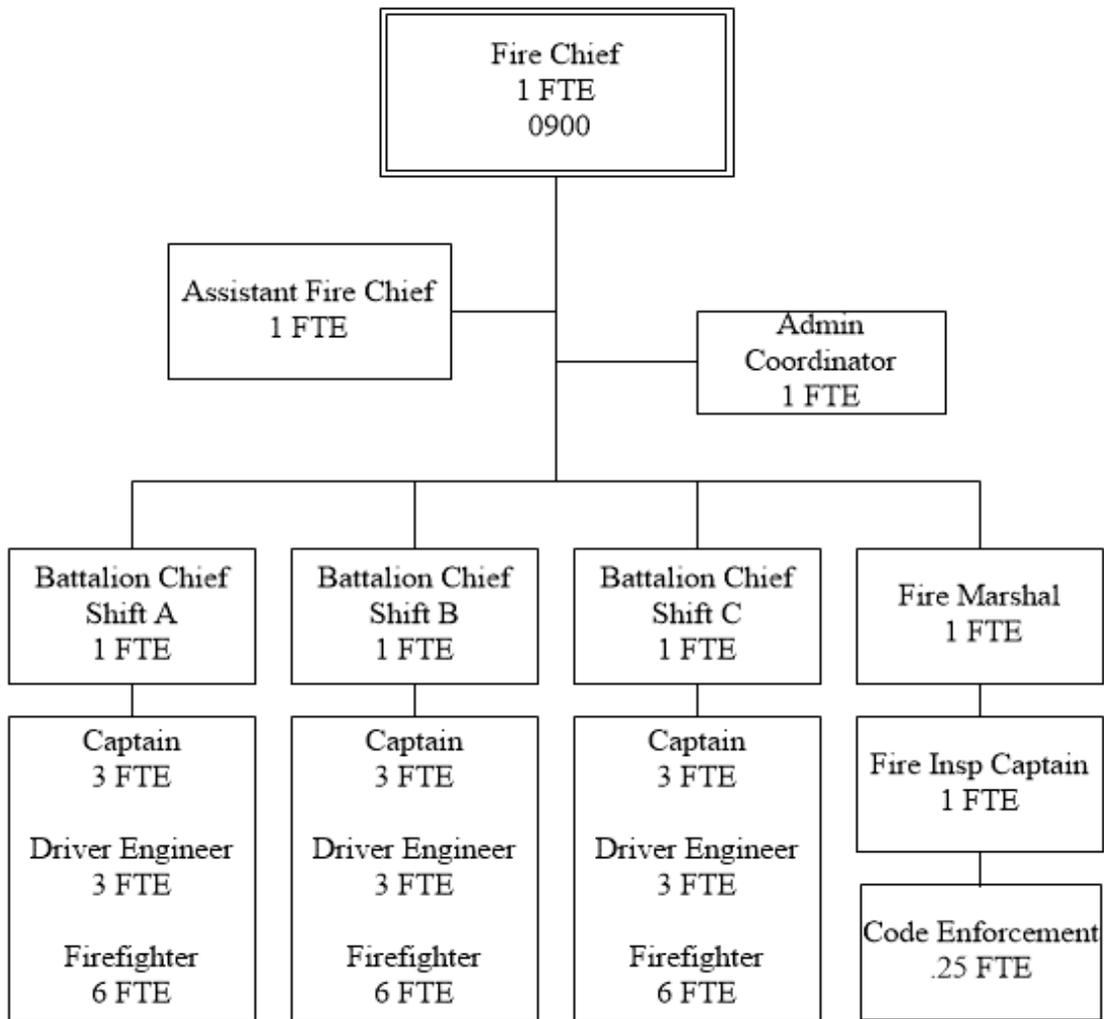
- ✓ Achieve a response time (dispatch to on-scene arrival) of under 5 minutes at least 90% of the time.
- ✓ Complete Fire Code review of construction plans within 5 business days of submission at least 95% of the time.
- ✓ Ensure patients in full cardiac arrest regain a specified heart rhythm prior to ambulance arrival at least 19% of the time.
- ✓ Contain structure fires to the room of origin at least 61% of the time.
- ✓ Conduct or attend at least 60 community and public relations events.

FUTURE GOALS (FY23 & FY24)

- ✓ Position the fire department so that it's less dependent on outside resources to accomplish its primary mission.
- ✓ After delays due to Pandemic, implement Citizens Fire Academy to educate residents on the mission and operations of the Fire Department.
- ✓ Hire an additional Fire Inspector to address state-mandated inspections and conduct additional public education and outreach activities.
- ✓ Complete advanced National Incident Management training for those personnel operating at the City EOC in times of disaster.
- ✓ Begin construction on a new fire station that will serve to cover the Commerce and Technology Park area of the City.

PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Provided City Council Members with a comprehensive 5-year plan for operational improvements in fire protection and life safety.
- ✓ Secured multiple Federal grants totaling over \$200,000 for staffing, tools, and fire equipment.
- ✓ Emergency Management successfully completed a comprehensive update to the Hurricane Plan Annex and template for departmental COOP
- ✓ Implemented a bi-weekly Fire Department podcast to increase public information and education about their City Fire Department.



001 GENERAL FUND - 0910 EMERGENCY MANAGEMENT

Actual				Budget		
2016-18	2017-19	2019-20	2020-21 Adopted		2021-22 Adopted	% Change
				Revenues:		
				Division Does Not Generate Revenue		
\$ -	\$ -	\$ -	\$ -	TOTAL REVENUES	\$ -	0.00%
				Operating Expenditures:		
-	-	-	6,560	522-4000 Travel and Per Diem	6,560	0.00%
-	-	-	6,600	522-4100 Communication Services	6,917	4.81%
-	-	-	250	522-5100 Office Supplies	250	0.00%
-	-	-	1,500	522-5200 Operating Supplies	1,500	0.00%
			100	522-5400 Books, Dues & Publications	100	0.00%
			1,200	522-5500 Training	1,200	0.00%
<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 16,210</u>	Total Operating Expenditures	<u>\$ 16,527</u>	<u>4.81%</u>
				Capital Outlay:		
<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	Total Capital Outlay	<u>\$ -</u>	<u>0.00%</u>
\$ -	\$ -	\$ -	\$ 16,210	TOTAL EXPENSES	\$ 16,527	4.81%
\$ -	\$ -	\$ -	\$ (16,210)	NET REVENUE / (EXPENSE)	\$ (16,527)	4.81%

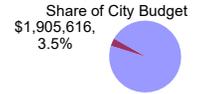
001 GENERAL FUND - 1000 RECREATION

Actual				Budget			
2017-18	2018-19	2019-20	2020-21 Adopted	2021-22 Adopted	% Change		
Revenues:							
116,827	127,287	107,230	110,000	347-2000	Program Revenue	105,000	-4.55%
-	-	-	-	347-2012	Program Revenue - Softball Instructional Program	32,000	100.00%
43,046	46,425	37,610	46,800	347-2011	Program Revenue - Not City Staff Provided	47,800	2.14%
41,015	43,090	31,620	41,200	347-2100	Sponsorship Revenue	40,200	-2.43%
19,487	13,709	6,816	12,100	347-2200	Rentals - Auditorium, Rec Centers, etc.	11,100	-8.26%
16,560	18,025	9,398	12,500	347-2210	Rentals tax-exempt - Auditorium, Rec Centers, etc.	12,000	-4.00%
45,372	44,992	28,981	40,200	347-5610	Memberships	35,200	-12.44%
2,100	1,750	2,310	2,200	347-4030	Holiday Parade Entry Fee	2,300	4.55%
\$ 284,407	\$ 295,278	\$ 223,964	\$ 265,000	TOTAL REVENUES		\$ 285,600	7.77%
Personal Services:							
11.50	12.70	12.70	12.70	Number of Funded Employees (FTE's)		12.70	
97,152	98,440	94,712	102,467	572-1100	Executive Salaries	107,651	5.06%
339,377	408,089	382,230	428,167	572-1200	Regular Salaries	412,584	-3.64%
54	-	379	108	572-1201	Service Awards	150	38.89%
-	100	-	-	572-1202	Incentive/Merit Pay	-	0.00%
57,676	-	68,069	71,935	572-1300	Part-Time Wages	53,359	-25.82%
6,272	6,075	3,256	-	572-1400	Salaries - Overtime	-	0.00%
28,564	29,287	32,010	36,225	572-2100	FICA Taxes	34,232	-5.50%
6,680	6,850	7,486	8,472	572-2101	Medicare	8,006	-5.50%
111,731	105,740	93,360	52,081	572-2200	Retirement Contributions	31,204	-40.08%
17,025	15,620	19,959	23,616	572-2204	Retirement Contributions - DC Plan	21,855	-7.46%
73,773	73,488	82,204	129,391	572-2300	Dental, Life & Health Insurance	93,572	-27.68%
18,482	18,365	12,740	23,386	572-2400	Worker's Compensation	21,412	-8.44%
\$ 756,786	\$ 762,054	\$ 796,406	\$ 875,846	Total Personal Services		\$ 784,026	-10.48%
Operating Expenditures:							
11,968	25,906	20,933	11,100	572-3100	Professional Services	11,100	0.00%
66,392	62,032	27,574	45,500	572-3400	Other Services	45,500	0.00%
35,193	34,589	28,368	41,950	572-3407	Program Instruction	64,950	54.83%
4,797	5,580	4,275	4,000	572-3450	Other Services - Grounds Maintenance	4,000	0.00%
643	-	849	1,500	572-4000	Travel and per Diem	1,500	0.00%
3,765	3,555	3,587	1,971	572-4100	Communication Services	1,963	-0.40%
232	308	230	200	572-4200	Postage	200	0.00%
210,661	206,059	191,718	210,660	572-4300	Utilities	216,980	3.00%
8,738	12,644	3,837	6,583	572-4400	Rentals & Leases	6,583	0.00%
3,246	4,263	3,177	4,366	572-4610	Maintenance Contracts	4,468	2.34%
502	782	259	350	572-4620	Vehicle Repair	350	0.00%
17	2,823	970	600	572-4630	Equipment Repair	600	0.00%
-	78	-	-	572-4700	Printing and Binding	-	0.00%
2,801	3,351	2,957	4,000	572-5100	Office Supplies	4,000	0.00%
14,204	17,911	8,188	29,550	572-5200	Operating Supplies	29,550	0.00%
4,123	3,294	4,109	2,812	572-5204	Fuel & Oil	2,896	3.00%
8,719	10,714	8,920	9,375	572-5207	Program Expense	9,300	-0.80%
49,025	41,973	28,851	42,550	572-5208	Sponsorship Expense	42,550	0.00%
1,832	1,256	1,174	1,400	572-5210	Uniform Expense	1,400	0.00%
-	8,752	41,254	-	572-5224	Donation Spending	-	0.00%
2,433	15	-	-	572-5231	Computer Hardware/Software	-	0.00%
178	-	-	-	572-5266	Designated Donation Spending Senior	-	0.00%
358	316	-	505	572-5400	Books, Dues & Publications	505	0.00%
900	430	700	1,325	572-5500	Training	1,325	0.00%
\$ 430,727	\$ 446,631	\$ 381,929	\$ 420,298	Total Operating Expenditures		\$ 449,721	7.00%

001 GENERAL FUND - 1000 RECREATION

Actual				Budget			
2017-18	2018-19	2019-20	2020-21 Adopted	2021-22 Adopted	% Change		
1,200	-	108,520	-	572-6214	Building Improvements	-	0.00%
3,731	50,140	-	27,000	572-6310	Improvements Other Than Building	-	100.00%
-	-	92,020	60,000	572-6402	Equipment	120,000	100.00%
-	77,135	-	-	572-6404	Machinery & Equipment	-	-100.00%
\$ 4,931	\$ 127,275	\$ 200,539	\$ 87,000		Total Capital Outlay	\$ 120,000	37.93%
337,074	336,937	550,198	534,709	581-9121	Transfer to Debt Service Fund	551,869	3.21%
\$ 337,074	\$ 336,937	\$ 550,198	\$ 534,709		Total Debt Service	\$ 551,869	3.21%
\$ 1,529,519	\$ 1,672,897	\$ 1,929,072	\$ 1,917,853		TOTAL EXPENSES	\$ 1,905,616	-0.64%
\$ (1,245,112)	\$ (1,377,619)	\$ (1,705,108)	\$ (1,652,853)		NET REVENUE / (EXPENSE)	\$ (1,620,016)	-1.99%

RECREATION



DESCRIPTION

Recreation manages a brand new 33,000 sq. ft. Recreation Center with a 10-field Athletic Complex, the FWB Library, Heritage Park and Cultural Center, Parks & ROW Maintenance, the Cemetery, and the FWB Golf Club. Football, baseball, basketball, soccer, and softball leagues are held at the facilities. Recreation centers offer a variety of crafts and exercise classes, after school programs, and summer day camps. Special events are held throughout the year. Tennis Center and BMX are contracted.

MISSION

Provide recreational and athletic opportunities to adults and youth alike.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

Provide Diverse Recreational Opportunities

	Actual		YTD thru 03/31		Budget	
	2017-18	2018-19	2019-20	2020-21	2020-21	2021-22
Youth After School Participants (Total registrations)	132	144	129	66	40	40
Youth After School Program Capacity	75%	75%	74%	55%	100%	90%
Adult & Youth Sports Teams Participants	308	264	256	167	225	240
Adult & Youth Sports Teams with Sponsors	100%	100%	100%	100%	100%	100%

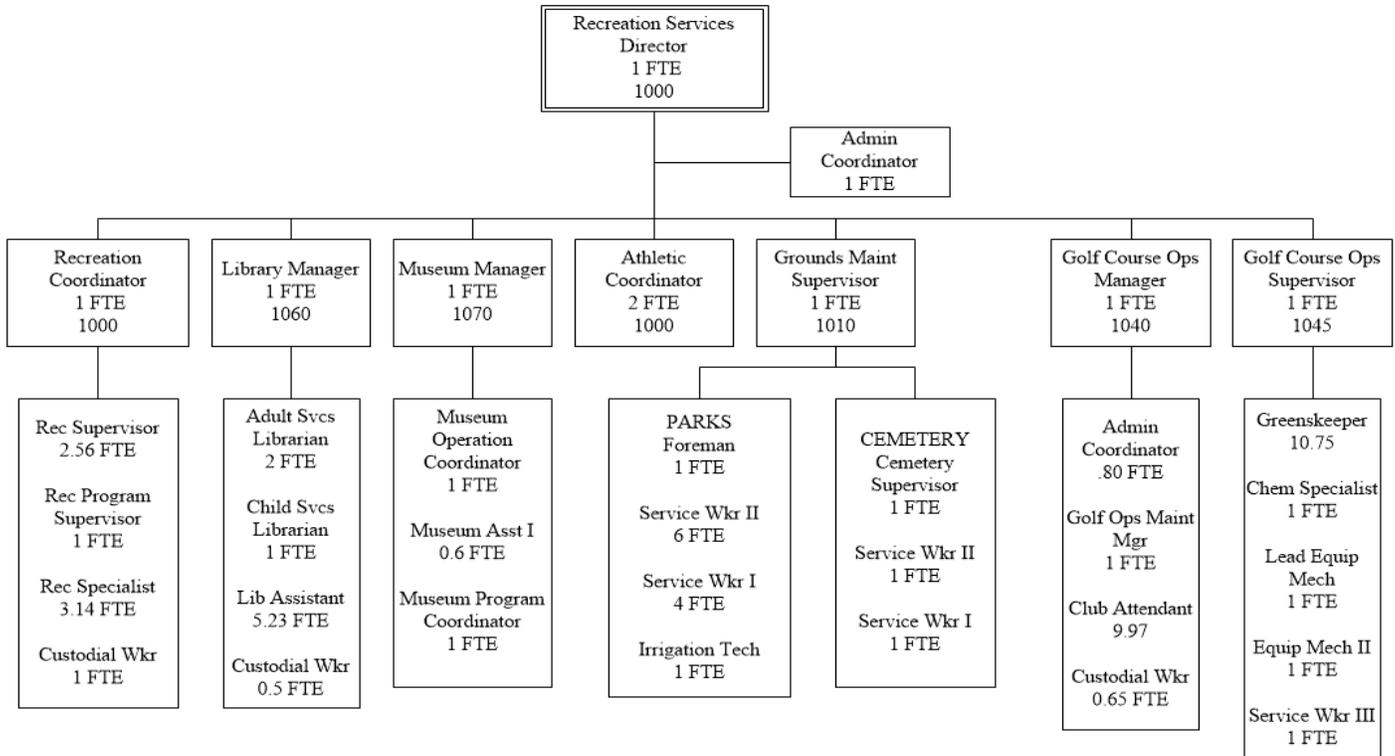
- ✓ Start 850 Softball Academy for girls age 7-18
- ✓ Develop additional Recreation Programs to utilize all areas in Recreation Facility

FUTURE GOALS (FY23 & FY24)

- ✓ Build additional multi-purpose fields on Hollywood Boulevard - Opening up Gateway to Athletic Complex

PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Completed Tennis Center addition
- ✓ Completed Pickleball Complex at Mooney Park



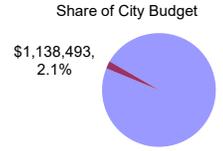
001 GENERAL FUND - 1010 PARKS / ROW

Actual				Budget	
2017-18	2018-19	2019-20	2019-21 Adopted	2021-22 Adopted	% Change
Revenues:					
31,450	31,121	18,490	17,300	347-2200	Rentals - Liza Jackson 19,300 11.56%
8,926	7,991	3,794	7,650	347-2210	Rentals tax-exempt - Liza Jackson 6,650 -13.07%
1,890	10,860	-	-	347-4020	Spec Evt - tax-exempt - Landing - 0.00%
-	43,774	43,496	43,496	344-9007	DOT Right-of-Way Maintenance Contract 43,496 0.00%
3,925	5,861	1,215	1,318	362-1000	Rentals & Leases 1,500 13.81%
\$ 46,192	\$ 99,607	\$ 66,995	\$ 69,764		TOTAL REVENUES \$ 70,946 1.69%
Personal Services:					
10.25	12.00	13.00	13.00		Number of Funded Employees (FTE's) 13.00
337,125	333,476	418,586	478,899	572-1200	Salaries 493,206 2.99%
108	433	-	-	572-1201	Service Awards 100 0.00%
100	100	250	-	572-1202	Incentive/Merit Pay - 0.00%
7,221	7,102	12,763	4,020	572-1400	Salaries - Overtime 4,020 0.00%
500	597	1,664	-	572-1401	Salaries - Overtime Holiday Worked - 0.00%
20,073	19,685	26,082	29,843	572-2100	FICA Taxes 30,535 2.32%
4,695	4,604	6,100	6,980	572-2101	Medicare 7,141 2.31%
102,603	70,007	60,916	52,081	572-2200	Retirement Contributions 31,204 -40.08%
9,422	8,341	16,770	22,041	572-2204	Retirement Contributions - DC Plan 19,302 -12.43%
77,351	71,734	79,686	113,479	572-2300	Dental, Life & Health Insurance 155,572 37.09%
14,857	12,906	13,660	22,797	572-2400	Worker's Compensation 24,098 5.71%
\$ 574,055	\$ 528,985	\$ 636,477	\$ 730,140		Total Personal Services \$ 765,179 4.80%
Operating Expenditures:					
-	19,395	-	280	572-3100	Professional Services 280 0.00%
619	-	26,267	57,497	572-3400	Other Services 57,497 0.00%
29,146	48,128	37,677	50,202	572-3450	Other Services - Grounds Maintenance 40,202 -19.92%
2,647	3,633	4,615	4,555	572-4100	Communication Services 4,669 2.50%
80,219	80,351	86,345	89,509	572-4300	Utilities 92,194 3.00%
7,511	9,474	22,164	13,460	572-4400	Rentals & Leases 32,760 143.39%
567	607	630	651	572-4610	Maintenance Contracts 656 0.77%
5,658	2,676	7,435	4,600	572-4620	Vehicle Repair 4,600 0.00%
14,933	11,776	16,376	17,030	572-4630	Equipment Repair 17,030 0.00%
18,193	17,530	22,508	14,725	572-5200	Operating Supplies 14,725 0.00%
18,898	13,103	16,331	15,141	572-5204	Fuel & Oil 15,595 3.00%
178	1,413	1,067	1,200	572-5210	Uniform Expense 2,600 116.67%
6,666	5,193	7,388	11,225	572-5233	Tools 11,075 -1.34%
1,094	1,200	260	2,530	572-5234	Safety Supplies/Equipment 2,530 0.00%
63,854	96,909	82,612	80,680	572-5250	Operating Supplies - Grounds Maintenance 76,200 -5.55%
-	305	180	200	572-5400	Books, Dues & Publications 200 0.00%
80	90	-	500	572-5500	Training 500 0.00%
\$ 251,074	\$ 311,783	\$ 331,855	\$ 363,985		Total Operating Expenditures \$ 373,314 2.56%
Capital Outlay:					
41,300	-	-	-	572-6214	Building Improvements - 0.00%
457,124	49,820	16,574	-	572-6310	Improvements Other Than Building - 0.00%
61,613	-	50,059	14,500	572-6402	Equipment - -100.00%
44,894	-	3,663	-	572-6406	Specialized Equipment - 0.00%
1,207	-	-	-	572-6420	Computer Hardware/Software - 0.00%
\$ 606,138	\$ 49,820	\$ 152,399	\$ 14,500		Total Capital Outlay \$ - -100.00%
Debt Service					
214,386	214,370	-	-	581-9121	Transfer to Debt Service Fund - 0.00%
\$ 214,386	\$ 214,370	\$ -	\$ -		Total Debt Service \$ - 0.00%
\$ 1,645,651	\$ 1,104,958	\$ 1,120,731	\$ 1,108,625		TOTAL EXPENSES \$ 1,138,493 2.69%
\$ (1,599,459)	\$ (1,005,351)	\$ (1,053,735)	\$ (1,038,861)		NET REVENUE / (EXPENSE) \$ (1,067,547) 2.76%

PARKS

DESCRIPTION

Parks is responsible for the maintenance and beautification of 23 developed parks, 17 athletic fields, 5 exercise tracks, 21 tennis courts, and 3 boat ramp facilities.



MISSION

Preserve, protect, maintain, and enhance the City's parkland areas.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

Ensure Parks are Safe, Functional, and Attractive

	Actual				Budget	
	2017-18	2018-19	2019-20	YTD thru 03/31 2020-21	2020-21	2021-22
Park Rentals - Liza Jackson, Landing, Chester Pruitt Park	427	368	206	139	250	250
Field Rentals	275	477	343	268	200	200
Controller Monitors Connected to I.Q. Irrigation Central Control System	49%	70%	75%	38%	75%	75%

- ✓ Resurface Ferry Park Tennis Complex
- ✓ Fundraise to match City portion to construct an All Inclusive playground at Briarwood Park

FUTURE GOALS (FY23 & FY24)

- ✓ Add more parking for Athletic Complex
- ✓ Add additional fields on Hollywood Boulevard

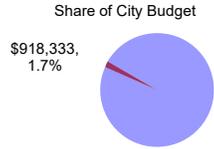
PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Install new playgrounds at Briarwood, Villa Russ, and Mooney Park
- ✓ Completed Mooney Park Pickleball Complex
- ✓ Replace pier and boardwalk at Liza Jackson Park, Sound Park, Brooks Bridge Park, and Presidio due to Hurricane Sally

001 GENERAL FUND - 1040 GOLF CLUB

Actual				Budget			
2017-18	2018-19	2019-20	2020-21 Adopted			2021-22 Adopted	% Change
Revenues:							
677,330	710,502	813,711	797,150	347-5000	Greens Fees	931,034	16.80%
436	342	1,735	650	347-5020	Tournament Fees	1,200	84.62%
49,086	51,204	20,919	26,300	347-5025	Tournament Fees - Tax Exempt	31,955	21.50%
-	71,436	61,594	63,200	347-5099	GolfNow/Comp Green Fees	63,200	0.00%
109,776	115,887	131,146	117,350	347-5100	Membership Fees	121,500	3.54%
559,183	590,995	559,316	661,334	347-5200	Golf Cart Rental	661,634	0.05%
458	301	544	400	347-5210	Pull Cart Rental	400	0.00%
-	51,185	46,356	50,197	347-5299	GolfNow/Comp Golf Cart Fees	50,197	0.00%
60,620	64,318	79,594	73,338	347-5300	Driving Range	93,688	27.75%
28,524	28,816	29,170	29,268	347-5400	Rental and Lease Income - Restaurant & Pro Shop	30,520	4.28%
2,190	2,430	2,340	3,000	347-5510	GHIN Handicapping Service	2,800	-6.67%
6,741	9,406	5,539	6,500	347-5900	League Play	5,500	-15.38%
38,686	40,809	42,572	38,130	347-5915	Merchandise Sales	41,300	8.31%
(188)	(184)	(84)	150	347-5920	Cash Over/(Under)	150	0.00%
26,568	26,568	27,803	28,685	362-2010	Rental and Lease Income - Tower	31,149	8.59%
\$ 1,559,410	\$ 1,764,016	\$ 1,822,256	\$ 1,895,652		TOTAL REVENUES	\$ 2,066,227	9.00%
Personal Services:							
13.81	13.96	13.42	13.42		Number of Employees (FTE's)	13.42	
107,242	109,539	111,778	114,456	572-1200	Regular Salaries	123,966	8.31%
208	108	571	541	572-1201	Service Awards	-	-100.00%
203,828	212,629	255,482	290,057	572-1300	Part-Time Wages	329,807	13.70%
-	130	1,670	100	572-1400	Salaries - Overtime	100	0.00%
18,888	19,560	23,123	25,402	572-2100	FICA Taxes	28,262	11.26%
4,417	4,574	5,408	5,940	572-2101	Medicare	6,610	11.28%
67,756	63,688	56,909	34,721	572-2200	Retirement Contributions	20,803	-40.09%
9,943	10,914	11,576	12,609	572-2300	Dental, Life & Health Insurance	12,609	0.00%
5,922	6,214	4,635	7,912	572-2400	Worker's Compensation	9,045	14.32%
\$ 418,204	\$ 427,356	\$ 481,246	\$ 491,739		Total Personal Services	\$ 531,202	8.03%
Operating Expenditures:							
33,886	36,773	51,041	43,176	572-3100	Professional Services	43,176	0.00%
470	12,050	-	-	572-3450	Other Services - Grounds Maintenance	-	0.00%
3,287	3,135	3,752	371	572-4100	Communication Services	371	0.00%
127	99	110	100	572-4200	Postage	100	0.00%
69,751	62,452	59,004	69,000	572-4300	Utilities	71,070	3.00%
90,085	89,943	85,517	94,031	572-4400	Rentals & Leases	94,031	0.00%
1,936	1,992	2,461	2,204	572-4610	Maintenance Contracts	2,661	20.73%
2,595	2,600	4,023	2,940	572-4630	Equipment Repair	2,940	0.00%
13,195	13,145	12,195	13,000	572-4800	Promotional Activities	11,500	-11.54%
116,807	-	107,950	113,397	572-4899	GolfNow/Comp Golf Rounds & Carts	113,397	0.00%
834	1,000	1,039	1,090	572-5100	Office Supplies	1,090	0.00%
10,852	12,826	10,542	17,175	572-5200	Operating Supplies	18,175	5.82%
18,205	22,552	24,294	20,000	572-5205	Goods for Resale	20,000	0.00%
222	-	789	1,440	572-5210	Uniform Expense	1,440	0.00%
590	1,141	-	4,700	572-5250	Operating Supplies - Grounds Maintenance	4,700	0.00%
2,557	2,783	2,992	2,480	572-5400	Books, Dues & Publications	2,480	0.00%
\$ 365,399	\$ 262,491	\$ 365,708	\$ 385,105		Total Operating Expenditures	\$ 387,131	0.53%
Capital Outlay:							
5,251	5,152	-	-	572-6402	Equipment	-	0.00%
2,413	-	-	-	572-6420	Computer Hardware/Software	-	0.00%
\$ 7,664	\$ 5,152	\$ -	\$ -		Total Capital Outlay	\$ -	0.00%
Debt Service:							
1,271	1,165	-	-	581-9121	Transfer to Debt Service Fund	-	0.00%
\$ 1,271	\$ 1,165	\$ -	\$ -		Total Debt Service	\$ -	0.00%
792,539	696,164	846,954	876,843		TOTAL EXPENSES	918,333	4.73%

GOLF CLUB



DESCRIPTION

The Golf Club consists of two championship 18-hole golf courses, putting green, driving range, and clubhouse. The club holds many community oriented golf tournaments and promotes a Junior Golf Program every summer with clinics.

MISSION

Provide a quality golf experience to members and visitors through excellent customer service.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

	Actual				Budget	
	2017-18	2018-19	2019-20	YTD thru 03/31 2020-21	2020-21	2021-22
Ensure Player Satisfaction						
Active Memberships	459	484	540	593	450	600
Active Youth Memberships	50	72	54	65	75	75
Promote Play During Off-Peak Times						
Rounds Teeing Off Between Noon and 4pm	17,435	16,433	18,408	11,179	16,500	0
% of Rounds Teeing Off Between Noon and 4pm	32%	29%	31%	35%	30%	0%
Marketing Rounds Distributed	3351	3352	2858	1582	3000	0
Marketing Rounds Redeemed	2781	2872	2422	1323	2200	0
Revenues Generated from Marketing Rounds	\$163,148	\$164,830	\$138,831	\$118,842	\$120,000	\$0

- ✓ Construct pavilion between Hole 1 & 18 for tournaments/rentals/events
- ✓ Demolish old buildings off of Country Club Avenue

FUTURE GOALS (FY23 & FY24)

- ✓ Increase membership to 600
- ✓ Install LED Lighting on Driving Range

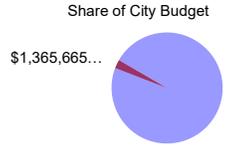
PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Painted interior of clubhouse building

001 GENERAL FUND - 1045 GOLF GROUNDS

Actual				Budget	
2017-18	2018-19	2019-20	2020-21 Adopted	2021-22 Adopted	% Change
Revenues:					
Revenues Shared with Golf Club Operations Division					
\$ -	\$ -	\$ -	\$ -	TOTAL REVENUES	\$ - 0.00%
Personal Services:					
				<i>Number of Employees (FTE's)</i>	14.75
15.75	15.75	15.75	15.75	572-1200 Regular Salaries	429,975 -16.04%
359,590	400,841	421,600	512,143	572-1201 Service Awards	- 0.00%
262	-	487	-	572-1300 Part-Time Wages	46,160 110.76%
13,365	18,821	20,210	21,902	572-1400 Salaries - Overtime	1,000 0.00%
2,627	4,537	6,656	1,000	572-1401 Salaries - Overtime Holiday Worked	2,765 0.00%
2,971	3,811	3,730	2,765	572-2100 FICA Taxes	28,958 -11.76%
23,956	24,806	27,009	32,818	572-2101 Medicare	6,773 -11.76%
5,603	5,801	6,317	7,675	572-2200 Retirement Contributions	- -100.00%
108,472	71,919	53,082	52,081	572-2204 Retirement Contributions - DC Plan	24,797 22.59%
10,361	11,563	14,996	20,228	572-2300 Dental, Life & Health Insurance	103,275 -13.48%
38,340	61,016	54,370	119,371	572-2400 Worker's Compensation	10,603 -20.38%
7,562	9,088	4,437	13,317		
\$ 573,109	\$ 612,203	\$ 612,895	\$ 783,300	Total Personal Services	\$ 654,305 -16.47%
Operating Expenditures:					
2,867	2,496	2,496	2,496	572-3100 Professional Services	2,628 5.29%
-	-	-	125	572-3400 Other Services	125 0.00%
27,880	38,546	40,350	40,130	572-3450 Other Services - Grounds Maintenance	40,130 0.00%
438	377	321	264	572-4100 Communication Services	264 0.00%
5,750	5,779	4,865	5,800	572-4300 Utilities	5,974 3.00%
14,864	30,315	51,634	48,525	572-4400 Rentals & Leases	48,525 0.00%
751	527	550	1,116	572-4610 Maintenance Contracts	901 -19.27%
830	1,800	3,205	500	572-4620 Vehicle Repair	500 0.00%
43,938	36,525	42,862	31,000	572-4630 Equipment Repair	31,000 0.00%
-	-	-	10,000	572-4640 Building Maintenance	10,000 100.00%
-	-	-	-	572-4680 Plant & System Repair	1,750 100.00%
(108)	286	2,635	-	572-4916 Inventory Short/Over	- 0.00%
18	24	22	45	572-5100 Office Supplies	45 0.00%
8,845	7,284	11,826	8,095	572-5200 Operating Supplies	8,095 0.00%
5,543	774	2,454	-	572-5203 Fleet Maintenance Clearing Account	- 0.00%
22,283	24,794	19,949	12,360	572-5204 Fuel & Oil	12,731 3.00%
2,181	1,245	1,684	2,295	572-5210 Uniform Expense	2,160 -5.88%
3,806	4,873	3,865	6,000	572-5233 Tools	6,000 0.00%
866	998	278	3,910	572-5234 Safety Supplies/Equipment	3,680 -5.88%
138,175	217,341	212,914	245,000	572-5250 Operating Supplies - Grounds Maintenance	245,000 0.00%
455	585	585	725	572-5400 Books, Dues & Publications	730 0.69%
\$ 279,382	\$ 374,569	\$ 402,496	\$ 418,387	Total Operating Expenditures	\$ 420,238 0.44%
Capital Outlay:					
-	-	-	12,500	572-6310 Improvements Other Than Building	12,500 100.00%
147,750	60,428	42,702	-	572-6402 Equipment	24,555 100.00%
\$ 147,750	\$ 60,428	\$ 42,702	\$ 12,500	Total Capital Outlay	\$ 37,055 100.00%
Debt Service:					
3,240	3,240	3,238	3,240	581-9121 Transfer to Debt Service Fund	254,067 7741.56%
\$ 3,240	\$ 3,240	\$ 3,238	\$ 3,240	Total Debt Service	\$ 254,067 7741.56%
1,003,481	1,050,440	1,061,331	1,217,427	TOTAL EXPENSES	1,365,665 12.18%

GOLF GROUNDS



DESCRIPTION

The Pines Course offers 18-holes in a challenging layout of over 6,800 yards through a tree-lined, upland pine forest. The Oaks course offers 18-holes over 6,400 yards of narrow fairways lined with oak trees and water hazards.

MISSION

Provide a quality golf experience to members and visitors through excellent course maintenance.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

	Actual		YTD thru 03/31		Budget	
	2017-18	2018-19	2019-20	2020-21	2020-21	2021-22
Reduce Maintenance Costs						
Out-of-Play Areas with Native Plant Material	15%	15%	15%	15%	15%	15%

- ✓ Replace irrigation system on Pines Course
- ✓ Install new restroom facility to serve Pines Course & Mooney Road Pickleball Complex

FUTURE GOALS (FY23 & FY24)

- ✓ Make #12 and #13 Oaks ponds a natural cord grass retention area.
- ✓ Landscape renovations out front of clubhouse

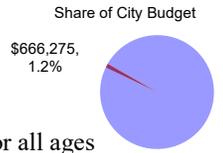
PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Purchased covered storage for maintenance equipment
- ✓ Level tee boxes on #3 and #15 on Pines Course

001 GENERAL FUND - 1060 LIBRARY

Actual				Budget	
2017-18	2018-19	2019-20	2020-21 Adopted	2021-22 Adopted	% Change
Revenues:					
81,155	81,376	86,884	86,750	337-7000 Cooperative Funding - Operations	84,964 -2.06%
6,143	6,895	1,995	1,200	341-9110 Passport Fees	1,400 16.67%
1,850	1,860	1,600	1,855	347-1000 Library Fees	1,500 -19.14%
6,323	6,310	3,565	5,200	347-1010 Photo Copy Revenue	4,500 -13.46%
125	100	-	171	347-1210 Rentals - Taxable	150 -12.28%
-	-	150	-	347-1220 Rentals - Tax Exempt	- 0.00%
9,704	4,500	1,573	-	352-1000 Library Fines	- 0.00%
229	561	478	518	352-1010 Lost Publications	250 -51.74%
13,246	4,973	2,236	-	366-2010 Contributions/Donations	900 100.00%
\$ 118,776	\$ 106,575	\$ 98,480	\$ 95,694	TOTAL REVENUES	\$ 93,664 -2.12%
Personal Services:					
8.72	8.72	9.22	9.22	Number of Funded Employees (FTE's)	9.22
184,209	188,140	202,091	224,817	571-1200 Regular Salaries	243,498 8.31%
-	217	158	54	571-1201 Service Awards	100 85.19%
97,188	108,559	141,348	130,063	571-1300 Part-Time Wages	139,010 6.88%
936	274	643	200	571-1400 Salaries - Overtime	200 0.00%
17,109	18,008	21,190	22,370	571-2100 FICA Taxes	23,372 4.48%
4,001	4,211	4,956	5,232	571-2101 Medicare	5,466 4.47%
93,565	88,208	78,738	52,081	571-2200 Retirement Contributions	31,204 -40.08%
2,787	2,866	3,179	3,226	571-2204 Retirement Contributions - DC Plan	3,389 0.00%
12,221	13,895	16,111	17,555	571-2300 Dental, Life & Health Insurance	17,604 0.28%
1,005	996	725	1,269	571-2400 Worker's Compensation	1,182 0.00%
\$ 413,021	\$ 425,374	\$ 469,139	\$ 456,867	Total Personal Services	\$ 465,024 1.79%
Operating Expenditures:					
2,447	3,242	5,687	3,222	571-3100 Professional Services	2,952 -8.38%
1,525	1,775	1,794	1,795	571-3400 Other Services	1,275 -28.97%
-	-	-	400	571-3407 Program Instruction	800 100.00%
-	-	-	250	571-3450 Operating Supplies - Grounds Maintenance	250 0.00%
-	369	-	-	571-4000 Travel and Per Diem	- 0.00%
-	-	1,747	-	571-4001 Tuition Reimbursement	- 0.00%
1,952	1,981	2,166	1,212	571-4100 Communication Services	1,212 0.00%
131	414	268	200	571-4200 Postage	200 0.00%
95,236	93,031	88,213	100,000	571-4300 Utilities	103,000 3.00%
15,586	15,491	13,873	15,072	571-4400 Rentals & Leases	15,072 0.00%
1,928	2,049	2,469	2,554	571-4610 Maintenance Contracts	2,568 0.53%
1,622	1,349	1,441	2,510	571-5100 Office Supplies	2,010 -19.92%
16,808	15,528	20,106	16,803	571-5200 Operating Supplies	17,660 5.10%
921	397	1,208	600	571-5207 Program Expense	600 0.00%
3,746	9,689	1,022	-	571-5223 Passport Fee Spending	- 0.00%
3,389	4,088	1,439	-	571-5224 General Donation Spending	- 0.00%
7,702	-	2,707	-	571-5231 Computer Hardware/Software	- 0.00%
23	428	-	-	571-5250 Grounds Maintenance	- 0.00%
265	289	292	296	571-5400 Books, Dues & Publications	300 1.35%
\$ 153,281	\$ 150,120	\$ 144,431	\$ 144,913	Total Operating Expenditures	\$ 147,898 2.06%
Capital Outlay:					
-	-	-	3,000	571-6214 Building Improvements	- 100.00%
-	-	-	1,000	571-6402 Equipment	- 100.00%
12,600	7,800	-	-	571-6420 Computer Hardware/Software	- 0.00%
38,309	33,656	33,736	35,000	571-6600 Books, Publications & Library Materials	35,000 0.00%
\$ 50,909	\$ 41,456	\$ 33,736	\$ 39,000	Total Capital Outlay	\$ 35,000 -10.26%
\$ -	\$ -	\$ -	\$ -	Total Capital Improvements Program	\$ - 0.00%
Debt Service					
20,484	20,359	18,388	18,385	581-9121 Transfer to Debt Service Fund	18,353 -0.17%
\$ 20,484	\$ 20,359	\$ 18,388	\$ 18,385	Total Debt Service	\$ 18,353 -0.17%
\$ 637,696	\$ 637,309	\$ 665,694	\$ 659,166	TOTAL EXPENSES	\$ 666,275 1.08%
\$ (518,920)	\$ (530,734)	\$ (567,214)	\$ (563,472)	NET REVENUE / (EXPENSE)	\$ (572,611) 1.62%

LIBRARY



DESCRIPTION

Library resources include books, movies, games, ebooks, and e-audio for children and adults. Children's learning activities for all ages conducted weekly with holiday and special programs being offered throughout the year. Facilities include a children's activity room, 5 study rooms, an art gallery, a digital media lab, meeting space for large and small groups, Wi-Fi access, children's learning stations, and 11 computer stations.

MISSION

Create and foster a comprehensive variety of print and media resources and materials designed to educate and entertain.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

Provide Resources to Promote Literacy, Education, & Enrichment

	Actual				Budget	
	2017-18	2018-19	2019-20	YTD thru 03/31 2020-21	2020-21	2021-22
Inventoried Collection Per Citizen	3.3	3.0	2.6	2.5	3.0	3.0
Circulation per Item	2.2	0.6	0.6	1.1	2.7	3.0
Circulation per Active Borrower (City and Non-City Residents)	7.3	7.6	6.7	5.5	7.9	8.0
City Residents Who Have an Active Library Card	49%	42%	36%	22%	42%	23%

- ✓ Aggressively market online resources, including Tech-Talk and Universal Class, to the business and education communities.
- ✓ Update barcoding of the collection to allow for after-hours and offsite services to make best use of software coming online in Sept. 2021

FUTURE GOALS (FY23 & FY24)

- ✓ Fund and install equipment (lockers or vending) designed to provide after hours and/or offsite access to library services and materials.
- ✓ Explore off-site outreach opportunities in the community to encourage library use by young adults and teens.

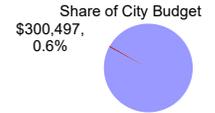
PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Improved and updated virtual programming using new filming and editing techniques.
- ✓ Successfully and safely re-opened library access and services to the public to include meeting spaces, study rooms, and children's areas.
- ✓ Successfully trained the staff and cleaned data for the software upgrade of Sept. 2021.
- ✓ Increased marketing of non-print resources through inhouse techniques and through social media.

001 GENERAL FUND - 1070 MUSEUM

Actual				Budget		
2017-18	2018-19	2019-20	2020-21 Adopted		2021-22 Adopted	% Change
				Revenues:		
835	630	175	250	341-9110	Passport Fees	400 60.00%
34,233	32,177	16,766	21,340	347-3500	Admission Fees	21,400 0.28%
31,313	27,384	19,550	20,150	347-3510	Merchandise Sales	21,500 6.70%
9,872	7,556	7,806	9,030	347-3520	Fees - Tax Exempt	5,000 -44.63%
1,439	789	967	1,150	347-3610	Memberships	550 -52.17%
-	-	-	-	366-2010	Contributions/Donations	500 100.00%
\$ 77,691	\$ 68,536	\$ 45,264	\$ 51,920	TOTAL REVENUES		\$ 49,350 -4.95%
				Personal Services:		
4.00	3.60	4.10	4.10	Number of Funded Employees (FTE's)		4.10
128,741	149,357	156,258	156,481	573-1200	Regular Salaries	167,791 7.23%
325	54	-	-	573-1201	Service Awards	500 0.00%
500	-	-	-	573-1202	Incentive/Merit Pay	- 0.00%
12,650	-	11,246	16,213	573-1300	PT Wages	33,674 107.70%
1	-	-	20	573-1400	Salaries - Overtime	20 0.00%
8,660	9,004	10,362	11,013	573-2100	FICA Taxes	12,465 13.19%
2,025	2,106	2,423	2,575	573-2101	Medicare	2,916 13.23%
41,258	40,689	34,745	17,360	573-2200	Retirement Contributions	10,401 -40.08%
3,951	4,129	5,279	5,511	573-2204	Retirement Contributions - DC Plan	5,686 3.18%
12,720	15,345	15,466	16,770	573-2300	Dental, Life & Health Insurance	16,770 0.00%
283	283	220	338	573-2400	Worker's Compensation	322 -4.69%
\$ 211,114	\$ 220,967	\$ 235,999	\$ 226,283	Total Personal Services		\$ 250,546 10.72%
				Operating Expenditures:		
2,324	1,733	1,132	3,230	573-3100	Professional Services	3,230 0.00%
220	275	790	750	573-3400	Other Services	800 6.67%
-	-	-	-	573-4000	Travel and Per Diem	2,000 100.00%
1,074	991	339	1,104	573-4100	Communication Services	1,104 0.00%
82	19	9	120	573-4200	Postage	75 -37.50%
12,853	12,381	11,481	12,500	573-4300	Utilities	12,875 3.00%
556	539	360	560	573-4400	Rentals & Leases	560 0.00%
2,201	2,894	2,874	3,450	573-4610	Maintenance Contracts	3,491 1.19%
87	-	-	50	573-4630	Equipment Repair	50 0.00%
-	-	1,520	-	573-4640	Building Maintenance	- 0.00%
2,582	-	-	1,200	573-4700	Printing & Binding	- -100.00%
4,846	2,920	3,165	2,565	573-4800	Promotional Activities	225 -91.23%
838	911	1,364	1,490	573-5100	Office Supplies	1,490 0.00%
4,027	1,661	2,857	2,580	573-5200	Operating Supplies	1,965 -23.84%
-	-	-	52	573-5204	Fuel & Oil	54 3.00%
14,147	14,821	8,604	15,000	573-5205	Goods For Resale	16,000 6.67%
238	149	359	200	573-5207	Program Expense	400 100.00%
371	414	306	600	573-5210	Uniform Expense	600 0.00%
1,519	2,534	3,628	3,000	573-5215	Exhibit / Collection Supplies	2,800 -6.67%
412	337	6	-	573-5223	Passport Fee Spending	- 0.00%
950	350	1,995	-	573-5224	General Donation Spending	- 0.00%
-	2,385	-	-	573-5226	Designated Donation Spending	- 0.00%
812	120	347	-	573-5231	Computer Hardware/Software	- 0.00%
80	-	42	50	573-5234	Safety Supplies/Equipment	50 0.00%
599	822	486	1,000	573-5250	Operating Supplies - Grounds Maintenance	1,200 20.00%
957	1,061	976	1,033	573-5400	Books, Dues & Publications	983 -4.84%
\$ 51,775	\$ 47,317	\$ 42,641	\$ 50,534	Total Operating Expenditures		\$ 49,952 -1.15%
				Capital Outlay:		
1,207	-	-	-	573-6420	Computer Hardware/Software	- 0.00%
\$ 1,207	\$ -	\$ -	\$ -	Total Capital Outlay		\$ - 0.00%
\$ 264,093	\$ 268,284	\$ 278,640	\$ 276,816	TOTAL EXPENSES		\$ 300,497 8.55%
\$ (186,402)	\$ (199,748)	\$ (233,376)	\$ (224,896)	NET REVENUE / (EXPENSE)		\$ (251,147) 11.67%

MUSEUM



DESCRIPTION

The Indian Temple Mound Museum was the first museum in Florida owned and operated by a municipality and is recognized for having one of the finest collections of prehistoric ceramics in the Southeast United States. Historic structures such as the Camp Walton Schoolhouse and Garnier Post Office Museums are fine examples of Northwest Florida history and house artifacts that relay the story of early Camp Walton. The Civil War Exhibits Building interprets the First Florida Militia and their activities while stationed at what we today call The Fort Walton Landing.

MISSION

Share 14,000 years of Fort Walton culture and history through stewardship, education and interpretation of its prehistoric and historic collections.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

	Actual		YTD thru 03/31		Budget	
	2017-18	2018-19	2019-20	2020-21	2020-21	2021-22
Share Community History With Public						
Visitors Per General Visitation Hour of Operation	5.3	5.6	4.6	4.2	5.0	4.6
Educational Programming Visitors During Non-General Visitation Hours	5,330	4,034	4,063	429	2,000	2,000
Outreach Programming Visitors During Non-General Visitation Hours	8,565	17,085	4,485	1,225	10,000	10,000
City Savings from Volunteer Assistance	\$10,995	\$11,327	\$5,633	\$2,372	\$5,000	\$3,000

- ✓ Continue to provide event and activity programming to increase visitation to and public awareness of Heritage Park.
- ✓ Continue to improve public access to museum properties. Created welcome/information area at schoolhouse to increase accessibility for guests and extend operational hours. WiFi made available at the Indian Temple Mound Museum.
- ✓ Was awarded a 2021 Wayfinding Signage Agreement in conjunction with Okaloosa County TDC.

FUTURE GOALS (FY23 & FY24)

- ✓ Complete evaluation of site collections from filing to certification and continue curatorial storage and preservation methods.
- ✓ Museum Store Addition: acquire funding, demolition of Bluewater Zoo building, create design plans, and move forward in general with the addition of Museum presence on Highway 98.
- ✓ Was awarded a 2023 Advertising and Exhibits Package in partnership with the Okaloosa County TDC.

PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Continued training: Staff and volunteers received training on museum programs, collections care, customer service and exhibits. Staff researched and was involved in the development of the Susan Myers Walking Trail.
- ✓ Continued use of museum volunteers: Volunteers are vital to museum activities and events by keeping the historic buildings open longer hours and providing assistance with educational and recreational programming.
- ✓ Continued Community Involvement: Partnered with Thunderbird Honor Guard, Musical Echoes and the Okaloosa County Museums Coalition to increase awareness and develop events that benefit the 8 museums in Okaloosa County.
- ✓ Continued Public Awareness Campaign: Seeks out advertising opportunities, partnerships and has been on various websites, Facebook, blogs, NWF Daily News, Emerald Coast Magazine, Visit Florida, FWB Chamber of Commerce, the Four Points Sheraton in-room compendium of things to do and see, WUWF's "Unearthing Pensacola" segments, and WEAR ABC Channel 3 to increase awareness and promote the Museum.
- ✓ Provide Successful Programming: It is the goal of Heritage Park to be at the forefront of educational experiences and activities for students in our four county service area. New exhibits this year include redesigned Creek Exhibit, Columbian Exchange, and artifacts from the temple mound.
- ✓ TDC Partnership: The 2021 TDC Partnership was for wayfinding signs.

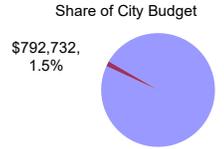
001 GENERAL FUND - 1080 CEMETERY

Actual				Budget			
2017-18	2018-19	2019-20	2020-21 Adopted			2021-22 Adopted	% Change
Revenues:							
176,790	171,375	149,965	174,083	343-8000	Sale of Lots	175,083	0.57%
2,790	8,700	13,250	9,000	343-8100	Crypt Sales	9,500	5.56%
10,325	19,752	19,935	21,500	343-8200	Niche Sales	22,000	2.33%
17,120	19,610	20,290	23,500	343-8300	Weekend/Holidays Interments	23,500	0.00%
143,250	156,665	146,490	175,500	343-8400	Openings/Closings	175,600	0.06%
2,013	1,874	2,400	555	343-8500	Transfer Fees	1,000	80.18%
-	-	-	60,000	381-2400	Transfer from Beal Memorial Cemetery Fund	350,000	483.33%
\$ 352,288	\$ 377,976	\$ 352,330	\$ 464,138	TOTAL REVENUES		\$ 756,683	63.03%
Personal Services:							
3.00	3.00	3.00	3.00	Number of Funded Employees (FTE's)		3.00	
102,502	106,609	113,172	116,395	539-1200	Regular Salaries	126,066	8.31%
325	-	-	-	539-1201	Service Awards	400	0.00%
		500	-	539-1202	Incentive/Merit Pay	-	0.00%
446	807	2,067	500	539-1400	Salaries - Overtime	500	0.00%
62	15	106	100	539-1401	Salaries - Overtime Holiday Worked	100	0.00%
5,588	5,735	6,264	6,480	539-2100	FICA Taxes	6,790	4.79%
1,307	1,341	1,465	1,515	539-2101	Medicare	1,588	4.83%
65,489	61,549	55,892	52,081	539-2200	Retirement Contributions	31,204	-40.08%
29,814	32,722	34,710	37,832	539-2300	Dental, Life & Health Insurance	37,831	0.00%
6,892	8,199	6,061	9,215	539-2400	Worker's Compensation	9,682	5.06%
\$ 212,425	\$ 216,977	\$ 220,237	\$ 224,118	Total Personal Services		\$ 214,162	-4.44%
Operating Expenditures:							
948	948	948	950	539-3100	Professional Services	950	0.00%
68,925	76,150	76,850	74,000	539-3400	Other Services	74,000	0.00%
-	3,775	995	-	539-3450	Other Services - Grounds Maintenance	-	0.00%
898	622	332	371	539-4100	Communication Services	404	9.01%
94,334	93,711	116,515	94,000	539-4300	Utilities	96,820	3.00%
-	-	-	60	539-4400	Rentals & Leases	60	0.00%
692	754	742	767	539-4610	Maintenance Contracts	776	1.17%
434	178	80	-	539-4620	Vehicle Repair	-	0.00%
755	1,447	1,820	1,850	539-4630	Equipment Repair	1,850	0.00%
7,500	-	-	-	539-4640	Building Maintenance	-	0.00%
6,637	11,675	6,585	-	539-4980	Repurchase Cemetery Lots	-	0.00%
1,269	907	921	1,375	539-5200	Operating Supplies	1,375	0.00%
1,603	1,546	1,406	1,100	539-5204	Fuel & Oil	1,133	3.00%
494	353	96	180	539-5210	Uniform Expense	180	0.00%
811	-	-	-	539-5231	Computer Hardware/Software	-	0.00%
690	972	73	1,100	539-5233	Tools	1,100	0.00%
170	160	-	690	539-5234	Safety Supplies/Equipment	690	0.00%
13,510	13,727	3,328	14,175	539-5250	Operating Supplies - Grounds Maintenance	14,175	0.00%
-	-	-	40	539-5500	Training	40	0.00%
\$ 199,670	\$ 206,925	\$ 210,692	\$ 190,658	Total Operating Expenditures		\$ 193,553	1.52%
Capital Outlay:							
-	-	-	25,000	539-6214	Building Improvements	-	100.00%
7,210	-	-	-	539-6355	Landscaping & Fences	-	0.00%
7,623	38,264	-	-	539-6402	Equipment	-	0.00%
\$ 14,833	\$ 38,264	\$ -	\$ 25,000	Total Capital Outlay		\$ -	100.00%
Capital Improvements Program:							
-	-	-	40,000	539-6381	New Cemetery Plots	150,000	275.00%
-	-	-	-		5053 - New Cemetery Bldg	200,000	100.00%
\$ -	\$ -	\$ -	\$ 40,000	Total Capital Improvements Program		\$ 350,000	375.00%
Interfund Transfers:							
34,031	32,070	28,676	34,817	581-9162	Transfer to Beal Memorial Perpetual Care Fund	35,017	0.57%
\$ 34,031	\$ 32,070	\$ 28,676	\$ 34,817	Total Interfund Transfers		\$ 35,017	0.57%
\$ 460,957	\$ 494,236	\$ 459,605	\$ 514,593	TOTAL EXPENSES		\$ 792,732	54.05%
\$ (108,670)	\$ (116,261)	\$ (107,275)	\$ (50,455)	NET REVENUE / (EXPENSE)		\$ (36,049)	-28.55%

CEMETERY

DESCRIPTION

Cemetery staff is responsible for the sale of plots, niches, and mausoleum spaces; grounds maintenance; and supervision of funerals at the City's two cemeteries – Beal Memorial Cemetery and Brooks Cemetery.



MISSION

Provide a well-maintained and peaceful resting place of burial.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

Provide a Well-Maintained Resting Place of Burial

Cemetery Grounds with Turf in Good Condition

- ✓ Construct new office building at Beal Memorial
- ✓ Design plans for Hope section addition with roadway

2017-18	Actual		YTD thru 03/31 2020-21	Budget	
	2018-19	2019-20		2020-21	2021-22
78%	95%	90%	90%	95%	95%

FUTURE GOALS (FY23 & FY24)

- ✓ Replace all fencing around perimeter
- ✓ Develop a sod farm in open area of cemetery for use for newly dug graves.
- ✓ Install central control system for irrigation.

PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Develop Design Plans for new Office /Building

GROWTH MANAGEMENT SERVICES

Share of City Budget

\$187,044,
0.4%



DESCRIPTION

Growth Management Administration provides administrative and customer service support to the Planning, Building, and Code Enforcement departments by providing the necessary tools for everyday function as well as providing information regarding services and operation of each department.

MISSION

Provide high quality, timely and cost effective services in all facets of operations.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

Achieve <90% of above average customer satisfaction rating for service rendered by Growth Management Administration

	Actual		YTD thru 03/31		Budget	
	2017-18	2018-19	2019-20	2020-21	2020-21	2021-22
	NA	NA	0%	30%	90%	90%

- ✓ Maintain current projects paid in a timely manner
- ✓ Provide operational services and tools to each division

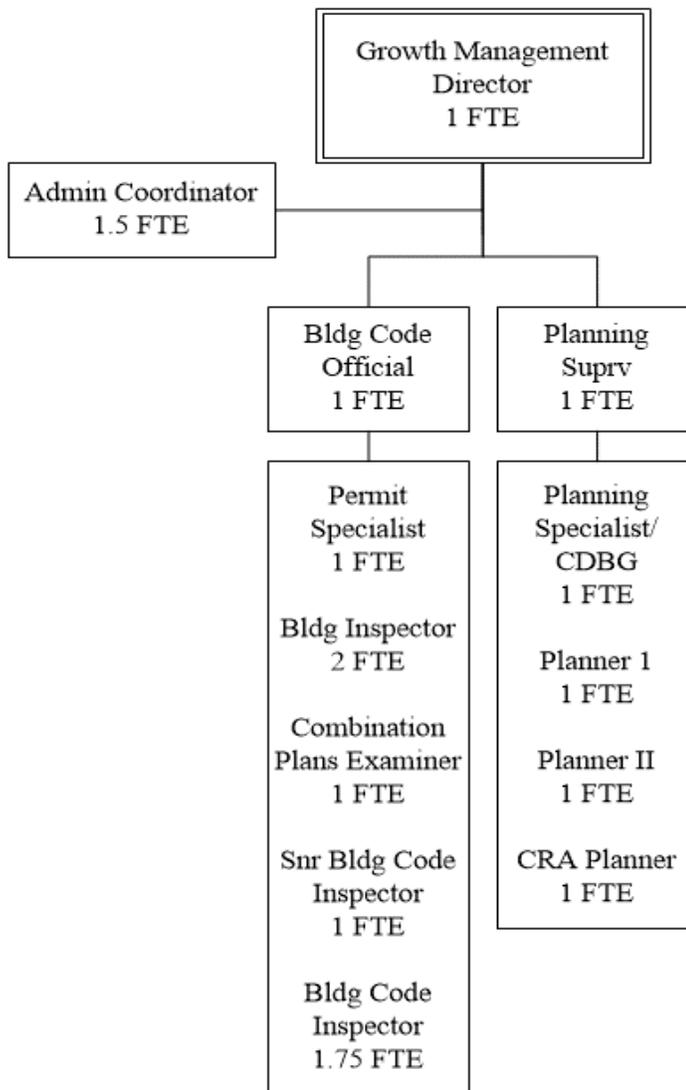


FUTURE GOALS (FY23 & FY24)

- ✓ Create survey metric system for specific department functions to gain better understanding of City trends

PRIOR YEAR ACCOMPLISHMENTS (FY21)

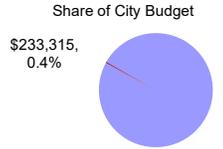
- ✓ Implemented external customer satisfaction survey
- ✓ Updated Department Hurricane Plan and completed training on Hurricane Plan and Damage Assessment process



001 GENERAL FUND - 1205 PLANNING & ZONING

Actual				Budget		
2017-18	2018-19	2019-20	2020-21 Adopted		2021-22 Adopted	% Change
				Revenues:		
14,787	16,596	25,617	14,979	329-1001	Zoning/Variances Fees	22,000 46.87%
4,533	4,173	16,024	8,600	329-2000	Zoning Site Plan Review	9,200 6.98%
363	350	200	514	329-9010	Licenses & Registrations	514 0.00%
\$ 19,682	\$ 21,119	\$ 41,842	\$ 24,093	TOTAL REVENUES		\$ 31,714 31.63%
				Personal Services:		
4.00	4.00	4.00	4.00	Number of Funded Employees (FTE's)		3.00
146,973	116,731	95,093	177,074	515-1200	Regular Salaries	159,934 -9.68%
-	100	-	-	515-1202	Incentive/Merit Pay	- 0.00%
49	87	235	150	515-1400	Overtime	150 0.00%
8,333	6,660	5,886	11,149	515-2100	FICA Taxes	9,898 -11.22%
1,949	1,557	1,377	2,607	515-2101	Medicare	2,315 -11.21%
6,794	3,597	5,535	12,393	515-2204	Retirement Contributions - DC Plan	11,995 -3.21%
27,325	18,693	12,706	45,371	515-2300	Dental, Life & Health Insurance	17,934 -60.47%
280	219	110	365	515-2400	Worker's Compensation	256 -29.91%
(9,376)	(7,231)	(7,620)	(8,484)	515-1296	Salary Allocation Reimb from FBC Fund	- -100.00%
-	(27,623)	(20,239)	-	515-1297	Salary Allocation Reimb from CDBG Fund	- 0.00%
\$ 182,327	\$ 112,790	\$ 93,082	\$ 240,625	Total Personal Services		\$ 202,481 -15.85%
				Operating Expenditures:		
140,923	52,950	21,412	24,347	515-3100	Professional Services	22,791 -6.39%
2,671	799	-	1,200	515-4000	Travel and Per Diem	1,200 0.00%
1,171	1,188	1,198	559	515-4100	Communication Services	876 56.67%
-	24	-	400	515-4200	Postage	400 0.00%
-	-	-	701	515-4400	Rentals & Leases	701 100.00%
794	793	495	800	515-4700	Printing & Binding	800 0.00%
-	-	139	300	515-5100	Office Supplies	300 0.00%
-	50	54	371	515-5200	Operating Supplies	371 0.00%
186	172	188	400	515-5210	Uniform Expense	300 -25.00%
811	-	-	-	515-5231	Computer Hardware/Software	- 0.00%
905	1,245	699	995	515-5400	Books, Dues & Publications	995 0.00%
984	1,760	165	2,100	515-5500	Training	2,100 0.00%
\$ 148,445	\$ 58,981	\$ 24,350	\$ 32,173	Total Operating Expenditures		\$ 30,834 -4.16%
				Debt Service		
726	666	-	-	581-9121	Transfer to Debt Service Fund	- 0.00%
\$ 726	\$ 666	\$ -	\$ -	Total Debt Service		\$ - 0.00%
\$ 331,498	\$ 172,437	\$ 117,432	\$ 272,798	TOTAL EXPENSES		\$ 233,315 -14.47%
\$ (311,816)	\$ (151,318)	\$ (75,591)	\$ (248,705)	NET REVENUE / (EXPENSE)		\$ (201,601) -18.94%

PLANNING & ZONING



DESCRIPTION

Planning is responsible for sustainable growth and development in Fort Walton Beach, ensuring implementation of the Comprehensive Plan, and compliance with the Land Development Code. Staff facilitates and serves on various boards and committees.

MISSION

Foster sustainable development by providing professional and technical services to City Council, citizen boards, property owners, and businesses in order to promote high quality of life and prosperity for the citizens of Fort Walton Beach.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

	Actual				Budget	
	2017-18	2018-19	2019-20	YTD thru 03/31 2020-21	2020-21	2021-22
Increase Development Activity Citywide						
(Net) New Business Openings	63	89	52	27	60	66
New Developments Approved	5	10	16	9	8	18
Parcels Annexed into the City	2	2	0	0	1	1
Population Increase	0.97%	0.45%	0.92%	annual	1.5%	1.0%

FUTURE GOALS (FY23 & FY24)

- ✓ Continue to engage software companies to ensure the city has the best tools possible to manage requirements
- ✓ Review Land Development Code and prepare amendments based on the Downtown Master Plan and Commerce & Technology Park Plan
- ✓ Complete and adopt downtown design guidelines

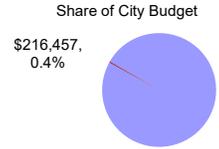
PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Updated sections of the City Land Development Code & Code of Ordinances to increase effectiveness and efficiency
- ✓ Approved twelve development orders (to date, Jun 15, 2021) for new commercial and multi-family developments
- ✓ Averaged 80% increase in development orders year over year for past 2 years

001 GENERAL FUND - 1217 CODE ENFORCEMENT

Actual				Budget		
2017-18	2018-19	2019-20	2020-21 Adopted		2021-22 Adopted	% Change
28,762	14,026	22,341	19,360	354-1000	Code Enforcement - Fines	10,000 -48.35%
4,465	4,460	975	1,350	354-1010	Code Enforcement - Fees	2,500 85.19%
\$ 33,227	\$ 18,486	\$ 23,316	\$ 20,710		TOTAL REVENUES	\$ 12,500 -39.64%
2.00	2.00	2.00	2.00		Number of Funded Employees (FTE's)	2.75
97,538	98,944	100,310	97,803	529-1200	Regular Salaries	129,505 32.41%
-	-	-	-	529-1201	Service Awards	150 0.00%
153	-	25	150	529-1400	Overtime	150 0.00%
5,693	5,737	5,930	5,944	529-2100	FICA Taxes	7,691 29.39%
1,331	1,342	1,387	1,390	529-2101	Medicare	1,799 29.41%
61,480	57,131	48,545	34,721	529-2200	Retirement Contributions	20,803 -40.09%
-	-	-	-	529-2204	Retirement Contributions - DC General	1,768 100.00%
17,435	19,224	21,579	23,549	529-2300	Dental, Life & Health Insurance	37,018 57.20%
1,951	2,024	1,380	2,067	529-2400	Worker's Compensation	2,870 38.84%
\$ 185,581	\$ 184,402	\$ 179,155	\$ 165,624		Total Personal Services	\$ 201,754 21.81%
5,789	7,513	7,739	9,173	529-3100	Professional Services	8,255 -10.01%
-	-	-	-	529-3400	Other Services	500 100.00%
673	661	-	700	529-4000	Travel and Per Diem	700 100.00%
1,281	1,613	1,615	1,538	529-4100	Communication Services	1,983 28.93%
6	779	61	200	529-4620	Vehicle Repair	200 0.00%
-	35	-	-	529-4700	Printing & Binding	113 100.00%
20	-	-	97	529-5200	Operating Supplies	99 2.06%
987	1,094	779	902	529-5204	Fuel & Oil	1,394 54.49%
46	154	196	460	529-5210	Uniform Expense	690 50.00%
2,451	-	-	-	529-5231	Computer Hardware/Software	- 0.00%
150	150	280	150	529-5400	Books, Dues & Publications	270 80.00%
395	420	-	500	529-5500	Training	500 0.00%
\$ 11,798	\$ 12,419	\$ 10,669	\$ 13,721		Total Operating Expenditures	\$ 14,703 7.15%
363	333	-	-	581-9121	Transfer to Debt Service Fund	- 0.00%
\$ 363	\$ 333	\$ -	\$ -		Total Debt Service	\$ - 0.00%
\$ 197,742	\$ 197,154	\$ 189,824	\$ 179,345		TOTAL EXPENSES	\$ 216,457 20.69%
\$ (164,515)	\$ (178,668)	\$ (166,508)	\$ (158,635)		NET REVENUE / (EXPENSE)	\$ (203,957) 28.57%

CODE ENFORCEMENT



DESCRIPTION

Code Enforcement routinely inspects properties for code violations and responds to citizen complaints regarding code, zoning, or land use violations.

MISSION

Ensure adherence to the City's Code of Ordinances and achieve a high complaint resolution rate.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

	Actual		YTD thru 03/31		Budget	
	2017-18	2018-19	2019-20	2020-21	2020-21	2021-22
Implement Nuisance Abatement Program						
Number of Derelict Properties Brought Into Compliance - CRA	0	0	0	0	2	2
Number of Derelict Properties Brought Into Compliance - non-CRA	0	0	3	0	1	1
Provide Timely & Effective Code Enforcement Response						
% of Inspections Completed Within 3 Days from Schedule Date	n/a	n/a	n/a	87%	100%	100%
% of Code Cases Complied	n/a	n/a	n/a	67%	100%	100%

FUTURE GOALS (FY23 & FY24)

- ✓ Concentrate Code Enforcement resources towards future plans that coincide with the recent strategic priorities set by City Council

PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Maintained a 98% code case compliance ratio without the need for Code Enforcement Board action.
- ✓ Updated Code Enforcement S.O.P. for consistency with current processes and software.

001 GENERAL FUND - 1220 FLEET

Actual				Budget		
2017-18	2018-19	2019-20	2020-21 Adopted		2021-22 Adopted	% Change
-	-	-	-	365-1010		
\$ -	\$ -	\$ -	\$ -		\$ -	0.00%
				Revenues:		
				Sale of Used Oil	-	0.00%
				TOTAL REVENUES	\$ -	0.00%
				Personal Services:		
9.00	9.00	9.00	9.00	Number of Funded Employees (FTE's)	9.00	
295,251	278,880	327,922	342,847	519-1200	377,260	10.04%
-	162	-	108	519-1201	100	100.00%
500	-	-	-	519-1202	-	0.00%
779	806	5,989	1,000	519-1400	1,000	0.00%
169	109	205	500	519-1401	500	0.00%
16,377	15,275	18,887	20,029	519-2100	21,306	6.37%
3,830	3,572	4,417	4,684	519-2101	4,983	6.38%
67,806	50,000	31,008	17,360	519-2200	10,401	-40.08%
9,063	8,971	13,299	15,304	519-2204	17,407	13.74%
67,857	78,288	85,686	103,094	519-2300	101,977	-1.08%
7,983	7,093	5,402	9,159	519-2400	8,405	-8.24%
\$ 469,615	\$ 443,156	\$ 492,815	\$ 514,085		\$ 543,339	5.69%
				Total Personal Services		
				Operating Expenditures:		
7,653	10,635	11,778	13,039	519-3100	14,886	14.16%
3,198	39	2,259	3,500	519-3400	3,500	0.00%
-	584	-	100	519-4000	-	100.00%
1,146	1,123	1,032	348	519-4100	350	0.61%
26,984	27,324	15,069	21,006	519-4300	21,636	3.00%
256	239	27	107	519-4400	107	0.00%
841	1,087	2,267	2,734	519-4610	2,752	0.64%
2,095	192	1,470	520	519-4620	535	2.88%
2,497	100	342	-	519-4630	180	100.00%
27	25	53	169	519-5100	169	0.00%
12,635	13,324	12,784	13,000	519-5200	13,000	0.00%
(1,465)	8,940	(7,331)	-	519-5203	-	0.00%
3,357	4,162	(2,610)	5,000	519-5204	5,150	3.00%
1,172	1,341	1,423	1,350	519-5210	1,215	-10.00%
811	100	1,680	-	519-5231	-	0.00%
1,179	2,051	2,369	-	519-5233	500	100.00%
761	671	862	1,840	519-5234	1,840	0.00%
460	768	-	1,600	519-5500	-	-100.00%
\$ 63,607	\$ 72,705	\$ 43,474	\$ 64,313		\$ 65,820	2.34%
				Total Operating Expenditures		
				Capital Outlay:		
7,337	1,289	-	3,200	519-6402	-	100.00%
120	-	-	-	519-6404	-	0.00%
\$ 7,457	\$ 1,289	\$ -	\$ 3,200		\$ -	100.00%
				Total Capital Outlay		
				Debt Service		
726	666	-	-	581-9121	-	0.00%
\$ 726	\$ 666	\$ -	\$ -		\$ -	0.00%
				Total Debt Service		
\$ 541,406	\$ 517,816	\$ 536,289	\$ 581,598		\$ 609,159	4.74%
				TOTAL EXPENSES		
\$ (541,406)	\$ (517,816)	\$ (536,289)	\$ (581,598)		\$ (609,159)	4.74%
				NET REVENUE / (EXPENSE)		

FLEET

DESCRIPTION

Fleet is responsible for maintaining safe, reliable, economical, and environmentally-friendly vehicles and heavy equipment.

Share of City Budget

\$609,159,
1.1%



MISSION

Ensure fleet is available and functioning properly.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

Minimize Unscheduled/Unanticipated Downtime and Repairs

	Actual				Budget	
	2017-18	2018-19	2019-20	YTD thru 03/31 2020-21	2020-21	2021-22
Workload Attributable to Scheduled Preventative Maintenance & Inspections	41%	40%	35%	37%	33%	30%
Workload Attributable to In House Repairs	58%	58%	64%	61%	65%	69%
Workload Attributable to Commercial Repairs	2%	3%	2%	2%	1%	1%
Repeat Repairs that is Performed	0	0	0	0	0%	0%

- ✓ Continue to improve the garage with modern equipment and techniques to reduce the amount of commercial repairs that is needed
- ✓ Continue to improve customer service with fellow city employees
- ✓ Continue to train fleet personnel through manufacturer training to help down time and maintain lower repair cost

FUTURE GOALS (FY23 & FY24)

- ✓ Reduce the total number of vehicles in the fleet
- ✓ Further reduce equipment and vehicle downtime through training and software

PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Closed and removed the old fuel site
- ✓ Obtained Paccar diagnostic software and replaced the east bay scan tool with an updated scan tool to help with diagnostics and repair

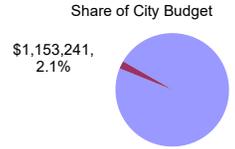
001 GENERAL FUND - 1230 FACILITIES

Actual				Budget			
2017-18	2018-19	2019-20	2020-21 Adopted	2021-22 Adopted	% Change		
191	176	74	205	341-9330	Special Events - Barricades, Orange Cones	150	-26.83%
250	499	-	500	341-9600	Sign Shop Sales	450	-10.00%
\$ 441	\$ 675	\$ 74	\$ 705	TOTAL REVENUES		\$ 600	-14.89%
7.00	6.00	6.00	6.00	Personal Services:			
180,589	180,803	215,413	282,609	519-1200	Regular Salaries	274,907	-2.73%
271	-	-	-	519-1201	Service Awards	400	0.00%
608	1,010	4,448	3,000	519-1400	Salaries - Overtime	3,000	0.00%
344	-	-	-	519-1401	Salaries - Overtime Holiday Worked	-	0.00%
10,280	10,774	13,324	17,860	519-2100	FICA Taxes	16,654	-6.75%
2,405	2,520	3,116	4,177	519-2101	Medicare	3,895	-6.75%
70,870	56,872	52,644	34,721	519-2200	Retirement Contributions	20,803	-40.09%
4,244	4,020	5,538	9,497	519-2204	Retirement Contributions - DC Plan	9,319	-1.87%
25,950	20,763	26,568	60,987	519-2300	Dental, Life & Health Insurance	32,779	-46.25%
10,804	12,457	8,918	18,566	519-2400	Worker's Compensation	17,154	-7.61%
\$ 306,365	\$ 289,219	\$ 329,969	\$ 431,417	Total Personal Services		\$ 378,911	-12.17%
17,912	103,207	83,699	84,204	519-3100	Professional Services	245,641	191.72%
2,733	-	-	-	519-3400	Other Services	-	0.00%
12,647	3,044	3,213	1,747	519-4100	Communication Services	1,751	0.25%
110,895	110,690	174,892	156,638	519-4300	Utilities	126,255	-19.40%
701	239	27	-	519-4400	Rentals & Leases	-	0.00%
44,286	35,854	36,092	39,044	519-4610	Maintenance Contracts	37,321	-4.41%
1,485	7,474	3,201	2,750	519-4620	Vehicle Repair	2,750	0.00%
268	46	46	300	519-4630	Equipment Repair	300	0.00%
162,278	188,958	120,934	147,000	519-4640	Building Maintenance	57,500	-60.88%
115,512	62,345	33,197	120,650	519-4645	Heating/Cooling Repairs	121,000	0.29%
546	-	-	1,500	519-4670	Traffic Signals	1,500	0.00%
38	34	21	400	519-5100	Office Supplies	400	0.00%
6,499	3,397	5,197	6,055	519-5200	Operating Supplies	6,055	0.00%
-	-	942	-	519-5201	Cleaning Supplies for Field Office	-	100.00%
5,719	5,845	4,362	4,635	519-5204	Fuel & Oil	4,774	3.00%
255	343	522	420	519-5210	Uniform Expense	360	-14.29%
-	70	199	600	519-5231	Computer Hardware/Software	600	0.00%
2,897	1,762	1,550	2,000	519-5233	Tools	2,000	0.00%
669	1,015	972	1,735	519-5234	Safety Supplies/Equipment	1,530	-11.82%
15,175	8,329	7,357	11,750	519-5301	Street Markings	11,750	0.00%
-	150	-	-	519-5500	Training	-	0.00%
(1,606)	-	(143)	-	519-9905	Capitalized Costs Allocation - Labor	-	0.00%
(956)	-	(75)	-	519-9906	Capitalized Costs Allocation - Benefits	-	0.00%
(287)	-	(35)	-	519-9907	Capitalized Costs Allocation - Overhead	-	0.00%
\$ 497,666	\$ 532,802	\$ 476,171	\$ 581,428	Total Operating Expenditures		\$ 621,487	6.89%
-	-	1,218	-	519-6310	Improvements Other Than Building	-	0.00%
-	7,297	7,488	-	519-6402	Equipment	-	0.00%
34,283	-	-	-	519-6404	Trucks	-	0.00%
\$ 34,283	\$ 7,297	\$ 8,705	\$ -	Total Capital Outlay		\$ -	0.00%
799,171	-	-	-	Capital Improvements Program:			
\$ 799,171	\$ -	\$ -	\$ -	Total Capital Improvements Program		\$ -	0.00%
59,601	59,693	156,233	152,911	581-9121	Transfer to Debt Service Fund	152,843	-0.04%
\$ 59,601	\$ 59,693	\$ 156,233	\$ 152,911	Total Debt Service		\$ 152,843	-0.04%
\$ 1,697,085	\$ 889,011	\$ 971,079	\$ 1,165,757	TOTAL EXPENSES		\$ 1,153,241	-1.07%
\$ (1,696,645)	\$ (888,337)	\$ (971,005)	\$ (1,165,052)	NET REVENUE / (EXPENSE)		\$ (1,152,641)	-1.07%

FACILITIES

DESCRIPTION

Facilities is responsible for all maintenance work, including electrical, heating and air conditioning, plumbing, and wood work as well as installation and maintenance of traffic control devices, traffic signals, signs, and roadway markings.



MISSION

Maintain City facilities and traffic control devices in a safe, reliable, economical, and environmentally-friendly manner.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

Provide Safe & Clean Facilities for Employees & the Public

	Actual				Budget	
	2017-18	2018-19	2019-20	YTD thru 03/31 2020-21	2020-21	2021-22
Man-hours per Job Order	3	3	3	3	3	3
Works Orders Satisfactorily Completed within 3 Business Days	92%	95%	96%	96%	95%	95%

- ✓ Maintaining & completing work orders in a timely manner.
- ✓ Complete certification for cross-training.
- ✓ Correct facility deficiencies through review of existing systems and system components.

FUTURE GOALS (FY23 & FY24)

- ✓ Install new electrical panels at the Tennis Cener and Oakland Soccer Fields. Change all City Parks to LED lighting.
- ✓ Complete the comprehensive maintenance program over a 5 to 10 year period

PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Completed 2200 Work Orders
- ✓ Replaced all of the information signs throughout the City 20 total.
- ✓ Replaced roofing on Golf Course rain sheds.
- ✓ Replaced the stairs and part of the boardwalk at Garniers Beach.
- ✓ Changed out the lighting at the Fort Walton Beach Landing to LED.

001 GENERAL FUND - 1240 STREETS

Actual				Budget		
2017-18	2018-19	2019-20	2020-21 Adopted		2021-22 Adopted	% Change
				Revenues:		
-	602,969	602,302	582,761	312-4100	Local Option Fuel Tax	606,071 4.00%
-	272,119	272,915	261,954	312-4200	Local Option Fuel Tax - 2nd	272,432 4.00%
1,624	1,368	-	342	325-1002	Girard Avenue	342 -0.06%
2,045	6,680	6,876	516	325-1003	Stokes Avenue	516 -0.05%
11,833	12,050	20,275	9,246	343-9100	Cut Paved Surface/Curb	12,500 35.19%
106,035	109,216	113,543	122,081	344-9008	DOT Lighting Maintenance Contract	135,200 10.75%
95,599	98,504	101,078	101,078	344-9009	DOT Traffic Signal Maintenance Contract	106,535 5.40%
\$ 217,136	\$ 1,102,906	\$ 1,116,989	\$ 1,077,976		TOTAL REVENUES	\$ 1,133,595 5.16%
				Personal Services:		
5.00	5.00	5.00	5.00		Number of Funded Employees (FTE's)	5.00
106,796	123,797	137,602	169,864	541-1200	Regular Salaries	183,167 7.83%
280	481	4,114	1,000	541-1400	Salaries - Overtime	1,000 0.00%
6,476	7,396	8,616	10,670	541-2100	FICA Taxes	11,305 5.95%
1,515	1,730	2,015	2,495	541-2101	Medicare	2,644 5.96%
24,782	23,753	21,960	17,360	541-2200	Retirement Contributions	10,401 -40.08%
2,955	3,586	5,211	7,191	541-2204	Retirement Contributions - DC Plan	7,507 4.40%
5,514	11,752	21,594	43,508	541-2300	Dental, Life & Health Insurance	36,295 -16.58%
9,397	11,984	9,316	16,326	541-2400	Worker's Compensation	16,023 -1.85%
\$ 157,715	\$ 184,479	\$ 210,427	\$ 268,413		Total Personal Services	\$ 268,342 -0.03%
				Operational Expenditures:		
-	-	-	-	541-3102	Employee Physicals & Immunizations	1,360 100.00%
94,315	97,448	99,716	106,346	541-3400	Other Services	106,535 0.18%
840	770	708	2,157	541-4100	Communication Services	740 -65.69%
-	38	-	-	541-4200	Freight & Postage	- 0.00%
247,844	250,987	265,866	247,844	541-4300	Utilities	255,279 3.00%
82	2,740	3,223	4,090	541-4400	Rentals & Leases	4,090 0.00%
4,676	9,248	3,304	6,000	541-4620	Vehicle Repair	5,868 -2.20%
1,258	6,138	6,551	4,000	541-4630	Equipment Repair	4,000 0.00%
2,584	4,391	3,269	3,500	541-5200	Operating Supplies	3,500 0.00%
10,725	9,446	7,924	8,200	541-5204	Fuel & Oil	8,446 3.00%
330	319	287	675	541-5210	Uniform Expense	675 0.00%
569	721	2,074	3,390	541-5233	Tools	2,935 -13.42%
950	1,136	1,103	1,920	541-5234	Safety Supplies/Equipment	1,920 0.00%
1,945	4,097	4,058	4,125	541-5250	Operating Supplies - Grounds Maintenance	4,125 0.00%
1,702	5,061	4,278	5,000	541-5300	Road Materials & Supplies	5,000 0.00%
255	308	-	1,000	541-5304	Street Materials/Concrete	1,000 0.00%
410	685	410	885	541-5500	Training	1,340 51.41%
(47,989)	-	(24,576)	-	541-9905	Capitalized Costs Allocation - Labor	- 0.00%
(21,253)	-	(13,069)	-	541-9906	Capitalized Costs Allocation - Benefits	- 0.00%
(9,865)	-	(6,267)	-	541-9907	Capitalized Costs Allocation - Overhead	- 0.00%
289,378	393,533	358,860	399,132		Total Operating Expenditures	406,813 1.92%
				Capital Outlay:		
6,674	-	-	-	541-6351	Roads	- 0.00%
25,627	13,489	-	4,200	541-6402	Equipment	10,000 138.10%
-	-	-	-	541-6404	Trucks / Vans	- 0.00%
\$ 32,301	\$ 13,489	\$ -	\$ 4,200		Total Capital Outlay	\$ 10,000 138.10%
				Capital Improvements Program:		
-	182,865	-	-	5018	Street Resurfacing	- 0.00%
-	10,572	38,043	25,000	5309	Lewis Turner Traffic Analysis - Grant	150,000 100.00%
-	-	-	-	5306	Sidewalk Construction	- 0.00%
-	-	-	-	5308	Street Lighting Upgrading State Road Eglin Pkwy, Beal Pkwy, US Hwy 98, Ferry Road (City Limits Only)	25,000 100.00%
\$ -	\$ 193,437	\$ 38,043	\$ 25,000		Total Capital Improvements Program	\$ 175,000 600.00%
\$ 479,393	\$ 784,938	\$ 607,330	\$ 696,745		TOTAL EXPENSES	\$ 860,156 23.45%
\$ (262,257)	\$ 317,968	\$ 509,659	\$ 381,232		NET REVENUE / (EXPENSE)	\$ 273,439 -28.27%

STREETS

Share of City Budget

DESCRIPTION

Streets maintains and resurfaces 100 miles of paved streets and maintains 61 miles of sidewalk in the City.

\$860,156,
1.6%



MISSION

Provide a safe and reliable transportation network by maintaining clean, safe, hazard-free roadways, and working to provide the highest level of service to customers and motorists.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

Provide A Dependable Transportation Network

- Pavement With Condition Index of 'Fair' or Better
- Streets With Sidewalks on At Least One Side

Ensure Capital Projects are Completed On-Time & Within Budget

- Capital Projects Completed On-Time
- Capital Projects Completed Within Budget

	Actual			YTD thru 03/31	Budget	
	2017-18	2018-19	2019-20		2020-21	2021-22
Pavement With Condition Index of 'Fair' or Better	96.5%	96.1%	95.6%	annual measure	96.5%	96.0%
Streets With Sidewalks on At Least One Side	85.5%	85.7%	85.7%	annual measure	85.8%	86.0%
Capital Projects Completed On-Time	100%	100%	100%	annual measure	100%	100%
Capital Projects Completed Within Budget	100%	100%	100%	annual measure	100%	100%

- ✓ Update the MicroPaver Pavement Condition Index for all City streets.
- ✓ Maintain a safe transportation network within the City.

FUTURE GOALS (FY23 & FY24)

- ✓ Have all streets maintained by the City with a Pavement Condition Index of 'fair' or better.
- ✓ Repair all sidewalk hazards in existing neighborhoods.
- ✓ Install segments of sidewalk identified in the five-year connectivity plan per City Strategic Plan.
- ✓ Additional lighting and replacement lighting determined from prioritized list.
- ✓ Update existing City traffic signals and cabinets.

PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Resurfaced Robinwood Drive NW from Hollywood Boulevard NW to Leila Place NW.
- ✓ Resurfaced Temple Avenue SW from Hollywood Boulevard SW to Coral Drive SW.

001 GENERAL FUND - 1500 NON-DEPARTMENTAL

Actual				Budget	
2017-18	2018-19	2019-20	2020-21 Adopted	2021-22 Adopted	% Change
75,721	65,810	100,888	100,000	100,000	0.00%
451	177	-	-	-	0.00%
298	4,277	142	25,000	25,000	0.00%
\$ 76,470	\$ 70,264	\$ 101,030	\$ 125,000	\$ 125,000	0.00%
Personal Services:					
519-1216				Final Leave Pay	
519-2300				Life & Health Insurance	
519-2500				Unemployment Compensation	
				Total Personal Services	
1,111,006	102,045	25,276	75,086	519-3100	Professional Services
1,928	13,044	9,686	22,000	519-3400	Other Services
4,630	-	-	-	519-4000	Travel and Per Diem
2,226	1,150	327	10,000	519-4001	Tuition Reimbursement
-	-	-	288	519-4100	Communication Services
5,866	3,511	2,748	6,414	519-4400	Rentals & Leases
-	-	200	-	519-4610	Promotional Activities
4,484	10,706	3,395	-	519-4908	Property Taxes
600	-	-	5,900	519-4911	Holiday Gift Certificates
1,160	-	-	-	519-4912	Recording Fees
10	527	3	-	519-4913	Cash Over/(Short)
348	2,120	(1,382)	-	519-4916	Inventory Over/(Short)
-	-	76,447	-	519-4944	Disaster Recovery
533	983	4,945	-	519-4945	Hurricane
14,792	5,022	76,447	-	519-4994	Tornado 2018
-	-	-	301,550	519-4995	Contingencies
2,757	-	246,301	-	519-5200	Operating
-	79,159	23,079	1,810	519-5231	Computer Hardware/Software
-	3,000	4,380	3,000	519-5400	Dues & Publications
-	-	-	-	519-5500	Training
\$ 1,150,340	\$ 221,267	\$ 471,853	\$ 426,048	Total Operating Expenditures	
				\$ 390,150	-8.43%
Capital Outlay					
100,000	-	-	-	519-6100	Land
-	8,474,113	1,552,808	-	519-6200	5147 - Field Office Complex Bldg
-	15,912	89,457	-	519-6401	5147 - Office Furniture & Fixture
-	3,862	102,760	-	519-6402	5147 - Equipment
-	-	-	140,000	519-6404	Trucks
-	-	-	56,600	519-6420	Computer Hardware/Software
100,000	8,493,887	1,745,024	196,600	Total Capital Outlay	
				423,100	115.21%
10,000	38,729	205	-	519-8200	Grants & Aids
Other Financing Activity					
(44,964)	(45,999)	(47,011)	(123,045)	513-9916	Cost Allocation Reimb from FBC Fund
(23,961)	(27,663)	(20,239)	(27,748)	513-9917	Salary Reimb from CDBG Fund
(174,381)	(174,335)	(178,171)	(182,090)	513-9919	Cost Allocation Reimb from CRA Fund
(1,526,252)	(1,130,539)	(1,155,411)	(1,319,296)	513-9941	Cost Allocation Reimb from Utilities Fund
(388,626)	(397,564)	(406,311)	(515,368)	513-9943	Cost Allocation Reimb from Sanitation Fund
(359,617)	(168,507)	(172,214)	(226,003)	513-9945	Cost Allocation Reimb from Stormwater Fund
4,176	3,828	-	-	581-9121	Transfer to Debt Service Fund
-	-	-	874,030	581-9999	Reserved - Undesignated Net Assets
\$ (2,513,625)	\$ (1,940,779)	\$ (1,979,357)	\$ (1,519,521)	Total Other Financing Activity	
				\$ (2,441,882)	60.70%
\$ (1,186,815)	\$ 6,844,640	\$ 338,551	\$ (771,873)	TOTAL EXPENSES	
				\$ (1,503,632)	94.80%

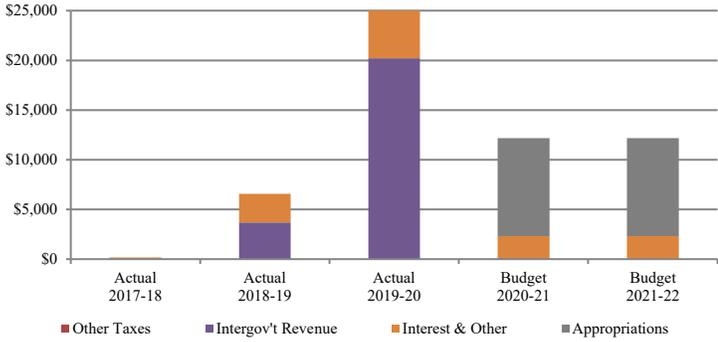
001 GENERAL FUND - 1500 NON-DEPARTMENTAL

Actual				Budget	
2017-18	2018-19	2019-20	2020-21 Adopted	2021-22 Adopted	% Change
214.03	224.93	234.43	241.63	<i>Number of Funded Employees (FTE's)</i>	244.03 0.99%
474,517	417,246	580,908	470,146	<i>City Council</i>	587,929 25.05%
456,529	494,037	461,069	407,835	<i>City Manager</i>	399,441 -2.06%
1,257,665	1,426,822	1,387,572	1,654,413	<i>Administrative Services</i>	1,966,267 18.85%
222,858	232,382	230,032	236,139	<i>City Clerk</i>	248,872 5.39%
880,229	936,741	932,574	914,453	<i>Finance</i>	1,044,632 14.24%
5,678,464	5,345,831	6,078,751	6,760,718	<i>Police</i>	6,961,368 2.97%
4,696,099	4,856,657	5,225,552	5,976,148	<i>Fire</i>	6,498,910 8.75%
-	-	-	16,210	<i>Emergency Management</i>	16,527 0.00%
6,005,540	6,185,479	6,362,027	6,571,323	<i>Recreation Services</i>	7,087,611 7.86%
709,073	526,328	461,638	623,354	<i>Growth Management - General Fund</i>	636,816 2.16%
2,717,884	1,953,053	2,114,698	2,444,100	<i>Total Public Works & Utility Services - General Fund</i>	2,622,556 7.30%
-	18,500	1,670,199	1,500,000	<i>1/2 Cent Sales Tax</i>	1,130,000 -24.67%
(1,186,815)	6,441,735	338,551	(771,873)	<i>Non-Departmental</i>	(1,503,632) 94.80%
\$ 21,912,043	\$ 28,834,812	\$ 25,843,570	\$ 26,802,966	TOTAL FUND EXPENSES	\$ 27,697,297 3.34%
\$ -	\$ -	\$ -	\$ -	NET REVENUE / (EXPENSE)	\$ 0 0.00%

Law Enforcement Trust Fund

The Law Enforcement Trust Fund encompasses 0.02% of the City’s activities and services and accounts for revenues from grants and forfeitures that are legally restricted for specific purposes, such as crime prevention, community policing, and drug education. Per Florida Statute, law enforcement agencies that receive at least \$15,000 in forfeitures within a fiscal year must expend or donate no less than 15% of such funds to support drug abuse prevention, crime prevention, or safe neighborhood programs.

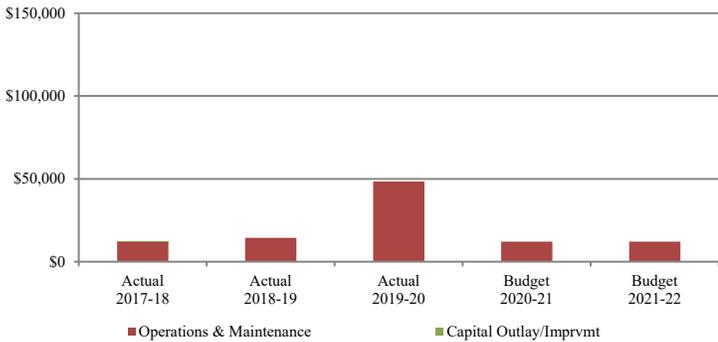
Revenue Highlights



	Budget 2021-22	\$ Change	% Change
Interest & Other	2,309	0	0%
Use of Reserves	9,864	0	0%
	\$12,173	0	0%

- Intergovernmental revenue refers to grants, which are accounted for through a budget amendment when awarded to the City and therefore never included in the adopted budget.
- Forfeitures comprise the main revenue source of this fund, but the Florida Attorney General has opined that it is not permissible to budget forfeiture revenues. Therefore, an appropriation from fund balance is budgeted to record the use of the prior year’s forfeitures for current year activities.

Expenditure Highlights



	Budget 2021-22	\$ Change	% Change
Personal Services	0	0	0%
Operations & Maintenance	12,173	0	0%
Capital Outlay/Imprvmt	0	0	0%
	\$12,173	0	0%

- There were no variances year-over-year.

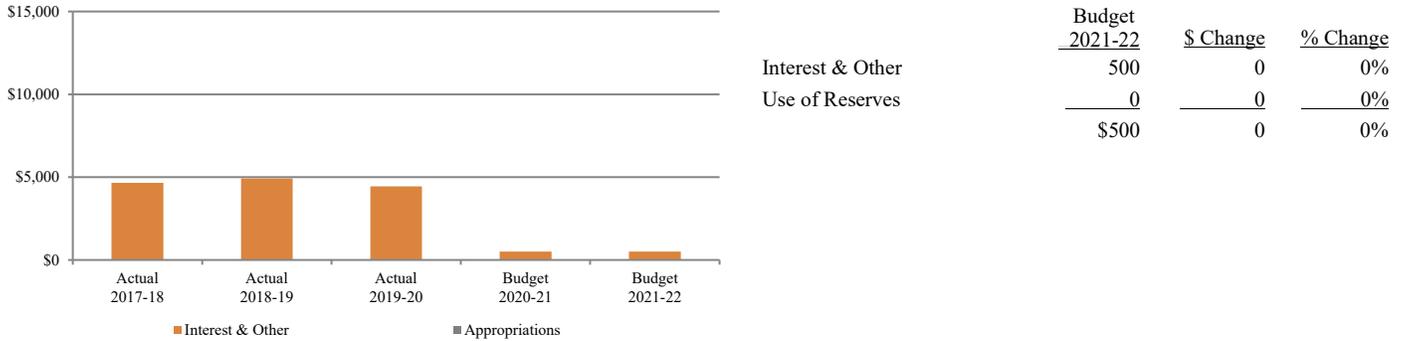
102 LAW ENFORCEMENT TRUST FUND

Actual				Budget			
2017-18	2018-19	2019-20	2020-21 Adopted			2021-22 Adopted	% Change
-	3,699	20,218	-		Grant Revenues	-	0.00%
\$ -	\$ 3,699	\$ 20,218	\$ -		Total Grants	\$ -	0.00%
\$ -	\$ 3,699	\$ 20,218	\$ -		TOTAL INTERGOVERNMENTAL REVENUE	\$ -	0.00%
-	-	4,092	-	1800-356-1000	Fines & Forfeitures	-	0.00%
-	-	1,382	-	1800-358-2000	Assets Seized by Law Enforcement	-	0.00%
-	-	5	-	1800-359-3000	Restitution	-	0.00%
-	-	2,927	-	1820-359-3100	Fines & Forfeitures - Shared Forfeitures	-	0.00%
\$ -	\$ -	\$ 8,406	\$ -		Total Fines & Forfeitures	\$ -	0.00%
\$ -	\$ -	\$ 8,406	\$ -		TOTAL FINES & FORFEITURES	\$ -	0.00%
165	2,879	660	2,309	1800-361-1000	Interest Income	2,309	0.00%
\$ 165	\$ 2,879	\$ 660	\$ 2,309		Total Interest Income	\$ 2,309	0.00%
\$ -	\$ -	\$ -	\$ -		Total Other Revenues	\$ -	0.00%
\$ 165	\$ 2,879	\$ 660	\$ 2,309		TOTAL INTEREST & OTHER REVENUES	\$ 2,309	0.00%
-	-	-	9,864	1600-389-9100	Appropriation from Fund Balance	9,864	0.00%
\$ -	\$ -	\$ -	\$ 9,864		Total Non-Operating Sources	\$ 9,864	0.00%
\$ -	\$ -	\$ -	\$ 9,864		TOTAL TRANSFERS IN	\$ 9,864	0.00%
\$ 165	\$ 6,578	\$ 29,284	\$ 12,173		TOTAL FUND REVENUES	\$ 12,173	0.00%

Law Enforcement Training Fund

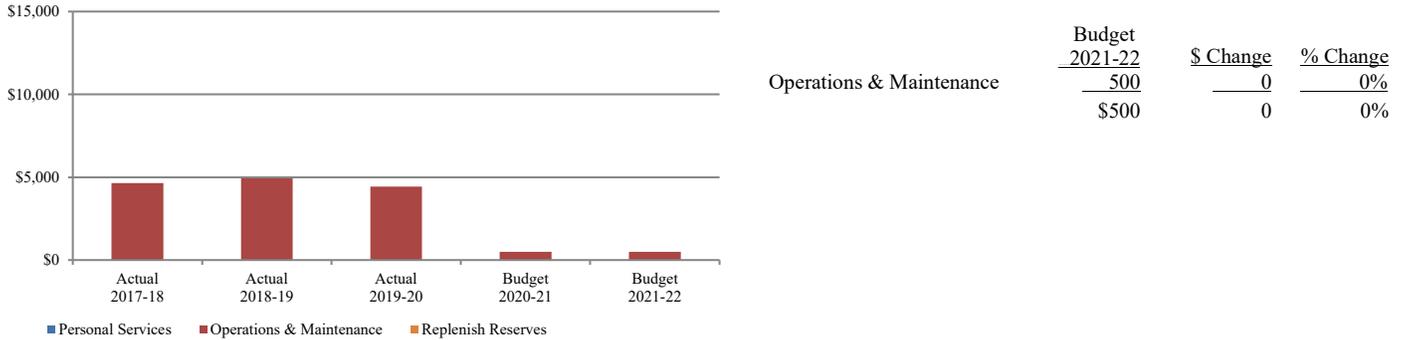
The Law Enforcement Training Fund encompasses 0.001% of the City’s activities and services and accounts for revenues from traffic fines that are legally restricted for specific purposes, such as school crossing guards and police officer training.

Revenue Highlights



- Traffic fines have declined over the years as the state retains a larger portion of the revenue for court and clerk operations.

Expenditure Highlights



- A portion of police officer training is accounted for in this fund.

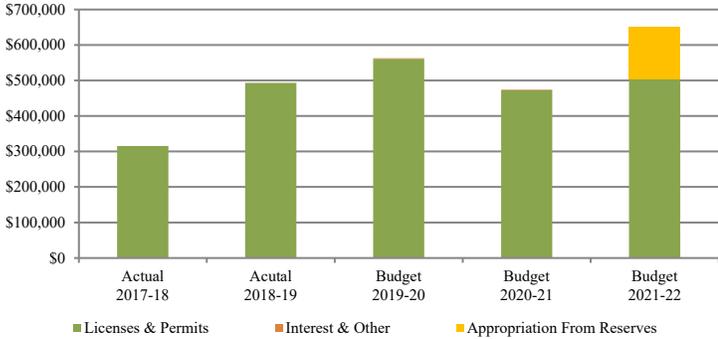
103 LAW ENFORCEMENT TRAINING FUND

Actual						Budget	
2017-18	2018-19	2019-20	2020-21 Adopted			2021-22 Adopted	% Change
4,646	4,928	4,347	400	1830-351-5020	Traffic Fines - Training	400	0.00%
\$ 4,646	\$ 4,928	\$ 4,347	\$ 400		Total Fines & Forfeitures	\$ 400	0.00%
\$ 4,646	\$ 4,928	\$ 4,347	\$ 400		TOTAL FINES & FORFEITURES	\$ 400	0.00%
2	146	91	100	1830-361-1000	Interest Income	100	0.00%
		\$ 91	\$ 100		Total Interest Income	\$ 100	0.00%
\$ -	\$ -	\$ 91	\$ 100		TOTAL INTEREST & OTHER REVENUES	\$ 100	0.00%
			\$ -		Total Non-Operating Sources	\$ -	0.00%
\$ -	\$ -	\$ -	\$ -		TOTAL TRANSFERS IN	\$ -	0.00%
\$ 4,646	\$ 4,928	\$ 4,439	\$ 500		TOTAL FUND REVENUES	\$ 500	0.00%
					Operating Expenditures:		
1,194	-	-	500	521-4000	Travel and Per Diem	500	0.00%
\$ 1,194	\$ -	\$ -	\$ 500		Total Operating Expenditures	\$ 500	0.00%
					Other Financing Activity:		
\$ -	\$ -	\$ -	\$ -		Total Other Financing Activity	\$ -	0.00%
\$ 1,194	\$ -	\$ -	\$ 500		TOTAL FUND EXPENSES	\$ 500	0.00%
\$ 3,452	\$ 4,928	\$ 4,439	\$ -		NET REVENUE / (EXPENSE)	\$ -	0.00%

Florida Building Code Fund

The Florida Building Code (FBC) Fund encompasses 1.2% of the City’s activities and services and accounts for revenues from building permits and inspections that are legally restricted for enforcing the Florida Building Code per Florida Statutes.

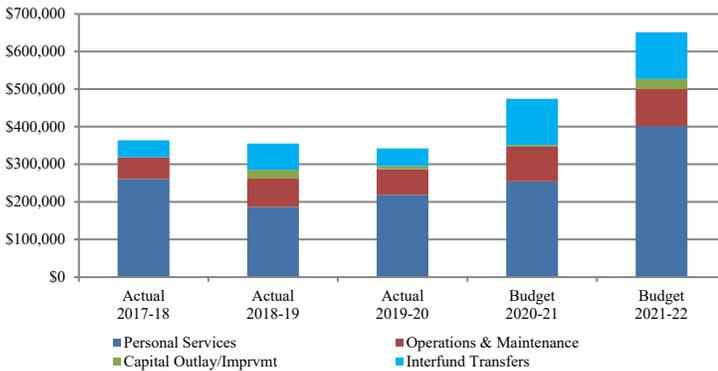
Revenue Highlights



	Budget 2021-22	\$ Change	% Change
Licenses & Permits	503,615	31,404	6.2%
Interest & Other	500	(1,500)	(300)%
Appropriation from Reserves	<u>146,986</u>	<u>146,986</u>	<u>100%</u>
	\$651,101	176,890	37.3%

- The increases in revenues are based on current data trends in licenses and permits sales in FY 2020-21.

Expenditure Highlights



	Budget 2021-22	\$ Change	% Change
Personnel Services	401,351	146,831	36.6%
Operations & Maintenance	98,648	6,512	6.6%
Capital Outlay	27,000	22,490	83.3%
Interfund Transfers	<u>124,102</u>	<u>1,057</u>	<u>.9%</u>
	\$651,101	176,890	37.3%

- The increase in Operations & Maintenance expenses is a result of the increase in permits issued.
- Personnel Services increased primarily as a result of a new code inspector, part-time position, and a position transfer from the General Fund.

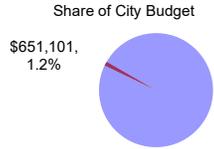
106 FLORIDA BUILDING CODE FUND - 1215 BUILDING INSPECTION & PERMITTING

Actual				Budget		
2017-18	2018-19	2019-20	2020-21 Adopted		2021-22 Adopted	% Change
				Revenues:		
195,975	257,016	309,322	268,112	1215-322-1000 Building Permits	295,860	10.35%
-	-	3,486	2,800	1215-329-1001 Re-Inspection Fee	3,000	7.14%
-	-	12,005	12,000	1215-329-1002 Working Without A Permit Fee	13,000	8.33%
-	-	5,090	3,600	1215-329-1010 Notice of Commencement	4,000	11.11%
-	-	1,871	2,500	1215-329-1020 Certificate of Occupancy/Completion/Use	2,600	4.00%
49,706	48,443	51,435	48,449	1215-322-1030 Processing Fee	49,000	1.14%
25,126	27,093	32,058	23,000	1215-322-2000 Electrical Permits	23,500	2.17%
16,009	21,314	21,376	14,200	1215-322-3000 Plumbing Permits	14,500	2.11%
3,239	1,631	1,370	1,500	1215-322-4000 Gas Permits	1,550	3.33%
23,794	23,393	19,486	13,000	1215-322-5000 Mechanical Permits	13,500	3.85%
-	-	-	850	1215-329-9090 Surcharge F.S. 468.631 & 553.721	900	5.88%
\$ 313,850	\$ 378,890	\$ 457,499	\$ 390,011	Total Licenses & Permits	\$ 421,410	8.05%
-	114,477	101,779	80,000	1215-322-1003 Building Plan Review	82,205	2.76%
1,346	-	-	2,200	1215-329-3000 Sign/Banner Permit	-	0.00%
-	-	1,629	-	1215-329-9090 Statutory Surcharge	-	0.00%
\$ 1,346	\$ 114,477	\$ 103,408	\$ 82,200	Total Other Licenses & Permits	\$ 82,205	0.01%
\$ 315,196	\$ 493,366	\$ 560,908	\$ 472,211	TOTAL LICENSES & PERMITS	\$ 503,615	6.65%
-	-	1,697	2,000	1215-361-1000 Interest Income	500	-75.00%
\$ -	\$ -	\$ 1,697	\$ 2,000	Total Interest Income	\$ 500	-75.00%
\$ -	\$ -	\$ 1,697	\$ 2,000	TOTAL INTEREST & OTHER REVENUES	\$ 500	-75.00%
-	-	-	-	1215-389-9100 Appropriation from Unassigned Fund Balance	146,986	0.00%
\$ -	\$ -	\$ -	\$ -	Total Non-Operating Sources	\$ 146,986	0.00%
\$ -	\$ -	\$ -	\$ -	TOTAL TRANSFERS IN	\$ 146,986	-100.00%
\$ 315,196	\$ 493,366	\$ 562,605	\$ 474,211	TOTAL REVENUES	\$ 651,101	37.30%

106 FLORIDA BUILDING CODE FUND - 1215 BUILDING INSPECTION & PERMITTING

Actual				Budget	
2017-18	2018-19	2019-20	2020-21 Adopted	2021-22 Adopted	% Change
4.00	4.00	4.00	4.00		
170,241	116,096	144,298	183,045	524-1200	6.50 Regular Salaries 294,561 60.92%
-	217	-	-	524-1201	Service Awards - 0.00%
-	2,012	-	-	524-1216	Final Leave - 0.00%
2,182	406	386	-	524-1400	Salaries - Overtime - 0.00%
10,129	7,151	8,941	11,675	524-2100	FICA Taxes 17,731 51.87%
2,369	1,672	2,091	2,730	524-2101	Medicare 4,147 51.90%
31,839	35,674	31,114	17,360	524-2200	Retirement Contributions 10,401 -40.08%
8,615	2,833	5,718	7,593	524-2204	Retirement Contributions - DC Plan 13,227 74.20%
21,866	9,734	16,127	35,516	524-2300	Dental, Life & Health Insurance 54,526 53.53%
4,095	3,062	2,109	5,110	524-2400	Worker's Compensation 6,756 32.22%
9,376	7,231	7,620	(8,510)	524-1291	Salary Allocation Reimb to General Fund - -100.00%
\$ 260,712	\$ 186,088	\$ 218,404	\$ 254,520		Total Personal Services \$ 401,351 57.69%
29,262	53,265	46,671	57,694	524-3100	Operating Expenditures: Professional Services 59,380 2.92%
2,379	2,012	-	5,014	524-4000	Travel and Per Diem 6,014 19.94%
3,600	2,669	2,938	2,391	524-4100	Communication Services 3,170 32.58%
70	714	249	100	524-4200	Postage 100 0.00%
4,276	3,810	3,907	4,000	524-4300	Utilities 4,120 3.00%
1,126	1,032	175	1,126	524-4400	Leases 1,126 0.00%
1,100	1,000	1,100	1,100	524-4610	Maintenance Contracts 1,100 0.00%
523	1,331	839	1,075	524-4620	Vehicle Repair 1,075 0.00%
70	554	505	680	524-4700	Printing & Binding 680 0.00%
25	-	-	100	524-4911	Holiday Gift Certificates 150 50.00%
477	1,372	1,044	1,350	524-5100	Office Supplies 1,350 0.00%
666	985	613	1,000	524-5200	Operating Supplies 1,000 0.00%
1,640	2,332	2,289	2,332	524-5204	Fuel & Oil 2,402 3.00%
382	708	707	660	524-5210	Uniform Expense 990 50.00%
5,136	656	-	290	524-5231	Computer Hardware/Software 1,820 100.00%
246	200	214	390	524-5234	Safety Supplies/Equipment - -100.00%
3,627	882	1,666	5,558	524-5400	Books, Dues & Publications 5,558 0.00%
3,276	2,169	5,230	3,350	524-5500	Training 3,850 14.93%
-	-	-	3,927	524-4995	Contingencies 4,764 21.32%
\$ 57,881	\$ 75,691	\$ 68,147	\$ 92,137		Total Operating Expenditures \$ 98,649 7.07%
-	-	8,625	-	524-6402	Capital Outlay: Equipment - -100.00%
-	23,684	-	-	524-6404	Trucks - SUV 27,000 0.00%
-	-	-	4,510	524-6420	Computer Hardware/Software per IT Plan - 100.00%
\$ -	\$ 23,684	\$ 8,625	\$ 4,510		Total Capital Outlay \$ 27,000 498.67%
44,964	45,999	47,011	123,045	524-9901	Other Financing Activity: Cost Allocation Reimbursement to General Fund 124,102 0.86%
\$ 44,964	\$ 69,683	\$ 47,011	\$ 123,045		Total Other Financing Activity \$ 124,102 0.86%
\$ 363,557	\$ 355,146	\$ 342,187	\$ 474,211		TOTAL EXPENSES \$ 651,101 37.30%
\$ (48,361)	\$ 138,220	\$ 220,418	\$ -		NET REVENUE / (EXPENSE) \$ (0) 0.00%

FLORIDA BUILDING CODE FUND (FBC)



DESCRIPTION

Building officials issue building permits, review building plans, and inspect all facets of construction including structure, electrical, plumbing, mechanical, gas, fences, and signs.

MISSION

Provide efficient assistance with, and ensure adherence to, state and local Land Development and Building Codes.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

	Actual				Budget	
	2017-18	2018-19	2019-20	YTD thru 03/31 2020-21	2020-21	2021-22
Provide Timely & Efficient Building Permits						
% of Residential Permits Approved within 5 Business Days of Application	97%	95%	92%	90%	95%	95%
% of Commercial Permits Approved within 10 Business Days of Application	97%	93%	93%	78%	95%	95%
Provide Timely & Efficient Building Inspections						
% of Residential Inspections Completed within 3 Business Days of Request	97%	98%	97%	99%	98%	98%
% of Commercial Inspections Completed within 3 Business Days of Request	97%	98%	97%	97%	98%	98%

- ✓ Enhance contractor & developer education through no less than two training seminars provided by the Building Division.

FUTURE GOALS (FY23 & FY24)

- ✓ Update City Ordinance Chapter 3 to provide a more comprehensive tool.
- ✓ Obtain required certifications for Building Inspector.
- ✓ Expand our customer service levels to one of the best building departments in this area.

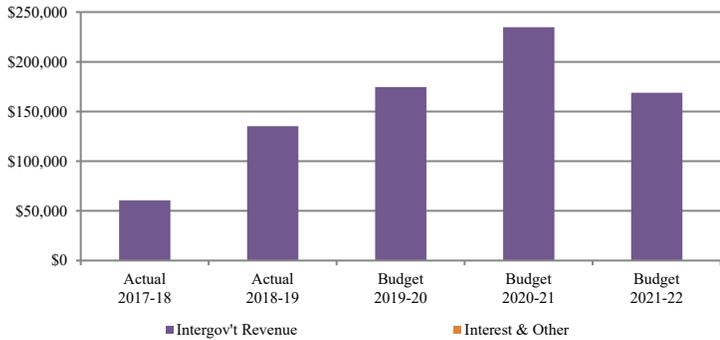
PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Launched electronic building inspection requesting service, virtual inspection service and electronic building permit submittal service.
- ✓ Held one training seminar for eTRAKiT for contractors and prepared three eTRAKiT tutorial guides to assist the public.
- ✓ Updated division policies and procedures to assist staff and the public in the processing of building permit applications.
- ✓ Fully digital in processing of plan review and permitting with the implementation of TRAKiT and BlueBeam Revu.

Community Development Block Grant Fund

The Community Development Block Grant (CDBG) Fund encompasses 0.31% of the City’s activities and services and accounts for grant funds from the US Department of Housing and Urban Development that are legally restricted for specific purposes such as capital outlay projects and summer care programs to benefit low and moderate income families.

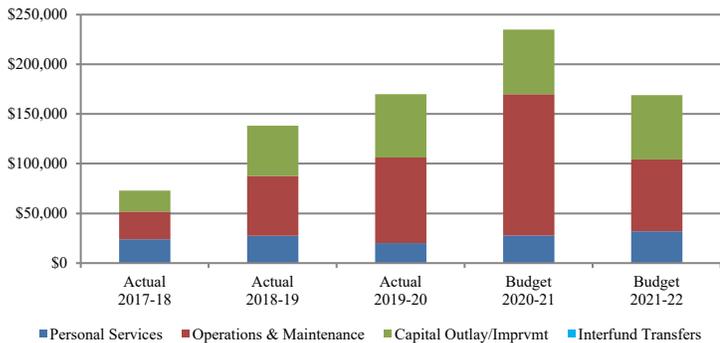
Revenue Highlights



	Budget <u>2021-22</u>	<u>\$ Change</u>	<u>% Change</u>
Intergov't Revenue	168,866	(65,941)	(39.0)%
Approp. from Reserves	<u>0</u>	<u>0</u>	<u>0%</u>
	\$168,866	(65,941)	(39.0)%

- Revenues from the Federal entitlement are largely population-based. The City’s population is relatively stable since the community is built-out.

Expenditure Highlights



	Budget <u>2021-22</u>	<u>\$ Change</u>	<u>% Change</u>
Personal Services	31,953	4,205	13.2%
Operations & Maintenance	72,313	(69,996)	(96.8)%
Capital Outlay/Imprvmt	64,600	(150)	(.2)%
Interfund Transfers Out	<u>0</u>	<u>0</u>	<u>0.0%</u>
	\$168,866	(65,941)	(39.0)%

- Personal services include staff’s time allocated to CDBG activities.
- The decreases in operations is directly related to the COVID-19 grant funds received in FY 2020-21 lapsing.

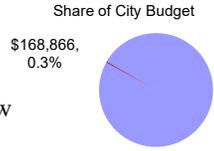
107 COMMUNITY DEVELOPMENT BLOCK GRANT FUND

Actual						Budget	
2017-18	2018-19	2019-20	2020-21 Adopted			2021-22 Adopted	% Change
60,586	135,313	174,691	147,839	1900-331-5027	Annual Entitlement Grant	168,866	14.22%
-	-	-	285,687	1900-331-5028	CARES Act	-	-100.00%
\$ 60,586	\$ 135,313	\$ 174,691	\$ 433,526		Total Federal Grants	\$ 168,866	-85.78%
\$ 60,586	\$ 135,313	\$ 174,691	\$ 433,526		TOTAL INTERGOVERNMENTAL REVENUE	\$ 168,866	-61.05%
\$ -	\$ -	\$ -	\$ -		Total Other Revenues	\$ -	0.00%
\$ -	\$ -	\$ -	\$ -		TOTAL INTEREST & OTHER REVENUES	\$ -	0.00%
-	-	-	-	1600-389-9200	Appropriation from Fund Balance	-	0.00%
\$ -	\$ -	\$ -	\$ -		Total Non-Operating Sources	\$ -	0.00%
\$ -	\$ -	\$ -	\$ -		TOTAL TRANSFERS IN	\$ -	0.00%
\$ 60,586	\$ 135,313	\$ 174,691	\$ 433,526		TOTAL FUND REVENUES	\$ 168,866	-61.05%

107 COMMUNITY DEVELOPMENT BLOCK GRANT FUND

Actual				Budget	
2017-18	2018-19	2019-20	2020-21 Adopted	2021-22 Adopted	% Change
23,961	27,623	20,239	27,748	31,953	15.15%
\$ 23,961	\$ 27,623	\$ 20,239	\$ 27,748	\$ 31,953	15.15%
-	-	-	86,968	-	100.00%
-	-	-	20	20	0.00%
580	-	698	1,800	1,800	0.00%
14,038	16,575	25,765	-	-	0.00%
-	-	-	16,521	-	100.00%
1,030	1,504	-	5,000	-	-100.00%
-	-	-	22,000	-	100.00%
-	-	-	-	7,500	100.00%
-	-	-	-	20,200	100.00%
-	-	-	-	10,500	100.00%
-	-	-	5,000	5,000	0.00%
5,645	42,116	39,342	-	-	0.00%
7,600	-	1,400	-	-	0.00%
-	-	9,250	5,000	8,100	62.00%
-	-	9,518	-	19,193	100.00%
\$ 27,863	\$ 60,195	\$ 85,973	\$ 142,309	\$ 72,313	-49.19%
-	19,957	-	-	20,000	0.00%
-	17,025	-	30,450	44,600	100.00%
4,000	-	-	-	-	0.00%
15,935	13,543	-	-	-	0.00%
-	-	33,000	34,300	-	-100.00%
1,209	-	-	-	-	0.00%
-	-	30,663	-	-	0.00%
21,144	50,525	63,663	64,750	64,600	-0.23%
\$ 72,968	\$ 138,343	\$ 169,874	\$ 234,807	\$ 168,866	-28.08%
\$ (12,382)	\$ (3,030)	\$ 4,817	\$ 198,719	\$ -	0.00%

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)



DESCRIPTION

The Community Development Block Grant provides Federal funding for housing and community development needs for low and moderate income areas.

MISSION

Administer the Community Development Block Grant (CDBG) program in accordance with all Federal regulations.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

	Actual				Budget	
	2017-18	2018-19	2019-20	YTD thru 03/31 2020-21	2020-21	2021-22
Eliminate Influences of Blight in Target Areas						
Nuisances Abated in Target Area	1	2	6	0	1	1
Improve Safety and Livability of Neighborhoods						
Capital Improvements Completed in Target Area	0	3	0	0	0	0
Provide Access to Quality Public and Private Services						
Summer Youth Program	0	4	0	0	5	5
After School Program Participants	10	0	0	0	0	5
Disburse Grant Funds in Timely Fashion						
Grant Funds Spent in Same Year Awarded	90%	90%	90%	annual	100%	100%

FUTURE GOALS (FY23 & FY24)

- ✓ Spend all grant funds in same year awarded.
- ✓ Improve neighborhood liveability by completing one nuisance abatement project or sewer lateral project.
- ✓ Improve Summer Youth and After School Program participation.

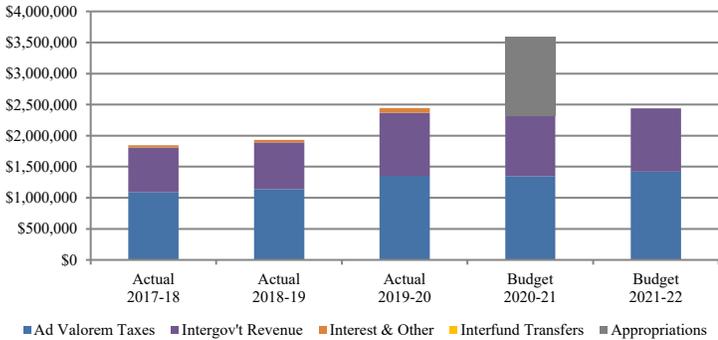
PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Improved participation in Summer Youth Program by providing annual membership and summer program membership to four individuals

Community Redevelopment Agency Fund

The Community Redevelopment Agency (CRA) Fund encompasses 4.61% of the City’s activities and services and accounts for funding derived from City of Fort Walton Beach and Okaloosa County Tax Increment Funding (TIF) – proceeds from increases in the taxable assessed value of the CRA District. The original CRA area was formed in 1980, with that being the base year for the purpose of determining the growth in assessed taxable value. In 2019, the CRA area was expanded to include additional areas. The TIF is determined by the growth in the assessed value of taxable property located in the CRA district from the base year to the current tax year and is multiplied by the current tax rate for the City and County. Expenditures in the CRA area target eliminating blight in residential and commercial areas.

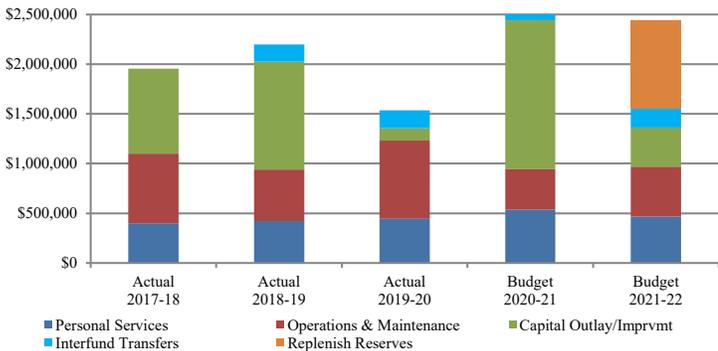
Revenue Highlights



	Budget 2021-22	\$ Change	% Change
Ad Valorem Taxes	1,417,976	66,984	4.7%
Intergov't Revenue	1,019,267	48,150	4.7%
Interest & Other	0	0	0%
Approp. from Reserves	0	(1,263,150)	(100)%
Total	\$2,437,243	(1,148,016)	(47.1)%

- The budget is predicated on the current millage rate of 5.3293 mills for the City’s portion of the TIF. One mill equals \$1 per \$1,000 of taxable property value.

Expenditure Highlights



	Budget 2021-22	\$ Change	% Change
Personal Services	467,900	(70,334)	(15.0)%
Operations & Maintenance	500,191	95,955	19.2%
Replenish Reserves	886,556	(73,842)	(8.3)%
Interfund Transfer	186,096	4,006	2.2%
Capital Outlay/Imprvmt	396,500	(1,103,801)	(278.4)%
Total	\$2,437,243	(1,148,016)	(47.1)%

- Increases in Operational expenses are primarily due to increases in Economic Incentive Programs.
- The decrease in capital outlay is due to the carryover of the funding for the Landing Improvements CIP from FY 2020-21.

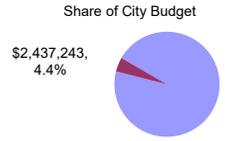
109 COMMUNITY REDEVELOPMENT AGENCY FUND

Actual						Budget	
2017-18	2018-19	2019-20	2020-21 Adopted			4	%
						Adopted	Change
837,841	865,478	983,485	973,811	2000-311-1000	Ad Valorem Taxes - City Original TIF	1,037,888	6.58%
252,373	274,323	369,491	377,181	2000-311-1100	Ad Valorem Taxes - City Expanded TIF	380,088	0.77%
\$ 1,090,214	\$ 1,139,801	\$ 1,352,976	\$ 1,350,992		Total Ad Valorem Taxes	\$ 1,417,976	4.96%
\$ 1,090,214	\$ 1,139,801	\$ 1,352,976	\$ 1,350,992		TOTAL TAXES	\$ 1,417,976	4.96%
553,733	572,263	713,061	699,993	2000-338-2000	Ad Valorem Taxes - County Original TIF	746,053	6.58%
167,174	181,739	303,492	271,124	2000-338-2100	Ad Valorem Taxes - County Expanded TIF	273,214	0.77%
\$ 720,907	\$ 754,002	\$ 1,016,552	\$ 971,117		Total Local Shared Revenues	\$ 1,019,267	4.96%
\$ 720,907	\$ 754,002	\$ 1,016,552	\$ 971,117		TOTAL INTERGOVERNMENTAL REVENUE	\$ 1,019,267	4.96%
33,831	18,648	36,946	-	1500-361-1000	Interest Income	-	0.00%
\$ 33,831	\$ 18,648	\$ 36,946	\$ -		Total Interest Income	\$ -	0.00%
	21,300	36,701	-	2000-362-1000	Rental and Lease Income	F -	0.00%
\$ -	\$ 21,300	\$ 36,701	\$ -		Total Rents and Royalties	\$ -	0.00%
\$ 33,831	\$ 39,947	\$ 73,646	\$ -		TOTAL INTEREST & OTHER REVENUES	\$ -	0.00%
-	-	-	1,263,150	1600-389-9100	Appropriation from Fund Balance	-	100.00%
\$ -	\$ -	\$ -	\$ 1,263,150		Total Non-Operating Sources	\$ -	100.00%
\$ -	\$ -	\$ -	\$ 1,263,150		TOTAL TRANSFERS IN	\$ -	100.00%
\$ 1,844,952	\$ 1,933,751	\$ 2,443,175	\$ 3,585,259		TOTAL FUND REVENUES	\$ 2,437,243	-32.02%

109 CRA FUND - 2000 CRA

Actual				Budget	
2017-18	2018-19	2019-20	2020-21 Adopted	2021-22 Adopted	% Change
Personal Services:					
-	5.00	5.00	6.00	4.60	
<i>Number of Employees (FTE's)</i>					
-	219,001	257,038	298,899	254,127	-14.98%
-	-	-	-	150	0.00%
-	100	-	22,383	15,452	-30.97%
-	827	-	-	-	0.00%
-	22,369	7,907	6,965	4,768	-31.54%
-	9,582	3,417	5,696	5,435	-4.58%
-	18,493	19,490	-	-	0.00%
-	15,656	16,484	15,785	15,000	-4.97%
-	3,661	3,855	3,691	3,506	-5.01%
-	86,583	84,891	106,797	95,363	-10.71%
-	-	-	3,905	2,716	0.00%
-	36,311	42,859	64,222	63,762	-0.72%
-	9,217	7,237	9,891	7,621	-22.95%
\$ -	\$ 421,800	\$ 443,178	\$ 538,234	\$ 467,900	-13.07%
Total Personal Services					
Operating Expenses:					
127,952	118,243	408,581	-	50,000	0.00%
331,365	183,929	198,768	165,000	165,000	0.00%
1,100	178	6,245	-	-	0.00%
(2)	591	811	1,200	1,200	0.00%
264	64	-	-	-	0.00%
-	-	-	700	700	0.00%
127,016	126,943	136,382	107,500	110,725	3.00%
2,350	11,550	20,600	20,600	24,600	19.42%
-	-	2,440	1,803	1,808	0.00%
519	378	-	-	-	0.00%
922	388	261	-	-	0.00%
-	5,624	11,901	-	-	0.00%
-	5,065	1,020	5,000	5,000	0.00%
-	-	-	-	125	100.00%
802	-	310	-	-	0.00%
84	2,255	-	-	-	0.00%
1,436	33	-	-	-	0.00%
31,459	-	84	18,000	18,000	100.00%
109	-	-	-	-	0.00%
1,440	1,838	1,170	1,890	1,890	0.00%
444	445	-	1,143	1,143	0.00%
72,626	60,860	-	81,400	120,000	47.42%
\$ 699,886	\$ 518,384	\$ 788,572	\$ 404,236	\$ 500,191	23.74%
Total Operating Expenditures					
Capital Outlay:					
681,042	459,317	1,003	25,000	20,000	-20.00%
18,930	9,162	94,791	70,000	61,500	-12.14%
\$ 699,972	\$ 468,479	\$ 95,794	\$ 95,000	\$ 81,500	-14.21%
Total Capital Outlay					
Capital Improvements Program:					
-	-	-	-	200,000	100.00%
91,031	596,491	-	-	-	0.00%
64,366	19,229	29,634	1,405,301	-	-100.00%
-	-	-	-	65,000	100.00%
-	-	-	-	50,000	100.00%
\$ 155,397	\$ 615,720	\$ 29,634	\$ 1,405,301	\$ 315,000	-77.58%
Total Capital Improvements Program					
Other Financing Activity:					
-	174,335	178,171	182,090	186,096	2.20%
-	-	-	960,398	886,556	-7.69%
\$ -	\$ 174,335	\$ 178,171	\$ 1,142,488	\$ 1,072,652	-6.11%
Total Other Financing Activity					
\$ 1,555,254	\$ 2,198,718	\$ 1,535,349	\$ 3,585,259	\$ 2,437,243	-32.02%
TOTAL EXPENSES					
8.00	5.00	5.00	6.00	4.60	-23.33%
<i>Number of Funded Employees (FTE's)</i>					
399,340	-	-	-	-	0.00%
<i>Police</i>					
1,555,254	2,198,718	1,535,349	3,585,259	2,437,243	-32.02%
<i>CRA</i>					
\$ 1,954,594	\$ 2,198,718	\$ 1,535,349	\$ 3,585,259	\$ 2,437,243	-32.02%
TOTAL FUND EXPENSES					
\$ (325,677)	\$ -	\$ -	\$ -	\$ 0	0.00%
NET REVENUE / (EXPENSE)					

COMMUNITY REDEVELOPMENT AREA (CRA)



DESCRIPTION

The Community Redevelopment Area was established in 1980 and expanded in 1999 to address deteriorating conditions and facilitate economic growth and development within the designated area. Funding for infrastructure improvements and redevelopment activities comes from incremental increases in the taxable assessed value of the area.

MISSION

Rejuvenate the designated area to make it a place where citizens want to live, work, and play.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

	Actual				Budget	
	2017-18	2018-19	2019-20	YTD thru 03/31 2020-21	2020-21	2021-22
Attract & Retain Businesses in the Target Area						
New Businesses in the CRA	24	16	24	10	25	25
Square Footage of Business Expansions in the CRA	237,285	19	19,867	5,890	15,000	15,000
Businesses Approved for Economic Incentive Grants	0	5031	0	0	8	10
Value of Economic Incentive Grants Provided to New or Expanding Businesses	\$0	\$0	\$0	\$0	\$61,400	\$100,000
Private Investment Leveraged as a Result of Incentive Grants	\$0	\$0	\$0	\$0	\$2,000,000	\$2,000,000
Grant Applications Approved within Two Weeks	0%	0%	0%	0%	90%	90%
Attract & Retain Residents in the Target Area						
New Housing Units in the CRA	3	2	1	0	10	10

FUTURE GOALS (FY23 & FY24)

- ✓ Develop ways to increase the quantity of and access to public parking in the CRA.
- ✓ Encourage private reinvestment through public improvements in the CRA.
- ✓ Continue moving forward with additional plans, studies, and projects to implement Downtown Master Plan.
- ✓ Update wayfinding signage throughout CRA.
- ✓ Begin Phase I of Landing Master Plan for improvements to Fort Walton Landing Park.

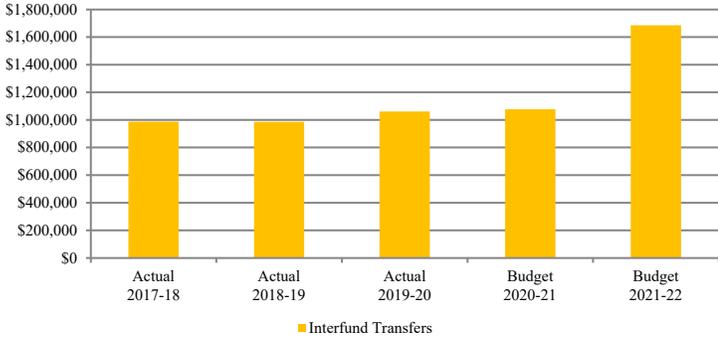
PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Completed design of wayfinding signage system.
- ✓ Continued CRA Grounds Maintenance Contract to ensure that the district is clean and continually maintained.

Debt Service Fund

The Debt Service Fund encompasses 3.19% of the City’s activities and services and accounts for the accumulation of resources for and the payment of general long-term debt principal and interest. Funds are transferred from the General Fund.

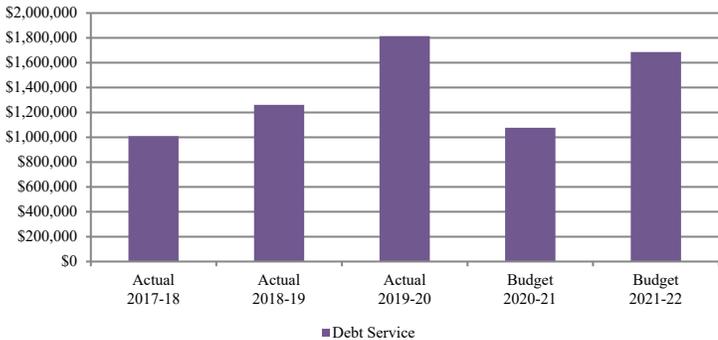
Revenue Highlights



	Budget 2021-22	\$ Change	% Change
Interfund Transfers In	<u>1,685,496</u>	<u>608,917</u>	<u>36.1%</u>
	\$1,685,496	608,917	36.1%

- Transfers from the General Fund cover annual debt payments as required per Generally Accepted Accounting Principles (GAAP) for governmental funds.

Expenditure Highlights



	Budget 2021-22	\$ Change	% Change
Debt Service	<u>1,685,496</u>	<u>608,917</u>	<u>36.1%</u>
	\$1,685,496	608,917	36.1%

- Debt Issues:
 - 2011A Revenue Note – Fire Ladder Truck (Year 10 of 10)
 - 2013 Revenue Note – Municipal Facilities (Year 9 of 18)
 - 2013A Bank Loan – Recreation Complex, Fairway Sweeper/Vacuum, Bucket Truck (Year 9 of 15)
 - 2015 Interfund Loan – Fire Pumper Truck (Year 8 of 10)
 - 2018 Revenue Note – Field Office Complex (Year 3 of 19)
 - Fire Ladder Truck (Year 2 of 3)
 - Navitas Fitness Pro (Year 3 of 6)
 - Irrigation System – Pines Course (Year 1 of 5)

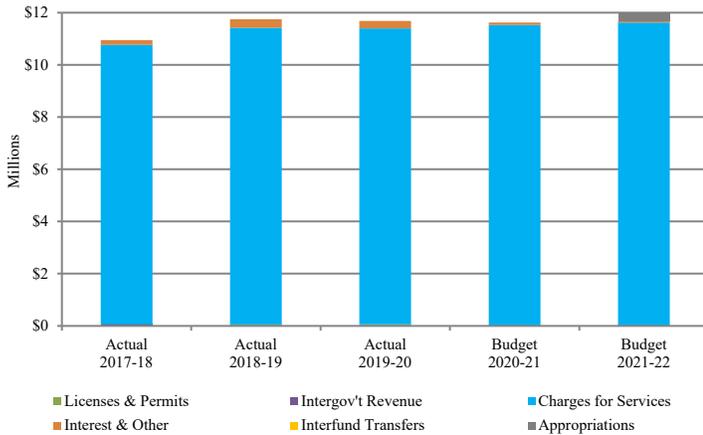
201 DEBT SERVICE FUND

Actual						Budget	
2017-18	2018-19	2019-20	2020-21 Adopted			2021-22 Adopted	% Change
124,619	122,530	197,098	212,632	1600-381-0100	Transfer from General Fund	822,084	286.62%
					2011 Cap Imp Rev Note -Ladder Truck- yr 10 of 10		
					2015 Interfund Loan -Fire Pumper- yr 8 of 10		
					2018 Rev Note - Field Ofc Complex-yr 3 of 19		
					Fire Ladder Truck - yr 2 of 3		
					Navitas Fitness Pro - yr 3 of 6		
					Irrigation System Pines Course - yr 1 of 5		
305,087	306,022	306,467	306,422	1600-381-1301	2013 Revenue Note -Municipal Facilities - yr 9 of 18	305,887	-0.17%
557,525	557,524	557,355	557,525	1600-381-1302	Transfer from General Fund - 2013A Sinking Fund	557,525	0.00%
					2013A Bank Loan -Recreation Complex- yr 9 of 15		
					2013A Bank Loan -Fairway Sweep/Vac- yr 9 of 10		
					2013A Bank Loan -Bucket Truck- yr 9 of 10		
\$ 987,231	\$ 986,077	\$ 1,060,920	\$ 1,076,579		Total Interfund Transfers	\$ 1,685,496	56.56%
\$ 987,231	\$ 986,077	\$ 1,060,920	\$ 1,076,579		TOTAL TRANSFERS IN	\$ 1,685,496	56.56%
\$ 987,231	\$ 986,077	\$ 1,060,920	\$ 1,076,579		TOTAL FUND REVENUES	\$ 1,685,496	56.56%
					Debt Service:		
718,320	718,109	1,084,961	799,647	2100-517-7100	Principal Payments	1,390,095	73.84%
					2011 Cap Imp Rev Note -Ladder Truck- yr 10 of 10		
					2013 Revenue Note -Municipal Facilities Police- yr 9 of 18		
					2013 Revenue Note -Municipal Facilities Fire- yr 9 of 18		
					2013 Revenue Note -Municipal Facilities Library- yr 9 of 18		
					2013 Revenue Note -Municipal Facilities General- yr 9 of 18		
					2013A Bank Loan -Recreation Complex- yr 9 of 15		
					2013A Bank Loan -Fairway Sweep/Vac- yr 9 of 10		
					2013A Bank Loan -Bucket Truck- yr 9 of 10		
					2015 Interfund Loan -Fire Pumper- yr 8 of 10		
					2018 Rev Note - Field Ofc Complex-yr 3 of 19		
					Fire Ladder Truck - yr 2 of 3		
					Navitas Fitness Pro - yr 3 of 6		
					Irrigation System Pines Course - yr 1 of 5		
290,040	542,357	729,139	276,932	2100-517-7200	Interest Expense	295,401	6.67%
					2011 Cap Imp Rev Note -Ladder Truck- yr 10 of 10		
					2013 Revenue Note -Municipal Facilities Police- yr 9 of 18		
					2013 Revenue Note -Municipal Facilities Fire- yr 9 of 18		
					2013 Revenue Note -Municipal Facilities Library- yr 9 of 18		
					2013 Revenue Note -Municipal Facilities General- yr 9 of 18		
					2013A Bank Loan -Recreation Complex- yr 9 of 15		
					2013A Bank Loan -Fairway Sweep/Vac- yr 9 of 10		
					2013A Bank Loan -Bucket Truck- yr 9 of 10		
					2015 Interfund Loan -Fire Pumper- yr 8 of 10		
					2018 Rev Note - Field Ofc Complex-yr 3 of 19		
					Fire Ladder Truck - yr 2 of 3		
					Navitas Fitness Pro - yr 3 of 6		
					Irrigation System Pines Course - yr 1 of 5		
\$ 1,008,360	\$ 1,260,466	\$ 1,814,100	\$ 1,076,579		Total Debt Service	\$ 1,685,496	56.56%
\$ 1,008,360	\$ 1,260,466	\$ 1,814,100	\$ 1,076,579		TOTAL FUND EXPENSES	\$ 1,685,496	56.56%
\$ (21,130)	\$ (274,389)	\$ (753,180)	\$ -		NET REVENUE / (EXPENSE)	\$ -	0.00%

Utilities Fund

The Utilities Fund encompasses 25.70% of the City’s activities and services and accounts for water production and distribution and sewer collection and treatment. These activities are financed and operate in a manner similar to a private business – where the intent is that the cost (expenses, including depreciation) of providing the services to the public on a continuing basis be financed and recovered through user charges.

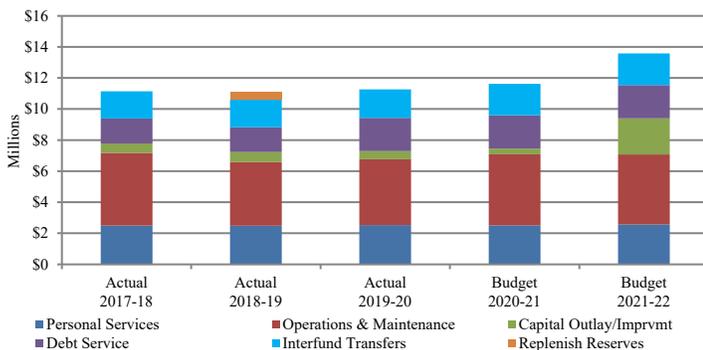
Revenue Highlights



	Budget 2021-22	\$ Change	% Change
Charges for Services	11,619,894	91,362	0.8%
Interest & Other	48,000	(42,551)	(88.6)%
Appropriation	1,915,519	1,915,519	100%
	\$13,583,413	1,964,330	14.5%

- A new five-year utility rate study was implemented on October 2020; for FY 2021-22, Year 2 of the rate study will be implemented. The implementation makes sure the required rates are in place to generate sufficient revenue to sustain renewal and replacement reserves and account for debt service requirements.

Expenditure Highlights



	Budget 2021-22	\$ Change	% Change
Personal Services	2,569,601	58,981	2.3%
Operations & Maintenance	4,507,517	(72,173)	(1.6)%
Capital Outlay/Imprvmt	2,323,900	1,959,000	84.3%
Debt Service	2,142,667	684	0.0%
Interfund Transfers Out	2,039,728	17,837	0.9%
Replenish Reserves	0	0	0%
	\$13,583,413	1,964,330	14.5%

Expenses shown on a cash basis, exclusive of reclassifications for the audited financial statements.

- The increase in Capital Outlay/Improvement is primarily due to the following CIPs: replacement of water meters, replacement of Lift Station No. 22, and construction of the new Freedom Beacon water main and force main.

401 UTILITIES FUND - REVENUES

Actual						Budget	
2017-18	2018-19	2019-20	2020-21 Adopted			2021-22 Adopted	% Change
2,266,875	2,348,518	2,446,054	2,594,168	1310-343-3000	Service Fees - Residential	2,513,064	-3.13%
1,407,465	1,481,824	1,449,489	1,433,102	1310-343-3100	Service Fees - Commercial	1,519,088	6.00%
8,433	10,400	14,550	22,000	1500-343-3600	Connection Fees - Residential	22,500	2.27%
38,000	99,075	105,555	65,767	1500-343-3700	Connection Fees - Commercial	62,000	-5.73%
-	-	-	25	1500-343-3810	Hydrant Service	25	0.00%
\$ 3,720,773	\$ 3,939,817	\$ 4,015,648	\$ 4,115,062		Total Water Operations	\$ 4,116,677	0.04%
4,652,434	4,784,208	4,911,286	4,805,762	1350-343-5000	Service Fees - Residential	4,842,317	0.76%
2,075,738	2,220,860	2,087,825	2,211,394	1350-343-5100	Service Fees - Commercial	2,316,507	4.75%
9,750	14,250	15,700	38,127	1500-343-5600	Connection Fees - Residential	13,500	-64.59%
21,606	196,537	130,968	155,181	1500-343-5700	Connection Fees - Commercial	125,000	-19.45%
\$ 6,759,529	\$ 7,215,855	\$ 7,145,778	\$ 7,210,464		Total Sewer Operations	\$ 7,297,324	1.20%
3,425	3,738	2,819	2,894	0520-343-3001	Administrative Fee - Returned Checks	2,780	-3.94%
101,337	85,386	81,481	87,650	1310-343-3200	Service Charges	88,650	1.14%
127,132	125,583	90,747	112,463	1310-343-3300	Penalties	114,463	1.78%
\$ 231,894	\$ 214,707	\$ 175,047	\$ 203,007		Total Combined Operations	\$ 205,893	1.42%
\$ 10,712,196	\$ 11,370,379	\$ 11,336,473	\$ 11,528,532		TOTAL CHARGES FOR SERVICES	\$ 11,619,894	0.79%
1,838	1,715	2,940	-	1310-324-2100	Impact Fees - Water - Residential	-	0.00%
3,229	22,456	23,152	-	1310-324-2200	Impact Fees - Water - Commercial	-	0.00%
2,219	1,977	3,389	-	1350-324-2100	Impact Fees - Sewer - Residential	-	0.00%
3,823	25,860	27,041	-	1350-324-2200	Impact Fees - Sewer - Commercial	-	0.00%
\$ 11,109	\$ 52,008	\$ 56,523	\$ -		Total Licenses & Permits	\$ -	0.00%
\$ 11,109	\$ 52,008	\$ 56,523	\$ -		TOTAL LICENSES & PERMITS	\$ -	0.00%
44,950	-	-	-	5421-334-3502	State Grants	-	0.00%
\$ 44,950	\$ -	\$ -	\$ -		Total State Grants	\$ -	0.00%
\$ 44,950	\$ -	\$ -	\$ -		TOTAL INTERGOVERNMENTAL REVENUE	\$ -	0.00%
165,761	252,486	259,160	68,480	1500-361-1000	Interest Income	25,000	-63.49%
\$ 165,761	\$ 252,486	\$ 259,160	\$ 68,480		Total Interest Income	\$ 25,000	-63.49%
18,988	19,558	19,558	19,571	1500-362-2020	Rental and Lease Income	21,500	9.86%
\$ 18,988	\$ 19,558	\$ 19,558	\$ 19,571		Total Rents and Royalties	\$ 21,500	9.86%
(20,279)	39,269	8,000	500	1500-364-1000	Sale of Surplus Assets	1,000	100.00%
9,804	14,680	472	2,000	1500-369-9000	Miscellaneous Revenue	500	-75.00%
\$ (10,475)	\$ 53,948	\$ 8,472	\$ 2,500		Total Other Revenues	\$ 1,500	-40.00%
\$ 174,275	\$ 325,992	\$ 287,191	\$ 90,551		TOTAL INTEREST & OTHER REVENUES	\$ 48,000	-46.99%
-	-	-	-	1600-389-9300	Appropriation from Net Assets	1,915,519	100.00%
\$ -	\$ -	\$ -	\$ -		Total Non-Operating Sources	\$ 1,915,519	100.00%
\$ -	\$ -	\$ -	\$ -		TOTAL TRANSFERS IN	\$ 1,915,519	0.00%
\$ 10,942,529	\$ 11,748,379	\$ 11,680,187	\$ 11,619,083		TOTAL FUND REVENUES	\$ 13,583,413	16.91%

CUSTOMER SERVICE

Share of City Budget

\$505,688,
0.9%



DESCRIPTION

Customer Service is responsible for invoicing and receiving customer payments, opening and closing utility accounts, resolving customer inquiries, and collecting receivables.

MISSION

Provide superior customer service in the administration of utility accounts and receivables.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

Provide Accurate Water Meter Consumption Information

Accounts with Meter Profile Evaluations Performed

Minimize Account Write-Offs

Write-Offs as % of Current Year Billing

	Actual				Budget	
	2017-18	2018-19	2019-20	YTD thru 03/31 2020-21	2020-21	2021-22
Accounts with Meter Profile Evaluations Performed	4.8%	4.0%	4.0%	9.0%	2.0%	2.5%
Write-Offs as % of Current Year Billing	0.50%	0.64%	0.62%	annual measure	<1%	0.00%

- ✓ Look at improving processes for customers setting up new service and payment processing for mailed payments.

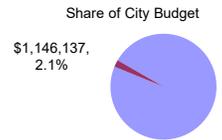
FUTURE GOALS (FY23 & FY24)

- ✓ Revise Customer Service's policies and procedures (ongoing). Continue Customer Service Training for Accounting Technicians.
- ✓ Look at updating how addresses have been input in Land Management so we can make them match with the USPS addresses.

PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Evaluated the credit card payment process for utility customers, and determined the most effective and efficient process will be to recommend contracting with Sungard/Selectron for credit card payment services.

UTILITY SERVICES



DESCRIPTION

Utility Services is responsible for providing quality, safe, and cost effective potable water and sanitary sewer in compliance with all City, State, and Federal codes, policies, and other regulations.

MISSION

Provide high quality and cost effective services in all facets of water and wastewater operations.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

Provide Timely & Responsive Customer Service

	Actual				Budget	
	2017-18	2018-19	2019-20	YTD thru 03/31 2020-21	2020-21	2021-22
Citizen Requests/Complaints Responded to within 2 Business Days	100%	100%	100%	100%	99%	99%
Locate & Mark Existing Utilities within 48 Hours of Request	99%	98%	99%	99%	100%	100%

- ✓ Complete construction of utility and infrastructure projects on schedule and within budget.
- ✓ Minimize damage of existing utility infrastructure by providing accurate and timely line locates for City utilities.
- ✓ Continue to expand utility service to reach more customers.

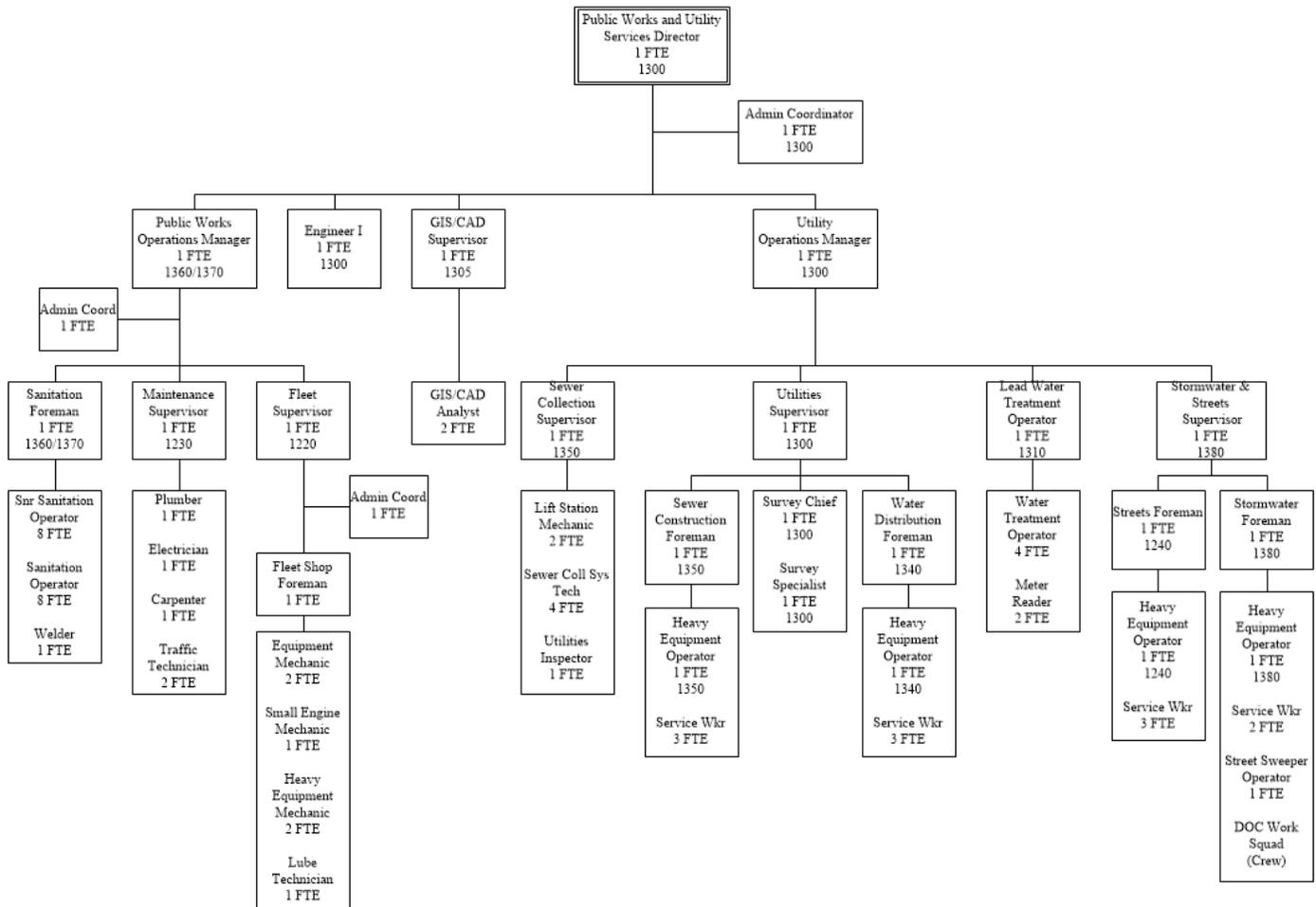


FUTURE GOALS (FY23 & FY24)

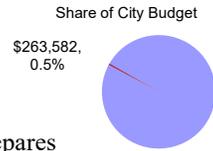
- ✓ Provide a competitive rate structure to account for growth.
- ✓ Develop and maintain computer hydraulic models of water, sewer, and stormwater systems to assist in identifying and prioritizing CIP projects.

PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Completed all line spot tickets within the required time frame.
- ✓ Provided construction stakeout and inspection services for every City construction project.
- ✓ Recovered water and sewer systems from Hurricane Sally.



GIS



DESCRIPTION

GIS maintains an accurate and complete spatial geodatabase of City assets using a Geographic Information System (GIS); provides detailed drafting and design drawing packages for sidewalk, water, sewer, stormwater, and reuse projects; and prepares maps for internal use, annexation, Comprehensive Plan amendments and newspaper ads.

MISSION

Provide high quality, timely, and cost effective drafting, data analysis, mapping, and web application services.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

	Actual				Budget	
	2017-18	2018-19	2019-20	YTD thru 03/31 2020-21	2020-21	2021-22
Maintain and Further Develop GIS System to Track & Monitor City Assets						
Street Data Accurately Entered in GIS - Changes and additions implemented	100%	80%	100%	60%	100%	100%
Water Features Accurately Entered in GIS - Changes and additions implemented	100%	115%	100%	30%	100%	100%
Sanitary Sewer Features Accurately Entered in GIS - Changes and additions implemented	100%	125%	100%	60%	100%	100%
Stormwater Features Accurately Entered in GIS - Changes and additions implemented	100%	80%	100%	50%	100%	100%

- ✓ Maintain and keep an extensive GIS geodatabase with information from as-builts and utility work orders.
- ✓ Continue to develop and expand the GIS Web Applications for public use via the internet and for employee use via the intranet.
- ✓ Create construction plans for street, sidewalk, water, sewer and stormwater projects on time. Create other drawings as needed by other Departments of the City.
- ✓ Perform extensive street light survey every six (6) months in order to keep an accurate database.
- ✓ Review site plans and building permits as required for developments within the City.

FUTURE GOALS (FY23 & FY24)

- ✓ Continue mapping City infrastructure in GIS with a strong emphasis on disaster preparedness and recovery and performing duties more efficiently. Conduct annual disaster recovery exercise.
- ✓ Continue to expand the use of GIS users internally and externally.
- ✓ Complete 100% of the quality control check of the water and sewer systems GIS data.
- ✓ Convert hand drawn Water and Sewer references to digital AutoCAD drawings.

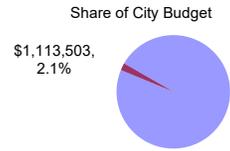
PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Kept the GIS database for the City's water and sewer infrastructure up to date. Performed disaster preparedness exercise.
- ✓ Continued to improve and add available data to the GIS Web Map Application for all City employees on the City intranet.
- ✓ Completed 90% of the quality control check of the water and sewer systems GIS data.
- ✓ Completed City of Fort Walton Beach Cemeteries web application which allows citizens to look up the location of a relative interred at Beal Memorial or Brooks Memorial Cemetery.

401 UTILITIES FUND - 1310 WATER OPERATIONS

Actual				Budget			
2017-18	2018-19	2019-20	2020-21 Adopted	2021-22 Adopted	% Change		
9.00	8.00	8.00	8.00				
263,441	238,089	272,379	300,907	533-1200	Regular Salaries	379,437	26.10%
162	-	150	161	533-1201	Service Awards	-	0.00%
500	-	-	-	533-1202	Incentive/Merit Pay	-	0.00%
6,402	9,231	20,046	12,500	533-1400	Salaries - Overtime	12,500	0.00%
1,286	1,499	1,184	1,850	533-1401	Salaries - Overtime Holiday Worked	1,850	0.00%
15,722	13,648	16,770	17,690	533-2100	FICA Taxes	21,785	23.15%
3,677	3,192	3,922	4,137	533-2101	Medicare	5,095	0.00%
67,144	25,016	19,777	17,360	533-2200	Retirement Contributions	10,401	-40.08%
8,220	6,788	8,741	10,527	533-2204	Retirement Contributions - DC Plan	14,914	41.67%
32,636	44,639	51,687	73,993	533-2300	Dental, Life & Health Insurance	92,068	24.43%
11,591	11,617	9,391	14,543	533-2400	Worker's Compensation	14,282	-1.80%
\$ 410,781	\$ 353,719	\$ 404,047	\$ 453,668		Total Personal Services	\$ 552,331	21.75%
					Operating Expenditures:		
12,485	23,803	19,640	24,060	533-3100	Professional Services	23,710	-1.45%
-	-	-	100	533-3400	Other Services	100	0.00%
612	-	80	500	533-4000	Travel and Per Diem	500	0.00%
2,724	3,047	3,493	4,263	533-4100	Communication Services	3,577	-16.09%
188,729	181,394	180,967	180,000	533-4300	Utilities	185,400	3.00%
7,956	7,569	4,575	7,730	533-4610	Maintenance Contracts	10,335	33.70%
3,076	7,313	5,986	5,000	533-4620	Vehicle Repair	5,000	0.00%
806	437	3,720	1,100	533-4630	Equipment Repair	5,100	363.64%
208	645	922	800	533-4640	Building Maintenance	800	0.00%
53,723	620,906	170,649	379,225	533-4680	Plant & System Repair	149,750	-60.51%
-	-	-	950	533-4700	Printing & Binding	950	0.00%
28,252	21,961	23,565	27,070	533-5200	Operating Supplies	29,405	8.63%
11,953	13,007	10,668	11,000	533-5204	Fuel & Oil	11,330	3.00%
718	800	859	1,080	533-5210	Uniform Expense	1,215	12.50%
1,622	880	56	-	533-5231	Computer Hardware/Software	-	0.00%
1,990	1,169	3,749	2,000	533-5233	Tools	4,000	100.00%
737	759	795	1,840	533-5234	Safety Supplies/Equipment	2,070	12.50%
6,860	4,935	4,760	6,285	533-5400	Books, Dues & Publications	6,285	0.00%
2,455	1,614	605	3,205	533-5500	Training	4,750	48.21%
-	-	(829)	-	533-9905	Capitalized Costs Allocation - Labor	-	0.00%
-	-	(366)	-	533-9906	Capitalized Costs Allocation - Benefits	-	0.00%
-	-	(67)	-	533-9907	Capitalized Costs Allocation - Overhead	-	0.00%
\$ 324,906	\$ 890,239	\$ 434,260	\$ 656,208		Total Operating Expenditures	\$ 444,277	-32.30%
					Capital Outlay:		
-	-	-	20,000	533-6362	Water Well Improvements	-	-100.00%
-	-	11,032	-	533-6402	Equipment	-	0.00%
-	24,278	-	-	533-6404	Trucks	-	0.00%
\$ -	\$ 24,278	\$ 11,032	\$ 20,000		Total Capital Outlay	\$ -	-100.00%
					Capital Improvements Program:		
2,940	98,251	233,497	-	533-6368	Prior Years Capital Improvement Program	-	0.00%
\$ 2,940	\$ 98,251	\$ 233,497	\$ -		Total Capital Improvements Program	\$ -	0.00%
					Debt Service		
-	75,899	78,189	80,302	590-7100	Principal Payments	82,767	3.07%
42,588	40,972	38,756	36,473	591-7200	Interest Expense	34,128	-6.43%
\$ 42,588	\$ 116,871	\$ 116,945	\$ 116,775		Total Debt Service	\$ 116,895	0.10%
\$ 781,216	\$ 1,483,358	\$ 1,199,781	\$ 1,246,651		TOTAL EXPENSES	\$ 1,113,503	-10.68%

WATER OPERATIONS



DESCRIPTION

Water Operations maintains nine potable water wells, five elevated water storage tanks, and three ground water storage tanks. Responsible for ensuring drinking water meets strict State and Federal regulations, pressure and storage are sufficient to meet domestic and firefighting needs, and water meters are accurately read.

MISSION

Produce drinking water that is safe and free from objectionable color, taste, and odor.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

	Actual				Budget	
	2017-18	2018-19	2019-20	YTD thru 03/31 2020-21	2020-21	2021-22
Provide High Quality Drinking Water to the Public						
Samples Exceeding Federal/State Maximum Contaminant Levels	0	0	0	0	0	0
Minimize Unbilled Water Loss						
Metered Revenue Consumption as % of Water Production	79.2%	79.0%	78.0%	80.6%	85.0%	85.0%

- ✓ Meet all Federal and State Water Quality Testing requirements by having zero water samples exceeding the MCLs.
- ✓ Continue to operate water system wells within NFWFD permitted pumping limits in order to maintain quality and integrity of Floridan Aquifer.
- ✓ Achieve and maintain less than a 10% unaccounted for water loss over a 12-month period.
- ✓ Maintain an aggressive Water Tank Asset Management Program.
- ✓ Continue to upgrade controls for all City potable wells.
- ✓ Update and implement changes to Cross-Connection Control Program.
- ✓ Upgrade Well 3 by replacing the underground ductile iron piping.

FUTURE GOALS (FY23 & FY24)

- ✓ Convert outdated aerator at Well 11 with a forced draft system.
- ✓ Install City owned bacteriological sampling points throughout distribution system.
- ✓ Explore and develop strategy to convert all water wells to solar energy power supply.
- ✓ Rehabilitate Well 5.
- ✓ Complete water system service line inventory in accordance with upcoming lead and copper rule.

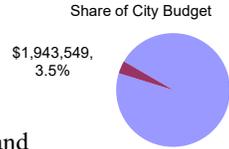
PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Met all Federal and State Water Quality Testing requirements.
- ✓ Continued to operate water system wells within NFWFD permitted pumping limits in order to maintain quality and integrity of Floridan Aquifer.
- ✓ Achieved and maintained less than a 10% unaccounted for water loss within a 12-month period.
- ✓ Routinely updated Standard Operating Procedures.
- ✓ Cleaned and repaired interior of Hughes Street Ground Storage Tank.
- ✓ Successfully maintained an aggressive Water Tank Asset Management Program.
- ✓ Cleaned, repaired, and painted interior and exterior of Parview Road Elevated Storage Tank.
- ✓ Upgraded electrical panels at Well 2.
- ✓ Completed and submitted to USEPA Utility Risk and Resilience Vulnerability Assessment.
- ✓ Well 2 exterior renovation.

401 UTILITIES FUND - 1340 WATER DISTRIBUTION

Actual				Budget		
2017-18	2018-19	2019-20	2020-21 Adopted		2021-22 Adopted	% Change
5.00	5.00	5.00	5.00	Personal Services:		
				<i>Number of Funded Employees (FTE's)</i>	5.00	
118,835	115,376	125,626	171,106	533-1200 Regular Salaries	185,642	8.50%
-	108	-	-	533-1201 Service Awards	150	0.00%
-	-	250	-	533-1202 Incentive/Merit Pay	-	0.00%
24,402	22,207	26,815	22,100	533-1400 Salaries - Overtime	22,100	0.00%
530	1,110	497	1,350	533-1401 Salaries - Overtime Holiday Worked	1,350	0.00%
8,415	8,169	9,037	10,445	533-2100 FICA Taxes	10,895	4.31%
1,968	1,911	2,113	2,443	533-2101 Medicare	2,548	0.00%
76,537	76,736	67,558	52,081	533-2200 Retirement Contributions	31,204	-40.09%
(26)	-	-	2,681	533-2204 Retirement Contributions - DC Plan	2,762	3.01%
20,616	19,123	20,557	58,096	533-2300 Dental, Life & Health Insurance	62,755	8.02%
12,150	13,706	9,942	16,881	533-2400 Worker's Compensation	16,580	-1.78%
\$ 263,427	\$ 258,446	\$ 262,394	\$ 337,183	Total Personal Services	\$ 335,986	-0.35%
				Operating Expenditures:		
-	-	-	590	533-3102 Employee Physicals & Immunizations	590	0.00%
8,297	4,247	4,160	4,500	533-3400 Other Services	4,500	0.00%
1,241	1,190	1,096	1,576	533-4100 Communication Services	1,074	-31.85%
1,342	1,045	316	-	533-4300 Utilities	-	0.00%
3,168	4,136	4,699	4,500	533-4620 Vehicle Repair	4,500	0.00%
3,798	6,618	4,710	6,000	533-4630 Equipment Repair	6,000	0.00%
44,030	35,405	36,085	42,500	533-4680 Plant & System Repair	82,500	94.12%
(443)	-	-	-	533-4685 Utility Reloc - Non City	-	0.00%
3,743	2,993	3,356	2,315	533-5200 Operating Supplies	2,315	0.00%
10,570	9,502	8,694	7,500	533-5204 Fuel & Oil	7,725	3.00%
268	379	427	675	533-5210 Uniform Expense	675	0.00%
-	310	-	-	533-5231 Computer Hardware/Software	-	0.00%
1,640	1,672	3,438	3,305	533-5233 Tools	3,305	0.00%
1,239	1,385	1,795	1,950	533-5234 Safety Supplies/Equipment	2,150	10.26%
4,414	7,119	5,683	4,886	533-5300 Road Materials & Supplies	4,886	0.00%
-	50	-	250	533-5400 Books, Dues & Publications	250	0.00%
6	105	35	1,305	533-5500 Training	1,605	22.99%
(18,458)	-	(19,956)	-	533-9905 Capitalized Costs Allocation - Labor	-	0.00%
(13,632)	-	(16,704)	-	533-9906 Capitalized Costs Allocation - Benefits	-	0.00%
(4,028)	-	(3,452)	-	533-9907 Capitalized Costs Allocation - Overhead	-	0.00%
\$ 47,195	\$ 76,156	\$ 34,381	\$ 81,852	Total Operating Expenditures	\$ 122,075	49.14%
				Capital Outlay:		
3,558	54,116	83,992	-	533-6402 Equipment	5,200	100.00%
-	50,346	2,420	-	533-6404 Trucks	-	100.00%
\$ 3,558	\$ 104,462	\$ 86,412	\$ -	Total Capital Outlay	\$ 5,200	100.00%
				Capital Improvements Program:		
129,365	66,918	87,974	305,500	5056 - Water Line Replacement	1,300,000	325.53%
\$ 129,365	\$ 66,918	\$ 87,974	\$ 305,500	Total Capital Improvements Program	\$ 1,300,000	325.53%
				Debt Service		
-	117,059	120,590	123,850	590-7100 Principal Payments	127,652	3.07%
65,684	63,192	59,774	56,253	591-7200 Interest Expense	52,636	-6.43%
\$ 65,684	\$ 180,251	\$ 180,364	\$ 180,102	Total Debt Service	\$ 180,288	0.10%
\$ 509,229	\$ 686,233	\$ 651,525	\$ 904,637	TOTAL EXPENSES	\$ 1,943,549	114.84%

WATER DISTRIBUTION



DESCRIPTION

Water Distribution maintains water mains, service lines, valves, meters, and fire hydrants. Responsible for replacement of undersized water mains, installation of new fire hydrants and water meters, making service taps for new construction, and extending water mains as needed.

MISSION

Ensure delivery of potable water and adequate water pressure to all residents.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

	Actual			YTD thru 03/31	Budget	
	2017-18	2018-19	2019-20		2020-21	2021-22
Replace Substandard Water Mains						
Linear Feet of Water Main to be Replaced	2060	900	860	0	1850	1850
Ensure Capital Projects are Completed On-Time & Within Budget						
Capital Projects Completed On-Time	100%	100%	100%	annual measure	100%	100%
Capital Projects Completed Within Budget	100%	100%	100%	annual measure	100%	100%

- ✓ Replace water lines as specified in the Capital Improvement Program (CIP) on-time and within budget.
- ✓ Provide new service to customers throughout the City.
- ✓ Extend water line to Freedom Beacon Park.

FUTURE GOALS (FY23 & FY24)

- ✓ Maintain a new 5-year replacement program for water mains throughout the City's service area.
- ✓ Respond to all water outage reports within one hour of initial notification.
- ✓ Coordinate with the Fire Department to ensure fire protection standards are exceeded throughout the City via increased water main sizes, installation of additional fire hydrants, and "looping" of the distribution system.
- ✓ Relocation of water mains around Brooks Bridge, Highway 98, Perry Avenue, Brooks Street and Florida Blanca Place.

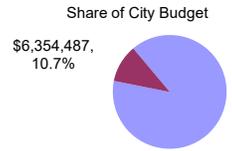
PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Replaced 2" water main on Higdon court NW from west property line of #12 to end of Cul-De-Sac.
- ✓ Replaced 2" water main on Windemere Court NW from west property line of #13 to end of Cul-De-Sac.
- ✓ Abandoned 750 feet of CI water main on the east side of Memorial Parkway SW from Hollywood Boulevard to Deluna Road SW.

401 UTILITIES FUND - 1350 SEWER COLLECTION & TREATMENT

Actual				Budget		
2017-18	2018-19	2019-20	2020-21 Adopted		2021-22 Adopted	% Change
				Personal Services:		
13.00	13.00	13.00	13.00	Number of Funded Employees (FTE's)		12.00
416,385	418,088	440,937	507,929	535-1200	Regular Salaries	471,423 -7.19%
271	-	629	323	535-1201	Service Awards	300 -7.12%
23,348	25,265	45,142	30,000	535-1400	Salaries - Overtime	30,000 0.00%
1,307	1,047	1,492	2,000	535-1401	Salaries - Overtime Holiday Worked	2,000 0.00%
25,365	25,721	28,872	30,742	535-2100	FICA Taxes	27,771 -9.67%
5,932	6,015	6,752	7,189	535-2101	Medicare	6,564 -8.69%
144,591	129,419	95,742	69,442	535-2200	Retirement Contributions	31,204 -55.06%
6,802	8,729	12,251	15,686	535-2204	Retirement Contributions - DC Plan	19,026 21.29%
69,388	66,838	80,801	122,515	535-2300	Dental, Life & Health Insurance	151,679 23.80%
14,289	12,936	8,732	16,751	535-2400	Worker's Compensation	17,094 2.05%
\$ 707,678	\$ 694,058	\$ 721,352	\$ 802,577	Total Personal Services		\$ 757,061 -5.67%
				Operating Expenditures:		
56,359	3,960	5,125	7,150	535-3100	Professional Services	7,150 0.00%
849	94	197	590	535-3102	Employee Physicals & Immunizations	590 0.00%
2,507,125	2,703,389	2,598,528	2,822,316	535-3400	Other Services	2,907,971 3.03%
-	-	-	3,050	535-4000	Travel and Per Diem	- 0.00%
5,637	5,600	5,974	5,655	535-4100	Communication Services	6,504 15.01%
169,839	167,748	168,563	167,000	535-4300	Utilities	172,010 3.00%
9,398	7,108	7,027	12,000	535-4400	Rentals & Leases	34,800 190.00%
33,699	17,021	30,680	36,470	535-4610	Maintenance Contracts	38,699 6.11%
37,073	24,397	20,378	18,000	535-4620	Vehicle Repair	18,000 0.00%
15,279	30,274	8,584	8,000	535-4630	Equipment Repair	6,400 -20.00%
960	178	240	400	535-4640	Building Maintenance	400 0.00%
74,394	57,935	53,135	160,750	535-4680	Plant & System Repair	105,200 -34.56%
51	-	-	-	535-4685	Utility Reloc - Non City	- 0.00%
56	-	173	150	535-4700	Printing & Binding	150 0.00%
18,413	14,026	18,300	22,940	535-5200	Operating Supplies	24,328 6.05%
29,587	26,209	27,232	18,000	535-5204	Fuel & Oil	18,540 3.00%
1,247	1,446	1,614	1,755	535-5210	Uniform Expense	1,620 -7.69%
2,361	1,329	3,064	2,955	535-5233	Tools	2,955 0.00%
6,085	3,175	3,240	4,090	535-5234	Safety Supplies/Equipment	3,860 -5.62%
1,188	-	-	-	535-5263	Operating Supplies	- 0.00%
4,736	4,021	4,155	4,000	535-5300	Road Materials & Supplies	4,000 0.00%
150	195	260	180	535-5400	Dues & Publications	180 0.00%
1,040	871	515	5,840	535-5500	Training	4,085 -30.05%
(23,507)	-	(25,557)	-	535-9905	Capitalized Costs Allocation - Labor	- 0.00%
(10,892)	-	(8,905)	-	535-9906	Capitalized Costs Allocation - Benefits	- 0.00%
(5,655)	-	(5,581)	-	535-9907	Capitalized Costs Allocation - Overhead	- 0.00%
\$ 2,935,472	\$ 3,068,976	\$ 2,916,940	\$ 3,301,291	Total Operating Expenditures		\$ 3,357,442 1.70%
				Capital Outlay:		
-	-	879	-	535-6300	Improvements Other Than Buildings	- 0.00%
44,359	5,037	13,665	-	535-6402	Equipment	- 0.00%
1,002	491,295	36,376	-	535-6404	Trucks	- 0.00%
1,207	-	-	-	535-6420	Computer Hardware/Software	- 0.00%
\$ 46,568	\$ 496,332	\$ 50,920	\$ -	Total Capital Outlay		\$ - 0.00%
				Capital Improvements Program:		
15,397	-	1,833	30,000	5032 - Sewer System Grouting & Lining		
4,284	382	11,418	-	535-6361	Refer to CIP for Specific Locations	30,000 0.00%
492,017	-	-	-	535-6310	5048 - Construction New Lift Station #22	400,000 100.00%
39,832	-	-	-	535-6365	5421 - Reuse Line	- 0.00%
-	-	-	-	5051 - Freedom Beacon 6-inch Forcemain		500,000 100.00%
\$ 551,530	\$ 382	\$ 13,250	\$ 30,000	Total Capital Improvements Program		\$ 930,000 3000.00%
				Debt Service		
-	931,835	952,259	972,384	590-7100	Principal Payments	993,871 2.21%
-	378,075	351,312	337,222	591-7200	Interest Expense	316,112 -6.26%
5,613	5,613	5,613	-	590-7320	Amortization Discount - Interest Expense	- 0.00%
394,523	-	-	-	591-7200	Amortization Discount - Debt Expense	- 0.00%
\$ 400,136	\$ 1,315,523	\$ 1,309,184	\$ 1,309,606	Total Debt Service		\$ 1,309,984 0.03%
\$ 4,641,382	\$ 5,575,271	\$ 5,011,646	\$ 5,443,473	TOTAL EXPENSES		\$ 6,354,487 16.74%

SEWER COLLECTION & TREATMENT



DESCRIPTION

Sewer Collection maintains gravity sewer lines, lift stations, and pump stations. Responsible for inspecting the sewer system with closed circuit television equipment, repairing any identified leaks, and repairing or replacing sewer mains and laterals as needed.

MISSION

Collect and dispose of wastewater in an environmentally sound manner.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

	Actual				Budget	
	2017-18	2018-19	2019-20	YTD thru 03/31 2020-21	2020-21	2021-22
Ensure Sewer Collection System is in Good Working Order						
Linear Feet of Sewer Main Inspected	31,497	25,500	28,216	6,403	25,000	25,000
Sewer System Inspected	4.6%	3.7%	4.1%	0.9%	3.0%	0.0%
Ensure Capital Projects are Completed On-Time & Within Budget						
Capital Projects Completed On-Time	100%	100%	100%	annual measure	100%	100%
Capital Projects Completed Within Budget	100%	100%	100%	annual measure	100%	100%

- ✓ Continue to reduce inflow and infiltration in City Sewer System through flow monitoring, lateral replacement, lining, and manhole rehab.
- ✓ Replace and relocate Marine Pump Out Station at the Fort Walton Landing.
- ✓ Complete projects as specified in the Capital Improvement Program (CIP) on-time and within budget.
- ✓ Relocate and upgrade Lift Station 2.
- ✓ Replace Lift Station 22.
- ✓ Paint surge tank at Pump Station #1.
- ✓ Replace 4,000 gallon fuel tank at pump station #1-B

FUTURE GOALS (FY23 & FY24)

- ✓ Perform closed circuit television inspections of the entire sanitary sewer collection system to prioritize future projects and to identify sources of ground water infiltration.
- ✓ Install guide rail systems and safety hatches at all lift stations for easier access and reduction of confined space entries.
- ✓ Install stainless steel inflow protectors in sewer manholes located in flood-prone areas and require the inflow protectors in all new manholes.
- ✓ Continue an in-house flow monitoring program of the City's collection system basins to evaluate the capacity of the system.
- ✓ Grout stub-out on sewer mains that have been lined in place.
- ✓ Adopt a new grease trap ordinance.
- ✓ Replace Lift Station 22.

PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Reduced inflow and infiltration through flow monitoring, lateral replacement, lining and manhole rehab.
- ✓ Upgrade Electrical Controls for Lift Station 12.
- ✓ Painted ground storage tank at the Golf Course.

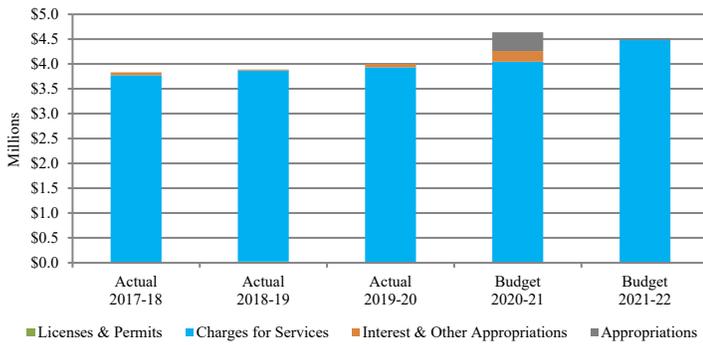
401 UTILITIES FUND - 1500 NON-DEPARTMENTAL

Actual				Budget	
2017-18	2018-19	2019-20	2020-21 Adopted	2021-22 Adopted	% Change
Personal Services:					
4,376	5,432	9,609	10,000	536-1216 Final Leave Pay	10,000 0.00%
8,035	-	20,059	-	536-1250 Compensated Absences	- 0.00%
614	-	1,534	-	536-2150 FICA - Compensated Absences	- 0.00%
-	-	-	-	533-2299 Actuarial Pension Expense	- 0.00%
\$ 13,025	\$ 5,432	\$ 31,202	\$ 10,000	Total Personal Services	\$ 10,000 0.00%
Operating Expenditures:					
8,214	9,721	37,765	-	536-3100 Professional Services	- 0.00%
50	-	-	950	536-4911 Holiday Gift Certificates	950 0.00%
26,887	-	29,639	-	536-4924 Bad Debt Expense	- 0.00%
-	-	-	115,099	536-4995 Contingencies	115,099 0.00%
8,558	-	8,894	-	536-4999 Amortization Expense	- 0.00%
-	-	1,080	1,230	536-5231 Computer Hardware/Software	5,490 100.00%
1,878,755	1,882,292	1,847,894	-	536-5900 Depreciation	- 0.00%
16,794	-	16,794	-	536-5910 Depreciation on Contributed Capital	- 0.00%
\$ 1,939,258	\$ 1,892,013	\$ 1,942,066	\$ 117,279	Total Operating Expenditures	\$ 121,539 3.63%
Capital Outlay					
-	-	-	-	536-6404 Trucks	84,000 100.00%
-	-	-	9,400	536-6420 Computer Hardware/Software	1,200 -87.23%
\$ -	\$ -	\$ -	\$ 9,400	Total Capital Outlay	\$ 85,200 806.38%
Other Financing Activity					
(1,711,783)	(541,449)	(536,014)	-	590-9900 Reclassify Capital Outlay	- 0.00%
1,526,252	1,130,539	1,155,411	1,319,296	536-9901 Cost Allocation Reimbursement to General Fund	1,345,351 1.97%
642,721	642,721	675,889	702,595	581-9102 6% Franchise/Right-of-Way Access Fee	694,377 -1.17%
\$ 2,168,973	\$ 1,773,260	\$ 1,831,300	\$ 2,021,891	Total Other Financing Activity	\$ 2,039,728 0.88%
\$ 4,121,256	\$ 3,670,705	\$ 3,804,568	\$ 2,158,571	TOTAL EXPENSES	\$ 2,256,467 4.54%
40.50	40.50	40.50	39.50	Number of Funded Employees (FTE's)	39.50 0.00%
447,046	451,921	501,262	440,165	Customer Service	505,688 14.89%
423,529	490,181	1,111,219	1,160,104	Utility Services	1,146,137 -1.20%
239,706	261,082	218,833	265,482	GIS	263,582 -0.72%
778,276	1,309,223	1,199,781	1,246,651	Water Operations	1,113,503 -10.68%
406,033	529,695	651,525	904,637	Water Distribution	1,943,549 114.84%
4,042,536	4,633,606	5,011,646	5,443,473	Sewer Collection & Treatment	6,354,487 16.74%
4,121,256	3,670,705	3,804,568	2,158,571	Non-Departmental	2,256,467 4.54%
(740,184)	(541,449)	(536,014)	-	Reclassification of Capital Outlay	- 0.00%
\$ 9,718,198	\$ 10,804,964	\$ 11,962,820	\$ 11,619,083	TOTAL FUND EXPENSES	\$ 13,583,413 16.91%
\$ 1,066,498	\$ 943,415	\$ (282,633)	\$ -	NET REVENUE / (EXPENSE)	\$ (0) 0.00%

Sanitation Fund

The Sanitation Fund encompasses 8.54% of the City’s activities and services and accounts for solid waste and recycling operations that are financed and operated in a manner similar to a private business – where the intent is that the cost (expenses, including depreciation) of providing the services be financed and recovered primarily through user charges. The City provides residential and commercial garbage collection, as well as yard waste and household goods collection. Commercial and residential recycling programs are also available.

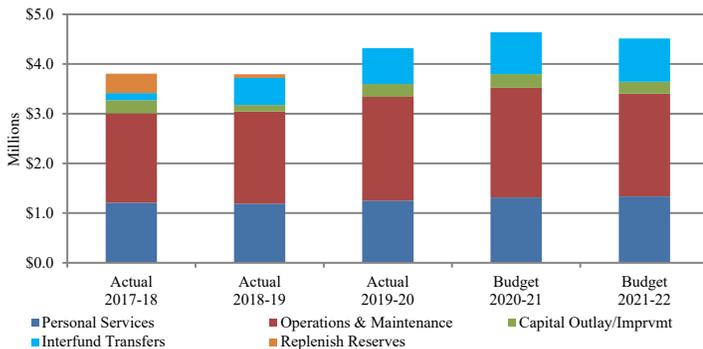
Revenue Highlights



	Budget 2021-22	\$ Change	% Change
Licenses & Permits	13,000	1,000	7.7%
Charges for Services	4,466,098	431,965	9.7%
Interest/Other/Approp	34,598	(556,954)	(1609.8)%
Total	\$4,513,696	(123,989)	(2.7)%

- A new five-year utility rate study was implemented on October 2020; for FY 2021-22, Year 2 of the rate study will be implemented. The implementation makes sure the required rates are in place to generate sufficient revenue to sustain renewal and replacement reserves and account for debt service requirements.

Expenditure Highlights



	Budget 2021-22	\$ Change	% Change
Personal Services	1,335,631	21,648	1.6%
Operations & Maintenance	2,066,005	(141,868)	(6.4)%
Capital Outlay/Imprvmt	240,000	(35,000)	(12.7)%
Interfund Transfers Out	872,060	31,233	3.7%
Replenish Reserves	0	0	0.0%
Total	\$4,513,696	(123,989)	(2.7)%

Expenses shown on a cash basis, exclusive of reclassifications for the audited financial statements.

- The increase in the Interfund Transfer Out is due to an increase in the cost allocation and franchise fee calculation.

403 SANITATION FUND - REVENUES

Actual						Budget	
2017-18	2018-19	2019-20	2020-21 Adopted			2021-22 Adopted	% Change
1,081,855	1,089,265	1,090,551	1,244,141	1360-343-4000	Service Fees - Residential	1,451,904	16.70%
1,225	4,789	4,726	500	1360-343-4010	Extra Pick-Up Residential	1,500	200.00%
852,319	866,842	879,226	923,146	1360-343-4100	Service Fees - Commercial	995,733	7.86%
14,629	17,953	20,841	12,000	1360-343-4110	Extra Pick-Up Commercial	11,500	-4.17%
688,394	703,790	723,270	703,483	1360-343-4200	Tipping Fees - Residential	737,735	4.87%
998,234	1,036,112	1,078,081	1,032,570	1360-343-4300	Tipping Fees - Commercial	1,147,438	11.12%
\$ 3,636,656	\$ 3,718,751	\$ 3,796,695	\$ 3,915,840		Total Solid Waste	\$ 4,345,810	10.98%
-	-	1,352	-	1370-343-4600	Service Fees	-	0.00%
114,162	121,096	118,954	116,021	1370-343-4610	Service Fees - Commercial Recycling	118,188	1.87%
\$ 114,162	\$ 121,096	\$ 120,306	\$ 116,021		Total Recycling	\$ 118,188	1.87%
946	1,729	1,992	1,000	1360-343-4080	Cinco Bayou	900	-10.00%
3,289	2,613	502	1,272	1360-343-4130	Special Events - Dumpster Delivery/Pickup	1,200	-5.66%
\$ 4,236	\$ 4,342	\$ 2,494	\$ 2,272		Total Fees & Fines	\$ 2,100	-7.57%
\$ 3,755,054	\$ 3,844,189	\$ 3,919,496	\$ 4,034,133		TOTAL CHARGES FOR SERVICES	\$ 4,466,098	10.71%
18,114	25,624	14,154	12,000	1360-323-7010	Solid Waste - 10% Roll Off	13,000	8.33%
\$ 18,114	\$ 25,624	\$ 14,154	\$ 12,000		Total Franchise Fees	\$ 13,000	8.33%
\$ 18,114	\$ 25,624	\$ 14,154	\$ 12,000		TOTAL LICENSES & PERMITS	\$ 13,000	8.33%
49,493	16,073	57,580	9,000	1500-361-1000	Interest Income	500	-94.44%
\$ 49,493	\$ 16,073	\$ 57,580	\$ 9,000		Total Interest Income	\$ 500	-94.44%
-	-	10,000	-	1500-364-1000	Sale of Surplus Assets	-	0.00%
-	-	-	201,900	1500-364-1030	Sale of Surplus Land - 14 Robinwood Dr SW	-	-100.00%
477	777	-	2,500	1500-365-1000	Recycling Scrap Metal Sales	2,600	4.00%
3,594	2,210	-	25	1500-369-9000	Miscellaneous Revenues	25	0.00%
\$ 4,071	\$ 2,987	\$ 10,000	\$ 204,425		Total Other Revenues	\$ 2,625	79.96%
\$ 53,563	\$ 19,060	\$ 67,580	\$ 213,425		TOTAL INTEREST & OTHER REVENUES	\$ 3,125	11.35%
-	-	-	378,127	1600-389-9300	Appropriation from Net Fund Balance/Assets	31,473	-91.68%
\$ -	\$ -	\$ -	\$ 378,127		Total Non-Operating Sources	\$ 31,473	-91.68%
\$ -	\$ -	\$ -	\$ 378,127		TOTAL TRANSFERS IN	\$ 31,473	11.35%
\$ 3,826,731	\$ 3,888,873	\$ 4,001,231	\$ 4,637,685		TOTAL FUND REVENUES	\$ 4,513,696	-2.67%



403 SANITATION FUND - 1360 SOLID WASTE

Actual				Budget		
2017-18	2018-19	2019-20	2020-21 Adopted		2021-22 Adopted	% Change
19.00	19.00	19.00	19.00		19.00	
634,036	653,336	769,578	771,341	534-1200	Regular Salaries	830,004 7.61%
54	217	833	-	534-1201	Service Awards	- 0.00%
13,068	12,933	31,153	13,000	534-1400	Salaries - Overtime	15,000 15.38%
12,429	14,782	14,241	18,000	534-1401	Salaries - Overtime Holiday Worked	16,000 -11.11%
38,381	37,409	46,834	45,335	534-2100	FICA Taxes	47,326 4.39%
8,976	8,749	10,953	10,603	534-2101	Medicare	11,068 4.39%
168,364	154,768	131,424	104,163	534-2200	Retirement Contributions	62,409 -40.09%
17,904	19,409	23,417	24,227	534-2204	Retirement Contributions - DC Plan	26,987 11.39%
140,462	157,476	176,357	192,811	534-2300	Dental, Life & Health Insurance	201,683 4.60%
44,863	46,770	39,534	54,843	534-2400	Worker's Compensation	56,638 3.27%
\$ 1,078,537	\$ 1,105,849	\$ 1,244,324	\$ 1,234,323		Total Personal Services	\$ 1,267,115 2.66%
					Operating Expenditures:	
-	-	-	2,000	534-3400	Other Services	- -100.00%
2,947	2,893	2,970	2,502	534-4100	Communication Services	2,898 15.82%
34	17	35	135	534-4200	Postage	135 0.00%
6,583	7,382	2,801	4,563	534-4300	Utilities	4,700 3.00%
1,776	2,004	1,709	1,340	534-4400	Rentals & Leases	1,740 29.85%
1,028	1,038	686	1,031	534-4610	Maintenance Contracts	780 100.00%
283,615	277,198	274,926	248,000	534-4620	Vehicle Repair	248,000 0.00%
50	-	10	200	534-4630	Equipment Repair	200 0.00%
192	-	-	-	534-4645	Heating/Cooling Repairs	- 0.00%
369	813	35	900	534-4700	Printing & Binding	900 0.00%
192	312	748	440	534-5100	Office Supplies	800 81.82%
7,849	7,076	5,644	14,000	534-5200	Operating Supplies	14,000 0.00%
143,702	130,991	108,305	96,000	534-5204	Fuel & Oil	100,000 4.17%
3,311	2,869	2,700	2,970	534-5210	Uniform Expense	2,970 0.00%
598,642	625,137	593,848	620,850	534-5219	Landfill Fees - Commercial	633,155 1.98%
432,274	432,407	475,021	471,625	534-5220	Landfill Fees - Residential	480,988 1.99%
270,799	263,163	356,762	285,563	534-5222	Landfill Fees - Yard Waste	291,313 2.01%
31,605	31,268	31,456	31,750	534-5225	Sanitation Containers - Bulk	41,350 30.24%
10,005	15,629	(91)	14,400	534-5226	Sanitation Containers - Residential	14,400 0.00%
701	-	-	-	534-5231	Computer Hardware/Software	- 0.00%
345	107	151	600	534-5233	Tools	600 0.00%
2,158	2,363	3,494	3,690	534-5234	Safety Supplies/Equipment	3,690 0.00%
212	223	223	223	534-5400	Books, Dues & Publications	223 0.00%
\$ 1,798,389	\$ 1,802,890	\$ 1,861,434	\$ 1,802,782		Total Operating Expenditures	\$ 1,842,842 2.22%
					Capital Outlay:	
185,749	107,725	540,751	-	534-6404	Trucks	- 0.00%
\$ 185,749	\$ 107,725	\$ 540,751	\$ -		Total Capital Outlay	\$ - 0.00%
					Debt Service:	
-	-	37,048	38,467	517-7100	Principal Payments	
-	-	50,970	46,533	517-7200	2018 Rev Note - Field Offc Complex-yr 3 of 19	39,941 3.83%
\$ -	\$ -	\$ 88,018	\$ 85,000		2018 Rev Note - Field Offc Complex-yr 3 of 19	45,059 -3.17%
					Total Debt Service	\$ 85,000 0.00%
3,062,674	3,016,464	3,734,527	3,122,105		TOTAL EXPENSES	3,194,956 2.33%

SOLID WASTE

Share of City Budget
\$3,194,956,
5.7%



DESCRIPTION

Solid Waste is responsible for the collection and disposal of garbage and yard waste. Residential garbage is collected curbside once per week, residential yard waste is collected curbside once per week, and commercial dumpsters are emptied as scheduled based on business needs.

MISSION

Maintain a sanitary environment with regular collection of residential and commercial solid waste.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

	Actual		YTD thru 03/31		Budget	
	2017-18	2018-19	2019-20	2020-21	2020-21	2021-22
Promote Neighborhood Cleanups						
Household waste collections conducted	2	2	1	1	2	2

- ✓ Begin preparations to review, modify and issue Solid Waste Hauling Contract for 2022-23.
- ✓ Continue with cross training employees across all systems within Solid Waste to promote more flexibility.

FUTURE GOALS (FY23 & FY24)

- ✓ Continue to work with Fleet Operations on a schedule to replace aging and unreliable refuse equipment.
- ✓ Research and Develop informational materials to increase and promote diversion methods for both residential and commercial customers.

PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Implemented new Solid Waste rates over a 5 year period to provide financial stability in the fund.
- ✓ Revised both commercial and residential routes for efficiency.

403 SANITATION FUND - 1370 RECYCLING

Actual				Budget		
2017-18	2018-19	2019-20	2020-21 Adopted		2021-22 Adopted	% Change
				Personal Services:		
				<i>Number of Funded Employees (FTE's)</i>	1.00	
1.00	1.00	1.00	1.00	534-1200 Regular Salaries	43,922	7.56%
34,462	36,073	40,197	40,836	534-1201 Service Awards	100	-100.00%
-	-	108	-	534-1400 Salaries - Overtime	200	0.00%
12	42	1,324	200	534-1401 Salaries - Overtime Holiday Worked	1,920	0.00%
1,021	1,526	1,415	1,920	534-2100 FICA Taxes	2,274	3.82%
1,860	1,961	2,283	2,190	534-2101 Medicare	532	3.87%
435	459	534	512	534-2200 Retirement Contributions	-	-100.00%
21,717	20,723	18,917	17,360	534-2204 Retirement Contributions - DC Plan	2,196	0.00%
				534-2300 Dental, Life & Health Insurance	12,615	4.96%
9,601	10,507	11,071	12,019	534-2400 Worker's Compensation	3,258	4.33%
2,611	2,750	2,231	3,123	Total Personal Services	\$ 67,016	-14.26%
\$ 71,719	\$ 74,041	\$ 78,080	\$ 78,160			
				Operating Expenditures:		
-	-	-	100	534-3400 Other Services	100	0.00%
2,729	32,859	60,889	102,500	534-3421 TIP/Contamination Fees	102,500	0.00%
-	-	-	1,000	534-4000 Travel and Per Diem	1,000	0.00%
133	129	131	129	534-4100 Communication Services	137	0.00%
6,423	27,168	13,239	26,500	534-4620 Vehicle Repair	26,500	0.00%
-	-	-	3,250	534-4630 Equipment Repair	2,000	-38.46%
-	356	-	500	534-4700 Printing & Binding	500	0.00%
4,191	751	2,330	3,500	534-5200 Operating Supplies	3,500	0.00%
5,296	7,057	5,958	6,217	534-5204 Fuel & Oil	7,000	12.59%
380	150	150	165	534-5210 Uniform Expense	165	0.00%
12,597	-	-	10,595	534-5225 Sanitation Containers - Bulk	14,315	35.11%
1,750	-	-	6,500	534-5226 Sanitation Containers - Residential	6,500	0.00%
-	-	-	200	534-5233 Tools	200	0.00%
81	100	249	205	534-5234 Safety Supplies/Equipment	205	0.00%
150	150	150	150	534-5400 Books, Dues & Publications	150	0.00%
-	-	-	350	534-5500 Training	350	0.00%
\$ 33,730	\$ 68,720	\$ 83,096	\$ 161,861	Total Operating Expenditures	\$ 165,122	2.01%
105,450	142,761	161,176	240,021	TOTAL EXPENSES	232,138	-3.28%

CURBSIDE RECYCLING

Share of City Budget
\$232,138,
0.4%



DESCRIPTION

Residential single-stream recycling is collected once per week with a provided 95 gal. curbside automated cart. Commercial dumpsters are available for single-stream recycling.

MISSION

Reduce the waste stream deposited in landfills.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

	Actual				Budget	
	2017-18	2018-19	2019-20	YTD thru 03/31 2020-21	2020-21	2021-22
Promote Reduction of the Residential Waste Stream						
Single Stream Recycling Drop-Off Locations	0	0	1	0	0	0
Recycling Tonnage Collected	1392	1375	1056	725	1,450	1,500
Waste Stream Diverted from Landfills	67.0%	60.0%	44.0%	34.5%	16.0%	17.0%
Promote Reduction of the Commercial Waste Stream						
Recycling Tonnage Collected	639	668	303	303	550	600
Waste Stream Diverted from Landfills	22.3%	24.5%	17.0%	10.9%	5.0%	5.5%

- ✓ Begin preparations to work with ECUA on extending our current contract to accept the City's Single Stream Recycling.
- ✓ Continue promoting Commercial Recycling to expand diversion tonnages.

FUTURE GOALS (FY23 & FY24)

- ✓ Create and Deliver recycling infomercials through Facebook and Webpage for both commercial and residential customers for increased participation and diversion.
- ✓ Continue to work with ECUA on extending our current contract to accept Single Stream Recycling.

PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Continue with monitoring the stability of the recycling market for future growth.
- ✓ Issued Courtesy Notices and removed containers that continued to have contamination issues.

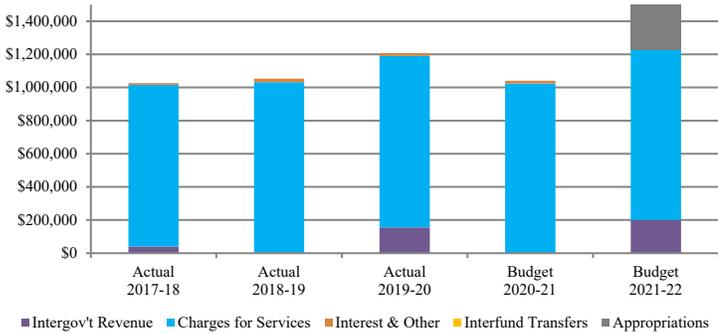
403 SANITATION FUND - 1500 NON-DEPARTMENTAL

Actual				Budget		
2017-18	2018-19	2019-20	2020-21 Adopted		2021-22 Adopted	% Change
25,513	435	-	1,500	534-1216	1,500	0.00%
(3,168)	-	8,100	-	534-1250	-	0.00%
(242)	-	619	-	534-2150	-	0.00%
\$ 22,103	\$ 435	\$ 8,719	\$ 1,500		\$ 1,500	0.00%
Personal Services:						
Final Leave Pay						
Compensated Absences						
FICA - Compensated Absences						
Total Personal Services						
Operating Expenditures:						
2,112	6,257	20,062	11,310	534-3100	11,310	100.00%
-	-	-	500	534-4911	500	0.00%
6,740	-	4,943	-	534-4924	-	0.00%
-	-	-	39,920	534-4995	45,321	13.53%
-	-	360	910	534-5231	910	0.00%
271,491	286,165	234,617	-	534-5900	-	0.00%
411	-	380	-	534-5910	-	0.00%
\$ 280,754	\$ 292,422	\$ 260,362	\$ 52,640		\$ 58,041	10.26%
Capital Outlay						
-	-	-	275,000	534-6404	240,000	-12.73%
\$ -	\$ -	\$ -	\$ 275,000		\$ 240,000	-12.73%
Other Financing Activity						
(207,246)	(207,246)	(540,751)	-	590-9900	-	0.00%
477,216	397,564	406,311	515,368	534-9901	524,504	1.77%
146,401	146,401	227,619	240,459	581-9102	262,556	9.19%
-	-	-	190,590	581-9999	-	-100.00%
\$ 623,617	\$ 543,965	\$ 633,930	\$ 946,417		\$ 787,060	-16.84%
\$ 926,474	\$ 836,822	\$ 903,011	\$ 1,275,557	TOTAL EXPENSES	\$ 1,086,601	-14.81%
20.00	20.00	20.00	20.00	Number of Funded Employees (FTE's)	20.00	0.00%
3,062,674	3,018,414	3,734,527	3,122,105	Solid Waste	3,194,956	2.33%
105,450	142,898	161,176	240,021	Recycling	232,138	-3.28%
926,474	836,822	903,011	1,275,557	Non-Departmental	1,086,601	-14.81%
(185,749)	(107,725)	(540,751)	-	Reclassification of Capital Outlay	-	0.00%
\$ 3,908,849	\$ 3,890,409	\$ 4,257,964	\$ 4,637,685	TOTAL FUND EXPENSES	\$ 4,513,696	-2.67%
\$ (82,118)	\$ (1,536)	\$ (256,733)	\$ -	NET REVENUE / (EXPENSE)	\$ (0)	0.00%

Stormwater Fund

The Stormwater Fund encompasses 3.27% of the City’s activities and services and accounts for stormwater management operations that are financed and operated in a manner similar to a private business – where the intent is that the cost (expenses, including depreciation) of providing the services be financed and recovered through user charges. This fund accounts for stormwater, storm drainage, and water quality initiatives.

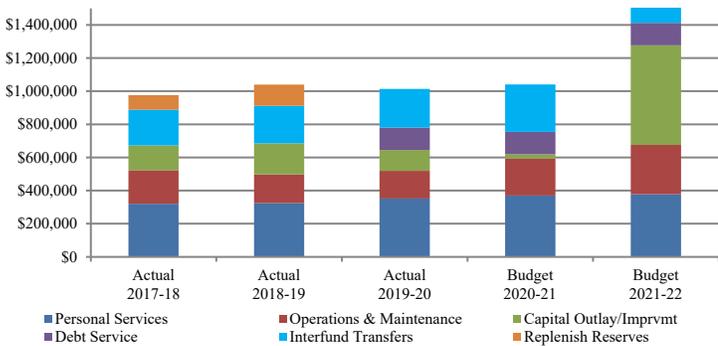
Revenue Highlights



	Budget 2021-22	\$ Change	% Change
Charges for Services	\$1,027,413	3,433	0.3%
Intergov't Revenue	200,000	200,000	100.0%
Interest, Other & Approp	498,835	481,835	96.59%
	<u>\$1,726,249</u>	<u>685,268</u>	<u>39.7%</u>

- A new five-year utility rate study was implemented on October 2020; for FY2021-22, Year 2 of the rate study will be implemented with no changes to the Stormwater User Fees. The implementation makes sure the required rates are in place to generate sufficient revenue to sustain renewal and replacement reserves and account for debt service requirements.

Expenditure Highlights



	Budget 2021-22	\$ Change	% Change
Personal Services	\$377,722	7,556	2.0%
Operations & Maintenance	298,102	75,419	25.3%
Capital Outlay/Imprvmt	600,900	575,000	95.7%
Debt Service	136,000	0	0.0%
Interfund Transfer	313,525	27,293	8.7%
Replenish Reserves	0	0	0.0%
	<u>\$1,726,249</u>	<u>685,268</u>	<u>39.7%</u>

Expenses shown on a cash basis, exclusive of reclassifications for the audited financial statements.

- The increase in Capital Outlay is due to CIPs for Stormwater Drainage Improvements on Cecelia Drive NW and for the Design of Regional Stormwater Management Facilities in the Mar Walt Drive Area and the CTP (both funded via State grants).
- The increase in Operation/Maintenance is primarily due to an increase in Professional Services.

405 STORMWATER FUND - REVENUES

Actual						Budget	
2017-18	2018-19	2019-20	2020-21 Adopted			2021-22 Adopted	% Change
553,707	585,090	585,811	590,352	1380-343-7001	Stormwater Management Fee - Residential	581,481	-1.50%
422,098	442,220	449,222	433,628	1380-343-7101	Stormwater Management Fee - Commercial	445,932	2.84%
\$ 975,805	\$ 1,027,310	\$ 1,035,033	\$ 1,023,980		Total Stormwater Operations	\$ 1,027,413	0.34%
				TOTAL CHARGES FOR SERVICES		\$ 1,027,413	0.34%
40,080	4,480	155,440	-	15XX-334-3600	State Grants	200,000	0.00%
\$ 40,080	\$ 4,480	\$ 155,440	\$ -		Total State Grants	\$ 200,000	0.00%
				TOTAL INTERGOVERNMENTAL REVENUE		\$ 200,000	0.00%
9,874	21,209	15,465	17,000	1500-361-1000	Interest Income	500	-97.06%
\$ 9,874	\$ 21,209	\$ 15,465	\$ 17,000		Total Interest Income	\$ 500	-97.06%
				TOTAL INTEREST & OTHER REVENUES		\$ 500	-97.06%
-	-	-	-	1600-389-9300	Appropriation from Net Assets	498,335	100.00%
\$ -	\$ -	\$ -	\$ -		Total Non-Operating Sources	\$ 498,335	100.00%
				TOTAL TRANSFERS IN		\$ 498,335	100.00%
				TOTAL FUND REVENUES		\$ 1,726,249	65.83%

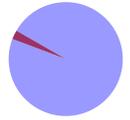
405 STORMWATER FUND - 1380 STORMWATER

Actual				Budget	
2017-18	2018-19	2019-20	2020-21 Adopted	2021-22 Adopted	% Change
6.00	6.00	6.00	6.00		
186,149	183,197	201,371	225,412	246,490	9.35%
-	-	408	-	-	0.00%
-	600	-	-	-	0.00%
1,153	1,021	4,471	1,000	1,000	0.00%
10,745	10,575	12,161	13,749	14,560	5.90%
2,513	2,473	2,844	3,215	3,405	5.92%
49,373	46,840	41,430	34,721	20,803	-40.09%
4,162	3,686	4,269	5,648	8,377	48.33%
29,054	29,763	40,693	62,327	60,969	-2.18%
16,491	19,244	14,488	23,594	21,617	-8.38%
\$ 299,640	\$ 297,399	\$ 322,135	\$ 369,665	\$ 377,221	2.04%
Personal Services:					
<i>Number of Funded Employees (FTE's)</i>					
Operating Expenditures:					
14,000	8,440	-	-	50,000	100.00%
-	-	-	-	680	100.00%
14,200	38,749	40,780	72,694	72,694	0.00%
-	-	-	602	602	0.00%
1,999	2,069	2,143	2,680	2,082	-22.30%
16	20	-	10	10	0.00%
1,343	1,046	316	7,318	7,538	3.00%
3,344	3,970	7,998	31,400	55,400	76.43%
6,613	13,143	8,822	10,415	10,415	0.00%
4,529	6,811	8,203	9,700	9,700	0.00%
11,618	33,719	1,330	30,375	29,695	-2.24%
34	45	81	300	300	0.00%
1,589	2,741	4,687	21,368	21,368	0.00%
13,910	13,386	12,259	12,500	12,875	3.00%
800	646	308	810	810	0.00%
2,588	1,356	4,014	2,790	3,551	27.28%
1,157	1,215	1,190	1,980	1,980	0.00%
201	1,630	3,557	5,500	5,500	0.00%
8,638	650	650	650	650	0.00%
-	1,409	-	1,650	1,920	16.36%
(56,867)	-	(10,777)	-	-	0.00%
(25,296)	-	(5,638)	-	-	0.00%
(11,990)	-	(2,363)	-	-	0.00%
\$ (7,574)	\$ 131,045	\$ 77,560	\$ 212,742	\$ 287,770	35.27%
Capital Outlay:					
60,006	4,336	5,285	-	-	0.00%
-	36,548	62,566	-	-	0.00%
\$ 60,006	\$ 40,884	\$ 67,851	\$ -	\$ -	0.00%
Capital Improvements Program:					
-	21,589	24,455	25,000	600,000	2300.00%
211,917	4,480	883,905	-	-	0.00%
40,080	-	-	-	-	0.00%
\$ 251,997	\$ 26,069	\$ 908,360	\$ 25,000	\$ 600,000	2300.00%
Debt Service					
-	-	59,277	61,548	63,905	3.83%
-	-	81,552	74,452	72,095	-3.17%
\$ -	\$ -	\$ 140,829	\$ 136,000	\$ 136,000	0.00%
\$ 604,070	\$ 495,397	\$ 1,516,735	\$ 743,407	\$ 1,400,991	88.46%

STORMWATER

Share of City Budget

\$1,400,991,
2.6%



DESCRIPTION

The Stormwater Division maintains 35 miles of storm drain, 11 retention ponds, and over 1,300 curb and surface inlets. Stormwater management helps to ensure the health and safety of citizens while meeting State and Federal regulations.

MISSION

Improve and preserve natural water quality, comply with existing and upcoming regulatory requirements, and improve operation and management of existing stormwater infrastructure.

CURRENT GOALS, OBJECTIVES, & METRICS (FY22)

	Actual				Budget	
	2017-18	2018-19	2019-20	YTD thru 03/31 2020-21	2020-21	2021-22
Improve Water Quality						
City Streets Swept at Least Once per Month	54%	27%	46%	14%	97%	97%
Cubic Yards of Debris Removed from Stormwater Separators	5	3	0	4	8	8
Improve Stormwater Infrastructure						
Linear Feet of New Stormwater Pipe Installed	585	0	0	0	0	0
Linear Feet of Stormwater Pipe Replaced	1070	28	1914	200	560	360
Stormwater Line System Replaced	49.00%	0.01%	0.87%	0.09%		
Ensure Capital Projects are Completed On-Time & Within Budget						
Capital Projects Completed On-Time	100%	100%	100%	Annual Measure	100%	100%
Capital Projects Completed Within Budget	100%	100%	100%	Annual Measure	100%	100%

- ✓ Implement water quality improvements.
- ✓ Sweep every City street at least once per month.
- ✓ Maintain the current amount of debris removed from stormwater separators through regular collection schedule.
- ✓ Replace failing corrugated metal pipe at various locations throughout the City.
- ✓ Provide Stormwater improvements as identified in the City's Stormwater Master Plan.

FUTURE GOALS (FY23 & FY24)

- ✓ Develop a 5- and 10-year CIP to replace all corrugated metal stormwater pipe throughout the City.
- ✓ Comply with federally-mandated National Pollutant Discharge Elimination System (NPDES) permit requirements.
- ✓ Pursue funding alternatives to complete major capital projects related to the stormwater system based on the completion of the Stormwater Master Plan, including SRF loans, bonds, and/or rate increases.

PRIOR YEAR ACCOMPLISHMENTS (FY21)

- ✓ Continuous maintenance of drainage ditches throughout the City.
- ✓ Completed Lake Earl maintenance dredge.
- ✓ Completed stormwater relocation project at 182 Beal Parkway NW.
- ✓ Completed the oyster reef living shoreline at Liza Jackson Park.

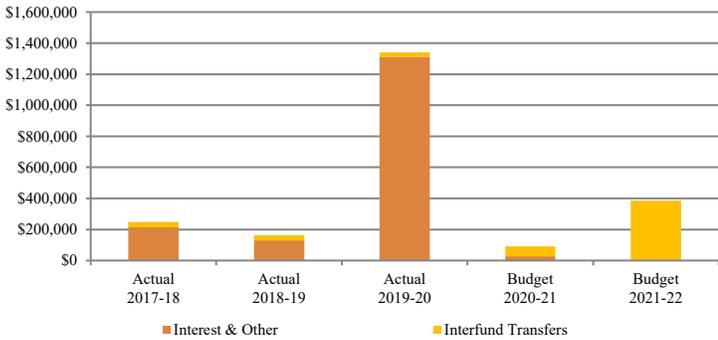
405 STORMWATER FUND - 1500 NON-DEPARTMENTAL

Actual				Budget			
2017-18	2018-19	2019-20	2020-21 Adopted		2021-22 Adopted	% Change	
-	-	-	500	538-1216	Final Leave Pay	500	0.00%
(1,750)	-	3,392	-	538-1250	Compensated Absences	-	0.00%
(133)	-	258	-	538-2150	FICA - Compensated Absences	-	0.00%
\$ (1,883)	\$ -	\$ 3,650	\$ 500		Total Personal Services	\$ 500	0.00%
Operating Expenditures:							
469	3,995	11,636	-	538-3100	Professional Services	-	0.00%
(25)	-	-	125	538-4911	Holiday Gift Certificates	125	0.00%
3,679	-	2,842	-	538-4924	Bad Debt Expense	-	0.00%
-	-	-	9,817	538-4995	Contingencies	9,817	0.00%
-	-	-	-	538-4999	Amortization	-	0.00%
-	-	720	-	538-5231	Computer Hardware/Software	390	0.00%
159,127	159,843	201,006	-	538-5900	Depreciation	-	0.00%
\$ 163,250	\$ 163,838	\$ 216,204	\$ 9,942		Total Operating Expenditures	\$ 10,332	3.92%
-	-	-	900	538-6420	Computer Hardware/Software	900	0.00%
\$ -	\$ -	\$ -	\$ 900		Total Capital Outlay	\$ 900	0.00%
Other Financing Activity							
(312,003)	(66,954)	(976,211)	-	590-9900	Reclassify Capital Outlay	-	0.00%
271,027	168,507	172,214	226,003	538-9901	Cost Allocation Reimbursement to General Fund	229,875	1.71%
58,251	58,251	60,816	60,228	581-9102	Transfer to General Fund - Franchise Fee	83,650	38.89%
\$ 17,275	\$ 159,804	\$ (743,181)	\$ 286,231		Total Other Financing Activity	\$ 313,525	9.54%
\$ 178,642	\$ 323,642	\$ (523,327)	\$ 297,573		TOTAL EXPENSES	\$ 325,257	9.30%
6.00	6.00	6.00	6.00		<i>Number of Funded Employees (FTE's)</i>	6.00	0.00%
352,073	448,860	1,516,735	743,407		Stormwater	1,400,991	88.46%
490,645	390,596	452,884	297,573		Non-Departmental	325,257	9.30%
(312,003)	(66,954)	(976,211)	-		<i>Reclassification of Capital Outlay</i>	-	0.00%
\$ 530,715	\$ 772,502	\$ 993,409	\$ 1,040,981		TOTAL FUND EXPENSES	\$ 1,726,249	65.83%
\$ (128,963)	\$ 146,589	\$ 212,531	\$ -		NET REVENUE / (EXPENSE)	\$ (0)	0.00%

Beal Memorial Cemetery Fund

The Beal Memorial Cemetery Perpetual Care Fund encompasses 0.07% of the City’s activities and services and accounts for a portion of revenues from lot, crypt, and niche sales that are being reserved for perpetual care. Cemetery operations are currently funded in the General Fund, but interest earnings on the reserves will be used for maintaining the cemetery once all spaces have been sold.

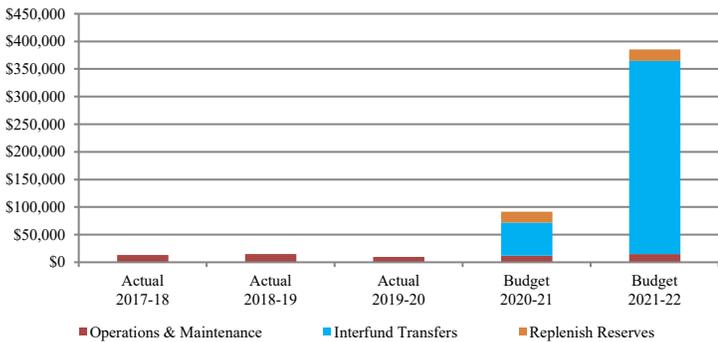
Revenue Highlights



	Budget <u>2021-22</u>	<u>\$ Change</u>	<u>% Change</u>
Interest & Other	300	(26,200)	(8,733.3)
Interfund Transfers In	<u>385,017</u>	<u>320,095</u>	<u>83.1%</u>
	\$385,317	293,895	76.3%

- Transfers In reflects the transfer of 20% of cemetery lot sales from the General Fund to fund perpetual care, as established by Ordinance 526.

Expenditure Highlights



	Budget <u>2021-22</u>	<u>\$ Change</u>	<u>% Change</u>
Operations & Maintenance	14,919	2,719	18.2%
Interfund Transfers	350,000	290,000	82.9%
Replenish Reserves	<u>20,398</u>	<u>1,176</u>	<u>5.8%</u>
	\$385,317	293,895	76.3%

- Operations & maintenance includes the annual investment portfolio management fee.
- The increase in interfund transfers is a result of adding new plots and new construction of a cemetery office building.

602 BEAL MEMORIAL CEMETERY CARE FUND

Actual						Budget	
2017-18	2018-19	2019-20	2020-21 Adopted			2021-22 Adopted	% Change
578	284	279	26,500	1500-361-1000	Interest Income	300	-98.87%
66,111	70,576	66,711	-	1500-361-2000	Dividend Income	-	0.00%
89,338	(337,562)	210,396	-	1500-361-3000	Unrealized Gain/(Loss)	-	0.00%
57,503	396,378	34,869	-	1500-361-4000	Realized Gain/(Loss)	-	0.00%
\$ 213,529	\$ 129,676	\$ 312,256	\$ 26,500		Total Interest Income	\$ 300	-98.87%
\$ 213,529	\$ 129,676	\$ 312,256	\$ 26,500		TOTAL INTEREST & OTHER REVENUES	\$ 300	-98.87%
34,031	32,070	28,676	40,983	2200-381-0100	Transfer from General Fund	35,017	-14.56%
\$ 34,031	\$ 32,070	\$ 28,676	\$ 40,983		Total Interfund Transfers	\$ 35,017	-14.56%
-	-	-	23,939	1600-389-9100	Appropriation from Fund Balance	350,000	100.00%
\$ -	\$ -	\$ -	\$ 23,939		Total Non-Operating Sources	\$ 350,000	0.00%
\$ 34,031	\$ 32,070	\$ 28,676	\$ 64,922		TOTAL TRANSFERS IN	\$ 385,017	493.05%
\$ 247,560	\$ 161,747	\$ 340,932	\$ 91,422		TOTAL FUND REVENUES	\$ 385,317	321.47%
					Operating Expenditures:		
13,376	15,168	9,877	12,200	2200-539-3100	Professional Services	14,919	22.29%
\$ 13,376	\$ 15,168	\$ 9,877	\$ 12,200		Total Operating Expenditures	\$ 14,919	0.00%
					Other Financing Activity:		
-	-	-	60,000	1600-581-9102	Transfer to General Fund	350,000	483.33%
-	-	-	19,222	1600-581-9920	Reserve for Future Cemetery Perpetual Care	20,398	6.12%
\$ -	\$ -	\$ -	\$ 79,222		Total Other Financing Activity	\$ 370,398	367.54%
\$ 13,376	\$ 15,168	\$ 9,877	\$ 91,422		TOTAL FUND EXPENSES	\$ 385,317	321.47%
\$ 234,184	\$ 146,579	\$ 331,056	\$ -		NET REVENUE / (EXPENSE)	\$ -	0.00%
299.53	301.15	310.52	312.64		<i>Number of Funded Employees (FTE's)</i>	317.13	1.44%
41,571,702	41,714,146	47,231,660	49,575,666		CITYWIDE REVENUES	52,861,351	6.63%
41,571,702	41,714,146	47,231,660	49,575,666		CITYWIDE EXPENSES	52,861,351	6.63%
\$ -	\$ -	\$ -	\$ -		NET CITYWIDE REVENUE / (EXPENSE)	\$ 0	0.00%



IT Replacement Program

The City's Information Technology Replacement Program (ITRP) is a planning and budgeting tool that serves as a guide for efficient and effective replacement of computers, laptops, tablets, and servers.

The FY 2020-21 budget is the sixth year of the schedule. Future years' funding requirements are identified, but are not authorized.

REPLACEMENT SCHEDULE

Desktop Computer	5 years
Office Laptop	5 years
Patrol Laptop	5 years
Tablet/IPAD	3 years
Server	5 years

Software will be upgraded in conjunction with hardware replacements. However, it is each division's responsibility to budget for the replacement of peripherals such as keyboards, monitors, and printers as needed.

Fund # - Dept # - Dept Name	Device	Model	OS	Purchased	Total	FY2022		FY2023		FY2024		FY2025		FY2026	
						SW22	HW22	SW23	HW23	SW24	HW24	SW25	HW25	SW26	HW26
001-0100-City Council	CCS1-10	Latitude 3490	Win 10 Pro	FY 2019	1										635
001-0100-City Council	CCS2-10	Latitude 3490	Win 10 Pro	FY 2019	1										635
001-0100-City Council	CCS3-10	Latitude 3490	Win 10 Pro	FY 2019	1										635
001-0100-City Council	CCS4-10	Latitude 3490	Win 10 Pro	FY 2019	1										635
001-0100-City Council	CCS5-10	Latitude 3490	Win 10 Pro	FY 2019	1										635
001-0100-City Council	CCS6-10	Latitude 3490	Win 10 Pro	FY 2019	1										635
001-0100-City Council	CCS7-10	Latitude 3490	Win 10 Pro	FY 2019	1										635
001-0100-City Council	CCSMayor-10	Latitude 3490	Win 10 Pro	FY 2019	1										635
001-0100-City Council	CCIQM2A-10	OptiPlex 3060	Win 10 Pro	FY 2019	1										910
001-0100-City Council	CCIQM2B-10	OptiPlex 3060	Win 10 Pro	FY 2019	1										910
001-0100-City Council	DRynearson10	OptiPlex 3060	Win 10 Pro	FY 2019	1										910
001-0200-City Manager	DRainer10-T Surface Pro 3 - PIO Not Replacing	3rd Gen	Win 8 Pro	FY 2015	1										
001-0200-City Manager	iPad - CM	3rd Gen	iOS8	FY 2012	1										
001-0200-City Manager	iPad - PIO	3rd Gen	iOS8	FY 2012	1										
001-0200-City Manager	Surface Pro 3 - CM Not Replacing	3rd Gen	Win 8 Pro	FY 2015	1										
001-0200-City Manager	MBeedie10	OptiPlex 3020	Win 10 Pro	FY 2021	1										910
001-0200-City Manager	CJones10	Optiplex 3070	Win 10 Pro	FY 2020	1								910		
001-0200-City Manager	DRainer10	Optiplex 3040	Win 10 Pro	FY 2021	1										910
001-0200-City Manager	CCTech10 (was FWBTVXP)	Optiplex 3040	Win 10 Pro	FY 2016	1										910
001-0300-Administrative Services	JDittmer10	OptiPlex 3040	Win 10 Pro	FY 2021	1										910
001-0300-Administrative Services	TFranxman10	Optiplex 3070	Win 10 Pro	FY 2020	1								910		
001-0300-Administrative Services	JHofstetter10	OptiPlex 3050	Win 10 Pro	FY 2017	1	0	910								
001-0300-Administrative Services	HRFront10	OptiPlex 3060	Win 10 Pro	FY 2019	1					0	910				
001-0300-Administrative Services	SOLDnettle10	OptiPlex 3060	Win 10 Pro	FY 2019	1					0	910				
001-0320-Information Technology	Wi-Fi Access Point Landing Park (never ordered in FY18, pending new project)	Aruba 134	Aruba OS	FY 2013	1		1000								
001-0320-Information Technology	Wi-Fi Access Point Landing Park (never ordered in FY18, pending new project)	Aruba 134	Aruba OS	FY 2013	1		1000								
001-0320-Information Technology	Wi-Fi Access Point City Hall - City Clerk	Aruba IAP-305	Aruba OS	FY 2019	1										580
001-0320-Information Technology	Wi-Fi Access Point City Hall - Finance	Aruba IAP-305	Aruba OS	FY 2019	1										580
001-0320-Information Technology	Wi-Fi Access Point City Hall - IT	Aruba IAP-305	Aruba OS	FY 2019	1										580
001-0320-Information Technology	Wi-Fi Access Point City Hall Annex	Aruba IAP-305	Aruba OS	FY 2019	1										580
001-0320-Information Technology	Wi-Fi Access Point Council Chambers	Aruba IAP-305	Aruba OS	FY 2019	1										580
001-0320-Information Technology	Wi-Fi Access Point Field Office Complex, Bldg A	Aruba IAP-305	Aruba OS	FY 2019	1										580
001-0320-Information Technology	Wi-Fi Access Point Field Office Complex, Bldg A	Aruba IAP-305	Aruba OS	FY 2019	1										580
001-0320-Information Technology	Wi-Fi Access Point Field Office Complex, Bldg A	Aruba IAP-305	Aruba OS	FY 2019	1										580
001-0320-Information Technology	Wi-Fi Access Point Field Office Complex, Bldg A	Aruba IAP-305	Aruba OS	FY 2019	1										580
001-0320-Information Technology	Wi-Fi Access Point Field Office Complex, Bldg A	Aruba IAP-305	Aruba OS	FY 2019	1										580
001-0320-Information Technology	Wi-Fi Access Point Field Office Complex, Bldg A	Aruba IAP-305	Aruba OS	FY 2019	1										580
001-0320-Information Technology	Wi-Fi Access Point Field Office Complex, Bldg A	Aruba IAP-305	Aruba OS	FY 2019	1										580
001-0320-Information Technology	Wi-Fi Access Point Field Office Complex, Bldg A	Aruba IAP-305	Aruba OS	FY 2019	1										580
001-0320-Information Technology	Wi-Fi Access Point Field Office Complex, Bldg A	Aruba IAP-305	Aruba OS	FY 2019	1										580
001-0320-Information Technology	Wi-Fi Access Point Field Office Complex, Bldg A	Aruba IAP-305	Aruba OS	FY 2019	1										580
001-0320-Information Technology	Wi-Fi Access Point Field Office Complex, Bldg A	Aruba IAP-305	Aruba OS	FY 2019	1										580
001-0320-Information Technology	Wi-Fi Access Point Fire Dept. 6 AP1	Aruba IAP-305	Aruba OS	FY 2019	1										580

001-0320-Information Technology	Wi-Fi Access Point Fire Dept. 6 AP2	Aruba IAP-305	Aruba OS	FY 2019	1		580
001-0320-Information Technology	Wi-Fi Access Point Fire Dept. 6 AP3	Aruba IAP-305	Aruba OS	FY 2019	1		580
001-0320-Information Technology	Wi-Fi Access Point Fire Dept. 7 AP1	Aruba IAP-305	Aruba OS	FY 2019	1		580
001-0320-Information Technology	Wi-Fi Access Point Golf Club	Aruba IAP-305	Aruba OS	FY 2019	1		580
001-0320-Information Technology	Wi-Fi Access Point Museum	Aruba IAP-305	Aruba OS	FY 2019	1		580
001-0320-Information Technology	Wi-Fi Access Point Police - 1	Aruba IAP-305	Aruba OS	FY 2019	1		580
001-0320-Information Technology	Wi-Fi Access Point Police - 2	Aruba IAP-305	Aruba OS	FY 2019	1		580
001-0320-Information Technology	Wi-Fi Access Point Police - 3	Aruba IAP-305	Aruba OS	FY 2019	1		580
001-0320-Information Technology	Wi-Fi Access Point Police - 4	Aruba IAP-305	Aruba OS	FY 2019	1		580
001-0320-Information Technology	Wi-Fi Access Point Recreation Center - 1	Aruba IAP-305	Aruba OS	FY 2019	1		580
001-0320-Information Technology	Wi-Fi Access Point Recreation Center - 2	Aruba IAP-305	Aruba OS	FY 2019	1		580
001-0320-Information Technology	Wi-Fi Access Point Recreation Center - 3	Aruba IAP-305	Aruba OS	FY 2019	1		580
001-0320-Information Technology	Wi-Fi Access Point Recreation Center - 4	Aruba IAP-305	Aruba OS	FY 2019	1		580
001-0320-Information Technology	Wi-Fi Access Point Recreation Center - 5	Aruba IAP-305	Aruba OS	FY 2019	1		580
001-0320-Information Technology	Wi-Fi Access Point Field Office Complex, Bldg B	Aruba IAP-375	Aruba OS	FY 2020	1		750
001-0320-Information Technology	Wi-Fi Access Point Field Office Complex, Bldg B	Aruba IAP-375	Aruba OS	FY 2020	1		750
001-0320-Information Technology	Network Switch City Hall (Ring Switch)	HPE Aruba 3810M 48 Port (JL074A)	Aruba OS	FY 2020	1		4500
001-0320-Information Technology	Network Switch City Hall (Overflow)	HPE Aruba 2930F 48 Port (JL256A)	Aruba OS	FY 2020	1		2900
001-0320-Information Technology	Network Switch City Hall Annex (Overflow)	HPE Aruba 2930F 48 Port (JL256A)	Aruba OS	FY 2020	1		2900
001-0320-Information Technology	Network Switch Library	HP Aruba 3810M 24 Port (JL073A)	Aruba OS	FY 2020	1		2500
001-0320-Information Technology	Network Switch 24PT Cisco Switch Library (Received from OBCC on 3-29-18)	3560 24 pt Catalyst	Cisco	FY 2018	1		
001-0320-Information Technology	Network Switch 48PT Cisco Switch Library (Received from OBCC on 3-29-18)	3560 48 pt Catalyst	Cisco	FY 2018	1		
001-0320-Information Technology	Network Switch Police Dept. 1st Floor	HPE Aruba 3810M 48 Port (JL074A)	Aruba OS	FY 2020	1		4500
001-0320-Information Technology	Network Switch Police Dept. 1st Floor	HPE Aruba 2930F 24 Port (JL255A)	Aruba OS	FY 2020	1		1700
001-0320-Information Technology	Network Switch Police Dept. 1st floor	HPE Aruba 2930F 24 Port (JL255A)	Aruba OS	FY 2020	1		1700
001-0320-Information Technology	Network Switch Police Dept. 1st floor	HPE Aruba 2930F 24 Port (JL255A)	Aruba OS	FY 2020	1		1700
001-0320-Information Technology	Network Switch Police Dept. 2nd floor	HPE Aruba 2930F 48 Port (JL256A)	Aruba OS	FY 2020	1		2900
001-0320-Information Technology	Network Switch Virtual Server Infrastructure, Switch 1 of 2	Dell EMC Switch S4128T-ON		FY 2020	1		7400
001-0320-Information Technology	Network Switch Virtual Server Infrastructure, Switch 2 of 2	Dell EMC Switch S4128T-ON		FY 2020	1		7400
001-0320-Information Technology	Network Switch Fire Station 6	HPE Aruba 2930F 24 Port (JL255A)	Aruba OS	FY 2020	1		1700
001-0320-Information Technology	Network Switch Field Office Complex, Bldg A	HPE Aruba 2930F 48 Port (JL256A)	Aruba OS	FY 2020	1		2900
001-0320-Information Technology	Network Switch Field Office Complex, Bldg A	HPE Aruba 2930F 48 Port (JL256A)	Aruba OS	FY 2020	1		2900
001-0320-Information Technology	Network Switch Field Office Complex, Bldg A	HPE Aruba 2930F 48 Port (JL256A)	Aruba OS	FY 2020	1		2900
001-0320-Information Technology	Network Switch Field Office Complex, Bldg A	HPE Aruba 2930F 48 Port (JL256A)	Aruba OS	FY 2020	1		2900
001-0320-Information Technology	Network Switch Field Office Complex, Bldg A	HPE Aruba 2930F 48 Port (JL256A)	Aruba OS	FY 2020	1		2900
001-0320-Information Technology	Network Switch Field Office Complex, Bldg A	HPE Aruba 2930F 48 Port (JL256A)	Aruba OS	FY 2020	1		2900
001-0320-Information Technology	Network Switch Field Office Complex, Bldg A	HPE Aruba 2930F 48 Port (JL256A)	Aruba OS	FY 2020	1		2900
001-0320-Information Technology	Network Switch Field Office Complex, Bldg A	HPE Aruba 2930F 24 Port (JL255A)	Aruba OS	FY 2020	1		1700
001-0320-Information Technology	Network Switch Field Office Complex, Bldg B	HPE Aruba 2540 24 Port (JL356A)	Aruba OS	FY 2020	1		1400
001-0320-Information Technology	Network Switch Fire Station 7	HP Aruba 3810M 24 Port (JL073A)	Aruba OS	FY 2020	1		2500
001-0320-Information Technology	Network Switch Golf Club Main Building	HP Aruba 3810M 24 Port (JL073A)	Aruba OS	FY 2020	1		2500
001-0320-Information Technology	Network Switch Recreation Center	HPE Aruba 3810M 48 Port (JL074A)	Aruba OS	FY 2020	1		4500
001-0320-Information Technology	Network Firewall Police Dept. 1st Floor - ASA	Fortigate 100E		FY 2020	1		2600
001-0320-Information Technology	Network Firewall Beal Memorial Cemetery - ASA	Fortigate 60E		FY 2020	1		850
001-0320-Information Technology	Network Firewall Museum - ASA	Fortigate 60E		FY 2020	1		850
001-0320-Information Technology	Network Firewall Landing Park (never purchased in FY18, pending new project)	Cisco 881		FY 2013	1	750	
001-0320-Information Technology	Network Storage Virtual Server Infrastructure Storage Array	SCv3020		FY 2020	1		31000

001-0320-Information Technology	Server - FWB-OSSIU-N	R310	Server 2008 R2	1/1/2008	1				
001-0320-Information Technology	Server - Virtual Server Host 1	R640	VMWare	FY 2020	1			25000	
001-0320-Information Technology	Server - Virtual Server Host 2	R640	VMWare	FY 2020	1			25000	
001-0320-Information Technology	Server - Virtual Server Host 3	R640	VMWare	FY 2020	1			25000	
001-0320-Information Technology	Server - FWB-GISSRV	R710	Server 2008 R2	FY 2017	1	7200			
001-0320-Information Technology	Server - FWBGISW	R710	Server 2008 R2	FY 2017	1	11000			
001-0320-Information Technology	Server - FWB-OSSIC	R710	Server 2008 R2	11/1/2010	1				
001-0320-Information Technology	Server - FWB-OSSIR	R710	Server 2008 R2	11/1/2010	1				
001-0320-Information Technology	Server - FWBGIS	R720	Server 2008 R2	FY 2013	1		6000		
001-0320-Information Technology	iPad Pro - IT Manager	iPad Pro (10.5-inch)	iOS 12	FY 2018	1			900	
001-0320-Information Technology	RSchumann10	OptiPlex 3050	Win 10 Pro	FY 2017	1	995			
001-0320-Information Technology	RSchumann10-L	Latitude 5580	Win 10 Pro	FY 2018	1		1500		
001-0320-Information Technology	PSmith10	OptiPlex 3070	Win 10 Pro	FY 2020	1			290	910
001-0320-Information Technology	PSmith10-L	XPS 13 7390	Win 10 Pro	FY 2020	1			0	1500
001-0320-Information Technology	JBroadus10	OptiPlex 5080	Win 10 Pro	FY 2021	1				0 995
001-0320-Information Technology	JBroadus10-L	Latitude 5480	Win 10 Pro	FY 2017	1	0	1500		
001-0320-Information Technology	JRoche10	OptiPlex 3050	Win 10 Pro	FY 2017	1		995		
001-0320-Information Technology	JRoche10-L	XPS 13 7390	Win 10 Pro	FY 2020	1			0	1500
001-0320-Information Technology	Firewall Sewer Plant - ASA	ASA5505	ASA: 8.2(5)	FY 2008	1				
001-0320-Information Technology	Server - Coban retiring 1-18 taser implementation	Custom	Server 2008 R2	5/29/2009	1				
001-0320-Information Technology	Server - FWB-TEST	Custom	Server 2008 R2	1/1/2010	1				
001-0320-Information Technology	SWilson8 (used for PD TAW reports / not on cycle / will use hand me down)	Optiplex 3050	Win 10 Pro	FY 2016	1				
001-0320-Information Technology	Server - FWB-Exchange (Replaced with Office 365)	R710	Server 2008 R2	8/23/2011	1				
001-0320-Information Technology	Server - FWB-Kronos (Consolidated to new server infrastructure FY20 via half-cent tax funds)	R710	Server 2008 R2	FY 2020	1				
001-0320-Information Technology	Server - FWB-Prox-DMZ (Consolidated to new server infrastructure FY20 via half-cent tax funds)	R710	ProxmoxVE	FY 2011	1				
001-0320-Information Technology	Server - FWB-VM (Consolidated to new server infrastructure FY20 via half-cent tax funds)	R710	Server 2008 R2	4/17/2012	1				
001-0320-Information Technology	Server - PD-VMWare (Consolidated to new server infrastructure FY20 via half-cent tax funds)	R710	VMWare	FY 2012	1				
001-0320-Information Technology	Server - FWB-Main (Consolidated to new server infrastructure FY20 via half-cent tax funds)	R720	Server 2008 R2	FY 2014	1				
001-0320-Information Technology	Server - IBS	T310	Server 2003	12/17/2010	1				
001-0320-Information Technology	Network Switch Engineering Field Office / dept consolidated to the new FOC	WS-C2960-24LC-S	IOS: 12.2(58)SE1	FY 2012	1				
001-0320-Information Technology	City Garage - Switch	WS-C2960C-12PC-L	IOS: 15.0(2)SE	FY 2012	1				
001-0320-Information Technology	Network Switch Sanitation Building / dept consolidated to the new FOC	WS-C2960C-12PC-L	IOS: 15.0(2)SE	FY 2012	1				
001-0320-Information Technology	Network Switch Recreation Center	WS-C2960X-48LPD-L		FY 2015	1				
001-0320-Information Technology	Network Switch City Warehouse / dept consolidated to the new FOC	WS-C3560G-24TS-E		FY 2011	1				
001-0320-Information Technology	Network Switch Service Maintenance / dept consolidated to the new FOC	WS-C3560V2-24TS-E	IOS: 12.2(58)SE2	FY 2011	1				
001-0320-Information Technology	iPad - City Clerk - WENT TO IT	4th Gen	iOS8	2013-03	1				
001-0320-Information Technology	Cisco Wireless Controller (PD1st Floor, not replacing)	AIR-CT2504-K9		FY 2015	1				
001-0400-City Clerk	KBarnes10	OptiPlex 3060	Win 10 Pro	FY 2019	1			910	
001-0400-City Clerk	LVanEtten10	OptiPlex 3050	Win 10 Pro	FY 2017	1	910			
001-0400-City Clerk	Laserfiche10	OptiPlex 3050	Win 10 Pro	FY 2017	1	910			
001-0400-City Clerk	IQM2 Encoder	Optiplex 5080	Win 10 Pro	FY 2021	1				1000
001-0400-City Clerk	Surface Pro 3 - City Clerk Not being replaced	3rd Gen	Win 8 Pro	FY 2015	1				
001-0500-Finance	JLacayo10	OptiPlex 3040	Win 10 Pro	FY 2016	1	910			
001-0500-Finance	JLacayo10-L	Latitude 3470	Win 10 Pro	FY 2016	1	1200			
001-0500-Finance	MSchumacher10	OptiPlex 3060	Win 10 Pro	FY 2019	1		0	910	
001-0500-Finance	CGodwin10	OptiPlex 3050	Win 10 Pro	FY 2017	1	910			

001-0500-Finance	JPTaylor10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910		
001-0500-Finance	KBlatz10	OptiPlex 3070	Win 10 Pro	FY 2020	1				0	910	
001-0500-Finance	PDurham10	OptiPlex 3040	Win 10 Pro	FY 2021	1					0	910
001-0500-Finance	Postage8	OptiPlex 3020	Win 10 Pro	FY 2020	1				0	910	
001-0500-Finance	MSchumacher10-L (not on cycle, will use hand-me-downs)	Latitude E6420	Win 10 Pro	FY 2012	1						
001-0500-Finance	iPad - Finance Director Not Being Replaced	3rd Gen	iOS6	2012-10	1						
001-0500-Finance	Surface Pro 3 - Finance Director Not being replaced	3rd Gen	Win 8 Pro	FY 2015	1						
001-0500-Finance	BFerris10	OptiPlex 7060	Win 10 Pro	FY 2019	1			0	910		
001-0530-Purchasing	GScott10	OptiPlex 3080	Win 10 Pro	FY 2021	1					0	910
001-0530-Purchasing	JHunt10	OptiPlex 3080	Win 10 Pro	FY 2021	1					290	910
001-0530-Purchasing	GImperial10	OptiPlex 3050	Win 10 Pro	FY 2017	1	290	910				
001-0530-Purchasing	GScott10-L (not on cycle / will take a hand me down)	Latitude E6520	Win 10 Pro	FY 2011	1						
001-0800-Police	PD1008	Latitude E6420	Win 10 Pro	FY 2012	1	0	2400				
001-0800-Police	PD1011	Latitude E6420	Win 7 Pro	FY 2012	1	0	2400				
001-0800-Police	PD1015	Latitude E6440	Win 7 Pro	FY 2016	1	0	2400				
001-0800-Police	PD1018	Latitude E6440	Win 7 Pro	FY 2016	1	0	2400				
001-0800-Police	PD1021	Latitude E6440	Win 7 Pro	FY 2016	1	0	2400				
001-0800-Police	PD1023	Latitude E6440	Win 7 Pro	FY 2016	1	0	2400				
001-0800-Police	PD1025	Latitude E6420	Win 7 Pro	FY 2012	1	0	2400				
001-0800-Police	PD1034	Latitude 5414 Rugged	Win 10 Pro	FY 2018	1			0	2400		
001-0800-Police	PD1035	Latitude 5414 Rugged	Win 10 Pro	FY 2018	1			0	2400		
001-0800-Police	PD1036	Latitude 5414 Rugged	Win 10 Pro	FY 2018	1			0	2400		
001-0800-Police	PD1037	Latitude 5414 Rugged	Win 10 Pro	FY 2018	1			0	2400		
001-0800-Police	PD1038	Latitude 5414 Rugged	Win 10 Pro	FY 2018	1			0	2400		
001-0800-Police	PD1039	Latitude 5414 Rugged	Win 10 Pro	FY 2018	1			0	2400		
001-0800-Police	PD1040	Latitude 5414 Rugged	Win 10 Pro	FY 2018	1			0	2400		
001-0800-Police	PD1041	Latitude 5414 Rugged	Win 10 Pro	FY 2019	1			0	2400		
001-0800-Police	PD1042	Latitude 5414 Rugged	Win 10 Pro	FY 2019	1			0	2400		
001-0800-Police	PD1043	Latitude 5414 Rugged	Win 10 Pro	FY 2019	1			0	2400		
001-0800-Police	PD1044	Latitude 5414 Rugged	Win 10 Pro	FY 2019	1			0	2400		
001-0800-Police	PD1045	Latitude 5414 Rugged	Win 10 Pro	FY 2019	1			0	2400		
001-0800-Police	PD1046	Latitude 5414 Rugged	Win 10 Pro	FY 2019	1			0	2400		
001-0800-Police	PD1047	Latitude 5414 Rugged	Win 10 Pro	FY 2019	1			0	2400		
001-0800-Police	PD1048	Latitude 5424 Rugged	Win 10 Pro	FY 2020	1				0	2400	
001-0800-Police	PD1049	Latitude 5424 Rugged	Win 10 Pro	FY 2020	1				0	2400	
001-0800-Police	PD1050 (aka PD2641)	Latitude 5424 Rugged	Win 10 Pro	FY 2020	1				0	2400	
001-0800-Police	PD1051 (aka PD2627)	Latitude 5424 Rugged	Win 10 Pro	FY 2020	1				0	2400	
001-0800-Police	PD1053	Latitude 5424 Rugged	Win 10 Pro	FY 2020	1				0	2400	
001-0800-Police	PD1054	Latitude 5424 Rugged	Win 10 Pro	FY 2020	1				0	2400	
001-0800-Police	PD1055	Latitude 5424 Rugged	Win 10 Pro	FY 2020	1				0	2400	
001-0800-Police	PD1056	Latitude 5424 Rugged	Win 10 Pro	FY 2021	1					0	2400
001-0800-Police	PD1057	Latitude 5424 Rugged	Win 10 Pro	FY 2021	1					0	2400
001-0800-Police	PD1058	Latitude 5424 Rugged	Win 10 Pro	FY 2021	1					0	2400
001-0800-Police	PD1059	Latitude 5424 Rugged	Win 10 Pro	FY 2021	1					0	2400
001-0800-Police	PD1060	Latitude 5424 Rugged	Win 10 Pro	FY 2021	1					0	2400
001-0800-Police	PD1061	Latitude 5424 Rugged	Win 10 Pro	FY 2021	1					0	2400

001-0800-Police	PD1062	Latitude 5424 Rugged	Win 10 Pro	FY 2021	1				0	2400
001-0800-Police	Coban8-FTO	OptiPlex 3020	Win 8.1 Pro	FY 2015	1			0	910	
001-0800-Police	PDFTO7 Not Deployed 1-11-18	OptiPlex 3040	Win 7 Pro	FY 2016	1					
001-0800-Police	EBoucher10	OptiPlex 3050	Win 10 Pro	FY 2017	1	0	910			
001-0800-Police	JailE10	OptiPlex 3050	Win 10 Pro	FY 2017	1	0	910			
001-0800-Police	JRoss10	OptiPlex 3050	Win 10 Pro	FY 2017	1	0	910			
001-0800-Police	JTurner10	OptiPlex 3050	Win 10 Pro	FY 2017	1	0	910			
001-0800-Police	KStalls10	OptiPlex 3020	Win 10 Pro	FY 2015	1	0	910			
001-0800-Police	LOblak10	OptiPlex 3050	Win 10 Pro	FY 2017	1	0	910			
001-0800-Police	MHayse10	OptiPlex 3020	Win 10 Pro	FY 2017	1	0	910			
001-0800-Police	PD-Chief10	OptiPlex 3050	Win 10 Pro	FY 2017	1	0	910			
001-0800-Police	PD-Corp2-10	OptiPlex 3050	Win 10 Pro	FY 2017	1	0	910			
001-0800-Police	PMooney10	OptiPlex 3050	Win 10 Pro	FY 2017	1	0	910			
001-0800-Police	RChisholm10	OptiPlex 3050	Win 10 Pro	FY 2017	1	0	910			
001-0800-Police	RPTRoomN10	OptiPlex 3050	Win 10 Pro	FY 2017	1	0	910			
001-0800-Police	SMarlow10	OptiPlex 3050	Win 10 Pro	FY 2017	1	0	910			
001-0800-Police	BChapin10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
001-0800-Police	CHunt10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
001-0800-Police	CRPolice10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
001-0800-Police	DGreen10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
001-0800-Police	CPettis10 (was DRosenburg10)	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
001-0800-Police	HMurphy10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
001-0800-Police	JailW10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
001-0800-Police	JMartin10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
001-0800-Police	KWasson10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
001-0800-Police	MHorgan10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
001-0800-Police	PD-Corp1-10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
001-0800-Police	PDDispatchN-10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
001-0800-Police	PDDispatchS-10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
001-0800-Police	SMercier10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
001-0800-Police	THarmon10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
001-0800-Police	THart10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
001-0800-Police	TZbikowski10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
001-0800-Police	CGalindo10new	OptiPlex 3070	Win 10 Pro	FY 2020	1			0	910	
001-0800-Police	JKompoltowicz10	OptiPlex 3070	Win 10 Pro	FY 2020	1			0	910	
001-0800-Police	PDSCVideo10	OptiPlex 3070	Win 10 Pro	FY 2020	1			0	910	
001-0800-Police	RUOK10	OptiPlex 3070	Win 10 Pro	FY 2020	1			0	910	
001-0800-Police	DRosenburg10 (was CPettis10)	OptiPlex 3040	Win 10 Pro	FY 2021	1			0	910	
001-0800-Police	ESantiago10	OptiPlex 3040	Win 7 Pro	FY 2021	1			0	910	
001-0800-Police	GGaravito10	OptiPlex 3040	Win 10 Pro	FY 2021	1					910
001-0800-Police	MHolt10	OptiPlex 3040	Win 10 Pro	FY 2021	1					910
001-0800-Police	KMcCaughey10	OptiPlex 3040	Win 10 Pro	FY 2021	1			290		910
001-0800-Police	KStanley10	OptiPlex 3020	Win 10 Pro	FY 2021	1					910
001-0800-Police	PDChief10-L	Latitude 3470	Win 10 Pro	FY 2021	1					1200
001-0800-Police	PDDispatch10	Intel NUC D33217CK	Win 10 Pro	FY 2021	1					910
001-0800-Police	PDEvidence10 (Third PC Crime Lab)	OptiPlex 3040	Win 10 Pro	FY 2021	1					910

001-0800-Police	PWest10	OptiPlex 3020	Win 10 Pro	FY 2021	1				0	910
001-0800-Police	RecordsShared10	OptiPlex 3020	Win 10 Pro	FY 2021	1				0	910
001-0800-Police	RPTRoom510	Optiplex 3040	Win 10 Pro	FY 2021	1				0	910
001-0800-Police	TJames10	Optiplex 3040	Win 7 Pro	FY 2021	1				0	910
001-0800-Police	ZRandolph10	OptiPlex 3020	Win 8.1 Pro	FY 2021	1				0	910
001-0800-Police	FCIC Machine for Cad North (originally purchased for Swilson Comm's prj needed it)	Optiplex 7050	Win 7 Pro	FY 2021	1					910
001-0800-Police	PD Spare01 (was PinesTee7) not on cycle / will take hand me down	Latitude E6430	Win 10 Pro	FY 2013	1					
001-0800-Police	PD Spare02 (was OaksTee7) not on cycle / will take hand me down	Latitude E6430	Win 10 Pro	FY 2013	1					
001-0800-Police	PDChiefCR10 (was PD1011) / not on cycle / will take hand me down	Latitude E6440	Win 10 Pro	FY 2016	1					
001-0800-Police	PD Training Laptop / not on cycle / will take hand me down	Lenovo	Win XP Pro	FY 2018	1					
001-0800-Police	PD2026 / not on cycle / will take hand me down	Inspiron 5421	Win 10 Pro	FY 2014	1					
001-0800-Police	iPad - Chief Not being replaced	2nd Gen	iOS6	FY 2012	1					
001-0800-Police	Surface Pro 3 - Tracy Hart Not being replaced	3rd Gen	Win 8.1 Pro	FY 2015	1					
001-0800-Police	Dell Venue Pro 11	T07G	Win 8.1 Pro	FY 2015	1					
001-0900-Fire	Apple iPad 9.7 32 GB - Battalion Chief	iPad 9.7 Space Gray	iOS 13	FY 2019	1	390			390	
001-0900-Fire	Apple iPad 9.7 32 GB - Engine 6	iPad 9.7 Space Gray	iOS 13	FY 2019	1	390			390	
001-0900-Fire	Apple iPad 9.7 32 GB - Engine 7	iPad 9.7 Space Gray	iOS 13	FY 2019	1	390			390	
001-0900-Fire	Apple iPad 9.7 32 GB - Fire Chief	iPad 9.7 Space Gray	iOS 13	FY 2019	1	390			390	
001-0900-Fire	Apple iPad 9.7 32 GB - Rescue 6	iPad 9.7 Space Gray	iOS 13	FY 2019	1	390			390	
001-0900-Fire	Apple iPad 9.7 32 GB - Truck 6	iPad 9.7 Space Gray	iOS 13	FY 2019	1	390			390	
001-0900-Fire	FD-SEMS	Latitude E6430	Win 7 Pro	FY 2013	1	0	1200			
001-0900-Fire	ARoom6N	Optiplex 3040	Win 7 Pro	FY 2021	1				0	910
001-0900-Fire	FD7Front10	OptiPlex 3040	Win 10 Pro	FY 2021	1				0	910
001-0900-Fire	MJohnson7	Optiplex 3040	Win 7 Pro	FY 2021	1					
001-0900-Fire	FD6Captain10	OptiPlex 3050	Win 10 Pro	FY 2017	1	0	910			
001-0900-Fire	GGuarin10	OptiPlex 3050	Win 10 Pro	FY 2017	1	0	910			
001-0900-Fire	ARoom6W10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
001-0900-Fire	Battalion10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
001-0900-Fire	FD6Captain10-2	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
001-0900-Fire	FD7-ARoom10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
001-0900-Fire	KPerkins10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
001-0900-Fire	LCalabro10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
001-0900-Fire	DStewart10/Intern (not on cycle / will take any hand me down) / was TCorcoran10	OptiPlex 3070	Win 10 Pro	FY 2020						
001-0900-Fire	FD6Training10 (not on cycle / will take any hand me down)	OptiPlex 3010	Win 10 Pro	FY 2012	1					
001-0900-Fire	NSutrick10-L (not on cycle / will take any hand me down)	Latitude E5440	Win 10 Pro	FY 2015	1					
001-0900-Fire	iPad - Chief	3rd Gen	iOS6	FY 2013	1					
001-0900-Fire	iPad - Leann Calbro	3rd Gen	iOS6	FY 2013	1					
001-0900-Fire	Surface Pro 3 - Fire Chief	3rd Gen	Win 8 Pro	FY 2015	1					
001-0900-Fire	FDTAB1 Provided spare laptop until we purchase New 1-11-18	XPS 12	Win 8	FY 2013	1					
001-0900-Fire	FDTAB2	XPS 12	Win 8	FY 2013	1					
001-1000-Recreation	ABradley10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
001-1000-Recreation	JPeters10	OptiPlex 3060	Win 10 Pro	FY 2019	1			290	910	
001-1000-Recreation	RCFront1-10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
001-1000-Recreation	VGardner10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
001-1000-Recreation	WRiggs10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
001-1000-Recreation	BCarmichael10	OptiPlex 3070	Win 10 Pro	FY 2020	1			0	910	

001-1000-Recreation	PSherman10	OptiPlex 3070	Win 10 Pro	FY 2020	1			0	910
001-1000-Recreation	RCFront2-10	OptiPlex 3070	Win 10 Pro	FY 2020	1			0	910
001-1000-Recreation	Recreation10-L	Latitude 3410	Win 10 Pro	FY 2020	1			0	1200
001-1000-Recreation	TCorcoran10	OptiPlex 3070	Win 10 Pro	FY 2020	1			0	910
001-1000-Recreation	JValandingham10	Optiplex 3040 / OptiPlex 3080	Win 10 Pro	FY 2021	1			0	910
001-1000-Recreation	iPad - Parks Director - BROKEN SCREEN	3rd Gen	iOS6	FY 2013	1				
001-1000-Recreation	Surface Pro 3 - Parks Director Not being replaced	3rd Gen	Win 8 Pro	FY 2015	1				
001-1010-Parks	Galaxy Tablet - ROW Foreman	Tab 4 10.1	Android 4.4.4	FY 2015	1		390		390
001-1010-Parks	RainBird10	Latitude 5480	Win 10 Pro	FY 2017	1		0	1200	
001-1010-Parks	MPelter10	OptiPlex 3050	Win 10 Pro	FY 2017	1		0	910	
001-1015-Right-of-Way	JFortune7	OptiPlex 3010	Win 7 Pro	FY 2013	1		0	910	
001-1015-Right-of-Way	Galaxy Tablet - ROW Foreman	Tab 4 10.1	Android 4.4.4	FY 2015	1			390	
001-1040-Golf Operations	OaksTee10	Latitude 5480	Win 10 Pro	FY 2017	1		0	1200	
001-1040-Golf Operations	PinesTee10	Latitude 5480	Win 10 Pro	FY 2017	1		0	1200	
001-1040-Golf Operations	DTrimm10	Optiplex 3040	Win 10 Pro	FY 2021	1			0	910
001-1040-Golf Operations	GolfCourseS10	Optiplex 3040	Win 10 Pro	FY 2021	1			0	910
001-1040-Golf Operations	TQuinones10	Optiplex 3040	Win 10 Pro	FY 2021	1			0	910
001-1040-Golf Operations	GBackRM10	OptiPlex 3060	Win 10 Pro	FY 2019	1		0	910	
001-1040-Golf Operations	GolfCourseN10	OptiPlex 3060	Win 10 Pro	FY 2019	1		0	910	
001-1040-Golf Operations	JAtes10	OptiPlex 3060	Win 10 Pro	FY 2019	1		0	910	
001-1045-Golf Maintenance	REdwards10	OptiPlex 3060	Win 10 Pro	FY 2019	1		0	910	
001-1045-Golf Maintenance	RHall10	OptiPlex 3060	Win 10 Pro	FY 2019	1		0	910	
001-1045-Golf Maintenance	GCMaint10	OptiPlex 3070	Win 10 Pro	FY 2020	1			0	910
001-1060-Library (City)	LibHVACPC7 (bought fy 17 for hvac upgrades)	Optiplex 3040	Win 7 Pro	FY 2017	1		910		
001-1060-Library (City)	LLink10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910
001-1060-Library (City)	NCardinal10	OptiPlex 3070	Win 10 Pro	FY 2020	1			0	910
001-1060-Library (City)	PGould10	Optiplex 3040 / OptiPlex 3080	Win 7 Pro	FY 2021	1				0 910
001-1060-Library (City)	SBryan10 / was Library #15	OptiPlex 3060	Win 10 Pro	FY 2019	1			910	
001-1060-Library (County)	"Command Module" / fwbwx1 (was Library #12)	OptiPlex 7050	Win 10 Pro	FY 2017	1		910		
001-1060-Library (County)	Public #1 / fwbwx101 (was Library #29)	OptiPlex 3050	Win 10 Pro	FY 2017	1				910
001-1060-Library (County)	Public #2 / fwbwx102 (was Library #28)	OptiPlex 3050	Win 10 Pro	FY 2017	1				910
001-1060-Library (County)	Public #3 / fwbwx103 (was Library #26)	OptiPlex 3050	Win 10 Pro	FY 2017	1				910
001-1060-Library (County)	Public #4 / fwbwx104 (was Library #22)	OptiPlex 3050	Win 10 Pro	FY 2017	1				910
001-1060-Library (County)	Public #5 / fwbwx105 (was Library #23)	OptiPlex 3050	Win 10 Pro	FY 2017	1				910
001-1060-Library (County)	Public #6 / fwbwx106 (was Library #25)	OptiPlex 3050	Win 10 Pro	FY 2017	1				910
001-1060-Library (County)	Public #7 / fwbwx107 (was Library #24)	OptiPlex 3050	Win 10 Pro	FY 2017	1				910
001-1060-Library (County)	Children's County Nancy / fwbwx2 (was Library #16)	OptiPlex 3060	Win 10 Pro	FY 2019	1			910	
001-1060-Library (County)	Circ I / fwbwx8 (was Library #20)	OptiPlex 3060	Win 10 Pro	FY 2019	1			910	
001-1060-Library (County)	Circ II / fwbwx7 (was Library #17)	OptiPlex 3060	Win 10 Pro	FY 2019	1			910	
001-1060-Library (County)	Circ III / fwbwx9 (was Library #10)	OptiPlex 3060	Win 10 Pro	FY 2019	1			910	
001-1060-Library (County)	Kids cat by circ / fwbwx111 (was Library #02)	OptiPlex 3060	Win 10 Pro	FY 2019	1			910	
001-1060-Library (County)	Kid's Circulation Staff / fwbwx6 (was Library #06)	OptiPlex 3060	Win 10 Pro	FY 2019	1			910	
001-1060-Library (County)	Manager's County Tricia / fwbwx5 (was Library #19)	OptiPlex 3060	Win 10 Pro	FY 2019	1			910	
001-1060-Library (County)	Parents' Internet Kids / fwbwx113 (was Library #14)	OptiPlex 3060	Win 10 Pro	FY 2019	1			910	
001-1060-Library (County)	Public #8 / fwbwx114 (was Library #27)	OptiPlex 3060	Win 10 Pro	FY 2019	1			910	
001-1060-Library (County)	Public #10 / fwbwx115 (was Library #07)	OptiPlex 3060	Win 10 Pro	FY 2019	1			910	

001-1060-Library (County)	Transit Desk / fwbwx4 (was Library #18)	OptiPlex 3060	Win 10 Pro	FY 2019	1				910	
001-1060-Library (County)	Transit Desk Steve / fwbwx10 (was Library #21)	OptiPlex 3060	Win 10 Pro	FY 2019	1				910	
001-1060-Library (County)	Cat. 1 Adult Reading / fwbwx28	OptiPlex 3070	Win 10 Pro	FY 2020	1					910
001-1060-Library (County)	Cat. 2 by Circ Desk / fwbwx6	OptiPlex 3070	Win 10 Pro	FY 2020	1					910
001-1060-Library (County)	Cataloging Lauren / fwbwx25	OptiPlex 3070	Win 10 Pro	FY 2020	1					910
001-1060-Library (County)	"ILL" Desk Maggie / fwbwx13	OptiPlex 3070	Win 10 Pro	FY 2020	1					910
001-1060-Library (County)	Kids cat on table / fwbwx29	OptiPlex 3070	Win 10 Pro	FY 2020	1					910
001-1060-Library (County)	PC Reservation Signon / fwbwx3	OptiPlex 3070	Win 10 Pro	FY 2020	1					910
001-1060-Library (County)	Public #9 / fwbwx30	OptiPlex 3070	Win 10 Pro	FY 2020	1					910
001-1060-Library (County)	Library #11 / fwbwit1	Latitude E6440	Win 7 Pro	FY 2021	1					1200
001-1070-Museum	BBurford10	OptiPlex 3050	Win 10 Pro	FY 2017	1	0		910		
001-1070-Museum	Museum10	Latitude 5480	Win 10 Pro	FY 2017	1	0		1200		
001-1070-Museum	GMeyer10	OptiPlex 3060	Win 10 Pro	FY 2019	1				0	910
001-1070-Museum	MWweech10	OptiPlex 3060	Win 10 Pro	FY 2019	1				0	910
001-1070-Museum	POSMuseum10	OptiPlex 3060	Win 10 Pro	FY 2019	1				0	910
001-1070-Museum	SFaison10	OptiPlex 3060	Win 10 Pro	FY 2019	1				0	910
001-1070-Museum	SchoolHouse10	OptiPlex 3070	Win 10 Pro	FY 2020	1				0	910
001-1070-Museum	PPSvr10 (not on cycle / will take hand me down)	OptiPlex 3020	Win 10 Pro							
001-1080-Cemetery	JRogers10	OptiPlex 3050	Win 10 Pro	FY 2017	1	0		910		
001-1200-Engineering Services	ANelson-Wolf10	OptiPlex 3060	Win 10 Pro	FY 2019	1				0	910
001-1200-Engineering Services	CFrassetti10	OptiPlex 3060	Win 10 Pro	FY 2019	1				290	910
001-1200-Engineering Services	CFrassetti10-L	MS Surface Pro 7	Win 10 Pro	FY 2021	1					0 1200
001-1200-Engineering Services	iPad - BP Team	3rd Gen	iOS6	FY 2013	1					
001-1200-Engineering Services	iPad - BP Team	3rd Gen	iOS6	FY 2013	1					
001-1200-Engineering Services	iPad - GIS Team	3rd Gen	iOS6	FY 2012	1					
001-1200-Engineering Services	iPad - GIS Team	3rd Gen	iOS6	FY 2012	1					
001-1200-Engineering Services	Surface Pro 3 - ES Director Not being replaced	3rd Gen	Win 8 Pro	FY 2015	1					
001-1205-Planning & Zoning	TGibson10	OptiPlex 3020	Win 10 Pro	FY 2014	1	0		910		
001-1205-Planning & Zoning	TGibson10-L	Latitude E5440	Win 10 Pro	FY 2015	1					1200
001-1205-Planning & Zoning	EYount10	OptiPlex 3050	Win 10 Pro	FY 2017	1	290		910		
001-1205-Planning & Zoning	LZwibel10	OptiPlex 3060	Win 10 Pro	FY 2019	1				290	910
001-1205-Planning & Zoning	JMcGowin10	OptiPlex 3040	Win 10 Pro	FY 2021	1					910
001-1205-Planning & Zoning	CDSLaptop7 (not on cycle / will take hand me down)	Latitude E6440	Win 7 Pro	FY 2016	1					
001-1217-Code Enforcement	BRhodes10	OptiPlex 3050	Win 10 Pro	FY 2017	1	0		910		
001-1217-Code Enforcement	Apple iPad Pro (Non-LTE) / Code Enforcement / Burt Rhodes	Apple iPad Pro	iOS	FY 2018	1					1200
001-1217-Code Enforcement	Apple iPad Pro (Non-LTE) / Code Enforcement / Ed Moore	Apple iPad Pro	iOS	FY 2018	1					1200
001-1217-Code Enforcement	EMoore10	OptiPlex 3060	Win 10 Pro	FY 2019	1				0	910
001-1217-Code Enforcement	BRhodes10-L	Latitude 3410	Win 10 Pro	FY 2020	1				0	1200
001-1220-Fleet	MechanicEast10	OptiPlex 3050	Win 10 Pro	FY 2017	1	0		910		
001-1220-Fleet	TSheldon10	OptiPlex 3060	Win 10 Pro	FY 2019	1				0	910
001-1220-Fleet	DLHenderson10	OptiPlex 3040	Win 10 Pro	FY 2021	1					0 910
001-1220-Fleet	TEstes10	OptiPlex 3040	Win 10 Pro	FY 2021	1					0 910
001-1220-Fleet	Fleet10-L (was JSoria7-L) / not on 5 year cycle / will take whatever hand me down is available	Latitude E5440	Win 10 Pro	FY 2014	1					
001-1230-Facilities	DRSmith10	OptiPlex 3060	Win 10 Pro	FY 2019	1				0	910
001-1230-Facilities	GAdams10	OptiPlex 3040	Win 7 Pro	FY 2021	1					0 910

001-1230-Facilities	Galaxy Tablet - Maint. Supervisor	Tab 4 10.1	Android 4.4.4	FY 2021	1					390
001-1230-Facilities	Galaxy Tablet - Traffic Tech	Tab 4 10.1	Android 4.4.4	FY 2021	1					390
001-1230-Facilities	CHATrain-7 (not on cycle / will take hand me down)	Latitude E6420	Win 7 Pro	FY 2011	1					
001-1240-Streets	Galaxy Tablet - Streets Foreman	Tab 4 10.1	Android 4.4.4	FY 2021	1					390
106-1215-Building Inspections & Permitting	JStevens10	OptiPlex 3050	Win 10 Pro	FY 2017	1		910			
106-1215-Building Inspections & Permitting	KMullins10	OptiPlex 3050	Win 10 Pro	FY 2017	1		910			
106-1215-Building Inspections & Permitting	AVoigt10	OptiPlex 3060	Win 10 Pro	FY 2019	1			290	910	
106-1215-Building Inspections & Permitting	Apple iPad Pro w/ LTE / Kevin Mullins	Apple iPad Pro	iOS	FY 2021	1					1200
106-1215-Building Inspections & Permitting	Apple iPad Pro w/ LTE / BP Official	Apple iPad Pro	iOS	FY 2021	1					1200
106-1215-Building Inspections & Permitting	Apple iPad Pro w/ LTE / Building Inspector	Apple iPad Pro	iOS	FY 2021	1					1200
106-1215-Building Inspections & Permitting	PWTraining10	Optiplex 3040	Win 10 Pro	FY 2021	1					910
401-0520-Customer Service	LEdwards10	OptiPlex 3050	Win 10 Pro	FY 2017	1	290	910			
401-0520-Customer Service	CGagnon10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
401-0520-Customer Service	JRichburg10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
401-0520-Customer Service	Stars10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
401-0520-Customer Service	TFallon10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
401-0520-Customer Service	Cust Svc Position (was BGustman7)	Optiplex 3040	Win 10 Pro	FY 2021	1					0 910
401-0520-Customer Service	KHart10	Optiplex 3040	Win 10 Pro	FY 2021	1					0 910
401-1300-Utility Services	EMcDonald10	OptiPlex 3050	Win 10 Pro	FY 2017	1	0	910			
401-1300-Utility Services	PWilliamson10	OptiPlex 3050	Win 10 Pro	FY 2017	1	0	910			
401-1300-Utility Services	DPayne10	OptiPlex 3060	Win 10 Pro	FY 2019	1			290	910	
401-1300-Utility Services	Warehouse10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
401-1300-Utility Services	Apple iPad / Fwb GIS	IPAD 7TH GEN 32GB GRAY VZ	iOS	FY 2020	1			390		390
401-1300-Utility Services	Apple iPad / Survey Chief Tablet (8151)	Apple iPad Pro	iOS	FY 2020	1			390		390
401-1300-Utility Services	DFousek10	Optiplex 3040	Win 10 Pro	FY 2021	1					0 910
401-1305-GIS	RBrown10	OptiPlex 7070	Win 10 Pro	FY 2020	1			290	1500	
401-1305-GIS	BScanlan10	Optiplex 7810 Precision Tower	Win 10 Pro	FY 2016	1					
401-1305-GIS	SHawkins10-L	Latitude E6440	Win 7 Pro	FY 2021	1					0 1200
401-1305-GIS	SHawkins10	Optiplex 7810 Precision Tower	Win 10 Pro	FY 2016	1					290 1500
401-1310-Water Operations	WaterOpsMgr10	OptiPlex 3050	Win 10 Pro	FY 2017	1	0	910			
401-1310-Water Operations	Apple iPad 9.7 32 GB (5079) - Water Ops Tablet	iPad 9.7 Space Gray	iOS 13	FY 2019	1					390
401-1310-Water Operations	Apple iPad 9.7 32 GB (5606) - Water Ops iPad 3	iPad 9.7 Space Gray	iOS 13	FY 2019	1					390
401-1310-Water Operations	Apple iPad 9.7 32 GB (7452) - Waterops New	iPad 9.7 Space Gray	iOS 13	FY 2019	1					390
401-1310-Water Operations	WaterOps10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
401-1310-Water Operations	Apple iPad 9.7 32 GB (5079) - Jerry LaPorta	iPad 9.7 Space Gray	iOS 13	FY 2020	1			390		
401-1310-Water Operations	Meter1-L	Latitude 3410	Win 10 Pro	FY 2020	1				0	1200
401-1340-Water Distribution	Apple iPad 9.7 32 GB (4435) - Water Distribution	iPad 9.7 Space Gray	iOS 13	FY 2019	1					390
401-1350-Sewer Collections & Treatment	Utilities2-10	Latitude 5480	Win 10 Pro	FY 2017	1	0	1200			
401-1350-Sewer Collections & Treatment	DFelse10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
401-1350-Sewer Collections & Treatment	DTran10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
401-1350-Sewer Collections & Treatment	Apple iPad / Lift Station Mech. (4791)	IPAD 7TH GEN 32GB GRAY VZ	iOS	FY 2020	1			390		390
401-1350-Sewer Collections & Treatment	Apple iPad / Sewer Foreman (6240)	IPAD 7TH GEN 32GB GRAY VZ	iOS	FY 2020	1			390		390
401-1350-Sewer Collections & Treatment	Apple iPad / Sewer Rounds (7576)	IPAD 7TH GEN 32GB GRAY VZ	iOS	FY 2020	1			390		390
401-1350-Sewer Collections & Treatment	JCoker10	OptiPlex 3070	Win 10 Pro	FY 2020	1				0	910
401-1350-Sewer Collections & Treatment	Sewer10	OptiPlex 3070	Win 10 Pro	FY 2020	1					910

401-1350-Sewer Collections & Treatment	Hypertac10 (was HSUPrimary7)	OptiPlex 3020	Win 10 Pro	FY 2021	1				0	910
401-1350-Sewer Collections & Treatment	JCoker10-L	Latitude 3510	Win 10 Pro	FY 2021	1				0	1200
403-1360-Solid Waste	JGunn10	OptiPlex 3040	Win 10 Pro	FY 2021	1				0	910
403-1360-Solid Waste	LLawrence10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
403-1360-Solid Waste	Galaxy Tablet - Sanitation Foreman (7440)	IPAD 7TH GEN 32GB GRAY VZ	iOS	FY 2020	1			390		390
405-1380-Stormwater	Apple iPad 9.7 32 GB - Supervisor (4964)	IPAD 9.7 32GB SPACE GRAY VZ	iOS 13	FY 2019	1		390			390
405-1380-Stormwater	NGunn10	OptiPlex 3060	Win 10 Pro	FY 2019	1			0	910	
405-1380-Stormwater	Galaxy Tablet - Street Sweeper (5271)	Tab 4 10.1	Android 4.4.4	FY 2015	1					
405-1380-Stormwater	Apple iPad 9.7 32 GB - SW Supervisor (7246)	IPAD 7TH GEN 32GB GRAY VZ	iOS	FY 2020	1			390		390

TOTAL	FY2022		FY2023		FY2024		FY2025		FY2026	
415	\$ 870.00	\$ 98,350.00	\$ -	\$ 27,420.00	\$ 1,450.00	\$ 115,930.00	\$ 580.00	\$ 236,840.00	\$ 870.00	\$ 63,605.00

Fleet Replacement Program

The City’s Fleet Replacement Program (FRP) is a planning and budgeting tool that identifies the replacement of vehicles with a value greater than \$10,000 and a useful life of seven years or more. The replacement criteria provides a mechanism for the systematic evaluation of vehicle utilization and repair/maintenance costs, and serves as a guide for efficient and effective replacement.

Generally speaking, police patrol vehicles are replaced on a 8-year cycle and the remainder of the fleet on a 10-12 year cycle. Each year as part of the budget process, the fleet is evaluated based on established replacement criteria and a ten-year schedule of replacements is developed depending on a projection of available fiscal resources and the evaluation scoring. Vehicle replacements are funded objectively based on established criteria and funding resources. To maximize the useful life of vehicles and meet service delivery levels, vehicles may be transferred between departments prior to disposal. Prior to replacing a vehicle, an analysis is performed to determine if a less expensive car or truck would meet employee needs at a reduced operating expense to the City or if the vehicle should be removed from the fleet without replacement.

According to the economic theory of vehicle replacement, over time vehicle capital costs decline while vehicle operating costs increase. Ideally, vehicles should be replaced around the time that annual operating costs begin to outweigh annual capital costs. The FY 2021-22 budget, the seventh year of the schedule, is the only year for which funding may legally be appropriated. Future years’ funding requirements are identified, but are not authorized.

REPLACEMENT CRITERIA

Factors that are included as part of the Schedule, in order to evaluate replacement criteria include, but are not limited to: Age, Mileage, Repair/Maintenance Costs, Overall Condition, and Usage. The following chart depicts a Summary of the Vehicle Replacement Schedule.

Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
General	\$ 394,000	\$ 340,000	\$ 770,000	\$ 375,000	\$ 27,000
FBC	\$ 27,000	\$ -	\$ -	\$ -	\$ -
CRA	\$ -	\$ -	\$ -	\$ -	\$ -
Utilities	\$ 84,000	\$ 490,000	\$ 25,000	\$ 157,000	\$ 25,000
Sanitation	\$ 240,000	\$ -	\$ 275,000	\$ 295,000	\$ 35,000
Stormwater	\$ -	\$ 275,000	\$ -	\$ -	\$ -
	<u>\$ 745,000</u>	<u>\$ 1,105,000</u>	<u>\$ 1,070,000</u>	<u>\$ 827,000</u>	<u>\$ 87,000</u>

<u>Priority</u>	<u>Vehicle</u>	<u>Light/Heavy/ Safety</u>	<u>Fund</u>	<u>Division</u>	<u>Department</u>	<u>Manufacture Year</u>	<u>Received Date</u>	<u>Mileage @ Purchase</u>	<u>As of 02/21/20 Last Recorded Mileage on Record</u>	<u>Miles Used since Purchase Date to 2/2/15</u>	<u>Total Cost since Purchase Date to 2/2/15</u>	<u>Replacement Yr.</u>	<u>Suggested Replacement Yr.</u>	<u>Expected Life</u>	<u>Remaining Life</u>	<u>Replacement Cost</u>	<u>Status</u>	<u>Notes</u>
	2536	Light	001	1230	Facilities	2007	7/10/07	25	69230	69205	\$ 2,266.49	2022	2022	15	5-7yrs	\$25,000		
	2538	Light	001	1010	Parks	2007	7/30/07	25	8711	8686	\$ 1,845.23	2022	2022	15	7yrs	\$75,000		F350 Dump Body (golf club)
	2598	Safety	001	0800	Police	2014	4/28/14	19	63408	63389	\$ 68.94	2022	2022	8	6yrs	\$45,000	In use	On Schedule
	2599	Safety	001	0800	Police	2014	4/28/14	18	61032	61014	\$ 68.94	2022	2022	8	6yrs	\$52,000	In use	On Schedule
	2600	Safety	001	0800	Police	2014	4/28/14	18	56762	56744	\$ 116.22	2022	2022	8	6yrs	\$52,000	In use	On Schedule
	2601	Safety	001	0800	Police	2014	4/28/14	18	41425	41407	\$ 60.16	2022	2022	8	6yrs	\$52,000	In use	On Schedule Explorer
	2602	Safety	001	0800	Police	2014	10/30/14	22	49911	49889	\$ 106.17	2022	2022	8	6yrs	\$45,000	In use	On Schedule
	2603	Safety	001	0800	Police	2014	10/30/14	22	70446	70424	\$ 79.50	2022	2022	8	6yrs	\$45,000	In use	On Schedule Taurus
	2604	Safety	001	0800	Police	2014	10/30/14	23	69507	69484	\$ 84.44	2022	2022	8	6yrs	\$45,000	In use	On Schedule
	2605	Safety	001	0800	Police	2014	10/30/14	56	63124	63068	\$ 84.23	2022	2022	8	6yrs	\$45,000	In use	On Schedule
	2530	Light	401	1350	Sewer Collections	2007	5/24/07	25	72344	72319	\$ 7,444.93	2019	2022	12	4-5yrs	\$43,000		f250 Service Body
	2537	Light	401	1300	Utilities Admin	2007	7/10/07	25	27511	27486	\$ 2,849.92	2022	2022	15	5-7yrs	\$25,000		GIS Truck Great Shape
	2587	Light	401	1340	Distribution	2012	7/23/12	25	104826	104801	\$ 1,002.17	2024	2022	12	9yrs	\$48,000		On Schedule
	2509	Light	403	1360	Solid Waste	2007	7/5/06	25	68991	68966	\$ 2,722.10	2022	2022	15	7yrs	\$25,000		6.0, replace contingencies?
	2591	Heavy	403	1360	Solid Waste	2013	4/18/13	598	79488	78890	\$ 5,206.20	2023	2022	10	8yrs	\$135,000		Boom Truck
	2592	Heavy	403	1360	Solid Waste	2013	5/10/13	629	76384	75755	\$ 3,668.08	2023	2022	10	8yrs	\$135,000		Boom Truck
	2491	Light	405	1380	Stormwater	2005	9/14/05	10	55394	55384	\$ 12,240.75	2020	2022	15	5yrs	\$100,000		Better flatbed than 2542
	2569	Light	001	1010	Parks	2011	1/12/11	25	62532	62507	\$ 487.04	2023	2023	12	8yrs	\$25,000		On Schedule

	2619	Safety	001	0800	Police	2015	7/2/15	0	71843	71843	\$ 23,688.00	2023	2023	8	6	\$45,000		
	2620	Safety	001	0800	Police	2015	7/2/15	0	53420	53420	\$ 23,688.00	2023	2023	8	6	\$45,000		
	2621	Safety	001	0800	Police	2015	7/2/15	0	44231	44231	\$ 23,688.00	2023	2023	8	6	\$45,000		
	2624	Safety	001	0800	Police	2016	8/31/15	0	45217	45217	\$ 25,461.00	2023	2023	8	6	\$45,000		
	2625	Safety	001	0800	Police	2016	8/31/15	0	81328	81328	\$ 25,461.00	2023	2023	8	6	\$45,000		
	2626	Safety	001	0800	Police	2016	8/31/15	0	64337	64337	\$ 25,461.00	2023	2023	8	6	\$45,000		
	2627	Safety	001	0800	Police	2016	8/31/15	0	53728	53728	\$ 25,461.00	2023	2023	8	6	\$45,000		
	2633	Safety	001	0800	Police	2008	2/15/16	264306	266338	2032		2023	2023	7	7			SWAT - DONATED
	2552	Heavy	401	1350	Collections	2008	8/26/08	828	60708	59880	\$ 33,854.84	2023	2023	15	8yrs	\$450,000		Vactor
	2568	Light	401	1310	Water Ops	2011	1/12/11	25	77639	77614	\$ 3,162.05	2023	2023	12	8yrs	\$40,000		Chlorine Truck with lift
	2539	Heavy	403	1360	Solid Waste	2007	8/3/07	365	82772	82407	\$ 191,348.40	2023	2023	15	1yr	\$275,000		Residential
	2483	Safety	001	0900	Fire	2004	12/6/04	329	111144	110815	\$ 45,664.06	2024	2024	20	5-8yrs	\$500,000		Engine 7 backup
	2637	Safety	001	0800	Police	2016	6/14/16		36689			2024	2024	8	7	\$45,000		
	2638	Safety	001	0800	Police	2016	6/14/16		39574			2024	2024	8	7	\$45,000		
	2639	Safety	001	0800	Police	2016	6/14/16		54146			2024	2024	8	7	\$45,000		
	2641	Safety	001	0800	Police	2016	6/14/16		69436			2024	2024	8	7	\$45,000		
	2642	Safety	001	0800	Police	2016	6/14/16		43848			2024	2024	8	7	\$45,000		
	2643	Safety	001	0800	Police	2016	6/14/16		40225			2024	2024	8	7	\$45,000		
	2581	Light	401	1310	Water Ops	2012	3/9/12	25	87158	87133	\$ 1,119.30	2024	2024	12	9yrs	\$25,000		On Schedule
	2562	Heavy	403	1360	Solid Waste	2010	3/25/10	658	107493	106835	\$ 74,867.71	2025	2024	15	5yrs	\$275,000		Commercial
	2582	Light	001	1010	Parks	2012	3/20/12	45	55545	55500	\$ 1,002.67	2025	2025	12	9yrs	\$25,000		On Schedule
	2610	Light	001	1230	Facilities	2014	7/24/14	1	38945	38944	\$ 141.16	2025	2025	12	11yrs	\$35,000		Service Body
	2653	Safety	001	0800	Police	2017	11/22/16		35083			2025	2025	9		\$45,000		

	2654	Safety	001	0800	Police	2017	11/22/16		23900			2025	2025	9		\$45,000		
	2668	Safety	001	0800	Police	2017	7/14/17	502	30029			2025	2025	8		\$45,000		
	2669	Safety	001	0800	Police	2017	7/14/17	502	46571			2025	2025	8		\$45,000		
	2670	Safety	001	0800	Police	2017	7/14/17	502	63821			2025	2025	8		\$45,000		
	2671	Safety	001	0800	Police	2017	7/14/17	502	28378			2025	2025	8		\$45,000		
	2672	Safety	001	0800	Police	2017	7/14/17	502	44883			2025	2025	8		\$45,000		
	2580	Light	401	1350	Sewer Collections	2012	2/1/12	25	63725	63700	\$ 1,058.10	2025	2025	12	9yrs	\$35,000		Camper Shell
	2583	Light	401	1340	Water Distribution	2012	3/28/12	25	69990	69965	\$ 423.45	2025	2025	12	9yrs	\$35,000		On Schedule
	2594	Light	401	1310	Water Ops	2014	3/24/14	28	82034	82006	\$ 68.24	2025	2025	12	11yrs	\$25,000		On Schedule
	2607	Light	401	1350	Sewer Collections	2014	5/28/14	5	93350	93345	\$ 957.66	2025	2025	12	11yrs	\$27,000		On Schedule
	2608	Light	401	1340	Water Distribution	2014	6/3/14	1	41913	41912	\$ 276.64	2025	2025	12	11yrs	\$35,000		On Schedule
	2560	Light	403	1360	Solid Waste	2009	9/2/09	25	56879	56854	\$ 1,454.90	2025	2025	15	6yrs	\$25,000		On Schedule
	2631	Heavy	403	1360	Solid Waste	2016	1/21/16	503	26357	25854	\$ 90,680.00	2025	2025	12	12	\$135,000		
	2632	Heavy	403	1360	Solid Waste	2016	1/21/16	502	55060	54558	\$ 90,680.00	2025	2025	12	12	\$135,000		
	2611	Light	001	1015	ROW	2014	7/24/14	5	27806	27801	\$ 888.90	2026	2026	12	11yrs	\$27,000		On Schedule (ROW)
	2613	Light	001	1200	Engineering Utilities	2014	11/13/14	2	56147	56145	\$ 25.08	2026	2026	12	11yrs			On Schedule
	2675	Safety	001	0800	Police	2018	4/25/18		9020			2026	2026	8				
	2676	Safety	001	0800	Police	2018	4/16/18		12790			2026	2026	8				
	2677	Safety	001	0800	Police	2018	5/15/18		19324			2026	2026	8				
	2678	Safety	001	0800	Police	2018	5/15/18		16400			2026	2026	8				
	2679	Safety	001	0800	Police	2018	5/22/18		14380			2026	2026	8				
	2681	Safety	001	0800	Police	2018	6/13/18	563	10726			2026	2026	8				
	2683	Safety	001	0800	Police	2018	6/15/18	10	7866			2026	2026	8				
	2595	Light	401	1310	Water Ops	2014	3/24/14	26	41970	41944	\$ 13.71	2026	2026	12	11yrs	\$25,000		On Schedule
	2612	Light	405	1380	Stormwater	2014	7/24/14	1	40803	40802	\$ 390.64	2026	2026	12	11yrs	\$35,000		On Schedule
	2614	Light	001	1240	Street	2015	1/8/15	366	54114	53748	\$ 141.15	2027	2027	12	12yrs			On Schedule
	2615	Light	001	1220	Fleet	2015	1/22/15	508	25671	25163	\$ 32,240.00	2027	2027	12	12yrs	\$35,000		On Schedule

	2616	Safety	001	0900	Fire	2015	3/12/15	499	39846	39347	\$ 30,928.00	2027	2027	12	11			New Bat Chief Tahoe
	2622	Light	001	1000	Recreation	2015	7/10/15	0	7415	7415	\$ -	2027	2027	12	11	\$35,000		
	2623	Light	001	1000	Recreation	2015	7/28/15	0	12890	12890	\$ -	2027	2027	12	11	\$30,000		
	2629	Light	001	1000	Recreation	2016	12/3/15	353	12074	11721	\$ 25,967.25	2027	2027	12	11			
	2630	Light	001	1010	Parks	2016	12/21/15	376	36265	35889	\$ 19,422.00	2027	2027	12	11			
	2656	Safety	001	0800	Police	2017	1/19/17		25705			2027	2027	10		\$45,000		malibu
	2664	Safety	001	0800	Police	2017	4/18/17		33115			2027	2027	10		\$45,000		Camry
	2665	Safety	001	0800	Police	2017	4/19/17		33031			2027	2027	10		\$45,000		Altima
	2666	Safety	001	0800	Police	2017	4/20/17	310	31431			2027	2027	10		\$45,000		Frontier
	2689	Safety	001	0800	Police	2019	12/5/18	443	12879			2027	2027	8				
	2628	Light	106	1215	Building & Zoning	2015	8/14/15	0	36240	36240	\$ 19,199.00	2027	2027	12	11			
	2588	Heavy	403	1360	Solid Waste	2012	8/13/12	1270	65594	64324	\$ 25,033.01	2027	2027	15	7yrs	\$260,000		Commercial
	2644	Light	001	1230	Facilities	2016	7/5/16	333	16552			2028	2028	12	12			
	2645	Light	001	1010	Parks	2016	7/20/16	367	21054			2028	2028	12	12			
	2646	Light	001	1217	Code Enforcement	2016	7/20/16	332	12199			2028	2028	12	12			
	2647	Light	001	1380	Stormwater	2016	7/28/16	334	10735			2028	2028	12	12			
	2648	Safety	001	0900	Fire	2016	7/28/16	389	29760			2028	2028	12	12			move to inspections
	2673	Safety	001	0800	Police	2018	3/1/18	438	31028			2028	2028	10				
	2687	Safety	001	0800	Police	2018	11/6/18	339	11107			2028	2028	10				
	2635	Light	106	1215	Building & Zoning	2016	6/2/16	366	26585			2028	2028	12	12			
	2593	Heavy	401	1350	Sewer Collections	2013	10/24/13	1	18286	18285	\$ 36.43	2028	2028	15	13yrs	\$75,000		Dump Truck
	2634	Light	401	1310	Water Ops	2016	6/2/16	338	63155			2028	2028	12	12			
	2649	Light	401	1350	Sewer Collections	2016	8/16/16	373	22355			2028	2028	12	12			
	2663	Safety	001	0800	Police	2017	4/11/17	336	37149			2029	2029	12		\$45,000		Travel Car - PD
	2692	Safety	001	0800	Police	2019	4/10/19	331	11937			2029	2029	10				Chief Car - Expedition
	2584	Heavy	403	1360	Solid Waste	2012	3/30/12	1776	17677	15901	\$ 24,241.07	2029	2029	15	7yrs	\$260,000		Special Needs

	2596	Heavy	403	1360	Solid Waste	2014	3/26/14	2322	59207	56885	\$ 4,865.86	2029	2029	15	10	\$260,000		Good Shape
	2617	Heavy	403	1360	Solid Waste	2015	4/14/15	145	54331	54186	\$ 208,023.00	2030	2030	15	11	\$260,000		Commercial
	2636	Light	403	1360	Solid Waste	2016	6/2/16	360	24022			2031	2031	15				
	2586	Safety	001	0900	Fire	2012	5/11/12	2102	52385	50283	\$ 2,974.31	2032	2032	20	9yrs	\$999,000		New Engine
	2597	Heavy	001	1230	Facilities	2014	4/4/14	46	8372	8326	\$ 193.92	2032	2032	18	18yrs			New Bucket Truck
	2659	Heavy	403	1360	Solid Waste	2017	3/6/17	318	27053			2032	2032					
	2685	Heavy	403	1360	Solid Waste	2018	9/10/18	1600	16383			2033	2033					
	2694	Heavy	403	1360	Solid Waste	2020	5/20/19	584	9641			2034	2034					Knuckleboom
	2618	Safety	001	0900	Fire	2015	5/5/15	0	36980	36980	\$ -	2035	2035	20	20			New Engine
	2474	Heavy	001	1350	Sewer Collections	2017	10/17/03	50507	72368	67495	\$ 12,237.72	2032	?	15	?	\$ 30,000		Daniel?
	401	Safety	001	0900	Fire	1947	10/1/47	4324	6834	2510	\$ 8,781.75	1947	NA		NA			Show Truck
	2651	Light	001	1220	Fleet	2016	10/27/16	362	19363									
	2660	Light	001	1010	Parks	2017	3/24/17		23764									
	2661	Light	001	1010	Parks	2017	3/24/17		15329									
	2667	Heavy	001	1240	Street	2017	5/4/17	342	11127									
	2674	Safety	001	0800	Police	2018	3/28/18	327	25715									
	2680	Safety	001	0800	Police	1998	5/30/18											Ducee and a half
	2682	Light	001	1015	ROW	2018	6/14/18	363	6884									
	2686	Light	001	1230	Facilities	2018	8/23/18	334	3856									
	2691	Safety	001	0900	Fire	2019	3/13/19	347	5814									Chief Car
	2693	Light	001	1000	Recreation	2019	5/9/19	340	4551									
	2696	Safety	001	0900	Fire	2019	7/31/19	324										Fie Rescue
	2697	Heavy	001	1000	Recreation	2019	8/14/19	350	1111									Flat Bed Dump Body
	2700	Light	001	0200	City Mgr	2020	9/20/19	503	3851									Tahoe
	2701	Safety	001	0800	Police	2020	10/14/19	73										Interceptor SUV
	2702	Safety	001	0800	Police	2020	11/6/19		2763									Jeep Grand Cherokee
	2704	Safety	001	0800	Police	2019	1/16/20	491										Evidence Van
	2705	Safety	001	0800	Police	2019	1/16/20	356										Black SUV
	2706	Safety	001	0800	Police	1980	2/4/20	5882										Armored Vehicle
	2708	Light	001	1010	Parks	2020	2/12/20	347										Chevy Silverado
	2709	Safety	001	0800	Police	2020	3/18/20	353										Ford F-150
	2710	Light	001	1010	Parks	2020	3/18/20	16										Chevy Silverado
	2699	Light	106	1215	Building & Zoning	2019	8/27/19	330	3072									F-150

	2652	Heavy	401	1340	Water Distribution	2016	11/9/16		25400									
	2655	Heavy	401	1350	Sewer Collections	2016	1/12/17	349	15573									
	2658	Heavy	401	1350	Sewer Collections	2017	2/17/17	350	2042									
	2684	Heavy	401	1350	Sewer Collections	2018	7/3/08	364	6627									Crane truck
	2695	Heavy	401	1340	Water Distribution	2019	7/18/19	330	1116									Flat Bed Dump Body
	2698	Light	401	1310	Water Ops	2019	8/27/19	387	3425									F-150
	2711	Heavy	403	1360	Solid Waste	2020	4/12/20	1373										Side Loader
	2712	Heavy	403	1360	Solid Waste	2020	5/11/20											Side Loader
	2650	Heavy	405	1380	Stormwater	2016	9/28/16	3280	14029									Elgin Eagle Sweeper
	2662	Heavy	405	1380	Stormwater	2017	4/3/17	740	5116									
	2688	Light	405	1380	Stormwater	2018	11/6/18	374	9123									DOC Van
	2690	Heavy	405	1350	Sewer Collections	2019	2/13/19	2146	8101									Vactor
	2703	Heavy	405	1380	Stormwater	2020	11/4/19	328	742									F-350
	2707	Heavy	405	1380	Stormwater	2020	2/12/20	340										Chevy Silverado

Capital Improvements Program

The City’s Capital Improvements Program (CIP) is a five-year planning and budgeting tool that identifies the acquisition, construction, replacement, or renovation of facilities and infrastructure with a value greater than \$25,000 and a useful life of ten years or more. Capital expenditures may be recurring (e.g. street resurfacing) or non-recurring (e.g. construction of a new park).

CIP PROCESS

The FY 2021-22 budget, the first year of the CIP, is the only year for which funding may legally be appropriated. Future years’ funding requirements are identified, but are not authorized. The CIP provides information on the current and long-range infrastructure needs of the City and provides a mechanism for balancing needs and resources as well as setting priorities and schedules for capital projects. Each project or program is assigned a four-digit CIP number so expenditures can be easily tracked during the year and also across years.

Each year as part of the budget process, the list of projects is reviewed for relevance, need, cost, and priority. The five-year CIP is revised annually based on the following parameters:

- Relevance to City Council priorities, and Federal or State mandates
- Maintenance and preservation of current infrastructure
- Public health and safety
- Operating budget impact
- Recreational, cultural or aesthetic value
- Funding source



Each submission is reviewed on an annual basis and ranked in accordance with the above criteria. Once prioritized, the funding source is identified and the project is placed in the budget if funding is available.

The Enterprise Funds (Utilities, Sanitation, and Stormwater) are funded with user fees and do not compete with other City projects for funding. The estimated project costs to be funded within the CIP include all costs related to design, engineering, acquisition, construction, and project management.

The City’s Strategic Plan Objectives are referenced throughout this document. Each CIP is categorized by objective. In addition to the text, these objectives are highlighted through icons. Please reference the Table of Contents for locations of more information regarding the City’s Strategic Plan.

- Strategy #1 – Downtown Master Plan / Around the Mound Implementation



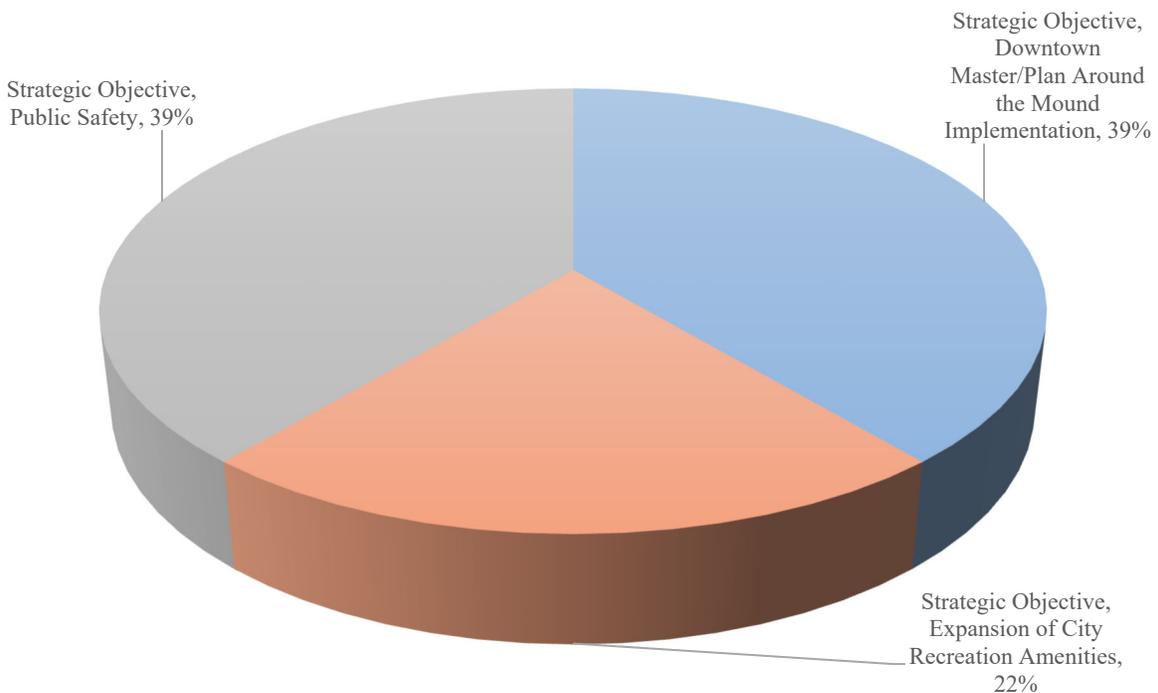
- Strategy #2 – Expansion of City Recreation Amenities



- Strategy #3 – Public Safety



PROJECTS BY STRATEGIC OBJECTIVE



FINANCING ALTERNATIVES

Capital improvements may be funded by a variety of means depending on the nature of the project, availability of funds, and the policies of City Council. Financing decisions are made based on established City policies and available financing options directly related to project timing and choice of revenue sources. The funding methodology for the CIP is reliant upon available resources including funds from grants and user fees, useful life of the improvement, and sharing the costs between current and future users. While some projects can be delayed until funds from existing revenues are available, others cannot. The City explores all options such as ad valorem taxes, grants, user fees, bonds, loans, and reserves to fund improvements. The following financing sources are available to fund the CIP:

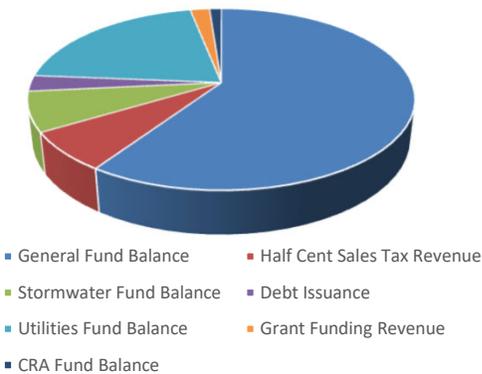
Capital Improvements Program

- Ad Valorem Taxes – The City rarely uses property taxes as a debt security due largely to the required electoral approval (voter referendum) prior to issuance. Property taxes are directly linked to the assessed value of individual property, not to the consumption of specific goods and services (e.g. sales tax).
- Non-Ad Valorem Revenues – Non-ad valorem revenues can be pledged to support various types of bond issues. Such bonds are similar to general obligation bonds in that proceeds are often used for general government purposes and repayment is unrelated to the revenue generating capacity of the project being financed. However, unlike general obligation bonds, non-ad valorem revenue bonds are payable solely from revenues derived from the pledged revenue (such as sales tax, local option fuel tax, and the guaranteed portion of municipal revenue sharing).
- Special Revenue Sources – Include the following:
 - Impact Fees – Fees charged in advance of new development and designed to help pay for infrastructure needs resulting from the new development. These fees may only be charged to those who directly benefit from the new capital improvement and the fee must fairly reflect the cost of the improvements (e.g. water and sewer impact fees).
 - Special Assessments – Like impact fees, special assessments are levied against residents, agencies, or districts that directly benefit from the new service or improvement (e.g. sidewalks and street paving) and must be apportioned fairly.
- User Fees and Charges – These revenues include a variety of license and permit fees, facility and program fees, and fines. They are rarely used as debt security for non-Enterprise Fund capital projects, but could be a source of direct funding of a small capital improvement.
- Enterprise Fund User Fees – These revenues are derived from self-supporting business enterprises - utilities, sanitation, and stormwater - which provide services in return for compensation. The enterprise revenue used to secure debt is commonly termed “net-revenue” consisting of gross revenues less operating costs.
- Note – A written, short-term promise to repay a specified amount of principal and interest on a certain date, payable from a defined source of anticipated revenue. Usually notes mature in one year or less. Rarely used by the City.
- Commercial Paper - Generally defined as short term, unsecured promissory notes issued by organizations of recognized credit quality, usually a bank. Rarely used by the City.
- Bond – An issuer’s obligation to repay a principal amount on a certain date (maturity date) with interest at a stated rate. Bonds are distinguishable from notes in that notes mature in a much shorter time period.
 - General Obligation Bonds – A bond secured by the full faith and credit of the City’s ad valorem taxing power. These are rarely used in Florida, and by the City in particular, due to the requirement for a voter referendum.
 - Revenue Bonds – Bonds payable from a specific revenue source, not the full faith and credit of an issuer’s taxing power and require no electoral approval. Pledged revenues are often generated by the operation or project being financed (e.g. sales tax, water user fees, golf user fees).

CITY OF FORT WALTON BEACH, FL
Five Year Capital Improvements Program

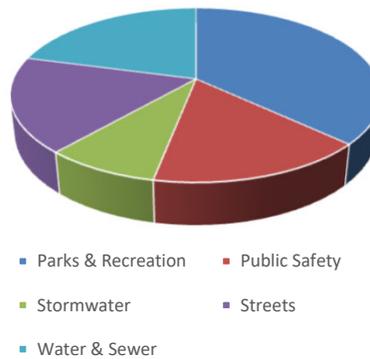
CIP	Project Name	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FIVE YEAR TOTAL
TBD	Westside Fire Station	200,000	2,345,000	-	-	-	2,545,000
TBD	Emergency Response Boat & Trailer	-	-	-	-	-	-
TBD	Outdoor Shooting Range	35,000	5,000	5,000	5,000	5,000	55,000
Public Safety		235,000	2,350,000	5,000	5,000	5,000	2,600,000
TBD	Recreation Complex Phase 3	100,000	1,750,000	1,000,000	-	-	2,850,000
TBD	Liza Jackson Design Plans	20,000	1,000,000	-	-	-	1,020,000
Recreation		120,000	2,750,000	1,000,000	-	-	3,870,000
TBD	Golf Pine Course Irrigation	230,000	230,000	230,000	230,000	230,000	1,150,000
Golf Grounds		230,000	230,000	230,000	230,000	230,000	1,150,000
TBD	Bluewater Zoo Demo/Bldg Design	50,000	400,000	-	-	-	450,000
Museum		50,000	400,000	-	-	-	450,000
TBD	Beal Memorial Cemetery New Plots	150,000	-	-	-	-	150,000
TBD	Beal Memorial Cemetery Bldg	200,000	100,000	-	-	-	300,000
Cemetery		350,000	100,000	-	-	-	450,000
TBD	Intersection & Pedestrian Improvements	300,000	300,000	-	-	-	600,000
5306	Sidewalk Improvements	175,000	33,500	33,500	33,500	33,500	309,000
TBD	Street Resurfacing	300,000	300,000	300,000	300,000	300,000	1,500,000
TBD	Downtown Parking Lot Improvements	200,000	-	-	-	-	200,000
TBD	Lewis Turner Traffic Analysis	150,000	-	-	-	-	150,000
TBD	State Road Improvements	25,000	-	25,000	-	25,000	75,000
Streets		1,150,000	633,500	358,500	333,500	358,500	2,834,000
GENERAL FUND TOTAL		2,135,000	6,463,500	1,593,500	568,500	593,500	11,354,000
TBD	Wayfinding Signage Program	65,000	65,000	50,000	-	10,000	190,000
CRA FUND TOTAL		65,000	65,000	50,000	-	10,000	190,000
TBD	Water Meter Replacements	1,000,000	1,000,000	-	-	-	2,000,000
TBD	Freedom Beacon 12-inch Water Main	300,000	-	-	-	-	300,000
Water Distribution		1,300,000	1,000,000	-	-	-	2,300,000
TBD	Sewer System Grouting & Lining	30,000	30,000	30,000	30,000	30,000	150,000
TBD	Freedom Beacon 6-inch Water Main	500,000	-	-	-	-	500,000
TBD	New Lift Station No.22	400,000	-	-	-	-	400,000
Sewer Collection & Treatment		930,000	30,000	30,000	30,000	30,000	1,050,000
UTILITIES FUND TOTAL		2,230,000	1,030,000	30,000	30,000	30,000	3,350,000
TBD	Stormwater Improvements	300,000	-	600,000	-	150,000	1,050,000
TBD	MarWalt Regional Stormwater Design	150,000	-	-	-	-	150,000
TBD	CTP Regional Stormwater Design	150,000	-	-	-	-	150,000
STORMWATER FUND TOTAL		600,000	-	600,000	-	150,000	1,350,000
GRAND TOTAL - ALL FUNDS		5,030,000	7,558,500	2,273,500	598,500	783,500	16,244,000

Where it comes from...



General Fund Balance	9,651,500
Half Cent Sales Tax Revenue	1,130,000
Stormwater Fund Balance	1,150,000
Debt Issuance	460,000
Utilities Fund Balance	3,350,000
Grant Funding Revenue	312,500
CRA Fund Balance	190,000
	<u>16,244,000</u>

...And where it goes



Parks & Recrea	5,920,000
Public Safety	2,600,000
Stormwater	1,350,000
Streets	2,834,000
Water & Sewer	3,350,000
Downtown	190,000
	<u>16,244,000</u>

FUNDING METHODOLOGY						FY 2021-22 TIMELINE		FUTURE YEAR EXPENSES
Operating & 1/2 Cent Sales Tax Revenues	Grant	Bond / Debt Issue	Other ⁽¹⁾ / In-Kind ⁽²⁾	Fund Bal / Net Assets	FIVE YEAR TOTAL	Estimated Start	Project Duration	
200,000	-	-	-	2,345,000	2,545,000	Oct 2021	24 months	-
-	-	-	-	-	-	Oct 2021	12 months	-
35,000	-	-	-	20,000	55,000	Oct 2021	12 months	-
235,000	-	-	-	2,365,000	2,600,000			-
100,000	-	-	-	2,750,000	2,850,000	Oct 2021	36 months	-
20,000	-	-	-	1,000,000	1,020,000	Oct 2021	24 months	-
120,000	-	-	-	3,750,000	3,870,000			-
-	-	230,000	-	920,000	1,150,000	Oct 2021	24 months	-
-	-	230,000	-	920,000	1,150,000			-
-	-	-	-	450,000	450,000	Oct 2021	24 months	-
-	-	-	-	450,000	450,000			-
-	-	-	-	150,000	150,000	Oct 2021	12 months	-
-	-	-	-	300,000	300,000	Oct 2021	24 months	-
-	-	-	-	450,000	450,000			-
300,000	-	-	-	300,000	600,000	Oct 2021	24 months	-
175,000	-	-	-	134,000	309,000	Oct 2021	12 months	-
300,000	-	-	-	1,200,000	1,500,000	Oct 2021	12 months	-
-	-	-	-	200,000	200,000	Oct 2021	12 months	-
-	100,000	-	-	50,000	150,000	Oct 2021	12 months	-
-	12,500	-	-	62,500	75,000	Oct 2021	12 months	-
775,000	112,500	230,000	-	1,716,500	2,834,000			-
1,130,000	112,500	460,000	-	9,651,500	11,354,000			-
-	-	-	-	190,000	190,000	Oct 2021	36 months	-
-	-	-	-	190,000	190,000			-
-	-	-	-	2,000,000	2,000,000	Oct 2021	24 months	-
-	-	-	-	300,000	300,000	Oct 2021	12 months	-
-	-	-	-	2,300,000	2,300,000			-
-	-	-	-	150,000	150,000	Oct 2021	12 months	-
-	-	-	-	500,000	500,000	Oct 2021	12 months	-
-	-	-	-	400,000	400,000	Oct 2021	12 months	-
-	-	-	-	1,050,000	1,050,000			-
-	-	-	-	3,350,000	3,350,000			-
-	-	-	-	1,050,000	1,050,000	Oct 2021	36 months	-
-	100,000	-	-	50,000	150,000	Oct 2021	12 months	-
-	100,000	-	-	50,000	150,000	Oct 2021	12 months	-
-	200,000	-	-	1,150,000	1,350,000			-
1,130,000	312,500	460,000	-	14,341,500	16,244,000			-

Italics denotes a project beyond the current five-year CIP horizon.

⁽¹⁾Other includes special assessments and land sales.

⁽²⁾In-kind matching grant contributions are budgeted as operational expenses (usually personal services).

Note: Some projects also have carry-over funds, which are not included in these totals but noted as part of the budget resolution at the end of the budget document.



Capital Improvement Program (CIP)

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

			Priority No.
Project Title:	Westside Fire Station		
Responsible Department:	Fire	Neighborhood/Loc	Citywide
Responsible Division:	Fire - Administration	Project Manager:	Fire Chief
Project Category:	Public Buildings	Project Type:	Multi-Year
Project Number:		Estimated Useful Life (years):	50
Criteria Type:	Improve Existing Svs/Infrastructure	Projected Date of Completion:	12/30/23

Project Description/Justification:
 This project provides a new fire station on the western side of the City. The Fire Station will provide primary response to the C&TP area, but assigned resources will be subject to call citywide. The station will provide coverage for existing and any future growth in the area.

FY 2022	Secure property (possibly tennis center property) and complete A&E services for fire station
FY 2023	Complete construction of the facility and place in operation
FY 2024	
FY 2025	
FY 2026	

BUDGETED EXPENDITURE SCHEDULE							
Project Elements:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Project Cost
Improvements	200,000	2,300,000	-	-	-	2,500,000	Construction
Furniture/Fixture/Equip.	-	30,000	-	-	-	30,000	Furnishings
Operational Impact	-	15,000	-	-	-	15,000	Utilities
Total Expenditures	200,000	2,345,000	-	-	-	2,545,000	2,545,000

Expenses From Prior Year(s):	\$0	Funded from Prior Yr. Revenue:	\$0
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Prior Year Activity on Project:	
FY 2021	
FY 2020	
FY 2019	
FY 2018	
FY 2017	

Revenue Funding Summary:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Revenue
City Funding	200,000	2,345,000				2,545,000	
Grant Funding	-		-			-	
Debt Financing						-	
Other Outside Funding						-	
Revenue Enhancements	-	-	-	-	-	-	
Total Revenue Funding:	200,000	2,345,000	-	-	-	2,545,000	2,545,000





Capital Improvement Program (CIP)

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

		Priority No.	
Project Title:	Outdoor Shooting Range - FWBPD		
Responsible Department:	Police	Neighborhood/Loc	Citywide
Responsible Division:	Police - Support Services	Project Manager:	Tracy Hart
Project Category:	Public Buildings	Project Type:	New
Project Number:		Estimated Useful Life (years):	50
Criteria Type:	Public Health & Safety	Projected Date of Completion:	09/30/22

Project Description/Justification:
 The FWBPD is in dire need of a shooting range that is under the ownership and operation of the City of FWB. There is an area near One Hopeful Place, at the site of the old City WWTP, that could be used for an out door shooting range for minimal costs of hauling in dirt to create berms. This project would allow for more frequent training of the FWBPD.

Project Need/Justification/Benefits and Consequences of Delaying or Eliminating Project:

FY 2022	Construction of Outdoor Shooting Range
FY 2023	
FY 2024	
FY 2025	
FY 2026	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	10 Year Total	Total Project
Improvements	30,000					30,000	
Furniture/Fixture/Equip.	-					-	
Operational Impact	5,000	5,000	5,000	5,000	5,000	25,000	
Total Expenditures	-	5,000	5,000	5,000	5,000	55,000	55,000

Expenses From Prior Year(s):	\$0	Funded from Prior Yr. Revenue:	\$0
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Prior Year Activity on Project:

FY 2022	
FY 2023	
FY 2024	
FY 2025	
FY 2026	

Revenue Funding Summary:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	10 Year Total	Total Revenue
City Funding	-	5,000	5,000	5,000	5,000	20,000	
Grant Funding						-	
Debt Financing						-	
Other Outside Funding						-	
Revenue Enhancements (1/2 Cent)	35,000					35,000	
Total Revenue Funding:	35,000	5,000	5,000	5,000	5,000	55,000	55,000

Strategy #2: Invest for a Safer City





Capital Improvement Program (CIP)

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

			Priority No.	1
Project Title:	City of FWB Recreation Complex Addition "Phase 3"			
Responsible Department:	Recreation & Cultural Services	Neighborhood/Loc	Seabreeze	
Responsible Division:	Parks	Project Manager:	Jeff Peters	
Project Category:	Park Facilities	Project Type:	Multi-Year	
Project Number:		Estimated Useful Life (years):	25	
Criteria Type:	Continues Existing Project	Projected Date of Completion:	09/30/22	

Project Description/Justification:	
FY 2022	Demo site of all old buildings and develop plans
FY 2023	Construct 4 Lighted Multipurpose Athletic Fields, Parking, Restroom building, storage, and exercise trail
FY 2024	
FY 2025	
FY 2026	

BUDGETED EXPENDITURE SCHEDULE							
Project Elements:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Project Cost
Improvements	100,000	1,750,000	1,000,000	-	-	2,850,000	
Furniture/Fixture/Equip.		-	-	-	-	-	
Operational Impact	-	-	-	-	-	-	
Total Expenditures	100,000	1,750,000	1,000,000	-	-	2,850,000	2,850,000

Expenses From Prior Year(s):		Funded from Prior Yr. Revenue:	\$0
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Prior Year Activity on Project:	
FY 2021	Master Plans completed for Phase 3
FY 2020	Completed Volleyball Complex
FY 2019	Completed Skatepark
FY 2018	Completed Preston Hood Athletic Complex
FY 2017	Completed Recreation Center

Revenue Funding Summary:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Revenue
City Funding						-	
Grant Funding						-	
Debt Financing						-	
Other Outside Funding	100,000	1,750,000	1,000,000			2,850,000	
Revenue Enhancements						-	
Total Revenue Funding:	100,000	1,750,000	1,000,000	-	-	2,850,000	2,850,000

Strategy #2: A Government that Maximizes the City





Capital Improvement Program (CIP)

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

			Priority No.	
Project Title:	Liza Jackson Park Renovation			
Responsible Department:	Recreation & Cultural Services	Neighborhood/Loc	South Bayou	
Responsible Division:	Parks	Project Manager:	Jeff Peters	
Project Category:	Park Facilities	Project Type:	Multi-Year	
Project Number:		Estimated Useful Life (years):	25	
Criteria Type:	Continues Existing Project	Projected Date of Completion:	09/30/24	

Project Description/Justification:
Liza Jackson Park renovation to include interior road connection, boat launch area, boat/trailer drop off, pavilion rebuild, restroom replacement

FY 2022	Design Plans/Submit Project request to TDC
FY 2023	Liza Jackson Park Renovation
FY 2024	
FY 2025	
FY 2026	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Project Cost
Improvements	20,000	1,000,000	-	-	-	1,020,000	
Furniture/Fixture/Equip.		-	-	-	-	-	
Operational Impact	-	-	-	-	-	-	
Total Expenditures	20,000	1,000,000	-	-	-	1,020,000	1,020,000

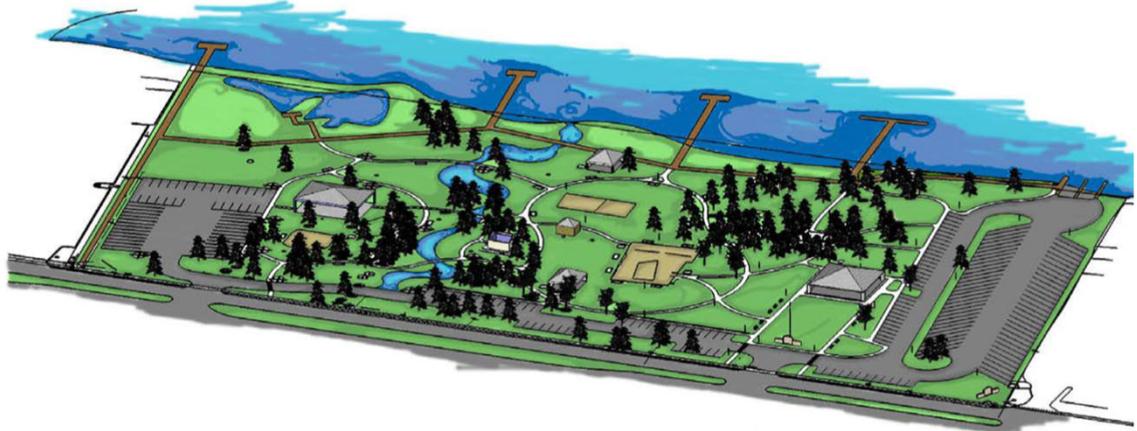
Expenses From Prior Year(s):		Funded from Prior Yr. Revenue:	\$0
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Prior Year Activity on Project:

FY 2021	Boardwalk/Pier/Boat Launch dock replacement
FY 2020	
FY 2019	
FY 2018	
FY 2017	

Revenue Funding Summary:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Revenue
City Funding		20,000				20,000	
Grant Funding						-	
Debt Financing						-	
Other Outside Funding			1,000,000			1,000,000	
Revenue Enhancements						-	
Total Revenue Funding:	-	20,000	1,000,000	-	-	1,020,000	1,020,000

Strategy #2: A Government that Maximizes the City





Capital Improvement Program (CIP)

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

			Priority No.	
Project Title:	FWB Golf Course			
Responsible Department:	Recreation & Cultural Services	Neighborhood/Loc	Kenwood	
Responsible Division:	Golf Club	Project Manager:	Richie Edwards	
Project Category:	Park Facilities	Project Type:	Multi-Year	
Project Number:		Estimated Useful Life (years):	25	
Criteria Type:	Continues Existing Project	Projected Date of Completion:	09/30/25	

Project Description/Justification:	
CIP includes (2) major projects of retention wall repair and entire irrigation replacement. Current Irrigation is rusted corrugated pipe that is continually falling apart. Desparatley needs replacement	
FY 2022	Pines Course Irrigation Replacement, Pavilion, Restroom Structure
FY 2023	
FY 2024	
FY 2025	Oaks Front 9 Irrigation Replacement
FY 2026	

BUDGETED EXPENDITURE SCHEDULE							
Project Elements:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Project Cost
Improvements	190,000	190,000	190,000	590,000	190,000	1,350,000	
Furniture/Fixture/Equip.	40,000	40,000	40,000	40,000	40,000	200,000	
Operational Impact	-	-	-	-	-	-	
Total Expenditures	230,000	230,000	230,000	630,000	230,000	1,550,000	1,550,000

Expenses From Prior Year(s):	\$0	Funded from Prior Yr. Revenue:	\$0
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Prior Year Activity on Project:	
FY 2021	
FY 2020	
FY 2019	
FY 2018	
FY 2017	

Revenue Funding Summary:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Revenue
City Funding							
Grant Funding						-	
Debt Financing	230,000	-		400,000	-	630,000	
Other Outside Funding						-	
Revenue Enhancements					-	-	
Total Revenue Funding:	230,000	-	-	400,000	-	630,000	630,000

Strategy #2: A Government that Maximizes the City





Capital Improvement Program (CIP)

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

			Priority No.	
Project Title:	Heritage Park and Cultural Center Addition			
Responsible Department:	Recreation & Cultural Services	Neighborhood/Loc	East Miracle Strip	
Responsible Division:	Museum(s)	Project Manager:	Jeff Peters	
Project Category:	Public Buildings	Project Type:	Multi-Year	
Project Number:		Estimated Useful Life (years):	25	
Criteria Type:	Improve Existing Svs/Infrastructure	Projected Date of Completion:	09/30/23	

Project Description/Justification:	
Demo of Bluewater Zoo building and adding addition of Gift Shop and offices	
FY 2022	Requesting Funding from TDC and Demo of Bluewater Zoo and building plan designs
FY 2023	Construction of Museum Addition
FY 2024	
FY 2025	
FY 2026	

BUDGETED EXPENDITURE SCHEDULE							
Project Elements:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Project Cost
Improvements	50,000	400,000	-	-	-	450,000	
Furniture/Fixture/Equip.	-	-	-	-	-	-	
Operational Impact	-	-	-	-	-	-	
Total Expenditures	50,000	400,000	-	-	-	450,000	450,000

Expenses From Prior Year(s):	\$0	Funded from Prior Yr. Revenue:	\$0
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Prior Year Activity on Project:	
FY 2021	
FY 2020	
FY 2019	
FY 2018	
FY 2017	

Revenue Funding Summary:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Revenue
City Funding	50,000					50,000	
Grant Funding		400,000				400,000	
Debt Financing						-	
Other Outside Funding						-	
Revenue Enhancements						-	
Total Revenue Funding:	50,000	400,000	-	-	-	450,000	450,000

Strategy #2: A Government that Maximizes the City



City of Ft. Walton Beach
Heritage Park and Cultural Center
Museum Store





Capital Improvement Program (CIP)

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

			Priority No.
Project Title:	Beal/Memorial Cemetery		
Responsible Department:	Recreation & Cultural Services	Neighborhood/Loc	Beal Parkway
Responsible Division:	Cemetery	Project Manager:	Jeff Peters/Janice Rogers
Project Category:	Park Facilities	Project Type:	Multi-Year
Project Number:		Estimated Useful Life (years):	25
Criteria Type:		Projected Date of Completion:	09/30/23

Project Description/Justification:	
Construction of new Office Building at Beal Memorial Cemetery. Current building is in terrible condition.	
FY 2022	Adding new plots
FY 2023	
FY 2024	
FY 2025	
FY 2026	

BUDGETED EXPENDITURE SCHEDULE							
Project Elements:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Project Cost
Improvements	150,000	-				150,000	
Furniture/Fixture/Equip.	-	-	-	-	-	-	
Operational Impact	-	-	-	-	-	-	
Total Expenditures	150,000	-	-	-	-	150,000	150,000

Expenses From Prior Year(s):	\$0	Funded from Prior Yr. Revenue:	
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Prior Year Activity on Project:	
FY 2022	
FY 2023	
FY 2024	
FY 2025	
FY 2026	

Revenue Funding Summary:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Revenue
City Funding						-	
Grant Funding						-	
Debt Financing						-	
Other Outside Funding	150,000	-				150,000	
Revenue Enhancements						-	
Total Revenue Funding:	150,000	-	-	-	-	150,000	150,000

Strategy #2: A Government that Maximizes the City





Capital Improvement Program (CIP)

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

			Priority No.
Project Title:	Beal/Memorial Cemetery		
Responsible Department:	Recreation & Cultural Services	Neighborhood/Loc	Beal Parkway
Responsible Division:	Cemetery	Project Manager:	Jeff Peters/Janice Rogers
Project Category:	Park Facilities	Project Type:	Multi-Year
Project Number:		Estimated Useful Life (years):	25
Criteria Type:		Projected Date of Completion:	09/30/23

Project Description/Justification:	
Construction of new Office Building at Beal Memorial Cemetery. Current building is in terrible condition.	
FY 2022	Construction of new Cemetery building
FY 2023	Interior Roads - Section Expanded
FY 2024	
FY 2025	
FY 2026	

BUDGETED EXPENDITURE SCHEDULE							
Project Elements:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Project Cost
Improvements	200,000	100,000	-			300,000	
Furniture/Fixture/Equip.	-	-	-	-	-	-	
Operational Impact	-	-	-	-	-	-	
Total Expenditures	200,000	100,000	-	-	-	300,000	300,000

Expenses From Prior Year(s):	\$0	Funded from Prior Yr. Revenue:	
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Prior Year Activity on Project:	
FY 2020	
FY 2019	
FY 2018	
FY 2017	
FY 2016	

Revenue Funding Summary:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Revenue
City Funding	200,000	100,000	-			300,000	
Grant Funding						-	
Debt Financing						-	
Other Outside Funding						-	
Revenue Enhancements					-	-	
Total Revenue Funding:	200,000	100,000	-	-	-	300,000	300,000

Strategy #2: A Government that Maximizes the City





Capital Improvement Program (CIP)

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

			Priority No.	2
Project Title:	Intersection and Pedestrian Improvements			
Responsible Department:	Utility Services	Neighborhood/Loc	Citywide	
Responsible Division:	Streets	Project Manager:	Daniel Payne	
Project Category:	Capital Equipment	Project Type:	Multi-Year	
Project Number:		Estimated Useful Life (years):	25	
Criteria Type:	Improve Existing Svs/Infrastructure	Projected Date of Completion:	09/30/22	

Project Description/Justification:
 Replace existing traffic control cabinet and add mast arms at City maintained intersections to accommodate pedestrian movements and allow for them to be compatible with Okaloosa County Traffic. The addition of mast arms provides protection for hurricane events. The following intersections are recommended for traffic cabinet replacement: Hollywood Boulevard NW and Wright Parkway NW.

FY 2022	Intersection of Hollywood Boulevard NW and Memorial Parkway SW.
FY 2023	Intersection of Hollywood Boulevard NW and Wright Parkway NW.
FY 2024	
FY 2025	
FY 2026	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Project Cost
Improvements	300,000	300,000	-	-	-	600,000	
Furniture/Fixture/Equip.	-	-	-	-	-	-	
Operational Impact	-	-	-	-	-	-	
Total Expenditures	300,000	300,000	-	-	-	600,000	600,000

Expenses From Prior Year(s):	\$0	Funded from Prior Yr. Revenue:	\$0
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Prior Year Activity on Project:

FY 2021	Intersection of Hollywood Boulevard NW and Robinwood Drive NW/SW
FY 2020	N/A
FY 2019	N/A
FY 2018	N/A
FY 2017	N/A

Revenue Funding Summary:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Revenue
City Funding	300,000	300,000				600,000	
Grant Funding	-		-			-	
Debt Financing						-	
Other Outside Funding						-	
Revenue Enhancements	-	-	-	-	-	-	
Total Revenue Funding:	300,000	300,000	-	-	-	600,000	600,000

Strategy #1: Economic Diversification & Resiliency





Capital Improvement Program (CIP)

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

		Priority No.	4
Project Title:	Sidewalk Improvements		
Responsible Department:	Utility Services	Neighborhood/Loc	Citywide
Responsible Division:	Streets	Project Manager:	Daniel Payne
Project Category:	Infrastructure	Project Type:	Multi-Year
Project Number:	5306	Estimated Useful Life (years):	25
Criteria Type:	Improve Existing Svs/Infrastructure	Projected Date of Completion:	09/30/22

Project Description/Justification:

The project constructs new and infill sidewalks for the purpose of providing a pedestrian transportation network throughout the entire City that will link the residential neighborhoods to each other and to public, recreational and commercial land uses. The City has categorized sidewalks into two distinct areas: high needs areas around schools and residential areas outside those areas routinely traveled by school children. The project objective is to install sidewalks on at least one side of all residential local streets and on both sides of all collector and arterial roadways.

FY 2022	List Subject to Segments identified in 5-Year Sidewalk Connectivity Plan per City Strategic Plan
FY 2023	List Subject to Segments identified in 5-Year Sidewalk Connectivity Plan per City Strategic Plan
FY 2024	List Subject to Segments identified in 5-Year Sidewalk Connectivity Plan per City Strategic Plan
FY 2025	List Subject to Segments identified in 5-Year Sidewalk Connectivity Plan per City Strategic Plan
FY 2026	List Subject to Segments identified in 5-Year Sidewalk Connectivity Plan per City Strategic Plan

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Project
Improvements	175,000	33,500	33,500	33,500	33,500	309,000	
Furniture/Fixture/Equip.	-	-	-	-	-	-	
Operational Impact	-	-	-	-	-	-	
Total Expenditures	175,000	33,500	33,500	33,500	33,500	309,000	334,000

Expenses From Prior Year(s):	\$25,000	Funded from Prior Yr. Revenue:	\$25,000
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Prior Year Activity on Project:

FY 2021	
FY 2020	
FY 2019	California Drive NE from 126 California Drive NE to Oregon Drive NE (Bud Day Trail Extension)
FY 2018	N/A
FY 2017	N/A

Revenue Funding Summary:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Revenue
City Funding	175,000	33,500	33,500	33,500	33,500	309,000	
Grant Funding	-	-	-	-	-	-	
Debt Financing	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	
Total Revenue Funding:	175,000	33,500	33,500	33,500	33,500	309,000	334,000

Strategy #1: Economic Diversification & Resiliency





Capital Improvement Program (CIP)

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

			Priority No.	1
Project Title:	Street Resurfacing			
Responsible Department:	Utility Services	Neighborhood/Loc	Citywide	
Responsible Division:	Streets	Project Manager:	Daniel Payne	
Project Category:	Infrastructure	Project Type:	Multi-Year	
Project Number:	5018	Estimated Useful Life (years):	25	
Criteria Type:	Improve Existing Svcs/Infrastructure	Projected Date of Completion:	09/30/22	

Project Description/Justification:
 The City resurfaces a portion of roadways each year. Resurfacing is accomplished by conventional overlay or milling and resurfacing. Overlaying a road surface required the use of compacted SP 9.5 asphalt to a depth of 1" to 1 1/2" over the existing surface. Milling and resurfacing requires cutting the existing asphalt surface down and applying a new coat of asphalt on top. Preventative maintenance prevents roadways from deteriorating to a point requiring more costly complete rehabilitation, and provides a safe, comfortable, and aesthetically pleasing transportation network.

FY 2022	Golf Course Drive NE from Eagle Street NE to N. Fairway Avenue NE, Fairway Avenue NE from Mooney Road NE to Golf Course Drive NE, Powell Drive NE from S. Fairway Avenue NE to Eagle Street NE, Stafford Circle NE from Mooney Road NE to Cul-de-sac, Carlyle Court NE from Merioneth Drive NE to Cul-de-sac, White Wilson alley.
FY 2023	Choctawhatchee Road SE from Elliot Road SE to Hollywood Boulevard NE, Kepner Drive NE from Okaloosa Road NE to Choctawhatchee Road NE, Hudson Drive NW from Fliva Avenue to Sotir Street NW.
FY 2024	Striping on Sleepy Oaks from Yacht Club Drive to Mimosas, Brooks Street, Alconese and Robinwood Drive South of Hollywood Boulevard.
FY 2025	Ready Avenue NW from Lovejoy Road NW to Hollywood Boulevard NW.
FY 2026	Anchors Street NW from State right of way at Mary Esther Cut-Off to Hill Avenue NW.

BUDGETED EXPENDITURE SCHEDULE							
Project Elements:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Project Cost
Improvements	300,000	300,000	300,000	300,000	300,000	1,500,000	
Furniture/Fixture/Equip.	-	-	-	-	-	-	-
Operational Impact	-	-	-	-	-	-	-
Total Expenditures	300,000	300,000	300,000	300,000	300,000	1,500,000	2,073,586

Expenses From Prior Year(s):	\$573,586	Funded from Prior Yr. Revenue:	\$573,586
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Prior Year Activity on Project:	
FY 2021	Robinwood Drive NW from Hollywood Boulevard SW to Holmes Boulevard NW. Temple Avenue SW from Hollywood Boulevard SW to Coral Drive SW.
FY 2020	Yacht Club Drive NE from Cinco Bayou to Ferry Road NE. Hughes Street NE from Cinco Bayou to Ferry Road NE. Industrial Street NW from West of Fort Walton Concrete to East of Fort Walton Concrete. Victoria Place NW from Oakland Circle NW to Marie Circle NW. 4th Street SE alley from 3rd Street SE to 4th Street SE.
FY 2019	Hill Avenue NW from City Limits to Lovejoy Road NW, Smith Drive NE from 319 Smith Drive NE to Gardner Drive NE, Gardner Drive NE from Smith Drive NE to 346 Gardner Drive NE, McArthur Avenue from Sotir to Beal Parkway and 417 Hollywood Boulevard. Striping along Walter Martin NE from Egin Parkway NE to Beal Parkway NE
FY 2018	Marilyn Avenue NW from Rogers Street NW to Holmes Boulevard NW, Ferry Road NE from Yacht Club Drive NE to entrance of the Yacht Club, Holmes Boulevard NW from the Wright Parkway NW to Memorial Parkway NW, and Wright Parkway NW Alley.
FY 2017	Vista Street SW, Holmes Boulevard NW from Robinwood Drive NW to Beal Parkway NW, Rogers Street NW

Revenue Funding Summary:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Revenue
City Funding	300,000	300,000	300,000	300,000	300,000	1,500,000	
Grant Funding	-	-	-	-	-	-	-
Debt Financing	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-
Total Revenue Funding:	300,000	300,000	300,000	300,000	300,000	1,500,000	2,073,586

Strategy #1: Economic Diversification & Resiliency





Capital Improvement Program (CIP)

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

			Priority No.	1
Project Title:	Downtown Parking Lot Improvements			
Responsible Department:	Utility Services	Neighborhood/Loc	East Miracle Strip	
Responsible Division:	Streets	Project Manager:	Daniel Payne	
Project Category:	Infrastructure	Project Type:	1-Year	
Project Number:		Estimated Useful Life (years):	25	
Criteria Type:	Improve Existing Svs/Infrastructure	Projected Date of Completion:	09/30/22	

Project Description/Justification:

The existing owned parking lot and leased section at 164 & 166 Miracle Strip Parkway SW is in need of asphalt and stormwater improvements. Reconstruction of the parking lot will include removing the existing underlying building foundation and tying into the adjacent FDOT stormwater

FY 2022	Downtown Parking Lot Improvements
FY 2023	
FY 2024	
FY 2025	
FY 2026	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Project Cost
Improvements	200,000		-	-	-	200,000	
Furniture/Fixture/Equip.	-	-	-	-	-	-	
Operational Impact	-	-	-	-	-	-	
Total Expenditures	200,000	-	-	-	-	200,000	200,000

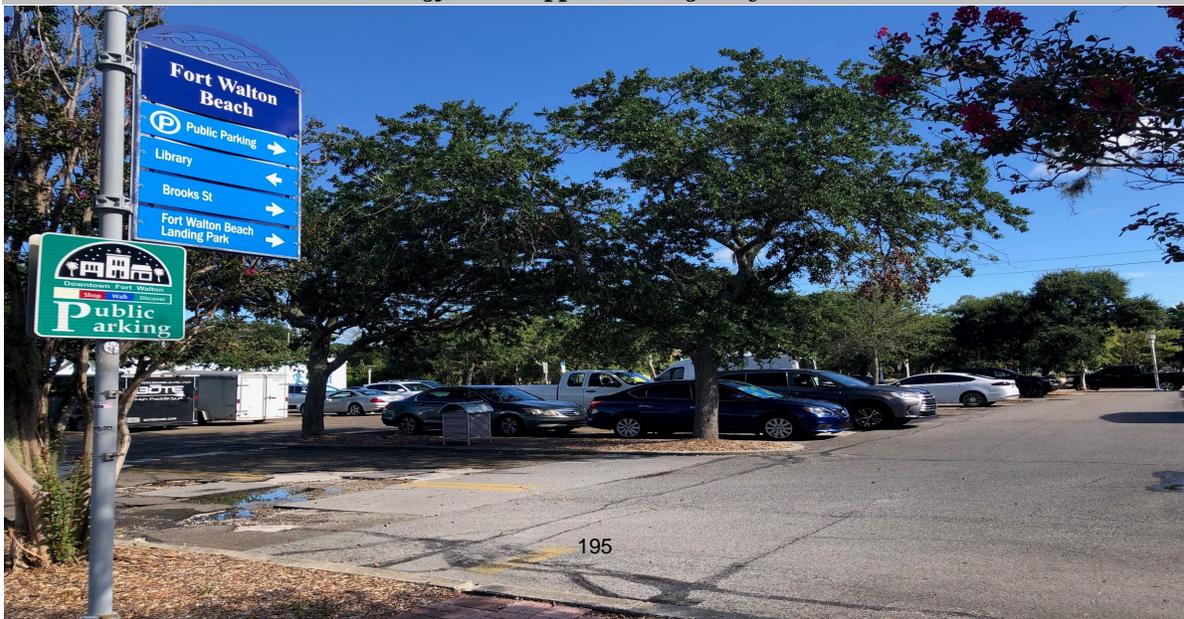
Expenses From Prior Year(s):	\$0	Funded from Prior Yr. Revenue:	\$0
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Prior Year Activity on Project:

FY 2021	
FY 2020	
FY 2019	
FY 2018	
FY 2017	

Revenue Funding Summary:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Revenue
City Funding	200,000	-	-	-	-	200,000	
Grant Funding		-	-	-	-	-	
Debt Financing		-	-	-	-	-	
Other Outside Funding		-	-	-	-	-	
Revenue Enhancements		-	-	-	-	-	
Total Revenue Funding:	200,000	-	-	-	-	200,000	200,000

Strategy #3: Support Intelligent Growth





Capital Improvement Program (CIP)

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

Priority No.	3
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Project Title:	Street Lighting		
Responsible Department:	Utility Services	Neighborhood/Loc	Citywide
Responsible Division:	Streets	Project Manager:	Daniel Payne
Project Category:	Infrastructure	Project Type:	Multi-Year
Project Number:	5018	Estimated Useful Life (years):	25
Criteria Type:	Improve Existing Svs/Infrastructure	Projected Date of Completion:	09/30/22

Project Description/Justification:
 This project is consistent with the City's Strategic Objective of Providing a safe and livable community to citizens while achieving the goal of providing a safe, multi-modal transportation network throughout the city. The City currently has a large network of street lighting throughout the City limits. Certain areas around the City do not have street light locations and there is no lighting. Other areas around the city have lighting but it is inadequate and could stand to be converted from low sodium "orange" type lighting to LED's. The conversion of city street lights will be in conjunction with Gulf Power.

FY 2022	Upgrading State Roads Eglin Parkway, Beal Parkway, U.S. Highway 98, Ferry Road (City Limits only)
FY 2023	
FY 2024	Upgrading City Arterial Roadways
FY 2025	
FY 2026	Upgrading City Collector Roadways

BUDGETED EXPENDITURE SCHEDULE							
Project Elements:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Project
Improvements	25,000		25,000		25,000	75,000	
Furniture/Fixture/Equip.	-	-	-	-	-	-	
Operational Impact	-	-	-	-	-	-	
Total Expenditures	25,000	-	25,000	-	25,000	75,000	75,000

Expenses From Prior Year(s):	\$0	Funded from Prior Yr. Revenue:	\$0
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Prior Year Activity on Project:	
FY 2021	N/A
FY 2020	N/A
FY 2019	N/A
FY 2018	N/A
FY 2017	N/A

Revenue Funding Summary:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Revenue
City Funding	12,500		25,000		25,000	62,500	
Grant Funding	-		-			-	
Debt Financing						-	
Other Outside Funding	12,500					12,500	
Revenue Enhancements	-	-	-	-	-	-	
Total Revenue Funding:	25,000	-	25,000	-	25,000	75,000	75,000

Strategy #1: Economic Diversification & Resiliency





Capital Improvement Program (CIP)

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

			Priority No.
Project Title:	Community Redevelopment Area (CRA) Wayfinding Signage System		
Responsible Department:	Community Redevelopment	Neighborhood/Loc	East Miracle Strip
Responsible Division:	Planning & Zoning	Project Manager:	Chris Frassetto
Project Category:	Infrastructure	Project Type:	Multi-Year
Project Number:		Estimated Useful Life (years):	30
Criteria Type:	Improve Existing Svcs/Infrastructure	Projected Date of Completion:	09/30/29

Project Description/Justification:
 The Community Redevelopment Area (CRA) Plan identifies locations for updated wayfinding signage through the CRA to establish a unique identity for the CRA and enhance the CRA's vision to improve economic development, quality of life, and sense of community.

FY 2022	Design of CRA wayfinding signage program
FY 2023	Install wayfinding in West Waterfront, South Beal Pkwy, & Uptown Industrial Districts
FY 2024	Install wayfinding in Eglin Commercial, Health and Wellness, & Central Residential Districts
FY 2025	Install wayfinding in Downtown Core District
FY 2026-30	Install wayfinding in Downtown Core District

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026-30	10 Year Total	Total Project Cost
Improvements	65,000	65,000	50,000		10,000	190,000	
Furniture/Fixture/Equip.	-	-	-	-	-	-	-
Operational Impact							
Total Expenditures	65,000	65,000	50,000	-	10,000	190,000	190,000

Expenses From Prior Year(s):	\$0	Funded from Prior Yr. Revenue:	\$0
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Prior Year Activity on Project:

FY 2022	
FY 2023	
FY 2024	
FY 2025	
FY 2026-30	

Revenue Funding Summary:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026-30	Five Year Total	Total Revenue
City Funding	65,000	65,000	50,000		10,000	190,000	
Grant Funding						-	-
Debt Financing						-	-
Other Outside Funding						-	-
Revenue Enhancements (1/2 Cent)						-	-
Total Revenue Funding:	65,000	65,000	50,000	-	10,000	190,000	190,000

Strategy #1: Safe and Livable Community for Citizens





Capital Improvement Program (CIP)

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

Priority No.	1
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Project Title:	Water Meter Replcement		
Responsible Department:	Utility Services	Neighborhood/Loc	Citywide
Responsible Division:	Water Distribution	Project Manager:	Daniel Payne
Project Category:	Infrastructure	Project Type:	Multi-Year
Project Number:	5056	Estimated Useful Life (years):	10
Criteria Type:	Improve Existing Svs/Infrastructure	Projected Date of Completion:	09/30/23

Project Description/Justification:
 Meter replacement for residential and commerical meters. The existing meters and registers are no longer supported by the manufacturer and issues with metering are currently being experienced. Replacement will be based on zones throughout the City.

FY 2022	Zone Specified at a Later Date
FY 2023	Zone Specified at a Later Date
FY 2024	Zone Specified at a Later Date
FY 2025	Zone Specified at a Later Date
FY 2026	Zone Specified at a Later Date

BUDGETED EXPENDITURE SCHEDULE							
Project Elements:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Project
Improvements	1,000,000	1,000,000				2,000,000	
Furniture/Fixture/Equip.	-	-	-	-	-	-	-
Operational Impact	-	-	-	-	-	-	-
Total Expenditures	1,000,000	1,000,000	-	-	-	2,000,000	2,000,000

Expenses From Prior Year(s):	\$0	Funded from Prior Yr. Revenue:	\$0
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Prior Year Activity on Project:	
FY 2021	N/A
FY 2020	N/A
FY 2019	N/A
FY 2018	N/A
FY 2017	N/A

Revenue Funding Summary:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Revenue
City Funding	1,000,000	1,000,000				2,000,000	
Grant Funding	-	-	-	-	-	-	-
Debt Financing	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-
Total Revenue Funding:	1,000,000	1,000,000	-	-	-	2,000,000	2,000,000

Strategy #1: Economic Diversification & Resiliency





Capital Improvement Program (CIP)

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

			Priority No.	1
Project Title:	Freedom Beacon 12-Inch Water Line			
Responsible Department:	Utility Services	Neighborhood/Loc	Citywide	
Responsible Division:	Water Distribution	Project Manager:	Daniel Payne	
Project Category:	Infrastructure	Project Type:	Multi-Year	
Project Number:	50XX	Estimated Useful Life (years):	50	
Criteria Type:	Public Health & Safety	Projected Date of Completion:	09/30/22	

Project Description/Justification:
 As a part of the construction of the Freedom Beacon Development, a new 12-inch water main is required to serve the area. This results in a roughly 1,750 LF of 12-inch water main traversing through the City Golf Course.

FY 2022	
FY 2023	
FY 2024	
FY 2025	
FY 2026	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Project Cost
Improvements	300,000					300,000	
Furniture/Fixture/Equip.	-	-	-	-	-	-	
Operational Impact	-	-	-	-	-	-	
Total Expenditures	300,000	-	-	-	-	300,000	300,000

Expenses From Prior Year(s):		Funded from Prior Yr. Revenue:	\$0
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Prior Year Activity on Project:

FY 2021	N/A
FY 2020	N/A
FY 2019	
FY 2018	
FY 2017	

Revenue Funding Summary:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Revenue
City Funding	300,000					300,000	
Grant Funding	-		-			-	
Debt Financing						-	
Other Outside Funding						-	
Revenue Enhancements	-	-	-	-	-	-	
Total Revenue Funding:	300,000	-	-	-	-	300,000	300,000

Strategy #1: Economic Diversification & Resiliency





Capital Improvement Program (CIP)

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

Priority No.	3
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Project Title:	Sewer System Lining and Grouting		
Responsible Department:	Utility Services	Neighborhood/Loc	Citywide
Responsible Division:	Sewer Collection & Treatment	Project Manager:	Daniel Payne
Project Category:	Infrastructure	Project Type:	Multi-Year
Project Number:	5032	Estimated Useful Life (years):	25
Criteria Type:	Improve Existing Svs/Infrastructure	Projected Date of Completion:	09/30/21

Project Description/Justification:

The City has 110 miles of sewer lines, with a majority of the lines consisting of clay pipe. Clay and unlined cast iron pipe are susceptible to root intrusion, offset joints and cracking due to the brittleness of the material. These problems allow a significant amount of inflow and infiltration and debris into the wastewater system, which can eventually result in stop-ups and possible sanitary sewer overflows. Prior to performing the rehabilitation, mains and manholes are inspected via closed-circuit television and monitored for leaks and other problems. The rehabilitation techniques include cured-in-place pipe lining, epoxy- or urethane-based manhole lining, and chemical root treatment.

FY 2022	Segments to be determined based on video inspections and lift station data
FY 2023	Segments to be determined based on video inspections and lift station data
FY 2024	Segments to be determined based on video inspections and lift station data
FY 2025	Segments to be determined based on video inspections and lift station data
FY 2026	Segments to be determined based on video inspections and lift station data

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Project
Improvements	30,000	30,000	30,000	30,000	30,000	150,000	
Furniture/Fixture/Equip.	-	-	-	-	-	-	
Operational Impact						-	
Total Expenditures	30,000	30,000	30,000	30,000	30,000	150,000	1,571,003

Expenses From Prior Year(s):	\$1,421,003	Funded from Prior Yr. Revenue:	\$1,421,003
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Prior Year Activity on Project:

FY 2021	Lining and Grouting of Eglin Parkway SE from 4th Street SE to 3rd Street SE
FY 2020	Sewer System Lining and Grouting
FY 2019	Sewer System Lining and Grouting
FY 2018	Sewer System Lining and Grouting
FY 2017	Sewer System Lining and Grouting

Revenue Funding Summary:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Revenue
City Funding	30,000	30,000	30,000	30,000	30,000	150,000	
Grant Funding	-	-	-	-	-	-	
Debt Financing	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	
Revenue Enhancements							
Total Revenue Funding:	30,000	30,000	30,000	30,000	30,000	150,000	1,571,003

Strategy #1: Safe and Livable Community for Citizens





Capital Improvement Program (CIP)

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

		Priority No.	1
Project Title:	Freedom Beacon 6-Inch Forcemain		
Responsible Department:	Utility Services	Neighborhood/Loc	Citywide
Responsible Division:	Sewer Collection & Treatment	Project Manager:	Daniel Payne
Project Category:	Infrastructure	Project Type:	Multi-Year
Project Number:	50XX	Estimated Useful Life (years):	50
Criteria Type:	Improve Existing Svs/Infrastructure	Projected Date of Completion:	09/30/22

Project Description/Justification:
 As a part of the construction and replacemnt of the Freedom Beacon Development, a new 6-inch forcemain is required to serve the development. This results in a roughly 2,500 LF of 6-inch forcemain traversing through the City Golf Course.

FY 2022	Freedom Beacon 6-Inch Forcemain
FY 2023	
FY 2024	
FY 2025	
FY 2026	

BUDGETED EXPENDITURE SCHEDULE							
Project Elements:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Project Cost
Improvements	500,000					500,000	
Furniture/Fixture/Equip.	-	-	-	-	-	-	
Operational Impact	-	-	-	-	-	-	
Total Expenditures	500,000	-	-	-	-	500,000	500,000

Expenses From Prior Year(s):		Funded from Prior Yr. Revenue:	
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Prior Year Activity on Project:	
FY 2021	
FY 2020	
FY 2019	
FY 2018	
FY 2017	

Revenue Funding Summary:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Revenue
City Funding	500,000					500,000	
Grant Funding	-	-	-	-	-	-	
Debt Financing	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	
Revenue Enhancements							
Total Revenue Funding:	500,000	-	-	-	-	500,000	500,000

Strategy #1: Economic Diversification & Resiliency





Capital Improvement Program (CIP)

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

		Priority No.	2
Project Title:	Lift Station No. 22 Rehabilitation		
Responsible Department:	Utility Services	Neighborhood/Loc	Seabreeze
Responsible Division:	Sewer Collection & Treatment	Project Manager:	Daniel Payne
Project Category:	Infrastructure	Project Type:	1-Year
Project Number:	5048	Estimated Useful Life (years):	50
Criteria Type:	Improve Existing Svs/Infrastructure	Projected Date of Completion:	09/30/22

Project Description/Justification:
 Construction of new Lift Station No. 22. The existing Lift Station No. 22 is in need of replacement due to a lack of storage capacity, structural deterioration, and a hazardous work environment. The integrity of the concrete, piping, and valves has suffered from hydrogen sulfide damage which will not allow for refurbishing or extensive modification. The current lift station configuration (interior piping, valves and pumps) does not have any safety measures in place for service and repair which makes this lift station the hazardous now in use for employee safety. The service area of this lift station is along Beal Parkway corridor. The City currently owns ample property at the existing site for this needed expansion and up-grade. This proposed up-grade would add both station storage and pumping capacity to meet the projected system flow increase along with meeting the current OSHA safety requirements for operator safety.

FY 2022	Construction of new Lift Station No. 22.
FY 2023	
FY 2024	
FY 2025	
FY 2026	

BUDGETED EXPENDITURE SCHEDULE							
Project Elements:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Project Cost
Improvements	400,000					400,000	
Furniture/Fixture/Equip.	-	-	-	-	-	-	
Operational Impact	-	-	-	-	-	-	
Total Expenditures	400,000	-	-	-	-	400,000	400,000

Expenses From Prior Year(s):		Funded from Prior Yr. Revenue:	
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Prior Year Activity on Project:	
FY 2022	
FY 2023	
FY 2024	
FY 2025	
FY 2026	

Revenue Funding Summary:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Revenue
City Funding	400,000					400,000	
Grant Funding	-					-	
Debt Financing	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	
Revenue Enhancements							
Total Revenue Funding:	400,000	-	-	-	-	400,000	400,000

Strategy #1: Economic Diversification & Resiliency





Capital Improvement Program (CIP)

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

			Priority No.	1
Project Title:	Stormwater Improvements			
Responsible Department:	Utility Services	Neighborhood/Loc	Citywide	
Responsible Division:	Stormwater	Project Manager:	Daniel Payne	
Project Category:	Infrastructure	Project Type:	Multi-Year	
Project Number:	5019	Estimated Useful Life (years):	25	
Criteria Type:	Improve Existing Svs/Infrastructure	Projected Date of Completion:	09/30/22	

Project Description/Justification:
 This program involves the replacement or improvement of stormwater infrastructure, and also serves to address water quantity/flooding as identified in the City's Stormwater Master Plan. Stormwater infrastructure ensures the proper quantity and quality of stormwater runoff thereby protecting the health and safety of our citizens.

FY 2022	Cecelia Drive NW to Oakland Circle NW from Memorial Parkway NW.
FY 2023	
FY 2024	228 Martisa Road NW to 226 Jet Drive NW.
FY 2025	
FY 2026	Alexandra Place SE near Waynel Circle SE (Area 30 in SWMP)

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Project Cost
Improvements	300,000		600,000	-	150,000	1,050,000	
Furniture/Fixture/Equip.	-	-	-	-	-	-	
Operational Impact	-	-	-	-	-	-	
Total Expenditures	300,000	-	600,000	-	150,000	1,050,000	1,050,000

Expenses From Prior Year(s):		Funded from Prior Yr. Revenue:	\$0
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Prior Year Activity on Project:

FY 2021	Lake Earl Dredge and 182 Beal Parkway NW Storm Drain Relocation
FY 2020	Anchors Street NW and 339 Hollywood Boulevard NW Drainage Improvement
FY 2019	Kepner Drive NE and Smith Drive NE Drainage Improvement
FY 2018	N/A
FY 2017	Oak Street SE and Alder Avenue SE Drainage Improvement

Revenue Funding Summary:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Revenue
City Funding	300,000		600,000		150,000	1,050,000	
Grant Funding	-		-			-	
Debt Financing							
Other Outside Funding							
Revenue Enhancements	-	-	-	-	-	-	
Total Revenue Funding:	300,000	-	600,000	-	150,000	1,050,000	1,050,000

Strategy #1: Economic Diversification & Resiliency





Capital Improvement Program (CIP)

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

		Priority No.	
Project Title:	MarWalt Regional Stormwater Design		
Responsible Department:	Utility Services	Neighborhood/Loc	
Responsible Division:	Stormwater	Project Manager:	
Project Category:	Infrastructure	Project Type:	
Project Number:		Estimated Useful Life (years):	
Criteria Type:	Improve Existing Svs/Infrastructure	Projected Date of Completion:	

Project Description/Justification:	
FY 2022	MarWalt Regional Stormwater Design Grant
FY 2023	
FY 2024	
FY 2025	
FY 2026	

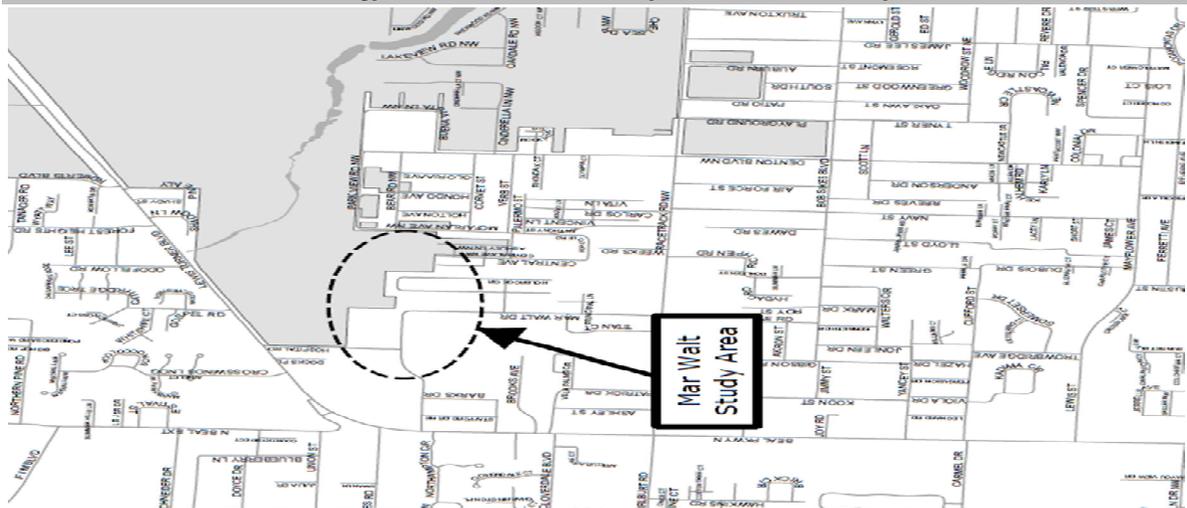
BUDGETED EXPENDITURE SCHEDULE							
Project Elements:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Project Cost
Improvements	100,000	-	-	-	-	100,000	
Furniture/Fixture/Equip.	-	-	-	-	-	-	
Operational Impact	50,000	-	-	-	-	50,000	
Total Expenditures	150,000	-	-	-	-	150,000	150,000

Expenses From Prior Year(s):		Funded from Prior Yr. Revenue:	\$0
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Prior Year Activity on Project:	
FY 2021	
FY 2020	
FY 2019	
FY 2018	
FY 2017	

Revenue Funding Summary:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Revenue
City Funding	50,000	-				50,000	
Grant Funding	100,000					100,000	
Debt Financing							
Other Outside Funding							
Revenue Enhancements							
Total Revenue Funding:	150,000	-	-	-	-	150,000	150,000

Strategy #1: Economic Diversification & Resiliency





Capital Improvement Program (CIP)

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

		Priority No.	
Project Title:	CTP Regional Stormwater Design		
Responsible Department:	Utility Services	Neighborhood/Loc	
Responsible Division:	Stormwater	Project Manager:	
Project Category:	Infrastructure	Project Type:	
Project Number:		Estimated Useful Life (years):	
Criteria Type:	Improve Existing Svs/Infrastructure	Projected Date of Completion:	

Project Description/Justification:

FY 2022	CTP Regional Stormwater Design
FY 2023	
FY 2024	
FY 2025	
FY 2026	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Project Cost
Improvements	100,000	-	-	-	-	100,000	
Furniture/Fixture/Equip.	-	-	-	-	-	-	
Operational Impact	50,000	-	-	-	-	50,000	
Total Expenditures	150,000	-	-	-	-	150,000	150,000

Expenses From Prior Year(s):		Funded from Prior Yr. Revenue:	\$0
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Prior Year Activity on Project:

FY 2021	
FY 2020	
FY 2019	
FY 2018	
FY 2017	

Revenue Funding Summary:	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total	Total Revenue
City Funding	50,000	-				50,000	
Grant Funding	100,000					100,000	
Debt Financing							
Other Outside Funding							
Revenue Enhancements							
Total Revenue Funding:	150,000	-	-	-	-	150,000	150,000

Strategy #1: Economic Diversification & Resiliency





Statistical Information

HISTORY & PROFILE

The City of Fort Walton Beach, Florida prides itself on being a small, family-oriented seaside community boasting a downtown area that was home to a significant prehistoric Native American community on the Gulf Coast of Northwest Florida. Situated at the junction of two major highways - US 98 (Miracle Strip Parkway) and SR 85 (Eglin Parkway) - Fort Walton Beach enjoys the benefits of its crossroads location along the coastal portion of the Northwest Florida regional transportation network. The City offers a full-service government providing police and fire protection; cultural and recreational activities including parks, a library, a museum, and two championship golf courses; planning and zoning; public works such as street, sidewalk, right-of-way, and cemetery maintenance; utilities service including water, sewer, and storm water; and garbage and recycling collection to a coastal community of 21,064 full-time residents.

The City has an exciting and romantic history. As early as 600 B.C., Indian tribes were attracted to Fort Walton Beach from the Mississippi and Tennessee River Valleys and the Southeast Georgia coast. The beginning for the City occurred following the War Between the States when Alabama war veteran John Brooks selected a site of 111 acres where he built a three-room cabin in 1867. Other settlers soon followed. By 1884, the population of the area required establishment of a small schoolhouse. In 1902, the first hotel, Brooks House, was built along the sound and shortly thereafter the first post office was built in 1906. The Montgomery, Alabama, Maxwell Field military base developed an airfield in Fort Walton in 1933 on 137 acres of land and used it as a bombing and gunnery range. The most significant factor in the City's growth was the creation and later expansion, of that airfield, which is now Eglin Air Force Base (the largest military installation in the world) in 1937, the year the City Charter was adopted. Originally chartered as a municipality under the laws of the State of Florida, actual formation of the City was in 1941 when the Florida legislature officially named it the Town of Fort Walton. In 1953, the Florida Legislature granted the City a new charter at which time the name was changed to Fort Walton Beach. The name Walton originates from Colonel George Walton, who was Secretary of the East-West Florida Territory in 1822-26 and son of George Walton, signer of the Declaration of Independence and Governor of Georgia.



First Schoolhouse

The presence of the military base provided the key economic stimulus for the City's early growth, supplemented by the attractiveness of the location. The City enjoyed a substantial population and economic boom from the 1950's through the end of the 1970's. Subsequently, things started to slow down. The military base became less important to the City's economy than the growing tourism industry. In the late 1960's and early 1970's Fort Walton Beach began to experience a decline in economic prosperity, some of which can be attributed to the utility and transportation infrastructure getting older and commercial and residential structures becoming deteriorated. New development began to take place in the surrounding communities. The City, having nearly run out of developable land, started to focus attention on finding ways to induce private enterprise investment in the City and thus capturing a greater share of the local and regional market.

The City's premier gathering place along the Santa Rosa Sound has been the Fort Walton Landing Park since its purchase in 1986. Building upon that with the complete reconstruction of Brooks Street, including the Brooks Bridge Park in 2013, the City's downtown waterfront was opened up to an extent never before realized and spurred economic growth downtown. Outside of downtown, the City completed construction of a new recreational complex, which has added to the attraction of the City.



Recreation Complex – opened Summer 2015



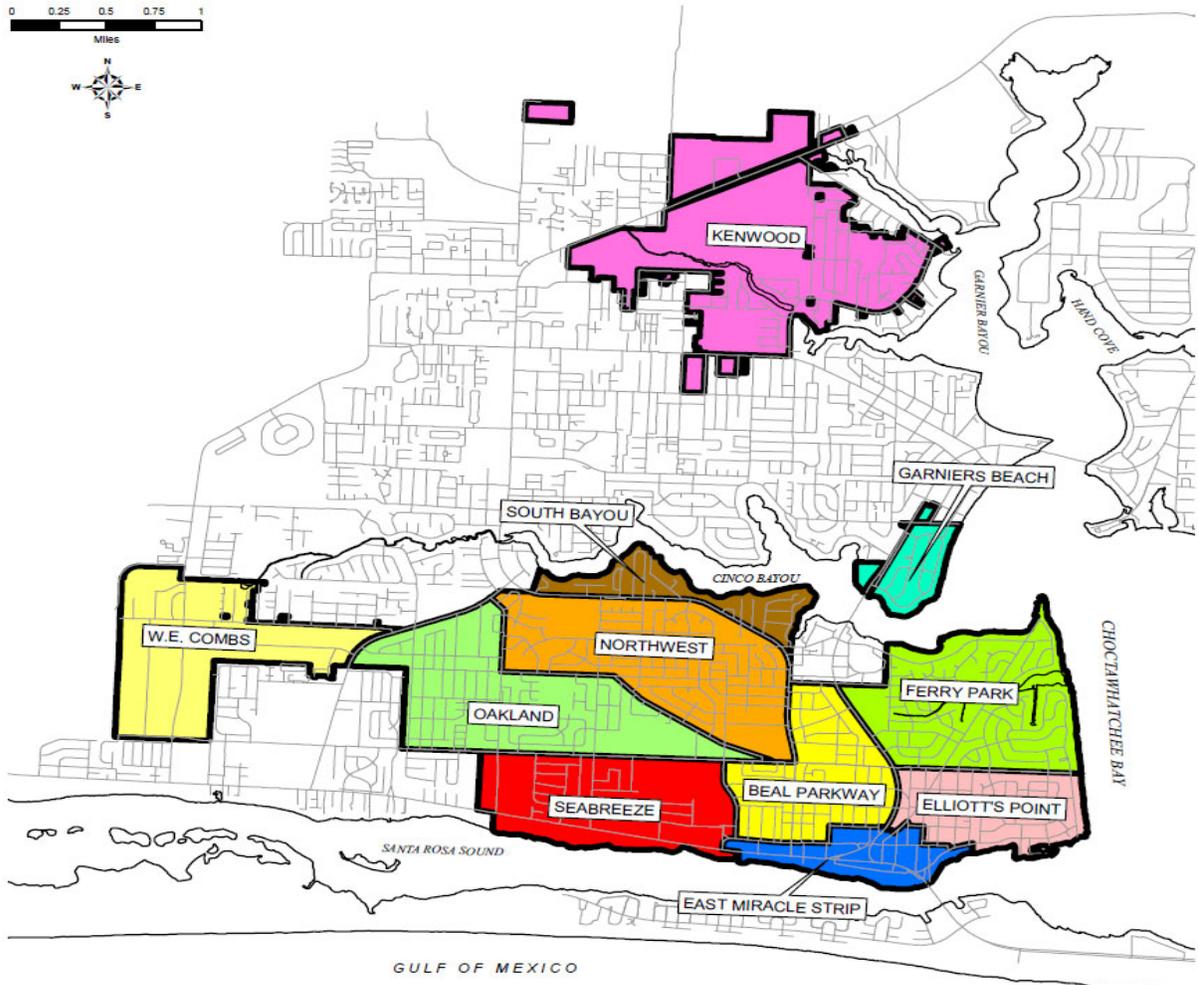
Downtown Redevelopment: Brooks Bridge Park

Statistical Information

DATE OF INCORPORATION: June 16, 1941	
FORM OF GOVERNMENT: Council & Manager	PAVED STREETS: 93.12 miles
GEOGRAPHIC AREA: 7.60 square miles	SIDEWALKS: 63.67 miles
TAXABLE ASSESSED VALUE: \$1,637,147,629	WATER & SEWER LINES: 282.82 miles
CITY MILLAGE RATE: 5.3293	STORM DRAIN: 43.18 miles
POPULATION: 21,064	POLICE STATIONS: 1 FIRE STATIONS: 2
EMPLOYEES: 358 positions, 317.13 FTE's	LIBRARIES: 1 MUSEUMS: 4
SWORN POLICE OFFICERS: 54	18-HOLE GOLF COURSES: 2
FIREFIGHTING PERSONNEL: 44.25	ACRES OF PARKS: 206

CITY NEIGHBORHOODS

(un-shaded portions are not in the City limits)



BEAL PARKWAY

CHARACTERISTICS: Mostly Residential, CRA District

BOUNDARIES: The Beal Parkway Neighborhood includes much of the City's central core. It includes all lands between Eglin Parkway and Beal Parkway north of Second Street and north of First Street west of Harbeson Avenue. It extends north to Hughes Street and also includes the properties that lie between Robinwood Drive and Beal Parkway and between First Street and Hollywood Boulevard. All parts of the Kelly Subdivision and First Addition to Kelly Subdivision in the area of Comet Street are also included.

ATTRIBUTES AND QUALITIES: The Beal Parkway Neighborhood is home to the City's new Public Safety Complex housing police and fire services. The neighborhood includes most of the City's areas in need of code enforcement and rehabilitation activities. The area has one of the highest crime rates in the City. Not surprisingly, the City has targeted funds into this area from the HUD Community Development Block Grant (CDBG) program. Through diligent code enforcement and crime prevention activities, which are presently centered in the Police Department's Community Policing Program, much progress has been made to improve conditions in this neighborhood. However, there are still many improvements needed. To meet those needs, the City's Redevelopment Area was expanded to include this area in order to provide additional funding sources to remedy the blight in this area. Substantial land use changes encouraging mixed-uses and de-emphasizing heavy commercial activities will encourage expenditure of private capital in this area. New development is needed to infill parcels which developers have ignored due to lack of infrastructure, which is available in the newer neighborhoods of the City.

EAST MIRACLE STRIP

CHARACTERISTICS: Primarily Commercial, CRA District, Waterfront

BOUNDARIES: The East Miracle Strip Neighborhood lies entirely within the Community Redevelopment Area. The boundaries are Elm Avenue extended to Choctawhatchee Bay to the east; Choctawhatchee Bay to the south; the common property line between the St. Simon's Episcopal Church/The Boat Marina on south side of US 98 and Beal Parkway on the north side of US 98 to the west; and to the north following First Street from Beal Parkway east to Harbeson Avenue then Second Street and then east to Chicago Avenue.

ATTRIBUTES AND QUALITIES: The East Miracle Strip Neighborhood is the former MainStreet area, also referred to as Downtown. This area encompasses the oldest areas of the City and, not surprisingly, is the location of most of the City's historic structures and sites. Land use is primarily business, which caters to both the local population and the needs of tourists which cannot be met on Okaloosa Island. US 98 and Eglin Parkway (SR85) merge in this area often forming a traffic bottleneck at the foot of Brooks Bridge. The area is central to the redevelopment planning of the CRA and is seeing an upsurge in interest in the redevelopment of prime waterfront properties currently underdeveloped with older single family residences (many locally historic). National historic treasures located here include the Gulfview Hotel site and the Indian Temple Mound. This area includes most of the area forming the designated "Main Street" Program by the Florida Department of State in 1997. The City's museum and new library are also located in this neighborhood.

ELLIOTT'S POINT

CHARACTERISTICS: Residential, Waterfront

BOUNDARIES: The Elliott's Point Neighborhood refers to the southeastern portion of the City. While Elliott's Point Subdivision and subsequent additions to the original subdivision include lands north and south of Hollywood Boulevard east of Ferry Road, the neighborhood known as Elliott's Point is that area south of Hollywood Boulevard and east of Chicago Avenue. The eastern and southern boundaries are Choctawhatchee Bay.

ATTRIBUTES AND QUALITIES: The Elliott's Point Neighborhood is almost entirely comprised of residential land use. The waterfront properties are all single family residential as are the more eastern inland properties. The western properties are mostly multi-family residentially, although much of the Ocean City Subdivision portion of the neighborhood still exists as single family residential land use. Many of the city's older homes and most prestigious newer homes are co-located in this neighborhood which is characterized by its Spanish moss-laden Oak trees which canopy the many streets. Unfortunately, many of the older frame vernacular homes are being razed for development of more modern homes rather than restored or improved, although some are receiving additions and a new coat of paint. There are no public schools located within this neighborhood that form a central public place, but there are several churches that serve as neighborhood gathering places. The neighborhood also features public parks like Villa Russ Park, which is surrounded by homes and is concealed from casual notice by passersby. Waterfront access is available at Hood Avenue, the end of Hollywood Boulevard, at Shore Drive east of Bay Drive, at the south end of Bay Drive and at Walkedge Drive where there is also a small boat ramp facility.

FERRY PARK

CHARACTERISTICS: Residential, Waterfront

BOUNDARIES: The Ferry Park Neighborhood is located in the northeast corner of the main portion of the City. The boundaries are Cinco Bayou to the north; Choctawhatchee Bay to the east; Hollywood Boulevard to the south; and Vine Avenue, Buck Drive, Uptown Station, and the Town of Cinco Bayou to the west.

ATTRIBUTES AND QUALITIES: The Ferry Park Neighborhood is comprised almost entirely of single-family residential homes from

Statistical Information

the most prestigious to more modest dwellings. Everyone knows the prestigious names Sudduth Circle, Yacht Club Drive and Bay Drive. Unfortunately, the neighborhood includes several properties that are constantly on the list of code enforcement violations, properties that have not been properly maintained and therefore devalue the other well-maintained homes. This neighborhood surrounds the City's Ferry Park/Docie Bass Recreation Center/Elliotts Point Elementary School Complex located at the intersection of Hughes Street with Ferry Road. Other prominent features include Goodthing Lake, formerly Lake Earl, a brackish body of water with a precarious outlet to Choctawhatchee Bay. Land uses also include a few residence-offices along Buck, Staff and Hospital Drives as well as the former hospital site, now an adult congregate living facility (ACLF) and the County Health Department Offices. There is also a small amount of neighborhood convenience commercial uses along Hollywood Boulevard in the southwestern corner of the neighborhood. At the end of Ferry Drive is the well-known Fort Walton Yacht Club, a private yacht club.

GARNIER'S BEACH

CHARACTERISTICS: Residential, Waterfront

BOUNDARIES: The Garnier's Beach Neighborhood is somewhat isolated from the rest of the City. It lies between the unincorporated area of Okaloosa County known as Ocean City and Cinco Bayou (water body). The boundaries of this neighborhood are at South Street on the north, Choctawhatchee Bay on the east, Cinco Bayou on the South, and Cinco Bayou and Eglin Parkway on the west. The Town of Cinco Bayou lies immediately south of this neighborhood at the foot of the Cinco Bayou Bridge where Eglin Parkway crosses Cinco Bayou.

ATTRIBUTES AND QUALITIES: The Garniers Beach Neighborhood is almost entirely comprised of the subdivision named Garniers Beach, which was platted in 1949-50 and is one of the oldest areas of the City. The residential area is small in size, just 247 houses. This neighborhood also includes a waterfront city park, Garniers Beach Park. Commercial uses include a house converted to an insurance office at the southeast corner of South Street and Eglin Parkway; a restaurant located at the southwest corner of Eglin Parkway and South Street; and Mariner Plaza Shopping Center. The neighborhood's location makes it a wonderful hideaway from the hustle and bustle along Eglin Parkway. The area is similar to Bay Drive/Brooks Street in Elliott's Point in that it has large trees forming a canopy along most of its streets. While most of the homes are modest in size there has been a recent trend where homes are being resold, remodeled and enlarged, especially those facing the Bay and Bayou.

KENWOOD

CHARACTERISTICS: Primarily Residential

BOUNDARIES: The Kenwood Neighborhood is bounded on the north by the U.S. Government's Eglin Air Force Base Reservation; on the east by Chula Vista Bayou and Garnier's Bayou; on the south by Don's Bayou, Racetrack Road and Bob Sikes Boulevard; and on the west by Denton Boulevard, Hospital Drive and Lewis Turner Boulevard.

ATTRIBUTES AND QUALITIES: The Kenwood Neighborhood is one of the most desired residential locations in the City, blending the prestige of a golf course setting with the natural waterfront tranquility of Bass Lake and adjacent bayous. The City bought the land for the golf course from the Federal Government in the 1960's for the purpose of providing active and passive recreation opportunities and open space. The City built and maintains two quality 18 hole courses, The Pines and The Oaks. The neighborhood is largely residential and is comprised of single family homes and multi-family complexes, Choctawhatchee high school, Pryor middle school, Kenwood elementary school, the City's Golf Club, Fire Station #2, and Choctaw Plaza. This neighborhood represents the entire area located within the City limits in the area of the Golf Course and is often referred to as the "Golf Course Area". Over the last few decades hundreds of properties have voluntarily annexed to the City forming the Kenwood Neighborhood as it is now constituted; however, there are substantial areas still located in unincorporated Okaloosa County adjacent to this neighborhood, meaning the problems created by irregular municipal boundaries will persist and the Kenwood Neighborhood will remain a distant mile and one-half from the nearest part of the original City limits.

NORTHWEST

CHARACTERISTICS: Primarily Residential

BOUNDARIES: The Northwest Neighborhood is located in the northwest quadrant of the City. Its boundaries are Beal Parkway NW to the north; the Beal Parkway Neighborhood to the east; Jet Drive, Silva Drive, Willard Road and Holmes Boulevard to the south; and Wright Parkway to the west.

ATTRIBUTES AND QUALITIES: The Northwest Neighborhood includes a full range of land use types. Most of the land is comprised of single family residential homes in subdivisions. There are also some multiple family projects primarily located on the fringes of the neighborhood along collector streets such as Wright Parkway and Robinwood Drive, and along Alabama Avenue. Strip commercial development is located along Beal Parkway lying south of its intersection with Yacht Club Drive. Heavy businesses, including moving companies, warehouses and automotive repair and servicing are located along Industrial Street and Hollywood Boulevard in the southeastern portion of the neighborhood. Silver Sands Elementary School is located in the Northwest Neighborhood. The neighborhood is well provided with recreation facilities such as Jet Stadium, Jet Drive Park, a neighborhood park which has active recreation facilities, and Memorial Drive Park which provides passive recreation opportunities. Three other parks provide 12.6 acres of additional open space, although they have not been developed. The Northwest Neighborhood also includes the City-owned Beal Memorial Cemetery and the U.S. Postal Service Office. The diversity of land use types has created some land use conflicts between single family residential areas and more intense commercial/industrial zoning and land use. The Northwest Neighborhood does contain some of the more desirable inland areas to reside in, such as Bayou Woods and Vesta Heights Subdivisions. It also contains some of the

Statistical Information

areas which require attention by the City to see that properties are properly maintained.

OAKLAND

CHARACTERISTICS: Residential

BOUNDARIES: The Oakland Neighborhood is bounded by Northwest Neighborhood to the east, Hollywood Boulevard and the City of Mary Esther to the south, the City of Mary Esther and Mary Esther Cutoff to the west, and Mary Esther Cutoff to the north.

ATTRIBUTES AND QUALITIES: The Oakland Neighborhood's predominant land use is detached single family residential homes in platted subdivisions. This neighborhood also has a number of multiple family projects, primarily zero-lot line and townhomes. Strip commercial development is located along Mary Esther Cutoff and that portion of Beal Parkway lying south of its intersection with Yacht Club Drive. Businesses, such as warehouses and automotive repair and servicing are located along Hollywood Boulevard in the eastern portion of the neighborhood. There is a small convenience commercial area along Wright Parkway north of Hollywood. Bruner Middle School is the only school located in this neighborhood. The neighborhood is well provided with recreation facilities such as Fred Hedrick Community Center, the Municipal Tennis Center and Oakland Heights School Athletic Fields. Cecelia Park is a mini-park that provides passive recreation opportunities. The Oakland Neighborhood also includes the City's Public Works Maintenance Yard located on Hollywood Boulevard between Jet Drive and Memorial Parkway and Liza Jackson Charter School.

SEABREEZE

CHARACTERISTICS: Mixed Zoning, Waterfront

BOUNDARIES: The Seabreeze Neighborhood extends from Hollywood Boulevard on the north, Bass Avenue and Robinwood Drive to the east, Santa Rosa Sound on the south, and the City of Mary Esther on the west.

ATTRIBUTES AND QUALITIES: The Seabreeze Neighborhood is one of the most diverse neighborhoods relative to land use, including single family residential in the Santa Rosa Park, Seabreeze and Santasia Park Subdivisions, multiple family residential in the Fountainhead and Jackson Trail Apartment Complexes, professional offices in complexes like Paradise Village, highway commercial uses like the restaurants, hotel/motels and new car dealerships, light industrial uses like the United Parcel Service and Keego Brick; and utilities like Gulf Power Company. There is an abundance of public and quasi-public land uses such as schools (Edwins Elementary and Fort Walton Beach High) and churches (St. Mary's Catholic, First Church of Christian Science, Holy Trinity Lutheran Church, Nazarene Church, and the Seventh Day Adventists). St. Mary's also has a parochial school for First through Eighth grades. Public parks include Liza Jackson Park and the Memorial Park/Senior Citizens Center.

SOUTH BAYOU

CHARACTERISTICS: Residential, Waterfront

BOUNDARIES: The South Bayou Neighborhood's southern boundary is the major arterial road Beal Parkway NW. The eastern boundary is where the City limits abut those of the Town of Cinco Bayou. To the west lies unincorporated Okaloosa County near where Mary Esther Cutoff (SR 393) intersects Beal Parkway.

ATTRIBUTES AND QUALITIES: The South Bayou Neighborhood is one of the most prestigious in the City. Many fine homes are located along the waterfront on large lots at the end of the numerous cul-de-sacs. Most of the streets begin at Beal Parkway and wind toward the waterfront. This area also has a nice tree canopy along many of the streets. There are several passive parks located throughout the neighborhood, Briarwood Park, Mimosa Park and Ewing Park. The neighborhood is almost entirely composed of single family detached residential subdivisions. The lone exception is a small commercial area located at Howell Drive/Beal Parkway comprising an office for a cellular phone company and a medical office.

W.E. COMBS

CHARACTERISTICS: Primarily Commercial

BOUNDARIES: The Combs-New Heights Neighborhood is comprised largely of the City's Commerce and Technology Park. It is bounded on the north by unincorporated Okaloosa County, on the east by the Sylvania Heights area of Okaloosa County and Mary Esther Cut-Off, on the south by the City of Mary Esther and to the west by Hurlburt Field, which is part of the Eglin Air Force Base Complex.

ATTRIBUTES AND QUALITIES: The Combs-New Heights Neighborhood includes Combs-New Heights elementary school, which gives the neighborhood its name, and dates to the 1950's and 1960's when most of the residential areas were platted. These subdivisions were annexed to the City by special election for large areas and by individual voluntary requests during the early 1960's. The residential area is a quiet area which lies between Gap Creek and Lovejoy Road and until the early 1990's had no sanitary sewer or paved roads. The residential area's proximity to the industrial and heavy business area to the south and west as well as the very rundown unincorporated area, Sylvania Heights, located to the east, provides a myriad of incompatible land uses. Hurlburt Arms, a multifamily subdivision/apartment complex, is an enclave that lies between Mary Esther on the south, east and west, and the City's Industrial Park on its north, near Anchors Street. A large portion of this neighborhood is industrial, warehousing and wholesaling enterprises, which were developed on land owned and strictly controlled by the City from the 1960's until 1994. Most of the industrially zoned lands are developed although there are still several tracts that have never been sold.

LOCATION



WEATHER

Summer Temp. 83°F



Winter Temp. 61°F



Annual Rainfall 62"



LOCAL AREA ECONOMY

Top 10 Employers

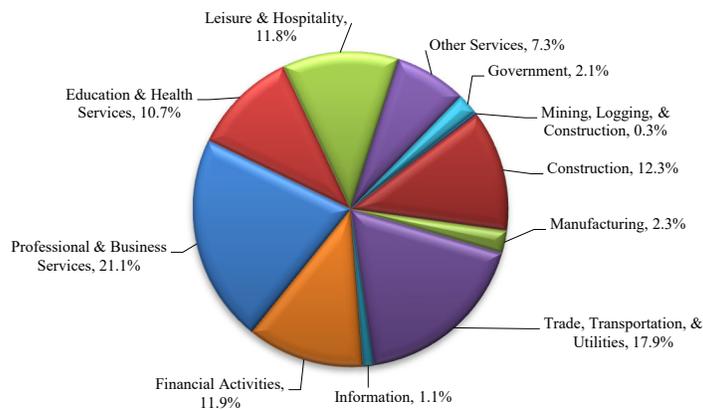
<u>Employer</u>	<u>Product</u>	<u>Employees</u>
USAF - Eglin ⁽¹⁾	Air Force Development Test Center	20,000
USAF - Hurlburt ⁽²⁾	Air Force Special Ops Command	13,258
Okaloosa County School District	Education Services	3,449
Fort Walton Beach Medical Center ⁽⁴⁾	Medical Services	1,429
Walmart (Okaloosa Combined)	Consumer Products	1,400
Publix (Okaloosa Combined)	Consumer Products	972
Okaloosa County BCC ⁽³⁾	Local Government Services	936
Lockhead Martin	Defense Contractor	875
Northwest Florida State College	Education Services	734
Reliance Test & Technology	Government Contractor	697

⁽¹⁾Includes military, civilian, and contractor personnel

⁽²⁾Includes military and civilian personnel

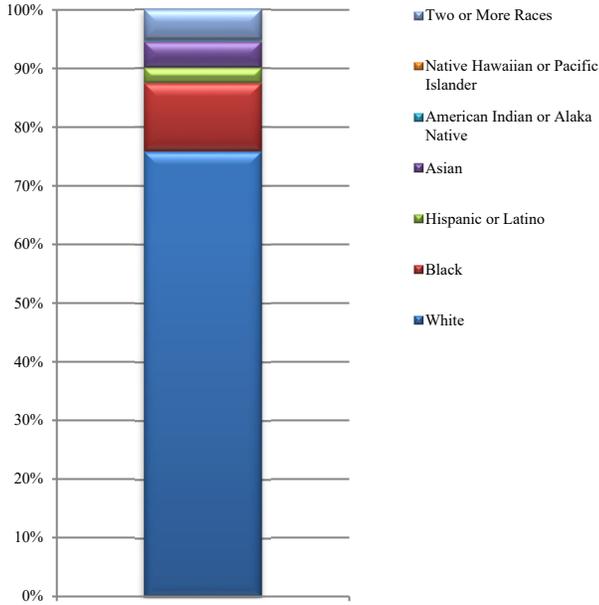
⁽³⁾Includes County Commission, Clerk of Court, Property Appraiser, Sheriff, Supervisor of Elections, and Tax Collector

Non-Agricultural Employment by Industry

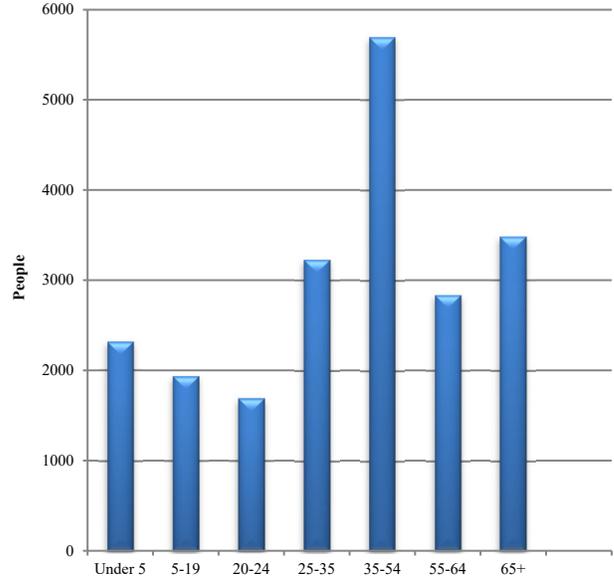


DEMOGRAPHICS

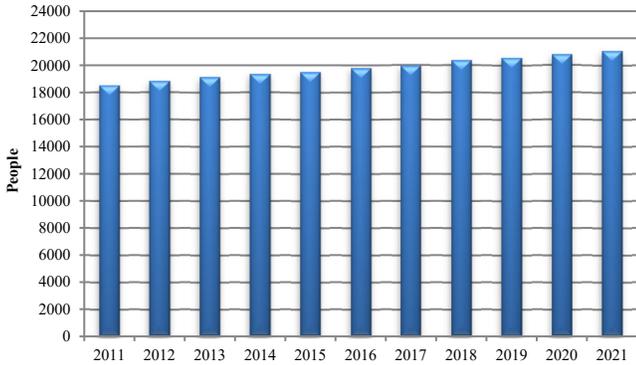
FWB Population by Race



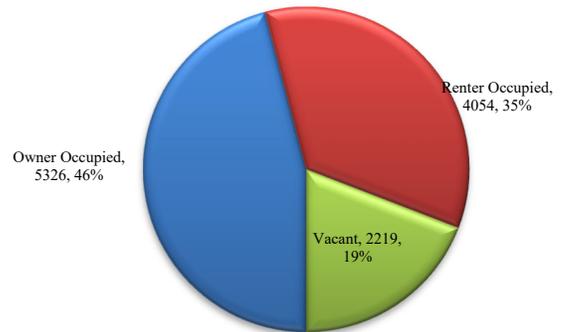
FWB Age Distribution



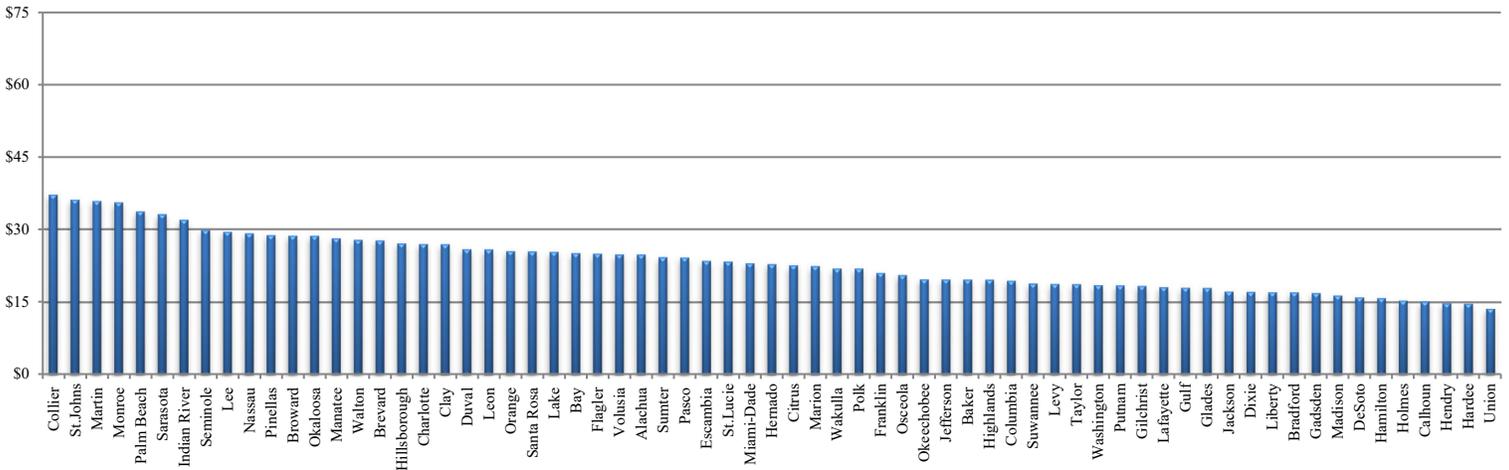
FWB Population



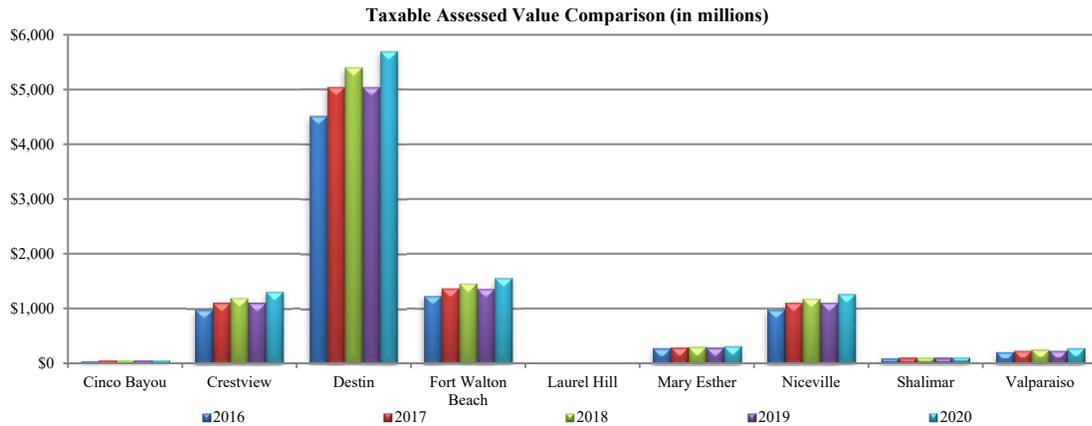
Housing Units



Median Income by Florida County (in thousands)



PROPERTY TAXES 



Property Tax Burden Comparison for Okaloosa County's Residents

Municipality	Total Millage	Taxable Value	Population	Ad Valorem per Capita
Laurel Hill	13.3969	\$19M	609	\$592
Valparaiso	14.9209	\$276M	5,195	\$751
Crestview	16.8435	\$1305.1M	24,664	\$632
Mary Esther	14.9230	\$312.6M	4,370	\$1,030
Niceville	13.5969	\$1255.3M	15,579	\$1,141
Fort Walton Beach	15.2262	\$1544.6M	21,064	\$960
Shalimar	14.4469	\$108.5M	824	\$1,673
Cinco Bayou	15.6469	\$57M	438	\$1,605
Destin	12.5119	\$5686.7M	14,077	\$4,361
Okaloosa County*	10.1959	\$19798.5M	202,970	\$1,201

*Multiple fire districts serve the unincorporated areas, with varying millage rates

Fort Walton Beach is the only full-service city, providing police, fire, water & sewer, garbage, and stormwater services along with recreational programs, senior center, library, museums, and two 18-hole golf courses.

Top 10 Fort Walton Beach Taxpayers – 2020

Taxpayer	Assessed Value	Percentage
Gulf Power Co.	\$ 28,293,119	1.83%
Suso 2 Uptown, LP	18,131,699	1.17%
BAE Systems Technology	9,273,206	0.60%
127 Miracle Strip LLC	9,142,885	0.59%
DJD Investments of FL II LLC	7,402,344	0.48%
99 Eglin LTD	7,383,896	0.48%
Pacifica Walton Beach LLC	7,289,985	0.47%
North Florida Hotel	7,117,158	0.46%
Cox Communications Gulf Coast, LLC	6,968,044	0.45%
H&E Equipment Service	6,293,985	0.41%
Total Taxable Assessed Value of Other Taxpayers	1,437,685,621	93.06%
Total Taxable Assessed Value	\$ 1,544,981,942	100.00%

Statistical Information

Water & Wastewater Rates Effective October 1, 2021						
Monthly Water Rates ^(1,2)		Residential		Commercial		
		Inside	Outside ⁽³⁾	Inside	Outside ⁽³⁾	
	Lifeline Rate ⁽⁴⁾	\$11.78	\$14.73	\$11.78	\$14.73	Res. 2020-20 10/27/20
	Monthly Base Charge, Meter Size:					
	3/4"	\$11.78	\$14.73	\$11.78	\$14.73	Res. 2020-20 10/27/20
	1.0"	\$11.78	\$14.73	\$11.78	\$14.73	Res. 2020-20 10/27/20
	1.5"	\$16.00	\$20.00	\$16.00	\$20.00	Res. 2020-20 10/27/20
	2.0"	\$27.20	\$34.00	\$27.20	\$34.00	Res. 2020-20 10/27/20
	3.0"	\$41.45	\$51.81	\$41.45	\$51.81	Res. 2020-20 10/27/20
	4.0"	\$51.79	\$64.74	\$51.79	\$64.74	Res. 2020-20 10/27/20
	6.0"	\$82.40	\$103.00	\$82.40	\$103.00	Res. 2020-20 10/27/20
	8.0" & 10.0"	\$123.49	\$154.36	\$123.49	\$154.36	Res. 2020-20 10/27/20
	Multi-Residential / Multi-Commercial, Additional per Unit	\$8.72	\$10.90	\$8.72	\$10.90	Res. 2020-20 10/27/20
	Gallage Rate-per 1,000 gallons per unit			Inside	Outside⁽³⁾	
	Block 1 (0-2,000)	Included in Monthly Base Charge				Res. 2020-20 10/27/20
	Block 2 (2,001 - 4,000)	\$3.51		\$4.39		Res. 2020-20 10/27/20
	Block 3 (4,001 - 8,000)	\$4.29		\$5.36		Res. 2020-20 10/27/20
	Block 4 (8,001 +)	\$6.44		\$8.05		Res. 2020-20 10/27/20
Monthly Wastewater Rates ⁽²⁾		Residential		Commercial		
	Lifeline Rate ⁽⁴⁾	\$26.31		\$31.59		Res. 2020-20 10/27/20
	+ Diminishing Charge	\$0.00		\$0.00		Res. 2020-20 10/27/20
	Total Lifeline Rate ⁽⁴⁾	\$26.31		\$31.59		Res. 2020-20 10/27/20
	Gallage Rate-per 1,000 gallons per unit ^(4,5)					Res. 2020-20 10/27/20
	Block 1 (0-2,000)	Included in Monthly Base Charge				Res. 2020-20 10/27/20
	Block 2 (2,001 +)(Residential capped at 16,000)	\$8.27		\$9.93		Res. 2020-20 10/27/20
	+ Diminishing Charge	\$0.00		\$0.00		Res. 2020-20 10/27/20
	Block 2 (2,001 +)	\$8.27		\$9.93		Res. 2020-20 10/27/20

⁽¹⁾Irrigation customers subject to water rates as outlined herein; ⁽²⁾Monthly Base Charge is per Unit. Residential Single Family and Commercial count as 1 unit. Multi-Family and Multi-Commercial are billed according to meter size and unit count; ⁽³⁾Outside City surcharge of 25% for water; ⁽⁴⁾Single family residence with less than 2,000 gallons per month; ⁽⁵⁾Residential service capped at 16,000 gallons per unit. Diminishing charge is adjusted annually and is used for capital projects in the wastewater operations.

Stormwater Management Fee Effective October 1, 2020			
	Residential Property (includes all single family and multi-family residential dwelling units)	\$5.00 per month per residential dwelling unit	Res 2014-21 10/28/14
	Commercial Property	Base ERU = Total impervious surface on property divided by the residential ERU of 3,200 S.F. or one (1) ERU, whichever is greater	Res 2014-21 10/28/14

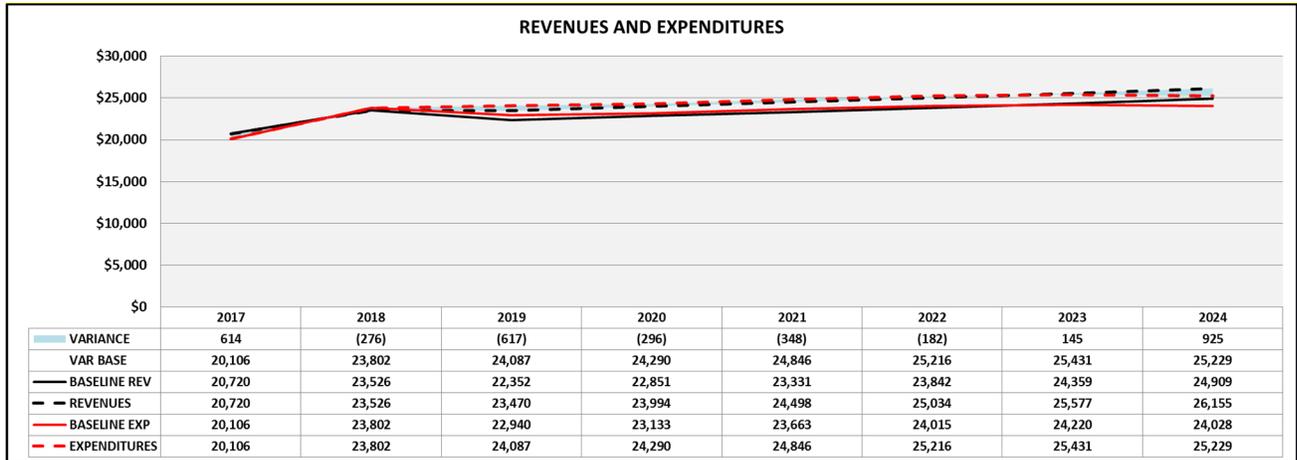
Statistical Information

Basic Garbage Rates Effective October 1, 2021					
	Residential:	Garbage	Tipping*	Total	
	One Container	\$15.60	\$7.03	\$22.63	Res. 2020-20 10/27/20
	Two Containers	\$31.20	\$13.90	\$45.10	Res. 2020-20 10/27/20
	Residential Dumpsters, Individual meters	\$15.60	\$7.03	\$22.63	Res. 2020-20 10/27/20
	Commercial:				
	One Container	\$31.53	\$7.86	\$39.39	Res. 2020-20 10/27/20
	Two Containers	\$63.06	\$15.77	\$78.83	Res. 2020-20 10/27/20
	Sharing Dumpster (Minimum charge)	\$31.53	\$7.86	\$39.39	Res. 2020-20 10/27/20
	2 Cubic Yards:				
	2 Cubic Yards, 2 x week	\$66.93	\$56.73	\$123.66	Res. 2020-20 10/27/20
	2 Cubic Yards, 3 x week	\$100.38	\$85.00	\$185.38	Res. 2020-20 10/27/20
	2 Cubic Yards, 4 x week	\$133.90	\$113.21	\$247.11	Res. 2020-20 10/27/20
	2 Cubic Yards, 5 x week	\$167.31	\$141.52	\$308.83	Res. 2020-20 10/27/20
	2 Cubic Yards, 6 x week	\$200.77	\$169.79	\$370.56	Res. 2020-20 10/27/20
	4 Cubic Yards:				
	4 Cubic Yards, 2 x week	\$94.49	\$113.21	\$207.70	Res. 2020-20 10/27/20
	4 Cubic Yards, 3 x week	\$141.73	\$169.79	\$311.52	Res. 2020-20 10/27/20
	4 Cubic Yards, 4 x week	\$188.97	\$226.37	\$415.34	Res. 2020-20 10/27/20
	4 Cubic Yards, 5 x week	\$236.21	\$282.89	\$519.10	Res. 2020-20 10/27/20
	4 Cubic Yards, 6 x week	\$283.46	\$339.47	\$622.93	Res. 2020-20 10/27/20
	6 Cubic Yards:				
	6 Cubic Yards, 2 x week	\$124.04	\$169.79	\$293.83	Res. 2020-20 10/27/20
	6 Cubic Yards, 3 x week	\$186.05	\$254.68	\$440.73	Res. 2020-20 10/27/20
	6 Cubic Yards, 4 x week	\$248.01	\$339.47	\$587.48	Res. 2020-20 10/27/20
	6 Cubic Yards, 5 x week	\$310.02	\$424.31	\$734.33	Res. 2020-20 10/27/20
	6 Cubic Yards, 6 x week	\$372.04	\$509.26	\$881.30	Res. 2020-20 10/27/20
	8 Cubic Yards:				
	8 Cubic Yards, 2 x week	\$149.61	\$226.37	\$375.98	Res. 2020-20 10/27/20
	8 Cubic Yards, 3 x week	\$224.42	\$339.47	\$563.89	Res. 2020-20 10/27/20
	8 Cubic Yards, 4 x week	\$299.22	\$452.63	\$751.85	Res. 2020-20 10/27/20
	8 Cubic Yards, 5 x week	\$374.02	\$565.79	\$939.81	Res. 2020-20 10/27/20
	8 Cubic Yards, 6 x week	\$448.83	\$675.89	\$1124.72	Res. 2020-20 10/27/20
	One time fee to change size of dumpster			\$25.00	Res. 2020-20 10/27/20
	Compactor	Commercial Tipping Rate x 3 x Bulk Container(s)			Res. 2020-20 10/27/20
*The Tipping Component of Fees will be adjusted based on the City's current contract with Allied Waste.					

Commercial Recycling Rates					
		Garbage	Tipping*	Total	
	4 Cubic Yards:				
	4 Cubic Yards, 2 x week	\$112.70	\$0.00	\$112.70	Res 2012-6 03/27/12
	4 Cubic Yards, 3 x week	\$169.00	\$0.00	\$169.00	Res 2012-6 03/27/12
	4 Cubic Yards, 4 x week	\$225.35	\$0.00	\$225.35	Res 2012-6 03/27/12
	4 Cubic Yards, 5 x week	\$281.70	\$0.00	\$281.70	Res 2012-6 03/27/12
	6 Cubic Yards:				
	6 Cubic Yards, 2 x week	\$169.00	\$0.00	\$169.00	Res 2012-6 03/27/12
	6 Cubic Yards, 3 x week	\$253.50	\$0.00	\$253.50	Res 2012-6 03/27/12
	6 Cubic Yards, 4 x week	\$338.00	\$0.00	\$338.00	Res 2012-6 03/27/12
	6 Cubic Yards, 5 x week	\$422.50	\$0.00	\$422.50	Res 2012-6 03/27/12
	8 Cubic Yards:				
	8 Cubic Yards, 2 x week	\$225.35	\$0.00	\$225.35	Res 2012-6 03/27/12
	8 Cubic Yards, 3 x week	\$338.00	\$0.00	\$338.00	Res 2012-6 03/27/12
	8 Cubic Yards, 4 x week	\$450.70	\$0.00	\$450.70	Res 2012-6 03/27/12
	8 Cubic Yards, 5 x week	\$563.35	\$0.00	\$563.35	Res 2012-6 03/27/12
	Contaminated Load Fee (per dump) - 4 CY	\$20.00	\$32.45	\$52.45	Res 2013-2 01/08/13
	Contaminated Load Fee (per dump) - 6 CY	\$20.00	\$58.35	\$78.35	Res 2013-2 01/08/13
	Contaminated Load Fee (per dump) - 8 CY	\$20.00	\$90.70	\$110.70	Res 2013-2 01/08/13

FIVE-YEAR FINANCIAL FORECASTS

General Fund



Pro-Forma for Utilities Fund - 401

	Adopted		PROJECTED			
	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
Service Fees - Water, resid	2,513,064	2,575,891	2,640,288	2,706,295	2,773,952	2,843,301
Service Fees - Sewer, resid	4,842,317	4,963,375	5,087,459	5,214,646	5,345,012	5,478,637
Service Fees - Water, comm	1,519,113	1,557,091	1,596,018	1,635,919	1,676,817	1,718,737
Service Fees - Sewer, comm	2,316,507	2,374,420	2,433,780	2,494,625	2,556,990	2,620,915
Connection Fees	223,000	225,230	227,482	229,757	232,055	234,375
Service Charges & Penalties	205,893	207,952	210,031	212,132	214,253	216,396
Operating Revenues	11,619,894	11,903,958	12,195,059	12,493,373	12,799,079	13,112,361
Interest & Other Revenues	48,000	48,960	49,939	50,938	51,957	52,996
Non-Operating Revenues	48,000	48,960	49,939	50,938	51,957	52,996
TOTAL REVENUES	11,667,893	11,952,917	12,244,998	12,544,311	12,851,036	13,165,357
Salaries	1,803,707	1,843,389	1,883,943	1,925,390	1,967,748	2,011,039
Salaries-Part-Time	-	-	-	-	-	-
Service/Incentive/Leave	-	-	-	-	-	-
Social Security & Medicare	124,340	126,827	129,363	131,951	134,590	137,281
Pension Contributions	104,013	105,053	106,104	107,165	108,236	109,319
DC Plan Contributions	66,584	67,250	67,922	68,602	69,288	69,980
Medical Insurance	419,134	440,091	462,095	485,200	509,460	534,933
Workers Compensation	51,824	52,601	53,390	54,191	55,004	55,829
Personal Services	2,569,601	2,635,212	2,702,818	2,772,498	2,844,326	2,918,382
Utilities	401,117	409,139	417,322	425,669	434,182	442,866
Repair and Maintenance	444,986	453,886	462,963	472,223	481,667	491,301
Fuel	40,063	40,464	40,868	41,277	41,690	42,107
Other Operating	3,621,350	3,693,777	3,767,653	3,843,006	3,919,866	3,998,263
Operating Expenses	4,507,516	4,597,266	4,688,806	4,782,174	4,877,405	4,974,536
Vehicles & Trucks	84,000	100,000	100,000	100,000	100,000	100,000
Computer HW/SW	1,200	1,500	1,500	1,500	1,500	1,500
Other Capital Outlay	8,700	100,000	100,000	100,000	100,000	100,000
Capital Improvement Projects	2,230,000	1,030,000	30,000	30,000	30,000	30,000
Capital Expenses	2,323,900	1,231,500	231,500	231,500	231,500	231,500
Debt Service 2015 Refunding	663,494	664,076	663,944	663,402	663,452	663,063
Debt Service - SRF	943,366	943,367	943,367	943,367	943,367	943,367
Debt Service 2018 Refunding	535,500	535,500	535,500	598,500	598,500	598,500
Transfer Out-Cost Allocation	1,345,351	1,374,949	1,405,198	1,436,112	1,467,706	1,499,996
Transfer Out-GF ROI	694,377	694,377	694,377	694,377	694,377	694,377
Other Expenses	4,182,088	4,212,269	4,242,385	4,335,758	4,367,402	4,399,303
TOTAL EXPENSES	13,583,106	12,676,246	11,865,509	12,121,929	12,320,632	12,523,720
Net Cash Incr/(Decr)	(1,915,213)	(723,329)	379,489	422,381	530,403	641,637

Statistical Information

Pro-Forma for Sanitation Fund - 403						
	Adopted	PROJECTED				
	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
Service Fees - Resid	1,453,404	1,475,205	1,497,333	1,519,793	1,534,991	1,550,341
Service Fees - Comm	1,007,233	1,017,305	1,027,478	1,037,753	1,048,131	1,058,612
Service Fees - Recycling	118,188	119,961	121,760	123,587	125,440	127,322
Service Fees - Tipping, Resid	737,735	748,801	760,033	771,434	783,005	794,750
Service Fees - Tipping, Comm	1,160,438	1,177,845	1,195,512	1,213,445	1,231,647	1,250,121
Fees & Fines	2,100	2,132	2,163	2,196	2,229	2,262
Operating Revenues	4,479,098	4,541,248	4,604,281	4,668,207	4,725,443	4,783,409
Interest & Other Revenues	3,125	3,188	3,251	3,316	3,383	3,450
Non-Operating Revenues	3,125	3,188	3,251	3,316	3,383	3,450
TOTAL REVENUES	4,482,223	4,544,436	4,607,532	4,671,524	4,728,825	4,786,859
Salaries	908,646	929,545	950,924	972,796	995,170	1,018,059
Social Security & Medicare	61,200	62,608	64,048	65,521	67,028	68,569
Pension Contributions	62,409	63,033	63,663	64,300	64,943	65,592
DC Plan Contributions	29,183	29,329	29,476	29,623	29,771	29,920
Medical Insurance	214,298	225,013	236,264	248,077	260,481	273,505
Workers Compensation	59,896	60,495	61,100	61,711	62,328	62,951
Personal Services	1,335,632	1,370,023	1,405,475	1,442,027	1,479,720	1,518,596
Utilities	4,700	4,841	4,986	5,136	5,290	5,449
Repair and Maintenance	277,480	283,030	288,690	294,464	300,353	306,360
Recycling Transport - comm	-	-	-	-	-	-
Recycling Transport - resid	-	-	-	-	-	-
Landfill Fees - comm	633,155	636,321	639,502	642,700	645,913	649,143
Landfill Fees - resid	480,988	483,393	485,810	488,239	490,680	493,134
Landfill Fees - yard waste	291,313	292,770	294,233	295,705	297,183	298,669
Fuel	107,000	110,210	113,516	116,922	120,429	124,042
Other Operating	271,369	274,083	276,824	279,592	282,388	285,212
Operating Expenses	2,066,005	2,084,647	2,103,562	2,122,757	2,142,237	2,162,008
Vehicles & Trucks	240,000	240,000	240,000	240,000	240,000	240,000
Computer HW/SW	-	-	-	-	-	-
Other Capital Outlay	-	-	-	-	-	-
Capital Expenses	240,000	240,000	240,000	240,000	240,000	240,000
Transfer Out-Cost Allocation	524,504	529,749	535,047	540,397	545,801	551,259
Transfer Out-Franchise Fee	262,566	263,879	265,198	266,524	267,857	269,196
Debt Service 2018 Refunding	85,000	85,425	85,852	86,281	86,713	87,146
Other Expenses	872,070	879,053	886,097	893,203	900,371	907,601
TOTAL EXPENSES	4,513,707	4,573,723	4,635,134	4,697,986	4,762,328	4,828,206
Net Cash Incr/(Decr)	(31,484)	(29,287)	(27,602)	(26,463)	(33,502)	(41,347)

Pro-Forma for Stormwater Fund - 405						
	Adopted	PROJECTED				
	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
Service Fees - Resid	581,481	624,511	670,724	708,956	744,403	781,624
Service Fees - Comm	445,932	478,931	514,372	543,691	570,876	599,419
Operating Revenues	1,027,413	1,103,442	1,185,096	1,252,647	1,315,279	1,381,043
Interest & Other Revenues	200,500	202,505	204,530	206,575	208,641	210,728
Non-Operating Revenues	200,500	202,505	204,530	206,575	208,641	210,728
TOTAL REVENUES	1,227,914	1,305,947	1,389,626	1,459,222	1,523,920	1,591,771
Salaries	247,990	253,694	259,529	265,498	271,604	277,851
Social Security & Medicare	17,965	18,378	18,801	19,233	19,676	20,128
Pension Contributions	20,803	21,011	21,221	21,433	21,648	21,864
DC Plan Contributions	8,377	8,419	8,461	8,503	8,546	8,589
Medical Insurance	60,969	64,017	67,218	70,579	74,108	77,814
Workers Compensation	21,617	21,833	22,052	22,272	22,495	22,720
Personal Services	377,721	387,353	397,282	407,519	418,076	428,965
Utilities	7,538	7,764	7,997	8,237	8,484	8,739
Repair and Maintenance	48,810	49,786	50,782	51,798	52,834	53,890
Fuel	12,875	13,261	13,659	14,069	14,491	14,926
Other Operating	228,879	231,168	233,479	235,814	238,172	240,554
Operating Expenses	298,102	301,979	305,918	309,918	313,981	318,109
Vehicles & Trucks	-	-	-	-	-	-
Computer HW/SW	-	-	-	-	-	-
Other Capital Outlay	900	-	-	-	-	-
Capital Improvements	600,000	200,000	200,000	225,000	250,000	300,000
Capital Expenses	600,900	200,000	200,000	225,000	250,000	300,000
Debt Service - 2018 Refunding	136,000	136,000	136,000	152,000	152,000	152,000
Transfer Out-Cost Allocation	229,875	232,174	234,495	236,840	239,209	241,601
Transfer Out-Franchise Fee	83,650	84,068	84,489	84,911	85,336	85,762
Other Expenses	449,525	452,242	454,984	473,751	476,544	479,363
TOTAL EXPENSES	1,726,248	1,341,574	1,358,183	1,416,188	1,458,602	1,526,437
Net Cash Incr/(Decr)	(498,335)	(35,627)	31,443	43,034	65,318	65,333

GLOSSARY OF TERMS

ACCRUAL BASIS OF ACCOUNTING

A basis of accounting under which the financial effects of transactions, events, and interfund activities are recognized when they occur, regardless of the timing of related cash flows. All proprietary funds use the accrual basis of accounting.

AD VALOREM

A Latin term meaning “according to value” commonly used when referring to property taxes.

ADOPTED BUDGET

An annual budget approved by City Council each September detailing the revenues and expenditures of the City for the upcoming fiscal year.

ANNUAL BUDGET

A budget applicable to a single fiscal year.

AMENDED BUDGET

A revised version of the adopted budget prepared after the close of each fiscal year to reflect actual revenues and expenditures.

AMENDMENT ONE

A Florida constitutional amendment approved by voters in 2008 that provides 1) an additional \$25,000 homestead exemption, 2) a 10% annual cap for assessed value increases to non-homesteaded properties, 3) a \$25,000 exemption for tangible personal property, and 4) portability of accrued “Save Our Homes” benefits.

APPROPRIATED BUDGET

An expenditure authority created by Ordinance, which is signed into law, and the related estimated revenues. The appropriated budget includes all reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes.

APPROPRIATION

A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes.

APPROPRIATION FROM FUND BALANCE

A non-revenue funding source used to bridge the gap between anticipated revenues and expenditures in the adopted budget of governmental, special revenue, and similar funds.

APPROPRIATION FROM NET ASSETS

A non-revenue funding source used to bridge the gap between anticipated revenues and expenditures in the adopted budget of enterprise funds.

ASSESSED VALUE

A dollar value of property (land and/or structures) assigned by a public tax assessor for the purposes of taxation.

BALANCED BUDGET

The total of all available financial resources (either on hand at the beginning of the fiscal year or generated during the fiscal year) equals or exceeds the total of all financial requirements (either planned spending during the year or funds required to be on hand at the end of the fiscal year). The requirement for a balanced budget is established at the fund level and must be met for each individual fund budgeted. This differs from a “structurally balanced budget”, which requires recurring revenues to equal or exceed recurring

expenditures.

BEAL MEMORIAL CEMETERY PERPETUAL CARE FUND

Accounts for funds accumulated to meet the requirements of maintaining the City owned cemetery.

BETTERMENT

An addition to, or change in, a fixed asset other than maintenance, to prolong its life or increase its efficiency. The cost of the addition or change is added to the book value of the asset.

BOND

A method of issuing debt for the purpose of raising capital, with a term of more than one year and usually with a fixed interest rate.

BUDGET

A plan of financial operation embodying an estimate of proposed expenditures for a given period of time and the proposed means of financing them.

BUDGET AMENDMENT

An increase or decrease in the total adopted budget amount. This must be accomplished by an Ordinance approved by the City Council.

BUDGET BASIS

All funds are budgeted on a cash basis. However, financial statements reflect modified accrual for governmental funds full accrual for proprietary funds. During the year, the City's accounting system is maintained on the same basis as the adopted budget, which enables department budgets to be easily monitored through the accounting system. The major difference between the budget and GAAP for governmental funds is that certain expenditures (e.g. compensated absences and depreciation) are not recognized for budgetary purposes, but are recorded in the accounting system at year-end. For enterprise funds, the difference between this budget and GAAP is that debt principal payments and capital outlay (i.e. fixed assets) are budgeted as expenditures for budgetary purposes, but depreciation and compensated absences are shown on the financial statements. Staff believes this provides a better day-to-day financial plan. However, all activity is recorded in the accounting system at year-end in accordance with GAAP.

BUDGET RESIDUALS

Excess budget funds transferred out of an account by the Finance Department once the budgeted expense has been incurred (e.g. capital purchase, maintenance contract). Reallocation of these funds requires City Manager approval.

BUDGET TRANSFER

A reallocation of funds among line items, within the same fund, with the approval of the City Manager or designee.

CAPITAL EXPENDITURE

An expenditure affecting the government's general fixed assets. Capital expenditures are classified as either a capital outlay or capital improvement program.

CAPITAL IMPROVEMENT PROGRAM (CIP)

A five-year planning and budgeting tool that identifies the acquisition, construction, replacement, or renovation of facilities and infrastructure with a value greater than \$25,000 and a useful life of ten years or more. CIP's may be recurring (e.g. street resurfacing) or

non-recurring (e.g. construction of a new park).

CAPITAL OUTLAY

Generally, a capital outlay item may be defined as an item valued between \$1,000 and \$25,000 with a life expectancy of less than 10 years. Capital outlay includes furniture, equipment, and vehicles needed to support the operation of the City's programs, minor construction projects, landscaping projects, and facility repairs. However, for purposes of budgeting, staff has combined small projects into a CIP when collectively they relate to an overall improvement program or project for a facility or system. For example, the repair of bleachers, batting cages, and lighting at the Softball Complex may be part of a CIP for the renovation of the facility, even though individually the specific items do not meet the CIP threshold.

CAPITAL PROJECT

There are two types of capital expenditures: infrastructure projects and operating programs. Capital projects are addressed in the CIP and generally include major fixed assets or infrastructure with long-term value, such as buildings, roads, and parks. Capital project costs include all expenditures related to planning, design, equipment, and construction and may involve some form of debt financing.

CAPITAL PROJECTS FUND

Accounts for the planned capital improvements to municipal facilities and infrastructure construction.

CASH BASIS

A basis of accounting under which revenues are recognized when cash is received and expenses are recognized when cash is paid.

CODE ENFORCEMENT BOARD (CEB)

Enforces the provisions of the City code and ordinances (i.e. building maintenance, grass height, signage). The board has the authority to impose administrative fines and other non-criminal penalties. The seven members of the board must be residents of the City of Fort Walton Beach and are appointed to three-year terms. The members are limited to two successive terms. The board meets the second Wednesday of each month at 4 PM in the Council Chambers at City Hall.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND

Accounts for funding from the Federal government to provide services to the citizens with a financial need. These services include providing funding to area non-profit social service organizations, rehabilitating single-family homes, and clearing dilapidated structures.

COMMUNITY REDEVELOPMENT AGENCY (CRA)

A public organization that works to improve a specific area (called a Community Redevelopment District) in a community through redevelopment and economic investment. The targeted area must meet the state definition of "slum and blight," which includes 14 conditions such as deteriorating buildings, lack of parking and sidewalks, inadequate roadways, faulty lot layout, flooding problems, and outdated building patterns.

COMMUNITY REDEVELOPMENT AGENCY (CRA) BOARD

Oversees redevelopment projects and recommends infrastructure improvements within the CRA district. The board endeavors to implement specific projects to encourage redevelopment within the CRA district.

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

A “discretely presented component unit” that accounts for the revenues and expenditures associated with the CRA.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR)

An audited financial report prepared annually per Florida State Statute 218.32.

COMPREHENSIVE LAND DEVELOPMENT PLAN

A comprehensive plan which “guides public capital investments, other public fiscal policies, operating policies of the Fort Walton Beach government, and the future use of land in the City” per the Local Government Comprehensive Planning and Land Development Regulation Act (Chapter 163, Florida Statutes). The City’s comprehensive plan may be amended up to twice a year and must be evaluated and updated every five years. The plan must address the following elements: Future Land Use; Traffic Circulation; Sanitary Sewer, Solid Waste, Drainage, Potable Water, and Natural Groundwater; Parks, Recreation, and Open Space; Aquifer Recharge; Capital Improvements; Coastal Management; Conservation; Intergovernmental Coordination; and Housing Element.

CONNECTION FEE

A fee charged to join or to extend an existing utility system.

CONTINGENCIES

Funds that do not have an identified purpose and are budgeted for unanticipated or emergency purchases or repairs. The State of Florida allows up to a maximum of 10% of anticipated revenues to be allocated toward contingencies.

DEBT CAPACITY

The amount of debt that can be repaid in a timely manner without forfeiting financial viability. Includes the determination of the appropriate limit to the amount of long-term debt that can remain outstanding at any point of time, as well as the total amount of debt that can be incurred.

DEBT RATIO

A financial ratio that indicates the percentage of assets that are financed via debt; the ratio of total debt (current and long-term) and total assets (current, fixed, and other).

DEBT SERVICE FUND

Accounts for the principle and interest payments of General Fund debt.

DEPARTMENT

A distinct operating unit within the City, normally contained within one fund, that may or may not be subdivided into divisions.

DEPRECIATION

A portion of the cost of a fixed asset, other than waste, charged as an expense during a particular period.

DISCRETELY PRESENTED COMPONENT UNIT

In accordance with GASB 14, the City (primary government) is financially accountable if it appoints a voting majority of the component’s governing board and (1) it is able to impose its will on the organization or (2) there is a potential for the organization to provide specific financial benefit to or impose specific financial burden on the City. In addition, component units can be other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity’s

financial statements to be misleading or incomplete.

DIVISION

A specialized component of a department.

ENTERPRISE FUND

Accounts for business-type activities of a government that are financed in whole or part by user fees, such as utilities, mass transit, and airports.

EQUITY IN POOLED CASH

Each fund's proportionate share of the City's investment and checking accounts is called equity in pooled cash. The City commingles each fund's resources for practical and investment purposes, which is permissible by generally accepted accounting principles.

EXPENDITURE

A decrease in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service, capital outlays, inter-governmental grants, entitlements, or shared revenues.

EXPENSE

A use of assets or incurrence of liabilities (or a combination of both) from delivering or producing goods, rendering services, or carrying out other activities that constitute the entity's ongoing major or central operations.

FIDUCIARY FUND

Type of fund used to account for assets not available to support the government's programs that are held in a trustee or agent capacity. Includes private-purpose trust, pension and other employee benefit trust, investment trust, and agency fund types.

FISCAL YEAR

The City's budget year, which runs from October 1 to September 30.

FORFEITURE

An automatic loss of cash or other property as a penalty for not complying with legal provisions and as compensation for the resulting damages or losses. This term should not be confused with confiscation. The latter term designates the actual taking over of the forfeited property by the government. Even after property has been forfeited, it is not considered confiscated until the government claims it.

FRANCHISE FEE

A fee levied in proportion to gross receipts on business activities of all or designated types of businesses.

FULL-TIME EQUIVALENT (FTE)

One position funded for a full year. Either one full-time position funded at 40 hours/week for 52 weeks/year or multiple part-time positions whose funding equates to 40 hours/week for 52 weeks/year.

FUND

A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE

The difference between current financial assets and liabilities accounted for in a governmental fund; the net available financial resources externally or internally constrained as to use. Might be better described as a measure of liquidity rather than net worth. It attempts to measure how much would be left over at the end of the current fiscal year for the subsequent fiscal year's budget were the government to budget in accordance with generally accepted accounting principles (GAAP).

GASB 34

An accounting standard issued by the Governmental Accounting Standards Board applicable to all state and local governments. Compliance with GASB 34 is necessary in the preparation of financial statements in accordance with Generally Accepted Accounting Principles.

GENERAL FUND

Accounts for primarily unrestricted resources and those resources not requiring reporting elsewhere. This fund exists from inception of the government throughout the government's existence.

GENERAL OBLIGATION BOND

A bond for which payment is pledged based on the full faith and credit of the issuing government.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)

A uniform accounting and financial reporting system used by the City to accurately track all government expenditures, revenues, assets, and liabilities.

GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA)

A professional association of state and local finance officers that has served the public finance profession since 1906.

GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB)

An organization that establishes and improves the standards of state and local governmental accounting and financial reporting to produce meaningful information for users of financial reports.

GOVERNMENTAL FUND

Type of fund through which most governmental functions typically are financed and accounts for taxes, grants, and similar resources. Includes general, special revenue, capital projects, debt service, and permanent fund types. May be referred to as "source and use" funds.

IMPACT FEE

Imposed on new construction in order to support specific new demands on a given service (i.e. streets, water lines, sewer lines, parks, police, fire).

IMPROVEMENT OTHER THAN BUILDING

An attachment or annexation to land that is intended to remain attached or annexed, such as sidewalks, trees, drives, tunnels, drains, and sewers. Sidewalks, curbing, sewers and highways are sometimes referred to as betterments, but the term "improvements" is preferred.

INVESTMENT

Most commonly, securities and real estate held for the production of revenues in the form of interest, dividends, rentals, or lease payments. The term does not include fixed assets used in government operations.

LAW ENFORCEMENT TRUST and TRAINING FUNDS (LETFs)

The Law Enforcement Trust Fund accounts for funds received from the sale of confiscated property that are used for drug enforcement. The Law Enforcement Training Fund accounts for funds received from court fines that are used for additional Police Department training.

LEGAL DEBT LIMIT

The State of Florida does not place a legal limit of debt on the municipalities. For general obligation debts greater than one year, the City must conduct a voter referendum process. Special revenue debt is pledged by a specific revenue source and limited by available revenue; therefore it is not subject to voter referendum.

LEGISLATIVE COMMITTEE ON INTERGOVERNMENTAL RELATIONS

Branch of the Department of Revenue that computes and published estimates for the following state-shared revenue sources: communication services tax, half-cent sales tax, local option fuel tax, and municipal revenue sharing.

MACHINERY AND EQUIPMENT

Property that does not lose its identity when removed from its location and is not changed materially or consumed immediately (i.e. within one year) by use.

MAJOR FUND

Any fund constituting 10% or more of the appropriated budget, and typically presented separately on summary charts.

METROPOLITAN STATISTICAL AREA (MSA)

A core area containing a substantial population nucleus, together with adjacent communities having a high degree of social and economic integration with that core. The Fort Walton Beach MSA includes all of Okaloosa County.

MILLAGE RATE

A tax rate on property expressed in mills per dollar value of property. One mill equals \$1 per \$1,000 of assessed taxable property value.

MODIFIED ACCRUAL BASIS OF ACCOUNTING

A basis of accounting under which revenues are recognized in the accounting period in which they become both available and measurable and expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due. All governmental funds use the modified accrual basis of accounting.

MUNICIPAL PLANNING BOARD (MPB)

Acts in an advisory capacity to the City Council on rezoning and development regulations, and monitors the implementation of the City's Comprehensive Plan. The seven members serve four-year terms, must be City of Fort Walton Beach residents, and are limited to two successive terms. The board meets the first Thursday of each month at 5 PM in the Council Chambers at City Hall.

MUNICIPALITY

A political unit, such as a city, town, or village, incorporated for local self-government.

NET ASSETS

The difference between assets and liabilities accounted for in an enterprise fund. Might be described as a measure of net worth. It attempts to measure how much left over at the end

of the current fiscal year for the subsequent fiscal year's budget were the government to budget in accordance with generally accepted accounting principles (GAAP).

NON-MAJOR FUND

Any fund constituting less than 10% of the appropriated budget, and typically presented in the aggregate with like funds on summary charts.

NON-OPERATING EXPENSE

A fund expense not directly related to the fund's primary activities.

NON-OPERATING REVENUE

A fund revenue incidental to or a by-product of the fund's primary activities.

NON-RECURRING EXPENSE

A one-time expense, such as the purchase of a computer or a piece of equipment.

OPERATING BUDGET

A plan of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing acquisition, spending, and service delivery activities of a government are controlled.

OPERATING TRANSFER

An inter-fund transfer other than a residual equity transfer (i.e. a legally authorized transfer from a fund receiving revenue to the fund through which the resources are to be expended).

ORDINANCE

A formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. Ordinarily, the statutes or charter will specify or imply those legislative actions that must be by ordinance and those that may be by resolution. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Revenue raising measures, such as the imposition of taxes, special assessments, and service charges, universally require ordinances.

PAY AS YOU GO

A type of financing whereby current revenues, taxes, and/or grants rather than long term debt are used to pay for capital improvements.

PAY AS YOU USE

A type of financing whereby long term debt rather than current revenues is used to pay for capital improvements.

PERSONAL SERVICES

The combination of regular wages, overtime, incentive pay, social security, Medicare, and benefits including deferred compensation, retirement, insurance (dental, health, & life), and worker's compensation.

PLAN FOR NEIGHBORHOOD ACTION (PNA)

The action plan developed by each neighborhood in response to the issues and concerns brought forward by that particular neighborhood in the Great Neighborhoods Partnership Program. The PNA's are then placed in the future land use element of the City's Comprehensive Plan Directions.

PRO FORMA

A financial statement for an enterprise fund that illustrates projected cash flows and changes in net assets. Pro forma statements may be used to demonstrate the expected effect of proposed changes to revenues or expenses on the fund's financial viability. Lenders require such statements to structure or confirm compliance with debt covenants such as debt service reserve coverage and debt to equity ratios.

PROPRIETARY FUND

Type of fund used to account for a government's ongoing organizations and activities which are similar to those often found in the private sector. Fund types include enterprise and internal service funds. May be referred to as "income-determining" funds.

PUBLIC SAFETY

The combination of Police and Fire services.

RECURRING EXPENSE

An expense incurred year after year, such as a maintenance contract for software or equipment.

REFUND

To pay back or allow credit for an amount due to an over collection or the return of an object sold.

RESOLUTION

A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

REVENUE

An increase in the net current assets of a fund from sources other than expenditure refunds and residual equity transfers.

REVENUE BOND

A bond whose principal and interest are payable exclusively from earnings of an enterprise fund.

ROLL-BACK RATE

The millage rate that will provide the same ad Valorem tax revenue for the taxing authority as was levied during the prior year, exclusive of new construction, additions to structures, deletions, increases in the value of improvements that have undergone a substantial rehabilitation which increased the assessed value of such improvements by at least 100 percent, and property added due to geographic boundary changes.

SANITATION ENTERPRISE FUND

Accounts for the revenues and expenditures of the City's solid waste and recycling operations.

“SAVE OUR HOMES”

A Florida constitutional amendment approved by voters in 1992 that provides a \$25,000 exemption and limits the amount a homestead property can increase in value on the tax rolls each year. The law limits value increases to three percent or a figure equal to the Consumer Price Index - whichever is less.

SHARED REVENUE

Revenue levied by one government but shared on a predetermined basis, often in proportion to the amount collected at the local level, with another government or class of governments.

SPECIAL PROJECT CARRY-OVER

A project carried forward to the next fiscal year due to incompleteness. The project was originally budgeted in the year appropriated, so appropriation is likewise carried forward.

SPECIAL REVENUE FUND

Accounts for resources restricted by law or contract for specific purposes. The fund exists only for the life of the restriction.

STATUTE

A written law enacted by a duly organized and constituted legislative body.

STORMWATER ENTERPRISE FUND

Accounts for the revenues and expenditures of the City's stormwater operations.

STRUCTURALLY BALANCED BUDGET

Recurring revenues equal or exceed recurring expenditures. This differs from a "balanced budget", which allows the use of fund balance in the event expenditures exceed revenues.

TAX INCREMENT FINANCING (TIF)

Florida law allows the use of tax increment financing (TIF) to fund specific public improvement projects in the CRA area. The TIF is determined by the growth in the assessed value of taxable property in the CRA area from the base year to the current tax year and multiplied by the current tax rate for the City and County.

TRUTH IN MILLAGE (TRIM)

A uniform method for calculating and reporting ad Valorem tax rates in accordance with Chapter 200 of the Florida State Statutes.

UTILITIES ENTERPRISE FUND

Accounts for the revenues and expenditures of the City's water and sewer operations.

WORKING CAPITAL

The difference between current assets and current liabilities reported in a proprietary fund. This measure indicates relative liquidity.

ACRONYMS

CAFR – Comprehensive Annual Financial Report

CEB – Code Enforcement Board

CDBG – Community Development Block Grant

CDS – Community Development Services

CIP – Capital Improvement Program

CRA – Community Redevelopment Agency

DOR – Department of Revenue

FBC – Florida Building Code

FRDAP – Florida Recreation and Development Assistance Program

FDEP – Florida Department of Environmental Protection

FTE – Full-Time Equivalent

GAAP – Generally Accepted Accounting Principles

GASB – Governmental Accounting Standards Board

GFOA – Government Finance Officer’s Association

LCIR – Legislative Committee on Intergovernmental Relations

LDC – Land Development Code

LETf – Law Enforcement Trust/Training Fund

MPB – Municipal Planning Board

MSA – Metropolitan Statistical Area

NPDES – National Pollutant Discharge Elimination System

PNA – Plan for Neighborhood Action

SRF – State Revolving Fund

TIF – Tax Increment Financing

TRIM – Truth In Millage

RESOLUTION 2021-19

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF FORT WALTON BEACH, FLORIDA, ADOPTING THE MILLAGE RATE FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2021 AND ENDING SEPTEMBER 30, 2022; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, Chapter 200 of the Florida Statutes provides the procedure for adoption of ad valorem taxes and millage rates; and

WHEREAS, the City of Fort Walton Beach held a Budget Policy Meeting on June 29, 2021 and a Budget Workshop on August 3, 2021 to discuss the proposed FY 2021-22 budget; and

WHEREAS, the City held a public budget hearing on September 8, 2021, as required by Section 200.065 of the Florida Statutes; and

WHEREAS, the Okaloosa County Property Appraiser has certified that the gross taxable value for operating purposes not exempt from taxation within the City of Fort Walton Beach is \$1,637,147,629, an increase of \$92,165,687, or 5.97%, from the 2020 final gross taxable property value of \$1,544,981,942; and

WHEREAS, on September 8, 2021 the City Council tentatively adopted the operating millage rate of 5.3293 mills with no debt service millage; and

WHEREAS, Section 200.065, Florida Statutes, requires that at the conclusion of the second public hearing on September 27, 2021 to discuss the City’s proposed millage rate and budget, the City Council adopt the final ad valorem millage rate for operating purposes and set any debt service millage rate by adoption of a resolution that includes the percentage increase or decrease over the “rolled-back” rate.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF FORT WALTON BEACH, FLORIDA:

Section 1. Final Millage Rate

The City Council hereby sets the final operating millage rate for the City of Fort Walton Beach for FY 2021-22 at 5.3293 mills, which is 4.82% more than the rolled-back rate of 5.0844 mills. There is no voted debt service millage.

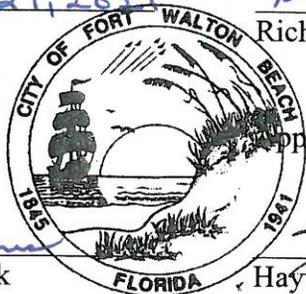
Section 2. Effective Date

This resolution shall become effective on and after October 1, 2021.

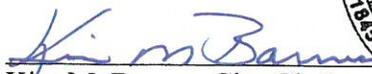
Adopted: September 27, 2021

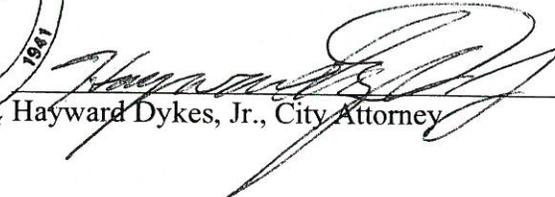

Richard A. Rynearson, Mayor

Attest:



approved for form, legal sufficiency


Kim M. Barnes, City Clerk


Hayward Dykes, Jr., City Attorney

RESOLUTION 2021-20

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF FORT WALTON BEACH, FLORIDA, ADOPTING THE BUDGET FOR CERTAIN EXPENDITURES, EXPENSES, CAPITAL IMPROVEMENTS AND CERTAIN INDEBTEDNESS FOR THE CITY OF FORT WALTON BEACH, FLORIDA, FOR THE YEAR BEGINNING OCTOBER 1, 2021 AND ENDING SEPTEMBER 30, 2022; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, each fiscal year, the City is required to adopt a budget for the operation of the City government; and

WHEREAS, the City held a public Budget Policy Meeting on June 29, 2021 and a public Budget Workshop on August 3, 2021 to discuss the FY 2021-22 budget. The City held public budget hearings on September 8, 2021 and September 27, 2021 to formally adopt the FY 2021-22 comprehensive budget as required by Section 200.065 of the Florida Statutes; and

WHEREAS, the document entitled “City of Fort Walton Beach FY 2021-22 Budget” comprises the total amount of \$52,861,351 for all funds reported; and

WHEREAS, it is the desire for the City Council for the City of Fort Walton Beach, Florida to adopt a final budget for the fiscal year beginning October 1, 2021 and ending September 30, 2022.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF FORT WALTON BEACH, FLORIDA:

Section 1. Adoption of Budget

The City Council hereby approves and adopts the final FY 2021-22 budget for the City of Fort Walton Beach, Florida entitled “City of Fort Walton Beach FY 2021-22 Budget” which comprises the total amount of \$52,861,351 for all funds reported. The budget is being presented as a balanced budget whereby there are sufficient revenues to offset all estimated expenditures or expenses. All budget appropriations are based upon the total expenditures and/or expenses even though the budget has been prepared based on line items and summarized to a categorical level.

Section 2. Budget Amendments

a. The City Council may make any amendments to the adopted budget, by resolution, as it may deem necessary and proper.

b. Budget amendments requesting additional expenditures or expenses must also identify the corresponding funding source.

Section 3. Budget Transfers

Budget transfers shall be accomplished pursuant to Administrative Policy FIN-13 as provided by Resolution 2011-19 adopted by the City Council on August 16, 2011.

Section 4. Debt Service

a. Debt service for the General Fund will be paid from operating revenues and/or transfers from the Debt Service Fund.

b. Debt service for the Utilities, Sanitation and Stormwater Enterprise Funds will be paid from operating revenues from the Enterprise Funds.

Section 5. Carryovers

a. Projects that were not completed during the prior fiscal year are carried forward and are funded with the corresponding carryover appropriations of the prior year. These are commitments anticipated to be incomplete as of September 30, 2021 and will be continued and made a part of the FY 2021-22 budget. The document entitled "City of Fort Walton Beach FY 2021-22 Grant & CIP Project Carryovers" dated September 27, 2021 comprises the total amount of \$2,529,398 for all funds reported.

b. Encumbrances (open purchase orders) that were not completed during the prior fiscal year are carried forward and are funded with the corresponding carryover appropriations of the prior year. These are commitments anticipated to be incomplete as of September 30, 2021 and will be continued and made a part of the FY 2021-22 budget. The document entitled "City of Fort Walton Beach FY 2021-22 Encumbrance Carryovers" dated September 27, 2021 comprises the total amount of \$2,480,811.16 for all funds reported.

Section 6. Effective Date

This resolution shall become effective on and after October 1, 2021.

Adopted: September 27, 2021


Richard A. Rynearson, Mayor

Attest:



Approved for form, legal sufficiency


Kim M. Barnes, City Clerk


Hayward Dykes, Jr., City Attorney

**CITY OF FORT WALTON BEACH
FY 2021-22 Encumbrance Carryovers
Council Meeting 9/27/2021**

PO or PR	Date	Vendor	Description	PO Value	Account	Completion date
103337	08/27/21	Ferguson Waterworks	fire hydrants	\$7,410.00	001-0000-141-1000	Dec 2021
102557	05/21/21	Ferguson Waterworks	warehouse stock requisition - Line3; water meter box	\$470.00	001-0000-141-1000	Oct 2021
102874	07/01/21	Ferguson Waterworks	warehouse stock requisition - water meters	\$627.10	001-0000-141-1000	Oct 2021
103263	08/20/21	Ferguson Waterworks	curb stops	\$1,909.00	001-0000-141-1000	Oct 2021
101444	12/07/20	No Luggage LLC	Branding Project	\$40,000.00	001-0200-512-3100	Dec 2021
103420	09/08/21	EquiValue Appraisals	Appraisals for 11 properties	\$13,500.00	001-0200-512-3100	Oct 2021
103469	09/21/21	EquiValue Appraisals	Appraisals for 1 addtl property	\$2,500.00	001-0200-512-3100	Oct 2021
103092	07/28/21	RCM Technology (USA) Inc.	Kronos Training	\$4,975.00	001-0300-500-3100	October 21
100994	10/21/20	White Wilson Medical Center	Employee Physical and Medical	\$6,929.00	001-0300-513-3102	Nov 2021
103329	08/26/21	The HON Company	Furniture for IT	\$1,293.11	001-0300-513-5200	Dec 2021
103400	09/02/21	Emerald Coast Office Products	Office Furniture (requested item)	\$369.59	001-0300-513-5200	Dec 2021
103224	08/18/21	Dana Safety Supply	Police Push Bumper (Car #2671)	\$202.30	001-0310-500-3100	November 21
103243	08/19/21	LYTX, Inc.	Safety Video Camera & Reporting Gear	\$1,670.64	001-0310-500-3100	November 21
100846	10/07/20	Wright National Flood Insurance	City Flood Insurance	\$3,449.00	001-0310-519-4500	Nov 2021
100309	08/19/20	DSS	PD RP #2641 light & siren pkg	\$10,250.00	001-0310-519-4501	Jan 2022
100310	08/19/20	DSS	PD light & siren pkg for new position	\$2,728.56	001-0310-519-4501	Jan 2022
103224	08/18/21	DSS	PD Push bumper & window barrier #2671 (accident)	\$349.30	001-0310-519-4501	Jan 2022
102289	04/07/21	Kronos	Kronos Set-Up Fee	\$3,625.00	001-0320-516-3100	December 21
100743	10/01/20	MCCI, LLC	JustFoia Annual Recurring Subscription--Redaction	\$667.74	001-0400-512-3100	Dec 2021
100806	10/06/20	Municipal Code Corporation	Code Review and Creation of Gender Neutral Report	\$6,000.00	001-0400-512-3100	Dec 2021
92841	12/28/17	Sequoia Consulting Group	Cost Allocation Plan; RFQ201710-05	\$5,180.00	001-0500-500-3100	Dec 2021
103432	09/09/21	Warren Averett	City auditing services - 1st year	\$68,500.00	001-0500-513-3200	June 2022
99018	02/10/20	ThomsonReuters Business	Crime Mapping Software	\$731.00	001-0800-521-3100	Dec 2021
93832	05/07/18	Superion LLC	PD software; AVL server/ GPS	\$12,952.00	001-0800-521-3100	June 2022
103338	08/27/21	Verry-Shea, LLC	PD PAT	\$19,000.00	001-0800-521-3100	Mar 2022
102922	07/09/21	Army Navy	Uniform supplies	\$99.00	001-0800-521-5200	Sept 2021
103266	08/23/21	Sirchie	Fingerprinting supplies	\$116.16	001-0800-521-5200	Sept 2021
166508	09/14/21	Dana Safety Supply	PD in-car printer brackets	\$4,650.00	001-0800-521-5200	Dec 2021
166507	09/14/21	B&H Audio	PD in-car printers	\$10,860.00	001-0800-521-5200	Dec 2021
103396	08/25/21	Amazon.com	Twin Mattresses (both fire stations)	\$4,046.00	001-0900-522-5200	Oct 2021
103168	08/11/21	Army Navy	Honor Guard accessories	\$633.00	001-0800-521-5210	Nov 2021
103169	08/11/21	Army Navy	Uniform supplies	\$125.00	001-0800-521-5210	Nov 2021
102241	03/31/21	FL Bullet	Ammunition	\$6,366.00	001-0800-521-5213	Feb 2022
102135	03/30/21	SRT Supply	SIMS	\$2,624.82	001-0800-521-5213	Jan 2022
103351	08/30/21	FL Bullet	Ammunition	\$7,533.67	001-0800-521-5213	Sept 2022
98678	01/02/20	Superion/Central Square	PD Central Square upgrade	\$4,240.00	001-0800-521-5231	Dec 2021
101319	11/20/20	Comm Engineering Svcs	Radio install for new vehicles x3 - PD	\$3,430.00	001-0800-521-6403	Jan 2022
103327	08/26/21	DSS	Window barrier for new vehicle outfitting	\$809.20	001-0800-521-6403	Jan 2022
103465	09/21/21	Dana Safety Supply	01; Replace #2499 - Light/Siren Package; FY21-22 \$3,069.73	\$10.00	001-0800-521-6403	Sept 2022
103470	09/22/21	Duval Ford	01; Replace #2499 - PD, F150 XL Super Crew Cab; FY21-22 \$28,348	\$7.00	001-0800-521-6403	Sept 2022
103339	08/27/21	Mobile Communications America	Speed Feedback Signs & shipping	\$9,258.19	001-0800-521-6406	Dec 2022
103468	09/22/21	Southern Coast K9	PD K9 Dog	\$9,500.00	001-0800-521-6406	Nov 2021
103464	09/20/21	Ray Allen Mfg	PD K9 Dog supplies (initial setup)	\$1,465.65	001-0800-521-6406	Oct 2021
103466	09/21/21	Amer Alum Accessories	PD K9 Dog - vehicle crate installation	\$4,898.00	001-0800-521-6406	Oct 2021
166509	09/14/21	Superion/Central Square	PD Automatic Traffic Citation system	\$14,400.00	001-0800-521-6406	Dec 2021
103434	09/09/21	Siegel's Uniforms	FD dress uniforms	\$18,348.00	001-0900-522-5210	Nov 2021
103379	09/02/21	Anchor Screen Printing	Autism Awareness T-Shirts	\$1,092.11	001-0900-522-5210	Oct 2021
103397	08/24/21	Municipal Emergency Services	Uniform Items	\$6,122.36	001-0900-522-5210	Oct 2021
103334	08/26/21	Municipal Emergency Services	Helmet Shield	\$153.00	001-0900-522-5234	Dec 2021
165457	07/20/21	Municipal Emergency Services	Bunker Gear	\$34,343.40	001-0900-522-5234	Dec 2021
166322	09/07/21	Duval Chevrolet	05; Vehicle - FD BC - Silverado 2500 4WD FY 21-22 \$39,107	\$1.00	001-0900-522-6403	Sept 2022
166323	09/07/21	Dana Safety Supply	FD BC new vehicle - Lights/Siren - FD BC new vehicle FY 21-22 \$3,471.37	\$1.00	001-0900-522-6403	Sept 2022
166324	09/07/21	A World of Signs	FD BC new vehicle - Striping FY 21-22 \$3,915	\$1.00	001-0900-522-6403	Sept 2022
166325	09/07/21	Williams Communication	FD BC new vehicle - Radios FY 21-22 \$8,518.73	\$1.00	001-0900-522-6403	Sept 2022
166326	09/07/21	NAPA Auto Parts	FD BC new vehicle - Cables FY 21-22 \$1,351.48	\$1.00	001-0900-522-6403	Sept 2022
166328	09/07/21	Restylers	FD BC new vehicle - Winch FY 21-22 \$535.94	\$1.00	001-0900-522-6403	Sept 2022
166329	09/07/21	Jwelds. LLC	FD BC new vehicle -Equipment Box FY 21-22 \$4,750	\$1.00	001-0900-522-6403	Sept 2022
166444	09/16/21	Turf Tank	Field painter & software	\$11,500.00	001-1000-572-4400	Dec 2021
103372	09/01/21	Ellis Crane Works	Install new scoreboards / Rec Ctr	\$7,480.00	001-1000-572-5224	Oct 2021
103357	08/30/21	Champion Contractors	Fencing - Ferry Pk. Ct rehad	\$26,325.00	001-1000-572-6310	Oct 2021
103359	08/31/21	James David Site Prep	Overlay asphalt courts at Ferry Park	\$38,336.25	001-1000-572-6310	Oct 2021
103360	08/31/21	Court Surfaces	Court resurfacing at Ferry Park and Jet/Holmes	\$56,044.00	001-1000-572-6310	Oct 2021
102813	06/28/21	Nevo Scoreboard Company	Scoreboards for Rec Complex	\$9,317.42	001-1000-572-6402	Oct 2021
103152	08/11/21	BSN Sports	Soccer goals	\$9,999.92	001-1000-572-6402	Oct 2021

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PO or PR	Date	Vendor	Description	PO Value	Account	Completion date
103352	08/30/21	BSN Sports	Netting - soccer - backordered	\$2,841.00	001-1000-572-6402	Oct 2021
102998	07/23/21	Alston Electric Supply Co	GC electric; repairs (chip delays)	\$500.00	001-1045-572-5250	Oct 2021
102958	07/16/21	Office Depot	Library printer	\$476.97	001-1060-571-5200	Oct 2021
103242	08/19/21	Envisionware	RFID tagging and self-checkout machine	\$21,573.00	001-1060-571-6402	Oct 2021
102871	06/30/21	Fabre Engineering & Surveying	Expanding Plots at Beal Cemetery	\$7,700.00	001-1080-539-6214	Dec 2021
103340	08/27/21	JDF Architecture, LLC	Task order to develop new cemetery office building	\$34,000.00	001-1080-539-6214	Feb 2022
101452	12/07/20	CPH, Inc	Lewis Turner Blvd Corridor Master Planning	\$2,030.00	001-1205-515-3100	Sept 2022
103001	07/27/21	Action Truck Center, Inc.	Radiator HTR AC C	\$418.45	001-1220-519-5203	Dec 2021
103109	08/03/21	Rush Truck Center, Mobile	Sensor particulate	\$415.00	001-1220-519-5203	Dec 2021
103443	09/13/21	Aluminum Building Systems	Overhang at CH (HR entrance)	\$4,850.00	001-1230-519-4640	Dec 2021
102640	05/27/21	Mainstage Theatrical Supply	Motor and Hardware for Auditorium Curtain + Labor	\$13,933.81	001-1230-519-4640	July 2022
102909	07/08/21	Mainstage Theatrical Supply	Curtain Panels for Auditorium	\$10,960.00	001-1230-519-4640	July 2022
103184	08/12/21	Bel-Mac Roofing	Roof repairs to Fire Station 6	\$2,750.00	001-1230-519-4640	July 2022
103185	08/12/21	Forrest Development	Paint police department training room	\$1,750.00	001-1230-519-4640	July 2022
103318	08/25/21	Advantage Portable Buildings	Move, remove and anchor sheds	\$1,130.00	001-1230-519-4640	July 2022
102779	06/22/21	Systems Specialists Inc	Automation server for City Hall	\$6,727.67	001-1230-519-4645	July 2022
103349	08/30/21	D&D AC	Install new metal ductwork; split system for carpentry shop	\$5,272.00	001-1230-519-4645	July 2022
103450	08/23/21	Jobe's Dirt Works	Demo of Field Office Complex	\$32,777.00	001-1230-519-6100	Nov 2021
102786	06/22/21	Jenkins Engineering	Kenwood Neighborhood Traffic Study	\$50,737.80	001-1240-541-3100	Dec 2021
103172	08/11/21	Temple, Inc.	Speed Feedback Signs	\$12,064.00	001-1240-541-6402	Dec 2021
103441	09/13/21	Temple, Inc.	School Zone Beacons	\$10,300.00	001-1240-541-6402	Dec 2021
165287	07/13/21	Acme Barricades	Variable Message Boards	\$15,300.00	001-1240-541-6402	Dec 2021
165288	07/13/21	Temple, Inc	School Zone Beacons Kenwood School	\$29,191.00	001-1240-541-6402	Dec 2021
103347	08/30/21	Thompson Tractor Company	Tamp / Multihog	\$3,286.50	001-1240-541-6402	Oct 2021
166454	09/20/21	D&D AC	PD-FD fencing project, electric	\$1,951.00	001-1499-521-6310	Nov 2021
166010	08/17/21	Millenium Products	LPR Speed Trailer	\$49,864.50	001-1499-521-6406	Jan 2022
99834	06/10/20	Vetted Security Solutions	License Plate Readers	\$75,127.38	001-1499-521-6406	Sept 2022
101730	01/27/21	Ten-8 Fire Equipment	Fire Truck (ladder)	\$1.00	001-1499-522-6404	Sept 2022
103368	08/31/21	Stryker Sales Corp.	Lifepak 15 Monitor/Defibrillator	\$31,757.42	001-1499-522-6406	Oct 2021
103343	08/27/21	Elite Trailers, Inc.	Elite Utility Trailer	\$2,920.00	001-1499-522-6407	Dec 2021
103367	08/31/21	Polaris Sales	Ranger XP 1000 ATV	\$28,646.18	001-1499-522-6407	Dec 2021
101900	02/15/21	James David Site Prep & Underground	Striping	\$8,500.00	001-1499-541-6351	Dec 2021
98851	01/27/20	CPH, Inc	Design & Permitting for Intersection Improvements	\$18,257.00	001-1499-541-6351	Sept 2022
102870	06/30/21	Jenkins Engineering (PO 102870)	Task order Rec Complex expansion (change order)	\$78,770.00	001-1499-572-3100	Mar 2022
103362	08/31/21	Professional Service Industries	Recreation Complex Expansion	\$18,382.00	001-1499-572-3100	Sept 2022
103229	08/18/21	V-Techio	Police Rugged Tablets	\$12,588.15	001-1500-500-3100	November 21
102721	06/11/21	B. Britt LLC	Professional Coaching/Leadership	\$1,235.00	001-1500-519-3100	Dec 2021
103358	08/31/21	Pyro Shows, Inc.	Fireworks for Concerts at the Landing	\$4,000.00	001-1500-519-3400	Oct 2021
103489	09/27/21	SHI Int'l	Fortinet Tokens	\$7,316.96	001-1500-519-4944	Oct 2021
102126	03/18/21	Howard Technology Solutions	Kiosk	\$31,727.00	001-1500-519-4944	Dec 2021
101458	12/08/20	Howard Technology Solutions	Growth Management Kiosk	\$19,328.00	001-1500-519-4944	January 22
101641	01/08/21	Warren Doors	Access Panel Doors - City Wide	\$31,956.15	001-1500-519-4944	July 2022
101457	12/08/20	Howard Technology Solutions	HR Kiosk	\$16,358.50	001-1500-519-4944	November 21
102337	04/15/21	Plante & Moran	IT Assessment	\$29,780.00	001-1500-519-4944	November 21
102339	04/19/21	Decks n Such	Liza Jackson pier repairs	\$64,367.00	001-1500-519-4945	Dec 2021
102340	04/19/21	Decks n Such	Sound Park pier and boardwalk repairs	\$63,784.00	001-1500-519-4945	Dec 2021
102347	04/20/21	Decks n Such	Presidio pier and boardwalk repairs	\$24,099.00	001-1500-519-4945	Dec 2021
102811	06/28/21	Decks n Such	Liza Jackson pier repairs	\$26,311.00	001-1500-519-4945	Dec 2021
102956	07/16/21	South Cover, Inc	shade sails for Rec Complex fields	\$6,959.00	001-1500-519-4945	Oct 2021
101389	11/30/20	Duval Ford	Chevrolet Silverado 1500 RP#2557 & #2498	\$31,532.00	001-1500-519-6404	Jan 2022
101397	11/30/20	Duval Ford	Transit Utility Van RP#2490	\$39,239.00	001-1500-519-6404	Jan 2022
103196	08/17/21	Traffic Safety Warehouse	Traffic cones & barricades	\$3,539.00	001-1595-521-5200	Dec 2021
101899	02/15/21	James David Site Prep & Underground	Striping	\$14,350.00	001-5018-541-6351	Dec 2021
102939	07/12/21	Fabre Engineering & Surveying	Civil & Design for Beal Cemetery	\$19,500.00	001-5052-539-6381	Dec 2021
103450	08/23/21	Jobe's Dirt Works	Demo of Field Office Complex	\$156,277.00	001-5147-519-6100	Nov 2021
General Fund Total				\$1,708,835.93		
103448	09/02/21	CODES - ABC, Inc	Plan Review - Laundromat	\$4,500.00	106-1215-524-3100	Oct 2021
103198	08/17/21	CODES - ABC	Eglin FCU Plan Review	\$6,120.00	106-1215-524-3100	Sept 2022
103198	08/17/21	CODES - ABC	109 Brooks Plan Review	\$2,340.00	106-1215-524-3100	Sept 2022
Florida Building Code Fund Total				\$12,960.00		
103117	08/03/21	Holloway Roofing	6 Euchess Cir	\$7,000.00	107-1930-554-3400	Sept 2022
103401	09/07/21	Holloway Roofing	1 Laurie Dr. Nuisance Abatement	\$10,000.00	107-1930-554-3400	Sept 2022
Community Development Block Grant Fund Total				\$17,000.00		
86092	11/05/15	Rutgers Univ Noise Tech Asst	On-site Certification Course	\$7,000.00	109-2000-552-3100	Sept 2022
102491	05/10/21	Jenkins Engineering	Design & Engineering The Point Parking Lot	\$16,470.00	109-2000-552-3100	Oct 2021
102697	06/08/21	Matrix	Infrastructure Master Plan	\$180,000.00	109-2000-552-3100	Sept 2022
102698	06/08/21	Matrix	Library Relocation Study	\$44,836.44	109-2000-552-3100	Sept 2022
100729	10/20/21	Advanced Fire Protection Services	Gulfview Deficiency Repair Items	\$1,359.00	109-2000-552-4610	Sept 2022

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97885	10/07/19	RGC Media, Inc.	Video of FW Landing Renovation Project	\$3,160.00	109-2000-552-4800	Sept 2022
103257	08/20/21	Sequel Electric	Light Pole Replacement Downtown	\$5,732.00	109-2000-552-5250	Sept 2022
103341	08/27/21	JDF Architecture, LLC	RFQ to develop museum addition	\$52,700.00	109-2000-552-6214	Feb 2022
100521	08/13/20	CPH, Inc.	Wayfindings Design Project	\$4,188.31	109-2000-552-6310	Sept 2022
94733	09/04/18	AVCON, Inc	FWB Landing - Phase I	\$52,253.50	109-5352-572-6310	Sept 2022
94734	09/04/18	AVCON, Inc	FWB Landing - Phase II	\$65,618.00	109-5352-572-6310	Sept 2022
Community Redevelopment Agency Fund Total				\$433,317.25		
101936	02/22/21	Mott MacDonald Florida	Utility Infrastructure Design for Freedom Beacon	\$3,830.00	401-1300-536-3100	Dec 2021
96843	05/29/19	Mott MacDonald Florida	Brooks Bridge Utility Evaluation	\$6,313.00	401-1300-536-3100	Sept 2022
101937	02/22/21	Mott MacDonald Florida	Brooks Bridge Water & Sewer Design	\$235,211.69	401-1300-536-3100	Sept 2022
165293	07/14/21	Lengemann of Florida	Topcon GT603 Robot	\$23,816.00	401-1300-536-6402	Dec 2021
103399	08/24/21	Ferguson Waterworks	Antenna for Minet Meter Reading Equipment	\$284.75	401-1310-533-4630	Oct 2021
103098	07/28/21	Wise Equipment	Cut Quik Saw	\$1,911.89	401-1340-533-6402	Oct 2021
103047	07/26/21	Jim House & Associates	Submersible Sewage Pump	\$18,278.00	401-1350-535-4680	Dec 2021
102970	07/19/21	Electric Motor Repair & Service	Repair Sewage Pump	\$625.00	401-1350-535-4680	Oct 2021
103490	09/27/21	V-Tech IO	Dell desktops	\$3,356.40	401-1500-536-6420	Oct 2021
98533	12/13/19	GCU, LLC	Line & Grout Crewilla Drive and Grout Eglin Pkwy SE	\$15,061.25	401-5032-535-6361	Dec 2021
Utilities Fund Total				\$308,687.98		
166318	09/07/21	Duval Chevrolet	02; Replace #2530 - Silverado 2500HD Dbl Cab(Sewer Col) FY 21-22 \$38,290	\$1.00	401-1500-536-6404	Sept 2022
166319	09/07/21	Ingram Equipment Co	06; Replace #2572 - Knuckleboom Truck (Sanitation) FY 21-22 \$176,408	\$1.00	403-1500-534-6404	Sept 2022
166320	09/07/21	Duval Chevrolet	03; Replace #2587 - Silverado 2500HD (Water Distr) FY 21-22 \$43,557	\$1.00	401-1500-536-6404	Sept 2022
166321	09/07/21	Duval Chevrolet	04; Replace 2628 - Silverado 1500 trk (GMS-Bldg Inspections) FY 21-22 \$26,909	\$1.00	106-1215-524-6404	Sept 2022
Not in HTE	09/10/21	Empire Truck Sales	08; New #2510 - Fleet Fuel Truck FY 21-22 \$102,944	\$1.00	001-1500-519-6404	Sept 2022
Not in HTE	09/14/21	Duval Chevrolet	07; Vehicle - Code Enforcement - new FY 21-22 \$21,167	\$1.00	001-1500-519-6404	Sept 2022
Not in HTE	09/14/21	Vehicle	Replace #2599 - PD; FY21-22 \$52,000	\$1.00	001-1500-519-6404	Sept 2022
Not in HTE	09/14/21	Vehicle	Replace #2600 - PD; FY21-22 \$52,000	\$1.00	001-1500-519-6404	Sept 2022
Not in HTE	09/14/21	Vehicle	Replace #2601 - PD; FY21-22 \$52,000	\$1.00	001-1500-519-6404	Sept 2022
Not in HTE	09/14/21	Vehicle	Replace #2464/2544 - Solid Waste; FY21-22 \$90,000	\$1.00	401-1500-536-6404	Sept 2022
Unknown Acct #s or PR #s				\$10.00		
TOTAL ENCUMBRANCES				\$2,480,811.16		

CITY OF FORT WALTON BEACH
FY 2021-22 Grant & CIP Project Carryovers
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Project	Account	Amount
PD CESF20	001-1595-521-5200	10,684
Fire Station 6 Renovation	001-0900-522-6214	25,000
Sidewalk Construction	001-5306-541-6353	26,921
Intersection & Pedestrian Improvements	001-1499-541-6351	331,182
General Fund		393,787
90 Works - Activity # 255	107-1940-554-5265	5,000
Planning & Admin - Activity # 262	107-1900-554-1291	2,462
HHA - Activity # 257	107-1940-554-5262	17,940
Mental Health Assoc Sewer Lateral - Activity # 261/253	107-1940-554-5270	8,756
One Hopeful Place - Activity # 258/249	107-1940-554-5255	35,221
Bridgeway Center - Activity # 247/242/248	107-1940-554-5266	63,586
Boys & Girls Club - Activity # 246	107-1940-554-5269	5,000
CDBG Fund		137,965
Economic Incentive Program Grants & Aids	109-2000-552-8200	61,052
District Branding	109-2000-552-6310	65,000
Landing Improvements	109-5499-572-3100	1,405,301
CRA Fund		1,531,353
Microsoft SQL Software and Hardware	401-1305-536-6420	22,082
Computer Hardware/Software	401-1310-533-5231	778
Computer Hardware/Software	401-1500-536-6420	11,185
Water Line Replacement	401-5056-533-6360	55,448
Pump Station #01B Generator Fuel Tank Replacement	401-5031-535-6310	100,000
Water Meter Replacement - Res/Comm	401-5367-533-6368	250,000
Utilities Fund		439,493
Storm Drainage Improvement - Memorial Pkwy NW to Cecelia Dr NW	405-5019-538-6358	25,000
Computer Hardware/Software	405-1500-538-6420	1,800
Stormwater Fund		26,800
Special Project Carry-Over All Funds		\$ 2,529,398