

FORT WALTON BEACH, FLORIDA

www.fwb.org



FY 2014-15 ADOPTED BUDGET

City of Fort Walton Beach, Florida

107 Miracle Strip Parkway SW, Fort Walton Beach, FL 32548

www.fwb.org

PHONE DIRECTORY

| | | | |
|-----------------------------------|----------|------------------------------------|----------|
| Mayor and City Council | 833-9509 | City Clerk | 833-9509 |
| City Manager | 833-9504 | Financial Services | |
| Public Information | 833-9504 | Accounting | 833-9504 |
| Administrative Services | | Customer Service (Utility Billing) | 833-9500 |
| Human Resources | 833-9507 | Purchasing | 833-9524 |
| Information Technology | 833-9620 | Fire Services (emergencies 911) | |
| Police Services (emergencies 911) | | Administration | 833-9565 |
| Administration | 833-9547 | Recreation & Cultural Services | |
| Dispatch | 833-9533 | Administration | 833-9576 |
| Records | 833-9543 | Cemetery (Beal Memorial) | 833-9618 |
| Engineering & Utility Services | | Docie Bass Recreation Center | 833-9580 |
| Administration | 833-9607 | Auditorium | 833-9583 |
| Building & Permitting | 833-9605 | Golf Course | 833-9664 |
| Code Enforcement | 833-9601 | Heritage Park & Cultural Center | 833-9595 |
| Field Office | 833-9613 | Library | 833-9590 |
| Garbage Collection | 833-9655 | Tennis Center | 244-4566 |
| Planning & Zoning | 833-9697 | | |
| Streets & Stormwater | 833-9932 | | |
| Water Operations | 833-9630 | | |

On the Cover

Top Left: The City is over halfway completed with the construction of a 33,000 square foot recreation center with a 10 athletic field complex. The complex will have facilities for basketball, volleyball, racquetball, baseball, soccer, softball, dance, senior programming, a game room, after school programs, and an exercise track.

Top Right: The City unveils one of eight new police vehicles approved for purchase by the FWB City Council.

Bottom Left: FWB firefighters Brandon Waterhouse and Edward Harrison help a young "recruit" during a hands-on educational demonstration at the Autism Society's Color Run and Family Expo.

Bottom Right: Residents and visitors enjoy *Concerts at the Landing*, a series of free, family friendly entertainment presented by the City of Fort Walton Beach and community partners.

Budget Availability

Reference copies of the annual budget are available at the City Clerk's Office and Library.
The budget may also be viewed and printed from the City's website: www.fwb.org.



CITY OF FORT WALTON BEACH, FL

107 Miracle Strip Parkway SW, Fort Walton Beach, FL 32548
850-833-9500



www.fwb.org

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CITY OF FORT WALTON BEACH, FL

City Council



Left to right (standing):
Bobby Griggs (Seat 1), Joyce Gossom (Seat 2), Amy Jamieson (Seat 5),
Bull Ridgon (Seat 6), and Dick Rynearson (Seat 7).

Left to right (seated):
John Mead (Seat 3), Mayor Mike Anderson, and Mike Holmes (Seat 4).

Council members are elected in odd years for four year staggered terms. City Council meets on the second and fourth Tuesday of each month at 6:00 p.m. in the City Council Chambers located at 107 Miracle Strip Parkway, Fort Walton Beach, Florida.

Appointed Officers

City Manager – Michael Beedie

City Clerk – Helen Spencer

City Attorney – Hayward Dykes, Jr.

Department Directors

Engineering & Utility Services – Tim Bolduc

Financial Services – Brandy Ferris

Fire Services – Ken Perkins, Chief

Human Resources – Tarey Franxman

Police Services – Ted Litschauer, Chief

Recreation & Cultural Services – Jeff Peters

Core Values

Rather than being just words found on the website or located at the top of letterhead, these core values are the guiding principles by which City Council, Department Directors, and City Staff will conduct themselves, allocate resources, and prioritize goals and objectives. These principles form a non-negotiable code of conduct and will guide our government on who we hire, how we train, and how we reward. These values will define who we are, what we stand for, and influence policies, procedures, and guidelines.

Adopted by City Council in May 2011, after a collaborative effort by Department Directors and the City Manager to consolidate employee suggestions, these five core values represent the first milestone in instituting the City's new Performance Excellence Program.

Integrity

We will conduct ourselves in an honest, trustworthy, and ethical manner.

Accountability

We will take full responsibility for our actions, resources, and attitudes.

Teamwork

We will work together to provide quality services.

Customer Service

We will be professional, use all available resources, and strive to meet the needs of our customers.

Continual Improvement

We will promote a culture that seeks to better our organization.

Adopted by City Council in September 2011, after a collaborative effort by Department Directors and the City Manager, the updated Vision and Mission for the City are as follows:

Vision

The City of Fort Walton Beach: a recognized leader in the provision of Community Services.

Mission

To enhance and protect the Community by providing quality services.

City Manager's Budget Message



October 1, 2014

Honorable Mayor, City Council Members, and Citizens:

It is my pleasure to submit the FY 2014-15 municipal budget. The City of Fort Walton Beach budget is designed to meet the highest standards of municipal budgeting. This budget continues the City's commitment of providing quality services in a cost controlled manner, ensuring recurring revenues fund recurring expenses, and maintaining prudent cash reserves. This year's budget process emphasizes sound fiscal management and sustainability to achieve the goals established by citizens, City Council, and staff.

The FY 2014-15 budget of \$37,218,231 is \$2,502,048 or 7.2% more than the adopted FY 2013-14 budget due to the completion of Pump Station #1 along with a new Force Main, resulting in additional debt service expenses as well as increased operating expenses throughout the City. Additionally, Ad Valorem revenues are anticipated to increase 1.71%, generating approximately a \$86K revenue increase in the General Fund and a \$16K increase in the CRA Fund. The budget is predicated on maintaining a millage rate of 5.7697 mills.

ECONOMIC ENVIRONMENT

National economic indicators - somewhat useful for evaluating the local framework within which the City of Fort Walton Beach operates - seem to indicate continued economic recovery.



Consumer Price Index



Municipal Cost Index



Consumer Confidence Index



Leading Economic Index

Arrow indicates direction of performance during past year; Color denotes if change has a positive (green) or negative (red) impact.

The Consumer Price Index (CPI) – prepared by the US Bureau of Labor Statistics and the most widely used gauge of inflation – is 2.3% higher than a year ago for the southern region. The Municipal Cost Index – prepared by American City & County to show the effects of inflation on the cost of providing municipal services – is 2.4% higher than a year ago. Although higher prices have a negative budgetary impact, they do signal an improving economy. The Consumer Confidence Index – prepared by The Conference Board based on a representative sample of US households – is at its highest level since January 2008. The Leading Economic Index – also prepared by The Conference Board and designed to signal turning point patterns in economic data – has had broad-based growth over the past six months. According to economists at The Conference Board, this signals “an economy that is expanding in the near term and may even somewhat accelerate in the second half.”

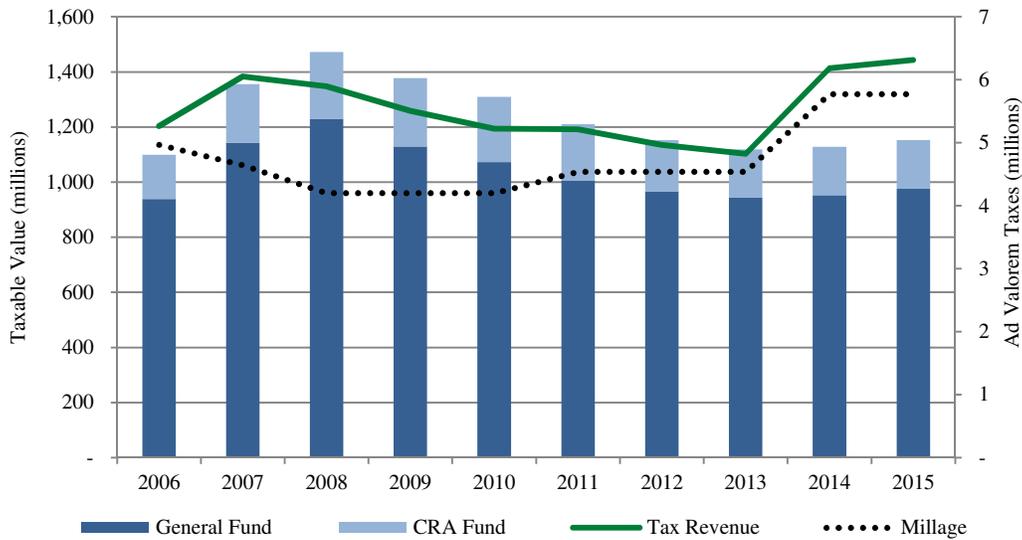
Economic stabilization is evident on a local level as well. The State of Florida projects an increase for three of the four of the City's revenue sharing funds (local option fuel tax, municipal revenue sharing, and half-cent sales tax), which suggests an uptick in discretionary spending. However, the communication services tax revenues are slightly down in projections due to a tax reduction on communication services. As mentioned earlier, the Okaloosa County Property Appraiser anticipates a 1.71% increase in taxable assessed value for the City, indicating the real estate market is still on the path to recovery.

TOP BUDGET ISSUES

| Current Year – FY 2014-15 | | Prior Year – FY 2013-14 | |
|--|----------------------|--|----------------------|
| Wage Adjustments <i>Pay & Classification Study implementation – Year 1 of 5.</i> | \$268,714 ▲ | Property Taxes <i>Millage rate increase from 4.5383 to 5.7697 to fund a sustainable General Fund budget.</i> | \$1,320,549 ▲ |
| Cost Allocation Plan <i>Updated cost allocation plan</i> | \$603,867 ▲ | Wage Adjustments <i>CPI since the last adjustment on 10/01/2008; spread over a two year period and tiered based on tenure.</i> | \$280,166 ▲ |
| Utilities Fund <i>Increased operational expenses and debt service.</i> | \$2,158,692 ▲ | Golf Club <i>Moved operations from enterprise fund to General Fund to facilitate self-sustainability.</i> | \$369,386 ▼ |

Property Taxes

The City's 2014 gross taxable property value for operating purposes is \$1.147 billion, an increase of \$19.6 million, or 1.71%, from the 2013 final gross taxable property value of \$1.127 billion. Property taxes primarily fund General Fund operations. However, property taxes paid by certain residents and businesses located in areas targeted for specific improvements to eliminate blight and improve infrastructure are allocated to the Community Redevelopment Agency (CRA) Fund.



As the chart above depicts, the City maintained or decreased the millage (tax) rate during the real estate boom (FY 2004-05 through FY 2007-08). The City maintained the millage rate during FY 2008-09 and FY 2009-10 and reduced personnel and expenses in response to the lower tax revenues as property values began to fall. The millage rate was increased in FY 2010-11 in order to maintain revenues as property values continued to fall. Further staffing and operational cuts were made in FY 2011-12 and FY 2012-13 in order to maintain the millage rate. In FY 2013-14 the City simply did not have room to “do more with less”, and raised the millage rate to 5.7697 mills, anticipating an additional \$1.1M in the General Fund and \$205K in the CRA Fund. The budget is predicated on maintaining a millage rate of 5.7697 mills, which generates \$102K more in property tax revenue than the prior year due to increases in property values. One mill equals \$1 per \$1,000 of taxable property value.

Wage Adjustments

For the past five years, the City's Pay Classification Step Plan has been frozen and utilized only for new hire placement. The last Pay & Classification Study was performed in 2005, and it is recommended that these Plans be reviewed and updated every five years to maintain the integrity of the Plan. On October 8, 2013, City Council approved retaining Evergreen Solutions to perform a Pay & Classification Study and to recommend an implementation schedule for a new, updated Pay & Classification Plan.

The City's current pay scales were benchmarked against 11 local governmental agencies, including Okaloosa County. The City is, on average, 15.7% below market at the minimum for all benchmarked classifications, 12.8% below market at the midpoint, and 7.2% below market at the maximum. Evergreen Solutions recommended a five year implementation for the new Pay & Classification Plan (all numbers have been adjusted for inflation), which was accepted by City Council on June 30, 2014. The steps for implementing the Pay & Classification Plan are as follows:

1. Increase each employee's salary, as applicable, to the minimum of his/her recommended pay grade - if the salary is already within the recommended pay grade, no adjustment will be made.
2. Introduce parity based on the employee's years of service – each employee would be placed in the proposed pay range based on the following scale (employees who currently fall into the recommended pay range will receive no increase):
 - Employees employed 0-5 years – 0%
 - Employees employed 6-10 years – 15%
 - Employees employed 11-15 years – 30%
 - Employees employed 16-20 years – 45%
 - Employees employed greater than 20 years – 60%

The financial impact for Year 1 was estimated by Evergreen Solutions to be a total of \$257K, excluding Fire Bargaining Union Members, whose current contract calls for a 3.5% across the board adjustment on October 1, 2014. Any future adjustments will require negotiation.

The total budgetary impact of the Plan is estimated at \$1.34M over the five-year implementation period. The financial impact for the future years is: \$259K for Year 2; \$264K for Year 3; \$279K for Year 4; and \$286K for Year 5.

Cost Allocation Plan

The City's first Cost Allocation Study was completed in September 1998 by KPMG Consulting based on data from FY 1997. Since then, the Cost Allocation Study has been updated consistently on a five-year basis. In July 2014, the City's latest Study was completed and has been included in the FY 2014-15 budget. MGT conducted an in-depth review of each General Fund department to determine the types of services provided and which divisions benefited from those services; completed time analyses to determine the time spent on services; and reviewed all accounting, purchasing, budgeting, and computer transactions to allocate costs to the appropriate division, department, and fund. Building and equipment use were allocated based on square footage and dollar value, respectively. Both actual financial and statistical data for FY 2013 were used and the Cost Allocation Plan was prepared in accordance with full costing concepts, which incorporate all expenditures of the City except capital outlays, election expenses, and grants-in-aid. MGT determined the General Fund provides the following services to Enterprise and Other Special

Revenue Funds:

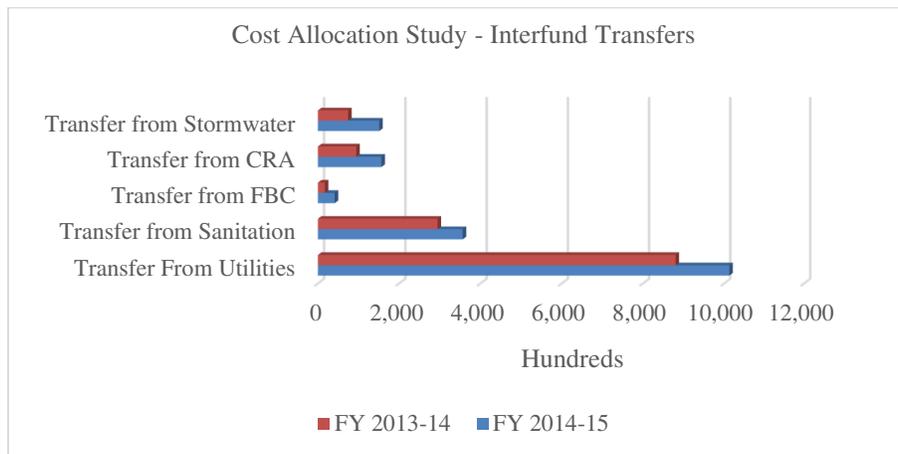
- Accounting – payroll, accounts payable and receivable, general accounting
- Human Resources – recruitment & retention, benefits administration, insurance & risk management
- Information Technology – hardware & software management, network support
- Engineering & Utilities – engineering, service maintenance, fleet maintenance, drainage, general labor
- Purchasing – competitive bidding, purchase of general goods and supplies

Interfund transfers developed from the Cost Allocation Plan account for the reimbursement of business activities provided to the other funds. According to the Governmental Accounting Standards Board (GASB), there are two major categories of interfund transfers:

- Residual Equity Transfer – a non-recurring or non-routine transfer that may include contribution of capital or a residual balance from one fund to another.
- Operating Transfer – any other transfer between funds. Examples include annual transfers to a capital projects or debt service fund, operating subsidy transfers from the general fund, or transfers from an enterprise fund that serve as a resource for general fund expenditures. The guidance is silent on the amount of or calculation of the transfer.

The Government Finance Officers Association (GFOA) defines interfund transfers as “flows of assets without equivalent flows of assets in return and without a requirement for repayment.” Examples include a general fund’s annual subsidy of an enterprise fund and the remittance of a portion of an enterprise fund’s surplus to the general fund. The “blue book” is silent on the amount of or calculation of the transfer.

The final Cost Allocation Study for FY 2014-15 has been adjusted from the previous year as follows:



Utilities Fund

The Utilities Fund is projected to experience a \$2.2M shortfall in FY 2014-15. This is primarily attributable to increased wastewater flows to Okaloosa County’s Arbennie Pritchett WRF, due to higher accuracy meters and the introduction of inflow and infiltration (I/I) into the system. The City has secured \$1.25M from a State Revolving Fund Loan that will enable the City to immediately begin projects to assist with the I/I reduction, thereby reducing these costs.

A new five-year rate study is underway to determine the required rate increase to generate enough

revenue to sustain a renewal and replacement reserve and account for the debt service associated with the new force main and pump station. The Rate Study will be adopted in October, after the final adoption of the FY 2014-15 budget.

OTHER ASSUMPTIONS & CHANGES

REVENUES (detailed discussion on pages 36-40)

1. Revenues are estimated at conservative levels to guard against unanticipated economic shifts, legislative changes, or collection levels. General government revenues are largely budgeted based on historical collection and growth levels. Enterprise revenues are based on historical usage and/or number of customers, adjusted for current rates.
2. An estimated 5% water and sewer rate increase on October 1, 2014 is assumed for budget purposes. A new five-year utility rate study is underway to determine the required rate increase to generate enough revenue to sustain a renewal and replacement reserve and account for the debt service associated with the new force main and pump station. The rate study will also assess the possibility of combining the stormwater fund with the utilities (water & sewer) fund. The stormwater master plan has been completed and the list of priority projects will determine the appropriate rate structure to fund required improvements.
3. Use of reserves – Appropriations from fund balance (governmental funds) or net assets (enterprise funds) are budgeted as follows:
 - a. Law Enforcement Trust Fund – \$12,785 from unassigned fund balance for meth lab cleanup and forfeiture legal fees. The Florida Attorney General has opined that it is not permissible to budget forfeiture revenues, so an appropriation from fund balance is budgeted to record the use of the prior year's forfeitures for current year activities.
 - b. Law Enforcement Training Fund – \$1,490 from unassigned fund balance for operational needs.
 - c. Florida Building Code – \$13,754 from unassigned fund balance for a portion of the cost of an SUV.
 - d. Community Redevelopment Agency – \$18,383 from restricted fund balance to fund a portion of the Master Plan for the Landing.
 - e. Utilities Fund – \$2,158,692 from restricted net assets (renewal & replacement) to balance the budget pending the results of the Rate Study.
 - f. Stormwater Fund – \$58,176 from restricted net assets (renewal & replacement) for Walkedge Drive Seawall and other improvement identified in the Stormwater Master Plan.

EXPENSES (detailed discussion on pages 40-43)

1. Wages have been adjusted as previously discussed.
2. Benefits have been adjusted as follows:
 - a. Medical insurance – health insurance premiums increased by 6%.
 - b. General employee pension – the City's contribution rate increased 2.79% to 30.70%, or \$1.3M, with the assumption that City Council adopts plan changes adjusting benefits to offset required contribution increases.

- c. Police officer pension – the City's contribution rate decreased from 43.6% to 32.7% per the actuarial analysis, resulting in \$211K that will be used to offset the cost of the implementation of the Pay & Classification Study.
 - d. Firefighter pension – the City's contribution rate decreased from 37.8% to 34.9% per the actuarial analysis, resulting in \$81K that will be used to support wage adjustments within the department.
3. The following computer replacements are budgeted at a total cost of \$73K; the FY 2014-15 IT replacement schedule can be found on pages 163-167.
 - a. General Fund – network switch, various laptops/desktops, and 4 servers
 - b. Utilities Fund – various laptops and desktops
 - c. Stormwater Fund – various laptops and desktops
 4. The following vehicle and equipment replacements are budgeted at a total cost of \$739K; the FY 2014-15 vehicle and equipment replacement schedules can be found on pages 168-169.
 - a. General Fund – 5 EA patrol vehicles (Police), 1 EA thermal imaging camera (Fire), 1 EA SUV (Fire), 1 EA pitching machine (Recreation), 2 EA trailers (Recreation), 1 EA chemical sprayer (Recreation), 1 EA fuel pump generator (Engineering), 1 EA backhoe (Engineering), 4 EA flashing school zone beacons (Engineering), and 1 EA utility bed truck (Engineering)
 - b. FBC Fund – 1 EA SUV
 - c. Utilities Fund – 1 EA schonstedt magnetic locator, 1 EA motorized pallet jack, 1 EA concrete saw with cart, 11 EA radios, 1 EA high pressure sewer line descaling nozzle, and 3 EA Air Release Valves for PS 1 Force Main
 - d. Sanitation Fund – 1 EA frontloader truck
 - e. Stormwater Fund – 1 EA 3" trash pump/hose
 5. The following capital improvement projects (CIPs) are budgeted at a total cost of \$1.17M. More detailed information for CIPs is available on pages 170-205.

Recurring

- a. Utilities Fund – Water Line Replacement, Sewer System Rehabilitation

Non-Recurring

- a. General Fund – new storage building, fence repair at Jet Stadium, Recreation Center Phase II Seed Money, cart path repairs, asphalt paving at Pines Golf Course, replace multiple HVAC units, and street resurfacing
 - b. CRA Fund – replace city signs and gateway
 - c. Utilities Fund – replace multiple HVAC units, flooring in Field Office, Lift Station Rehabilitation
 - d. Stormwater Fund – Walkedge Drive seawall, improvements identified in the Stormwater Master Plan
6. Certain capital improvement projects, grants, and/or purchases that were authorized, budgeted, and appropriated by City Council in a prior fiscal year but are incomplete as of September 30th

are carried forward into the new fiscal year. These special projects and purchase order encumbrances are identified in the budget resolution at the end of the document.

ACKNOWLEDGEMENTS

Preparation of this budget would not have been possible without the efficient and dedicated services of Finance Director Brandy Ferris and Financial Analyst Nicole Nabors. I would like to express my appreciation to all Department Directors and staff who assisted and contributed to the preparation of this budget.

I would also like to thank the Mayor and City Council for their commitment to conducting the financial operations of the City of Fort Walton Beach in a responsible and progressive manner.

Sincerely,



Michael D. Beedie
City Manager



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Fort Walton Beach, Florida for its annual budget for the fiscal year beginning October 1, 2013. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Budget Overview

The fundamental purpose of the City’s budget is to link what City Council wants to accomplish for the community with the resources necessary to do so. As such, the budget offers more than just financial elements – it presents an overview of the City's overall operations. This document is intended to provide City Council and our citizens with a plan addressing financial, operational, and policy issues. The budget serves as a:

Policy Document – The budget presents financial policies, addresses Vision and Strategic Plan goals, and identifies the short and long-term impacts programs, services, and capital improvements will have on the City’s operations and finances.

Financial Plan – The budget outlines the financial structure and operational changes required for financial stability, including the capital improvements program and debt management information.

Operations Guide – The budget provides direction to departments by identifying the relationships between organizational units and programs, identifying the workforce and historical data on operations, identifying the impact of capital spending, and establishing measurable performance goals and objectives for managers to evaluate the effectiveness of their organization.

Communication Device – The budget is presented in a format that is easily understood through the use of charts and graphs, icons, statistical information, and narrative descriptions.

The budget is a financial operational plan estimating expenditures for a given period and the proposed means to finance those objectives. The State of Florida requires municipalities to prepare a balanced budget, whereby sufficient resources must be identified to fund programs and services. The fiscal year for all Florida cities begins October 1st and ends September 30th.

The sheer volume and complexity of information can make the budget an imposing document. The reader should always keep in mind that this document answers two core questions: “Where is the City of Fort Walton Beach’s money coming from?” and “How will that money be used?”

FUND STRUCTURE

An important concept in governmental accounting and budgeting is the division of the budget into categories called funds. Funds are separate fiscal accounting entities. Budgeting and accounting for revenues and expenditures in this manner is called fund accounting. Fund accounting allows a government to budget and account for revenues and expenditures restricted by law or policy. Governments may use any number of individual funds in their financial reporting; however, generally accepted accounting principles (GAAP) require all these individual funds to be aggregated into specified fund types. Any fund constituting 10% or more of the appropriated budget is considered a “major” fund.

The City’s Business is *SERVICE*

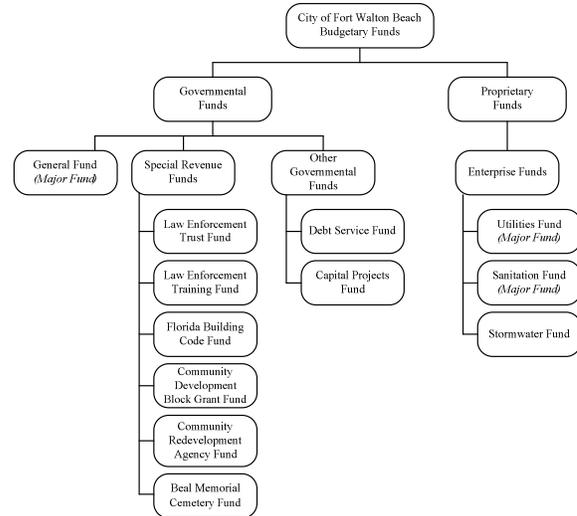
We are committed to providing quality service to our community in ways that are responsive and caring by working together to serve our residents.

We believe that the success of our organization depends upon the teamwork, mutual trust, and honesty achieved through our commitment to the following **Core Values:**

- **Integrity:** we will conduct ourselves in an honest, trustworthy, and ethical manner.
- **Accountability:** we will take full responsibility for our actions, resources, and attitudes.
- **Teamwork:** we will work together to provide quality services.
- **Customer Service:** we will be professional, use all available resources, and strive to meet the needs of our customers.
- **Continual Improvement:** we will promote a culture that seeks to better our organization.

There are basically three groups of funds in governmental accounting:

- **Governmental Funds** – account for activities supported by taxes, grants, and similar resources and include most governmental functions; fund types include general, special revenue, capital projects, debt service, and permanent.
- **Proprietary Funds** – account for activities similar to those often found in the private sector; fund types include enterprise and internal service funds.
- **Fiduciary Funds** – account for assets not available to support the government’s programs that are held in a trustee or agent capacity; fund types include private-purpose trust, pension and other employee benefit trust, investment trust, and agency funds.



General Fund – Accounts for all financial resources not accounted for in other funds (e.g. human resources, finance, police, fire, recreation, code enforcement, streets).

Special Revenue Funds – Account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes.

- Law Enforcement Trust Fund – grants, forfeitures
- Law Enforcement Training Fund – traffic fines
- Florida Building Code Fund – building permit & inspection fees
- Community Development Block Grant – entitlement grant
- Community Redevelopment Agency – tax increment financing (i.e. ad valorem taxes)
- Beal Memorial Cemetery Perpetual Fund – lot, crypt, and niche sales

Debt Service Fund – Accounts for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Capital Projects Fund – Accounts for financial resources to be used for the acquisition or construction of major capital facilities, thereby more accurately accounting for a variety of one-time facility improvements and construction projects.

Enterprise Funds – Account for operations that are financed and operated in a manner similar to a private business – where the intent of the governing body is that the cost (expenses, including depreciation) of providing the services to the public on a continuing basis be financed and recovered primarily through user charges. Related capital projects are accounted for in the individual enterprise funds.

- Utilities Fund – water, sewer
- Sanitation Fund – garbage, recycling, yard waste
- Stormwater – stormwater

A department may have multiple divisions or be financed by multiple funds. The chart below illustrates the relationship between the City’s fund financial structure (e.g. accounting) and the City’s departments (e.g. operations).

Budget Overview

| | | Accounting | | | | | | | | | |
|--------------------|---|-------------------------|---------|----------------------|----------------------|-----|------|-----|-----------|------------|------------|
| | | Department/ Division | General | Law Enf. Trust | Law Enf. Train | FBC | CDBG | CRA | Utilities | Sanitation | Stormwater |
| Operations | General Gov't \$4.4M | City Council | √ | | | | | | | | |
| | | City Manager | √ | | | | | | | | |
| | | Information Tech | √ | | | | | | | | |
| | | Human Resources | √ | | | | | | | | |
| | | Risk Management | √ | | | | | | | | |
| | | City Clerk | √ | | | | | | | | |
| | | Finance | √ | | | | | | | | |
| | | Purchasing | √ | | | | | | | | |
| | | Fleet | √ | | | | | | | | |
| | Facilities | √ | | | | | | | | | |
| | Public Safety \$9.1M | Police | √ | √ | √ | | | √ | | | |
| | | Fire | √ | | | | | | | | |
| | Recreation Services \$5.4M | Recreation | √ | | | | √ | | | | |
| | | Parks | √ | | | | | √ | | | |
| | | Right-of-Way | √ | | | | | | | | |
| | | Senior Center | √ | | | | | | | | |
| | | Golf Club | √ | | | | | | | | |
| | | Library | √ | | | | | | | | |
| | | Museum | √ | | | | | | | | |
| | Cemetery | √ | | | | | | | | | |
| | Engineering & Utility Services \$18.2M | Engineering Svcs | √ | | | | √ | √ | | | |
| | | Planning/Zoning | √ | | | | | | | | |
| | | Bldg Insp/Permits | | | | | √ | | | | |
| | | Code Enforcement | √ | | | | | | | | |
| | | Streets | √ | | | | | | | | |
| | | Customer Service | | | | | | | √ | | |
| | | Utility Services | | | | | | | √ | | |
| | | Water Operations | | | | | | | √ | | |
| Sewer Operations | | | | | | | | √ | | | |
| Water Distribution | | | | | | | | √ | | | |
| Sewer Collection | | | | | | | | √ | | | |
| Sanitation | | | | | | | | | √ | | |
| Stormwater | | | | | | | | | √ | | |

DEPARTMENT & DIVISION INFORMATION

A Department is a major administrative segment of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area (e.g. Police Department, Recreation Department). The smallest organizational unit budgeted is a Division. Each division indicates responsibility for one functional area (e.g. Library Division within Recreation Department). When divisions are combined, a department is formed.

In order to provide City Council and citizens with a well-rounded presentation of each department, the following elements are presented in the annual budget: organizational chart, revenues & expenditures, mission, description, goals & objectives, and accomplishments. The performance metrics reflect an operational plan and demonstrate how dollars and cents are translated into tangible returns for the citizens.

BUDGET BASIS

Annual appropriated budgets are adopted by resolution for all governmental and proprietary funds. The City is not legally required to budget for proprietary or fiduciary funds and those budgets are not included in the City's audited financial statements. The basis of accounting used for purposes of financial reporting in accordance with generally accepted accounting principles

Budget Overview

(GAAP) is not the same basis used in preparing the budget document. All funds are budgeted on a cash basis. In GAAP financial statements, however, governmental funds use the modified accrual basis of accounting and proprietary funds use the accrual basis of accounting. During the year, the City's accounting system is maintained on the same basis as the adopted budget, which enables department budgets to be easily monitored through the accounting system. The major difference between the budget and GAAP for governmental funds is that certain expenditures (e.g. compensated absences and depreciation) are not recognized for budgetary purposes, but are recorded in the accounting system at year-end. For enterprise funds, the difference between this budget and GAAP is that debt principal payments and capital outlay (i.e. fixed assets) are budgeted as expenditures for budgetary purposes, but depreciation and compensated absences are shown on the financial statements. Staff believes this provides a better day-to-day financial plan. However, all activity is recorded in the accounting system at year-end in accordance with GAAP.

BUDGET PROCESS

This budget continues the City's commitment of using planning processes and citizen input as blueprints for providing services and programs for the betterment of the community.

Planning Processes

| | Frequency | Description | Budget Impact |
|--------------------------|---|---|---|
| Comprehensive Plan | Long Range Plan - developed in 1990, updated in 2000 & 2011. | Provides direction to guide and control development and redevelopment, as required per Florida Statute Chapter 163. | Budget expenditures (e.g. Capital Improvements Plan) must be concurrent with the Comprehensive Plan. |
| Vision Plan | Long Range Plan - developed in 1994, updated in 2004 & 2011. | Defines the broad, idealistic values that citizens cherish and desire for their community and creates shared commitments among citizens, City Council, and staff. | Outlines the general allocation of resources to achieve the desired service levels and quality of life. |
| Strategic Plan | Mid-to-Short Range Plan – first held in 2004 and updated annually | Translates the Vision Plan into current and future priorities based on importance to City Council and funding availability. | Allows for the reallocation of resources due to changing priorities or economic conditions. |
| Budget Policy Workshop | Short Range Plan - held annually. | Defines changes to service levels or program objectives based on City Council goals and available fiscal resources. | Provides the framework for developing the current budget. |
| Capital Improvement Plan | Short-to-Mid Range Plan - updated annually. | Provides estimated dates and costs for the acquisition, construction, replacement, or renovation of facilities and infrastructure. | Provides anticipated 5-year funding level for facilities and infrastructure. |

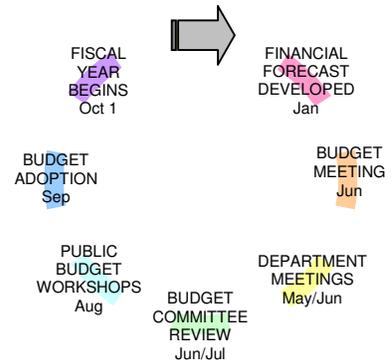
Roles & Responsibilities

The budget process begins in January with the Finance Director and Financial Analyst

Budget Overview

developing five-year financial forecasts for the General and Enterprise Funds, including best, likely, and worst-case scenarios. Revenue assumptions are developed using financial forecasting software to analyze historical trends and account for any anticipated major economic or legislative changes. Revenue projections are continually updated until the budget is adopted to ensure the amounts are based on the most current information available. Expenditure assumptions are similarly developed in the forecast model considering relevant benchmark indices such as the municipal cost index, consumer price index, and producer price index. New programs and projects are also included to determine the future impact of current financial decisions.

A Budget Meeting is held with City Council in June to determine Council's priorities and position issues specific to development of the operational and capital budgets for the upcoming fiscal year. City Council's decisions provide the framework under which the budget is prepared to meet City Council's programmatic objectives within available fiscal resources projected in the five-year forecasts. The meeting is open to the public and the public is encouraged to attend and participate.



Department Directors are responsible for identifying their staffing needs, operational funding needs within budget development parameters, five-year capital requests, as well as corresponding revenue sources to fund their needs. In addition, they must conduct a comprehensive review of departmental goals, objectives, and metrics.

The City Charter charges the City Manager with the duty of presenting a balanced budget to City Council. The budget is considered balanced if the total of all available financial resources (either on hand at the beginning of the year or generated during the year) equals or exceeds the total of all financial requirements. In order to accomplish this goal, a Budget Committee is formed comprised of the City Manager, Finance Director, and Financial Analyst. The Committee conducts comprehensive meetings with Department Directors to review their budget requests and a collaborative effort is undertaken to achieve City Council and department goals within fiscal constraints. The Budget Committee enlists assistance for areas of specialized interests, such as the Information Technology Manager for computer issues and the Human Resources Manager for personnel and risk management issues. Department goals, objectives, and metrics are also evaluated during budget development to determine the effectiveness of program activities and appropriate funding levels.

After the departmental meetings, the Budget Committee finalizes the proposed budget given revenue projections, economic conditions, funding requirements, and City Council program priorities and issues previously identified in the budget process. Once a balanced budget is achieved, it is presented to City Council for consideration.

Community Participation

The City solicits input annually from its residents and businesses to gauge citizen satisfaction and progress toward improving services. A 5.9% response rate (474 responses out of 8,080 surveys) was achieved for the fourth annual City Services Survey. The responses were presented to City Council and have been used to ensure resources are allocated to the most highly valued programs and activities. The City's website and utility bills contain notices regarding the budget process and City Council's budget meetings.

City Council Budget Review

The Mayor and City Council are responsible for reviewing the proposed budget to ensure it meets the goals and objectives of the City, conducting meetings on the budget to enlist public comment, and conducting public hearings prior to the final adoption of the budget.

In August, a budget meeting is held with the City Council to review and discuss the proposed budget. The City Manager reviews major issues and Department Directors are present for the discussions and study of the proposed budget. The meeting is open to the public and the public is encouraged to attend and participate.

| BUDGET SCHEDULE | |
|------------------------|---|
| January 2014 | Five-Year Financial Forecasts Developed |
| June 2014 | First Department Budget Submission <ul style="list-style-type: none">● Revenues● Personnel● Computers● Capital Improvement Projects● Fee Schedule● Operating Expenses● Equipment/Vehicles |
| June 2014 | Departmental Budget Reviews |
| June 2014 | City Council Budget Meeting <ul style="list-style-type: none">● Discussion Budget Issues● Set Proposed Millage Rate for TRIM Notice |
| July 2014 | Second Department Budget Submission <ul style="list-style-type: none">● Current Year Accomplishments● Budget Year Goals & Objectives● Performance Measures |
| August 11, 2014 | City Council Meeting – Review Budget |
| September 3, 2014 | City Council Meeting – Adopt Tentative Millage Rate and Budget by Resolution |
| September 17, 2014 | City Council Meeting – Adopt Final Millage Rate and Budget by Resolution |

During September, two public hearings on the millage (i.e. property tax) rate and budget are held per State Statute before final budget consideration. These meetings are advertised as part of the agenda and Florida Law requires certain newspaper advertisements prior to the second and final budget hearing. At the public hearings, the public may make formal comment either for or against the proposed budget and ask questions of City Council about the budget.

Budget adoption occurs in September after City Council deliberations and two public hearings. City Council may take action to modify the proposed budget at its discretion. Prior to budget adoption, City Council must adopt a millage rate to support budgeted funding levels. An adopted budget is published no later than October 1.

Budget Maintenance

Budget maintenance is a year-round activity of the Department Directors, Finance Director, and Financial Analyst. Spending control mechanisms include Finance Department review of purchase requisitions and departmental review of reports presenting budget versus actual revenues and expenditures. These financial reports are prepared and reviewed by staff monthly and provided to City Council quarterly to identify and communicate any spending variances. Performance measures are prepared and reported to Council quarterly to monitor progress against goals and objectives, citizen satisfaction, and benchmarks.

Annual appropriations lapse at fiscal year end with the exception of encumbrances and appropriations related to multi-year projects and other items identified by City Council to be carried over to the next fiscal year. These carry-overs are included in the ensuing year’s adopted budget resolution.

Budget Transfers

Operationally, the City functions at a fund level basis allowing budget transfers within funds for individual line items that exceed the budgeted amount without a formal budget amendment. Budget transfers are used only to transfer appropriations between line items within a fund, not to increase the total budget or to transfer resources between funds. Budget transfers are permitted in accordance with Administrative Policy FIN-13. All budget transfers are performed in the

City's accounting system by the Finance Department.

Budget Amendment

Per Florida Statute 166.241, the adopted budget may be revised with a budget amendment approved by City Council in the same manner in which the budget was adopted. The resolution adopting the annual budget allows the budget to be amended by resolution provided that a corresponding funding source supports any additional expense. Transfers between funds and increases to a fund's total budget are permitted by resolution adopted by City Council. Frequently, the budget is amended to record grants awarded to the City or other mid-year activities approved by City Council. The budget amendment increases or decreases the total amount of the adopted budget of each fund.

FINANCIAL POLICIES

The financial policies presented below set forth the basic framework for the overall financial management of the City, as well as provide guidelines for evaluating current activities and proposals for future programs.

Financial Planning

Long-Range Planning – Update the Vision Plan every ten years and hold a Budget Policy Meeting annually to ensure current and proposed programs and services reflect the values shared by citizens, City Council, and staff and to evaluate the impact on revenues and/or reserves. Prepare five-year General Fund revenue & expenditures projections and five-year Enterprise Fund pro-formas in conjunction with current year budget development to highlight the long-term impact of current decisions. These forecasts are provided in graphical format on page 215.

Asset & Infrastructure Inventory – Evaluate (and reprioritize as necessary) the five-year capital needs of the City annually as part of the budget process. Assets, as defined for purposes of this review, include computers, vehicles, and motorized equipment. Infrastructure improvements (e.g. street resurfacing, water/sewer lines, parks) are evaluated during development of the five-year capital improvements program.

Balanced Budget – Prepare a balanced budget each fiscal year in accordance with Florida statutory requirements for municipalities. The budget is considered balanced if the total of all available financial resources (either on hand at the beginning of the fiscal year or generated during the fiscal year) equals or exceeds the total of all financial requirements (either planned spending during the year or funds required to be on hand at the end of the fiscal year). The requirement for a balanced budget is established at the fund level and must be met for each individual fund budgeted. When anticipated revenues exceed budgeted expenses, a non-operating governmental expenditure line “Fund Balance – Reserved for Future Appropriation” or enterprise expense line “Reserved-Undesignated Net Assets” accounts for the excess. In reverse, when budgeted expenses exceed anticipated revenues, a non-operating governmental revenue line “Appropriation from Unassigned Fund Balance” or enterprise revenue line “Appropriation from Net Assets” funds the overage.

Although the budget adopted by City Council is balanced, the budget may become unbalanced during the year due to a natural disaster, civic emergency, grant award, or other City Council action. When these changes occur, a budget amendment must be adopted by resolution of City Council.

Financial Monitoring – Prepare monthly financial reports for the City Manager and Finance Director detailing revenues and expenditures by fund, department, and division. Identify and explain any significant variances between budget and actual. Report financial information to City Council on a quarterly basis.

Revenues

Taxes – Maintain the millage and other tax rates at levels commensurate with the service levels being provided. Services which have a citywide benefit shall be financed with revenues generated from a broad base, such as property and other taxes. Evaluate annually as part of the budget process.

User Fees – Maintain fees and rates at appropriate levels to fund their corresponding purpose, especially in the Enterprise funds. Services where the customer determines the use shall be financed with user fees, charges, and assessments related to the level of service provided. User fees shall be maximized in lieu of general revenue sources for services that can be individually identified and where costs are directly related to the level of service. The extent to which the total cost of providing the service is recovered depends on the nature of the service. For governmental services provided for the public good (e.g. police and fire protection, street maintenance, and land use regulation), it may be appropriate for a substantial portion of the cost to be borne by the taxpayers. For proprietary services provided for the enjoyment of specific residents (e.g. recreation programs, cemetery operations), total cost recovery may be warranted. Evaluate annually as part of the budget process.

Non-Recurring Revenues – Fund recurring expenditures with recurring revenues. One-time revenues will be reserved for future emergencies or projects identified by City Council to the greatest extent possible.

Unpredictable Revenues – Budget unpredictable revenues at conservative levels (e.g. building permits) to safeguard against a shortfall.

Expenditures

Operating Expenses – Pay all current year operating expenses with current year revenues and/or available fund balance.

Contingencies – Appropriate contingency funds in the General Fund and Enterprise Funds to guard against unanticipated price increases (e.g. fuel, utilities), emergency repairs, or revenue shortfalls. The State of Florida allows up to a maximum of 10% of anticipated revenues to be allocated toward contingencies. City practice is to budget 1% of personnel and operating expenses as contingency funds to be used as a last resort. Budget residuals (excess budget funds transferred out of an account by the Finance Department once the budgeted expense has been incurred) will be exhausted before contingency funds are used. The City currently meets this policy for the applicable funds.

Special Project Carryovers – Carry forward into the new year through the budget resolution with the corresponding revenue source of the prior year. These are projects and/or purchases that are incomplete as of September 30 of any fiscal year that will be continued and made part of the appropriations for the ensuing year. These are budget funds for large items (usually capital purchases, projects, or studies) that were authorized and appropriated by City Council in a prior fiscal year but were not spent due to time constraints.

Encumbrance Carryovers – Carry forward into the new year through the budget resolution with the corresponding revenue source of the prior year. In general, purchase orders close out at the end of the fiscal year unless they are identified for carryover as part of the budget process of the ensuing year. These encumbrances were authorized, budgeted, and appropriated by City Council in a prior fiscal year but were not fully received in due to the ongoing nature of the expense.

Fund Balance (governmental funds)

Fund balance refers to the difference between current financial assets and liabilities reported in a governmental fund. Since all related assets and liabilities are not reported for governmental funds, fund balance is considered more of a liquidity measure than a net worth measure. Credit rating agencies monitor fund balance levels and strongly consider unrestricted fund balance when determining a local government's creditworthiness. Fund balance is also important to guard against unanticipated events that would adversely affect the financial condition of the City and jeopardize the continuation of necessary public services. There are five types of fund balance:

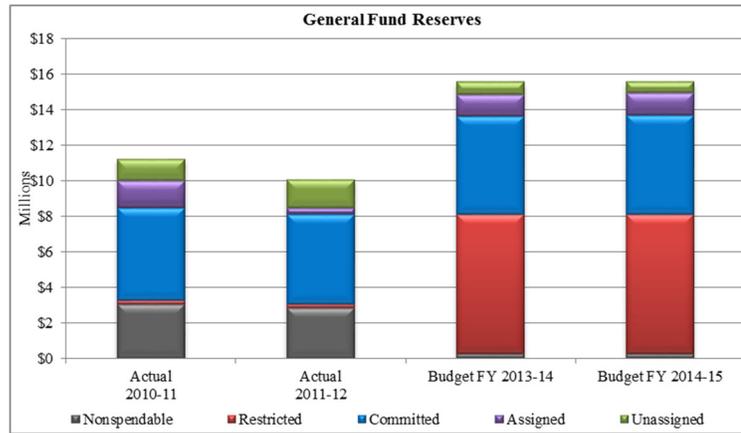
Restricted

1. *Nonspendable (inherently nonspendable)* – resources that cannot be spent because of form (e.g. inventory, long-term loans receivable) or because they must be maintained intact (e.g. endowment principal).
2. *Restricted (externally enforceable limitations)* – resources with limitations imposed by creditors, grantors, laws, regulations, or enabling legislation.

Unrestricted

3. *Committed (self-imposed limitations)* – resources whose use is constrained by limitations that the governing body has imposed and remains binding until removed in the same manner.
 - Disaster/Emergency Reserve – City Council established a committed fund balance of 30% of annual budgeted expenditures per Resolution 2011-13 adopted August 16, 2011. This equates to \$5.6M in the current year budget.
4. *Assigned (limitation resulting from intended use)* – resources whose use is constrained by a body or official designated by the governing body.
 - Subsequent Year's Budget – City Council authorizes City management to set forth in the annual budget (and any amendments thereto) fund balance for specific purposes per Resolution 2011-13 adopted August 16, 2011.
5. *Unassigned (residual net assets not otherwise classified)* – total fund balance in excess of the nonspendable, restricted, committed, and assigned fund balances (e.g. surplus). There is currently \$720K.

Budget Overview



Changes in Fund Balance

Very minimal changes in reserves are anticipated, as displayed below, primarily due to the purchase of an SUV and a master plan for the Landing Park in the CRA.

| | Actual | Budget | | Variance FY14 to FY15 | |
|------------------------|--------------|--------------|--------------|-----------------------|--------|
| | FY 2013 | FY 2014 | FY 2015 | \$ | % |
| General Fund | \$15,713,530 | \$15,582,575 | \$15,582,575 | \$0 | 0.0% |
| Law Enf. Trust Fund | \$268,070 | \$255,285 | \$242,500 | -\$12,785 | -5.0% |
| Law Enf. Training Fund | \$11,188 | \$9,698 | \$8,208 | -\$1,490 | -15.4% |
| FBC Fund | \$183,117 | \$8,042 | -\$5,712 | -\$13,754 | 0.0% |
| CDBG Fund | -\$2,745 | \$0 | \$0 | \$0 | 0.0% |
| CRA Fund | \$2,035,225 | \$2,035,225 | \$2,016,842 | -\$18,383 | -0.9% |
| Debt Service Fund | \$21,156 | \$21,156 | \$21,156 | \$0 | 0.0% |
| Beal Memorial Fund | \$2,516,011 | \$2,575,011 | \$2,634,011 | \$59,000 | 2.3% |

* Amounts depicted in chart include total fund balance

Working Capital (proprietary funds)

Working capital refers to the difference between current assets and current liabilities reported in a proprietary fund. This measure indicates relative liquidity. Credit rating agencies consider the availability of working capital in their evaluations of a local government's creditworthiness. Working capital is also important in mitigating unanticipated events and ensuring stable services and fees.

The City's target level of working capital is 90 days of annual operating expenses, and currently exceeds this level for all funds. It is not feasible to project this measure into the future.

| | Actual | | |
|-----------------|---------|---------|---------|
| | FY 2011 | FY 2012 | FY 2013 |
| Utilities Fund | 163 | 297 | 270 |
| Sanitation Fund | 228 | 226 | 253 |
| Stormwater Fund | 425 | 353 | 337 |

Net Assets (proprietary funds)

Net assets refers to the difference between assets and liabilities reported in a proprietary fund, and may be considered a measure of net worth. There are two types of net assets:

1. *Restricted* – funds committed for identified purposes or legally required to be segregated; not available to liquidate liabilities of the current period (e.g. debt service, impact fees).
2. *Unrestricted* – funds not required to be on hand and have not been identified for a particular purpose; available for capital projects or to balance the budget; the measure of financial health for an enterprise fund.
 - City Council established that unrestricted net assets will be maintained at 33% of operating, debt service, and transfers out per Resolution 2011-13 adopted August 16, 2011. The City currently meets this policy for all funds. The rate study is currently underway for the Utility Fund to address the future policy of this Fund.

| | Actual | | | Estimate | |
|-----------------|---------|---------|---------|----------|---------|
| | FY 2011 | FY 2012 | FY 2013 | FY 2014 | FY 2015 |
| Utilities Fund | 43.2% | 74.4% | 42.5% | 34.5% | 15.3% |
| Sanitation Fund | 61.1% | 59.3% | 64.0% | 62.9% | 64.1% |
| Stormwater Fund | 113.7% | 94.3% | 83.6% | 89.5% | 83.9% |

Investments

Investment Philosophy – Funds shall be invested in a manner that will ensure the safety of principal while meeting daily cash flow needs. Optimization of investment income shall be secondary to the requirements of safety and liquidity.

Investment Policy – Ordinance 1875, adopted by City Council in January 2013, governs the investment of funds in excess of those required to meet current expenses, with the exception of pension funds, funds related to the issuance of debt where there are other existing policies or indentures in effect for such funds, and Beal Memorial Cemetery Perpetual Care funds. In a nutshell:

- The primary investment objectives, in order of importance, are: safety of principal, liquidity, and investment income.
- Cash balances from all funds are consolidated to maximize investment earnings. Investment income is allocated to each fund based on the fund’s respective participation and in accordance with generally accepted accounting principles.
- The investment portfolio shall be structured, to the extent possible, to match investment maturities with known cash needs and anticipated cash flow requirements.
- Investments will be diversified, to the extent practicable, to control the risk of loss resulting from over-concentration of assets in a specific maturity, issuer, instrument, dealer, or institution.
- Each portfolio’s performance will be reviewed on a quarterly basis, with emphasis placed on results achieved over a rolling time period of three to five years for long-term portfolios. Objectives will be reviewed annually and adjusted as necessary after consultation with the Finance Director, Investment Advisor(s), and Portfolio Manager(s).

Last year, the City transitioned from a short-term internally-managed portfolio of certificates of

deposit, money market funds, and bank accounts to two externally-managed portfolios: short-to-medium term (PFM Asset Management) and medium-to-long term (Morgan Stanley Smith Barney). Staff will continue to monitor investments to evaluate whether the enhanced diversification and third-party management is resulting in additional value to the City.

Debt Issuance

Debt Limit – The State of Florida does not place a legal limit of debt on municipalities. However, general obligation debts greater than one year require voter referendum approval. Special revenue debt is pledged by a specific revenue source and limited by available revenue; therefore it is not subject to voter referendum. Any new debt will be carefully evaluated as to its impact on operations.

Debt Philosophy – The use of debt financing for long-term capital improvement programs is based upon two types of debt financing: 1) “pay-as-you-go” and 2) “pay-as-you-use”. In practice, the City uses a mix of these two basic methods to finance its Capital Improvements Program, with pay-as-you-go financing used for recurrent capital expenditures and with pay-as-you-use financing used for long-term, non-recurrent capital expenditures.

- Pay-As-You-Go – A type of financing whereby current revenues, taxes, and/or grants rather than long term debt are used to pay for capital improvements. Example: annual street paving.
- Pay-As-You-Use – A type of financing whereby long term debt is used to pay for capital improvements. Example: debt financing for a new municipal facility.

Debt Policy Statement – The following policy statements govern the City’s use of debt to finance long-term, non-recurring capital improvements:

- Recurrent capital expenditures for replacement, expansion and/or acquisition of plant, equipment, and/or motor vehicles will be financed on a pay-as-you-go basis from funds available and appropriated in the City’s annual operating budget.
- Only long-term, non-recurrent capital expenditures for public improvements having a relatively greater cost and longer useful life, and which require additional funding over and beyond the fiscal capacity of the City’s annual operating budget, will be financed through the issuance or creation of long-term debt. These expenditures will not be debt-financed for periods exceeding the projected useful life of the improvement.
- All capital improvements financed through the use of long-term debt will be consistent with the adopted Capital Improvements Program and the current fiscal year’s adopted Budget.
- Revenue sources that will be used to pay long-term debt will be conservatively projected to ensure that such debt is adequately and soundly financed.
- The City’s total general obligation debt will not exceed 10% of its assessed valuation. The City does not currently have any general obligation debt.
- The City will use special assessment revenue bonds or other self-supporting bonds where possible and appropriate to finance long-term, non-recurrent capital improvements, rather than general obligation bonds.
- The City will establish and maintain effective communications with bond rating agencies to keep them informed of its financial condition.

Budget Overview

Debt Capacity – The debt capacity of both the General Fund and Utilities Fund is contingent upon available resources and existing debt. The current outstanding debt requires a coverage ratio of 1.25 time earnings. The General Fund is at 10.92 and the Utilities Fund is at 1.38. The Sanitation and Stormwater funds are debt-free.

Debt Ratio – Indicates the percentage of assets financed via debt, and therefore the financial flexibility of the fund.

| | Actual | | | Budget | |
|-----------------|---------|---------|---------|---------|---------|
| | FY 2011 | FY 2012 | FY 2013 | FY 2014 | FY 2015 |
| General Fund | 14.0% | 13.7% | 36.5% | 30.7% | 30.7% |
| Utilities Fund | 33.0% | 33.0% | 33.2% | 48.4% | 49.8% |
| Golf Fund | 87.3% | 97.9% | 124.4% | n/a | n/a |
| Stormwater Fund | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |

Debt Rating – The City maintains a AA rating with both Standard and Poors and Fitch.

Debt Principal and Interest Payments by Fund

| Fiscal Yr | General Fund | | Utilities Fund | | Total | |
|-----------|---------------|--------------|----------------|--------------|---------------|---------------|
| | Principal | Interest | Principal | Interest | Principal | Interest |
| 2014-15 | 701,824.91 | 363,533.38 | 906,383.89 | 696,806.15 | 1,608,208.80 | 1,060,339.53 |
| 2015-16 | 713,627.13 | 344,849.62 | 927,959.91 | 673,980.13 | 1,641,587.04 | 1,018,829.75 |
| 2016-17 | 720,926.86 | 325,776.18 | 949,756.91 | 650,558.13 | 1,670,683.77 | 976,334.31 |
| 2017-18 | 726,853.33 | 306,353.71 | 976,779.13 | 625,735.91 | 1,703,632.46 | 932,089.62 |
| 2018-19 | 745,592.76 | 286,461.08 | 1,004,030.86 | 600,084.18 | 1,749,623.62 | 886,545.26 |
| 2019-20 | 741,929.55 | 267,599.56 | 1,031,516.47 | 573,598.57 | 1,773,446.02 | 841,198.13 |
| 2020-21 | 738,566.15 | 249,762.21 | 1,059,240.43 | 545,818.35 | 1,797,806.58 | 795,580.56 |
| 2021-22 | 691,497.00 | 232,826.72 | 1,087,207.30 | 517,176.48 | 1,778,704.30 | 750,003.20 |
| 2022-23 | 711,782.00 | 216,291.62 | 1,115,421.71 | 487,372.07 | 1,827,203.71 | 703,663.69 |
| 2023-24 | 685,298.00 | 179,864.34 | 1,143,888.39 | 456,480.39 | 1,829,186.39 | 636,344.73 |
| 2024-25 | 700,232.00 | 162,430.20 | 1,177,612.15 | 424,694.13 | 1,877,844.15 | 587,124.33 |
| 2025-26 | 720,054.00 | 144,607.58 | 1,211,597.90 | 391,795.88 | 1,931,651.90 | 536,403.46 |
| 2026-27 | 739,629.00 | 126,282.86 | 1,245,850.64 | 356,528.14 | 1,985,479.64 | 482,811.00 |
| 2027-28 | 3,282,127.00 | 107,460.50 | 1,280,375.47 | 320,083.31 | 4,562,502.47 | 427,543.81 |
| 2028-29 | 288,365.00 | 20,271.58 | 1,320,177.57 | 282,456.21 | 1,608,542.57 | 302,727.79 |
| 2029-30 | 293,998.00 | 13,639.18 | 1,360,262.27 | 243,416.51 | 1,654,260.27 | 257,055.69 |
| 2030-31 | 299,010.00 | 6,877.24 | 1,400,634.92 | 202,958.86 | 1,699,644.92 | 209,836.10 |
| 2031-32 | | | 1,441,301.05 | 161,192.73 | 1,441,301.05 | 161,192.73 |
| 2032-33 | | | 1,487,266.24 | 118,002.54 | 1,487,266.24 | 118,002.54 |
| 2033-34 | | | 1,528,536.70 | 73,157.56 | 1,528,536.70 | 73,157.56 |
| 2034-35 | | | 690,000.00 | 31,050.00 | 690,000.00 | 31,050.00 |
| | 13,501,312.69 | 3,354,887.56 | 24,345,799.91 | 8,432,946.23 | 37,847,112.60 | 11,787,833.79 |

| | Principal | Interest | Total |
|---------------------------------------|--------------------|--------------------|--------------------|
| Existing Debt | \$1,608,209 | \$1,060,340 | \$2,668,548 |
| New Debt anticipated in FY 2014-15 | \$0 | \$0 | \$0 |
| FY 2014-15 Budget Debt Impact: | \$1,608,209 | \$1,060,340 | \$2,668,548 |

DEBT SCHEDULES

Facility & Infrastructure Debt Service by Fiscal Year

| Fiscal Year | 2013 Revenue Note Municipal Facilities | 2013A Revenue Note Recreation Complex & Equipment | 2005 Bond Utility System Improvements | 2013 SRF Loan Force Main & Pump Station | Grand Total |
|-------------|---|---|---|---|------------------------|
| 2014-15 | \$309,216.88 | \$557,524.54 | \$722,246.26 | \$880,943.78 | \$2,469,931.46 |
| 2015-16 | \$306,627.56 | \$557,525.20 | \$720,996.26 | \$880,943.78 | \$2,466,092.80 |
| 2016-17 | \$308,637.34 | \$557,524.52 | \$719,371.26 | \$880,943.78 | \$2,466,476.90 |
| 2017-18 | \$305,087.24 | \$557,524.96 | \$721,571.26 | \$880,943.78 | \$2,465,127.24 |
| 2018-19 | \$306,022.48 | \$557,524.68 | \$723,171.26 | \$880,943.78 | \$2,467,662.20 |
| 2019-20 | \$306,467.10 | \$557,524.86 | \$724,171.26 | \$880,943.78 | \$2,469,107.00 |
| 2020-21 | \$306,422.20 | \$557,525.30 | \$724,115.00 | \$880,943.78 | \$2,469,006.28 |
| 2021-22 | \$305,887.02 | \$557,524.70 | \$723,440.00 | \$880,943.78 | \$2,467,795.50 |
| 2022-23 | \$309,637.04 | \$557,524.58 | \$721,850.00 | \$880,943.78 | \$2,469,955.40 |
| 2023-24 | \$307,637.08 | \$557,525.26 | \$719,425.00 | \$880,943.78 | \$2,465,531.12 |
| 2024-25 | \$305,137.44 | \$557,524.76 | \$721,362.50 | \$880,943.78 | \$2,464,968.48 |
| 2025-26 | \$307,136.60 | \$557,524.98 | \$722,450.00 | \$880,943.78 | \$2,468,055.36 |
| 2026-27 | \$308,387.28 | \$557,524.58 | \$721,435.00 | \$880,943.78 | \$2,468,290.64 |
| 2027-28 | \$308,887.50 | \$3,080,700.00 | \$719,515.00 | \$880,943.78 | \$4,990,046.28 |
| 2028-29 | \$308,636.58 | | \$721,690.00 | \$880,943.78 | \$1,911,270.36 |
| 2029-30 | \$307,637.18 | | \$722,735.00 | \$880,943.78 | \$1,911,315.96 |
| 2030-31 | \$305,887.24 | | \$722,650.00 | \$880,943.78 | \$1,909,481.02 |
| 2031-32 | | | \$721,550.00 | \$880,943.78 | \$1,602,493.78 |
| 2032-33 | | | \$724,325.00 | \$880,943.78 | \$1,605,268.78 |
| 2033-34 | | | \$720,750.00 | \$880,944.26 | \$1,601,694.26 |
| 2034-35 | | | \$721,050.00 | | \$721,050.00 |
| | <u>\$5,223,351.76</u> | <u>\$10,328,522.92</u> | <u>\$15,159,870.06</u> | <u>\$17,618,876.08</u> | <u>\$44,330,620.82</u> |

2013 Revenue Note – refinance 2001 bond for library, police station (new) and fire station, city hall complex (renovate)

2013A Revenue Note – recreation complex (new) and fairway sweeper/vacuum, bucket truck (replace)

2005 Bond – new water transmission lines and storage tanks; replace/rehab existing water and sewer lines

2013 SRF Loan – new force main and pump station (*annual debt payment estimated; final amount won't be known until project completion in December 2013*)

Equipment Debt Service by Fiscal Year

| Fiscal Year | Phone System | Fire Ladder | Fire Pumper | Golf Mowers | Golf Mowers | Grand Total |
|-------------|---------------------|---------------------|---------------------|--------------------|--------------------|-----------------------|
| 2014-15 | \$25,057.68 | \$84,625.34 | \$60,912.00 | \$17,170.73 | \$10,851.12 | \$198,616.87 |
| 2015-16 | \$25,057.68 | \$84,625.15 | \$60,912.00 | \$12,878.04 | \$10,851.12 | \$194,323.99 |
| 2016-17 | \$25,057.68 | \$84,625.14 | \$60,912.00 | | \$9,946.86 | \$180,541.68 |
| 2017-18 | \$25,057.68 | \$84,625.16 | \$60,912.00 | | | \$170,594.84 |
| 2018-19 | \$22,969.54 | \$84,625.14 | \$60,912.00 | | | \$168,506.68 |
| 2019-20 | | \$84,625.15 | \$60,912.00 | | | \$145,537.15 |
| 2020-21 | | \$63,468.86 | \$60,912.00 | | | \$124,380.86 |
| 2021-22 | | | \$60,912.00 | | | \$60,912.00 |
| 2022-23 | | | \$60,912.00 | | | \$60,912.00 |
| | <u>\$123,200.26</u> | <u>\$571,219.94</u> | <u>\$548,208.00</u> | <u>\$30,048.77</u> | <u>\$31,649.10</u> | <u>\$1,304,326.07</u> |

Annual amounts estimated for fire pumper; final amounts won't be known until purchased

CITY OF FORT WALTON BEACH, FL
Summary of Estimated Financial Sources & Uses - All Funds

Major Funds ¹

| | GENERAL FUND | | | UTILITIES FUND | | | SANITATION FUND | | |
|---|----------------------|----------------------|----------------------|---------------------|---------------------|----------------------|---------------------|---------------------|---------------------|
| | 2012-13 Actual | 2013-14 Budget | 2014-15 Budget | 2012-13 Actual | 2013-14 Budget | 2014-15 Budget | 2012-13 Actual | 2013-14 Budget | 2014-15 Budget |
| Financial Sources | | | | | | | | | |
| Ad Valorem Taxes | 4,119,512 | 5,227,981 | 5,313,708 | - | - | - | - | - | - |
| Other Taxes | 5,021,550 | 4,840,676 | 5,168,673 | - | - | - | - | - | - |
| Licenses and Permits | 1,810,136 | 1,792,424 | 2,014,065 | 233,235 | - | - | 3,392 | 4,500 | 4,500 |
| Intergovernmental Revenue | 2,563,283 | 2,450,861 | 2,510,461 | 194,876 | - | - | 1,071 | - | - |
| Charges for Services | 2,544,084 | 2,611,329 | 2,427,428 | 8,373,467 | 8,416,883 | 8,933,647 | 3,496,167 | 3,584,700 | 3,561,100 |
| Fines and Forfeitures | 201,691 | 118,700 | 101,700 | - | - | - | - | - | - |
| Interest & Other Revenues | 470,442 | 431,768 | 444,883 | (768,718) | 82,821 | 73,377 | 32,696 | 34,435 | 21,000 |
| Other Financing Sources | 13,046,323 | - | - | 1,676,418 | - | - | - | - | - |
| | 29,777,021 | 17,473,739 | 17,980,918 | 9,709,279 | 8,499,704 | 9,007,024 | 3,533,326 | 3,623,635 | 3,586,600 |
| Appropriation from Reserves | - | 243,672 | - | - | 503,819 | 2,158,692 | - | - | - |
| | \$ 29,777,021 | \$ 17,717,411 | \$ 17,980,918 | \$ 9,709,279 | \$ 9,003,523 | \$ 11,165,716 | \$ 3,533,326 | \$ 3,623,635 | \$ 3,586,600 |
| Interfund Transfers In | 3,049,803 | 620,433 | 649,267 | - | - | - | - | - | - |
| Total Financial Sources | \$ 32,826,824 | \$ 18,337,844 | \$ 18,630,185 | \$ 9,709,279 | \$ 9,003,523 | \$ 11,165,716 | \$ 3,533,326 | \$ 3,623,635 | \$ 3,586,600 |
| Financial Uses | | | | | | | | | |
| General Government | 2,514,734 | 2,784,290 | 2,665,101 | - | - | - | - | - | - |
| Public Safety | 8,339,581 | 8,274,953 | 8,247,320 | - | - | - | - | - | - |
| Physical Environment | 303,042 | 296,726 | 305,434 | 7,474,018 | 6,177,205 | 7,676,334 | 3,163,638 | 3,037,537 | 3,102,860 |
| Transportation | 1,010,687 | 1,037,256 | 1,066,629 | - | - | - | - | - | - |
| Economic Environment | - | - | - | - | - | - | - | - | - |
| Culture & Recreation | 4,290,327 | 3,846,982 | 4,090,005 | - | - | - | - | - | - |
| Capital Outlay/Improvements | 1,094,998 | 842,865 | 1,032,856 | 15,196,541 | 806,879 | 608,650 | 284,308 | 286,618 | 240,000 |
| Debt Service | 4,470,000 | - | - | 170,222 | 1,316,796 | 1,603,190 | - | - | - |
| Reclass of Capital for Depreciation | - | - | - | (15,196,541) | - | - | (284,308) | - | - |
| | 22,023,369 | 17,083,072 | 17,407,345 | 7,644,240 | 8,300,880 | 9,888,174 | 3,163,638 | 3,324,155 | 3,342,860 |
| Contingencies | - | 161,536 | 161,536 | - | 53,260 | 56,415 | - | 27,030 | 26,990 |
| Reserves | - | - | - | - | 158,950 | 701,858 | - | 142,450 | 86,750 |
| | \$ 22,023,369 | \$ 17,244,608 | \$ 17,568,881 | \$ 7,644,240 | \$ 8,513,090 | \$ 10,646,447 | \$ 3,163,638 | \$ 3,493,635 | \$ 3,456,600 |
| Interfund Transfers Out | 2,815,987 | 1,093,236 | 1,061,306 | 320,536 | 490,433 | 519,267 | 130,000 | 130,000 | 130,000 |
| Total Financial Uses | \$ 24,839,356 | \$ 18,337,844 | \$ 18,630,185 | \$ 7,964,776 | \$ 9,003,523 | \$ 11,165,716 | \$ 3,293,638 | \$ 3,623,635 | \$ 3,586,600 |
| Net Increase/(Decrease) in Fund Balance / Net Assets ⁴ | 7,987,468 | (243,672) | - | 1,744,502 | (344,869) | (1,456,834) | 239,688 | 142,450 | 86,750 |
| Fund Bal / Net Assets ⁴ - Oct 1 | (396,654) | 7,590,814 | 7,347,142 | 1,870,436 | 3,614,938 | 3,270,069 | 1,869,516 | 2,109,204 | 2,251,654 |
| Fund Bal / Net Assets⁴ - Sep 30 | \$ 7,590,814 | \$ 7,347,142 | \$ 7,347,142 | \$ 3,614,938 | \$ 3,270,069 | \$ 1,813,235 | \$ 2,109,204 | \$ 2,251,654 | \$ 2,338,404 |

Notes

¹ Major funds each comprise at least 10% of the total appropriated budget

² Other Governmental Funds - Law Enforcement Trust, Law Enforcement Training, Florida Building Code, CRA, CDBG, Debt Service, Beal Memorial

³ Other Enterprise Funds - Stormwater FY12,FY13,FY14; Golf FY12,FY13

⁴ Fund Balance / Net Assets amounts used are unrestricted, except CRA Fund which is committed to capital projects

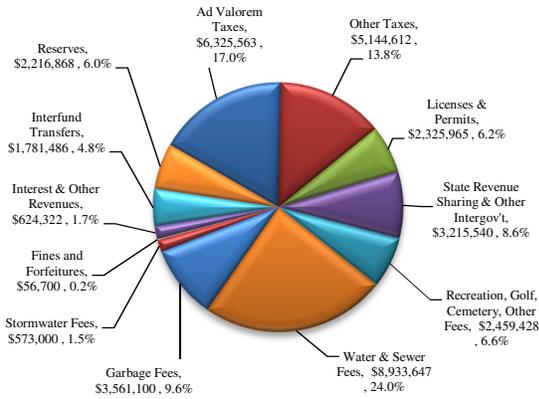
Non-Major Funds

| OTHER GOVERNMENTAL ² | | | OTHER ENTERPRISE ³ | | | Total All Funds | | | % of Budget |
|---------------------------------|---------------------|---------------------|-------------------------------|-------------------|-------------------|----------------------|----------------------|----------------------|-------------|
| 2012-13 Actual | 2013-14 Budget | 2014-15 Budget | 2012-13 Actual | 2013-14 Budget | 2014-15 Budget | 2012-13 Actual | 2013-14 Budget | 2014-15 Budget | |
| 760,094 | 959,428 | 975,294 | - | - | - | 4,879,606 | 6,187,409 | 6,289,002 | 16.9% |
| - | - | - | - | - | - | 5,021,550 | 4,840,676 | 5,168,673 | 13.9% |
| 411,270 | 287,050 | 314,900 | - | - | - | 2,458,032 | 2,083,974 | 2,333,465 | 6.3% |
| 837,593 | 688,137 | 690,079 | - | - | - | 3,596,823 | 3,138,998 | 3,200,540 | 8.6% |
| 182,492 | - | - | 591,196 | 591,000 | 573,000 | 15,187,406 | 15,203,912 | 15,495,175 | 41.6% |
| 40,232 | 7,000 | 7,000 | - | - | - | 241,923 | 125,700 | 108,700 | 0.3% |
| 59,896 | 99,665 | 99,665 | 2,671 | 6,290 | 4,800 | (203,013) | 654,979 | 643,725 | 1.7% |
| - | - | - | - | - | - | 14,722,742 | - | - | 0.0% |
| 2,291,577 | 2,041,280 | 2,086,938 | 593,867 | 597,290 | 577,800 | 45,905,070 | 32,235,648 | 33,239,280 | |
| - | 14,275 | - | - | - | 58,176 | - | 761,766 | 2,216,868 | 6.0% |
| \$ 2,291,577 | \$ 2,055,555 | \$ 2,086,938 | \$ 593,867 | \$ 597,290 | \$ 635,976 | \$ 45,905,070 | \$ 32,997,414 | \$ 35,456,148 | |
| 220,010 | 1,098,336 | 1,112,816 | - | - | - | 3,269,813 | 1,718,769 | 1,762,083 | 4.7% |
| \$ 2,511,586 | \$ 3,153,891 | \$ 3,199,754 | \$ 593,867 | \$ 597,290 | \$ 635,976 | \$ 49,174,882 | \$ 34,716,183 | \$ 37,218,231 | |
| - | - | - | - | - | - | 2,514,734 | 2,784,290 | 2,665,101 | 7.2% |
| 726,615 | 792,311 | 771,209 | - | - | - | 9,066,196 | 9,067,264 | 9,018,529 | 24.2% |
| 8,642 | 8,000 | 8,000 | 611,962 | 472,830 | 558,821 | 11,561,302 | 9,992,298 | 11,651,449 | 31.3% |
| 1,700 | - | - | - | - | - | 1,012,387 | 1,037,256 | 1,066,629 | 2.9% |
| 1,032,659 | 1,143,523 | 1,142,467 | - | - | - | 1,032,659 | 1,143,523 | 1,142,467 | 3.1% |
| - | - | - | - | - | - | 4,290,327 | 3,846,982 | 4,090,005 | 11.0% |
| 187,144 | 68,257 | 186,010 | 125,941 | 45,600 | 73,250 | 16,888,932 | 2,050,219 | 2,140,766 | 5.8% |
| 273,835 | 1,062,336 | 1,030,404 | - | 32,900 | - | 4,914,057 | 2,412,032 | 2,633,594 | 7.1% |
| - | - | - | (125,941) | - | - | (15,606,790) | - | - | 0.0% |
| 2,230,595 | 3,074,427 | 3,138,090 | 611,962 | 551,330 | 632,071 | 35,673,804 | 32,333,864 | 34,408,540 | |
| - | 2,525 | 2,665 | - | 3,905 | 3,905 | - | 248,256 | 251,511 | 0.7% |
| - | 76,939 | 59,000 | - | 42,055 | - | - | 420,394 | 847,608 | 2.3% |
| \$ 2,230,595 | \$ 3,153,891 | \$ 3,199,755 | \$ 611,962 | \$ 597,290 | \$ 635,976 | \$ 35,673,804 | \$ 33,002,514 | \$ 35,507,659 | |
| 3,290 | - | - | - | - | - | 3,269,813 | 1,713,669 | 1,710,573 | 4.6% |
| \$ 2,233,885 | \$ 3,153,891 | \$ 3,199,755 | \$ 611,962 | \$ 597,290 | \$ 635,976 | \$ 38,943,617 | \$ 34,716,183 | \$ 37,218,231 | |
| 277,702 | 62,664 | 59,000 | (18,095) | 42,055 | (58,176) | 10,231,265 | (341,372) | (1,369,260) | |
| 1,754,778 | 2,032,480 | 2,095,144 | 529,454 | 511,359 | 553,414 | 3,758,014 | 13,749,591 | 13,265,769 | |
| \$ 2,032,480 | \$ 2,095,144 | \$ 2,154,144 | \$ 511,359 | \$ 553,414 | \$ 495,238 | \$ 13,989,279 | \$ 13,408,219 | \$ 11,896,509 | |

Executive Budget Summary

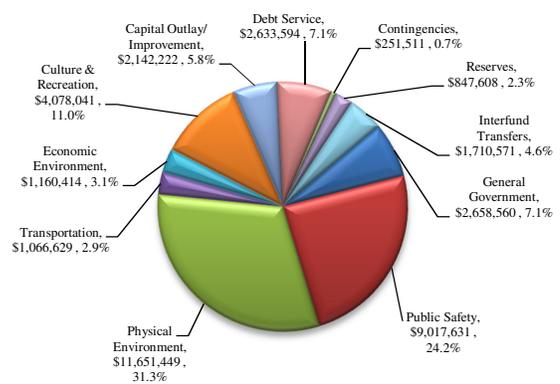
Where the Money Comes From ...

Budgeted Revenues: \$37,218,231



... And Where the Money Goes

Budgeted Expenditures: \$37,218,231



User Fees are the largest revenue source for the City at 41.9% and generate \$15.6M. Unlike taxes, these charges are directly related to the service received and are collected for recreation & golf activities, water and sewer services, and garbage collection.

Ad Valorem (Property) Taxes are the City's second largest revenue source at \$6.3M, or 17.0%, of revenues. Property taxes fund essential services such as police, fire, planning, & code enforcement.

Other Taxes total \$5.1M and are the third largest revenue source at 13.8% and include fuel tax, utility taxes, communication services tax, business tax receipts, and insurance premium tax for police and fire pensions.

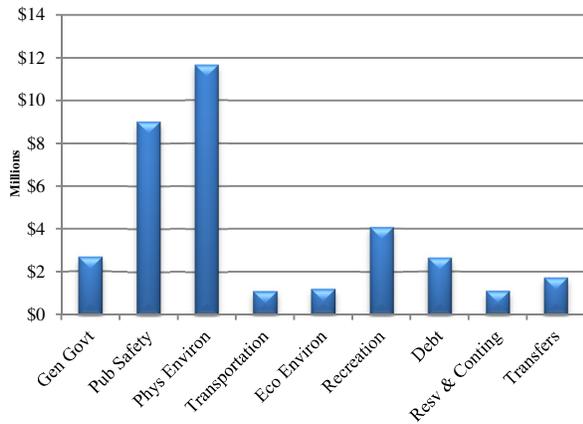
Physical Environment including water, sewer, garbage, stormwater, and cemetery operations comprises the largest expense to the City at \$11.7M, or 31.3%.

Public Safety includes police, fire, code enforcement, and building inspection and totals \$9.0M, or 24.2%, of expenses.

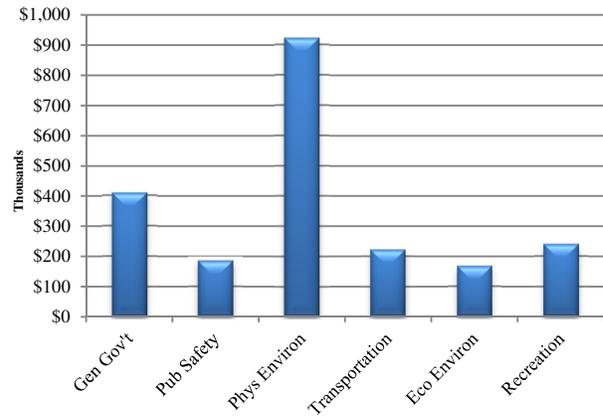
Recreation & Cultural totals \$4.1M, or 11.0%, of expenses and includes parks & recreation programs and facilities, senior center, library, museums, and golf courses.

| BUDGET SUMMARY | | | | |
|---------------------|---------------------|---------------------|--------------------|-------------------|
| | <u>FY 2014-15</u> | <u>FY 2013-14</u> | <u>\$ Variance</u> | <u>% Variance</u> |
| General Fund | 18,630,185 | 18,337,844 | 292,341 | 1.6% |
| Law Enf. Trust Fund | 16,500 | 16,500 | 0 | 0.0% |
| Law Enf. Training | 8,625 | 8,625 | 0 | 0% |
| FBC Fund | 330,849 | 289,245 | 41,604 | 14.4% |
| CDBG Fund | 115,400 | 117,639 | -2,239 | -1.9% |
| CRA Fund | 1,630,976 | 1,592,546 | 38,430 | 2.4% |
| Debt Service Fund | 1,030,404 | 1,062,336 | -31,932 | -3.0% |
| Utilities Fund | 11,165,716 | 9,003,523 | 2,162,193 | 24.0% |
| Sanitation Fund | 3,586,600 | 3,623,635 | -37,035 | -1.0% |
| Stormwater Fund | 635,976 | 597,290 | 38,686 | 6.5% |
| Beal Memorial Fund | 67,000 | 67,000 | 0 | 0% |
| GRAND TOTAL | \$37,218,231 | \$34,716,183 | \$2,502,048 | 7.2% |

Operating Budget
\$35,523,742



Capital Budget
\$2,142,222



General Government is comprised of the City Council, City Manager, IT, Human Resources, City Clerk, Finance,  Purchasing, Development Services, Fleet, and Facilities. These groups either shape overall City policy and/or provide guidance and assistance to other departments and the public.

Public Safety includes Police, Fire, Code Enforcement, and Building Permitting & Inspections. These groups monitor the  safety and welfare of City  property owners.

Physical Environment includes the production and distribution of drinking water, collection and treatment of wastewater, collection of residential and commercial garbage, recycling, management of stormwater and environmental issues, and cemetery operations. 

Transportation includes right-of-way, engineering, and streets.

Economic Environment includes the CDBG program for low-moderate income families and the CRA program to revitalize blighted areas. 

Recreation activities include neighborhood and facility parks, a tennis center, a skateboard park, a library, a museum complex, a new recreation center (in construction), and two championship 18-hole golf courses. 

Highlights for the upcoming year include:

IT Replacements – 23 computers, 15 laptops, 4 servers, 7 iPads, 15 tablets, & 1 network switch

Vehicle Replacements – 5 patrol vehicles, 2 utility bed trucks, 2 SUVs, & 1 frontloader

Water Line Replacements – Andalusia Street from Yacht Club Drive to Irwin Avenue, Vista Street SW from Coral Drive SW to Driftwood Avenue SW, and Wheeler Street SE from Waynel Circle SE to Okahatchee Circle SE

A/C Replacements – 13 total HVAC units

Street Resurfacing/Restriping – Resurfacing: Baker Ave. NW from Holmes Blvd. NW to Sotir St. NW, Restriping: Hill Ave. from Hollywood Blvd. to Lovejoy Rd.

Lift Station Rehab – install a new wet well at Lift Station #3 on Alconese Avenue SE

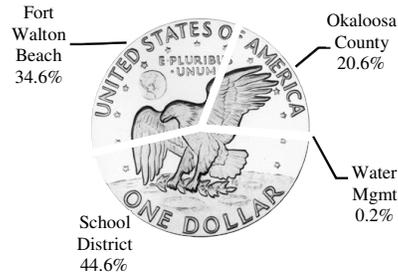
Sewer Grouting & Lining – segments in the following locations have been preliminarily identified: Walter Martin Road NE, McGriff Sreet NE, Carson Drive NE, Combs Manor Court NW & Uptown Station

Storm Drainage Improvement – seawall at the end of Walkedge Drive SE, improvements in the SWMP that include Lake Drive NW and Oak Street SE

Did You Know? . . .

**2014 Property Tax Allocation
for a City Property Owner**
(Based on taxable property value of \$50,000)

| | Millage | Taxes | % of Total |
|-------------------|---------|-----------|------------|
| School District | 7.4410 | 372.05 | 44.6% |
| Fort Walton Beach | 5.7697 | 288.49 | 34.6% |
| Okaloosa County | 3.4308 | 171.54 | 20.6% |
| Water Mgmt | 0.0400 | 2.00 | 0.2% |
| | 16.6815 | \$ 834.08 | 100.0% |



The City of Fort Walton Beach comprises 34.6% of a citizen's tax bill.

One mill equals \$1 per \$1,000 of taxable property value. Over 5% of properties within the City have exemptions that enable them to pay no property taxes (i.e. homestead exemptions).

What You'll Pay in FY 2014-15...

Annual Cost of City Services

| | |
|-----------------------------------|------------------|
| Ad Valorem Taxes ⁽¹⁾ | 288.49 |
| Water & Sewer Fees ⁽²⁾ | 333.90 |
| Garbage Fee ⁽²⁾ | 204.60 |
| Stormwater Fee ⁽²⁾ | 36.00 |
| | \$ 862.99 |

⁽¹⁾Based on taxable property value of \$50,000

⁽²⁾Minimum residential monthly fee



80% of residents & 34% of businesses will pay \$48.08 or less per month in City property taxes

That's far less than two common monthly bills....

Basic Cable TV & Internet



\$109.28



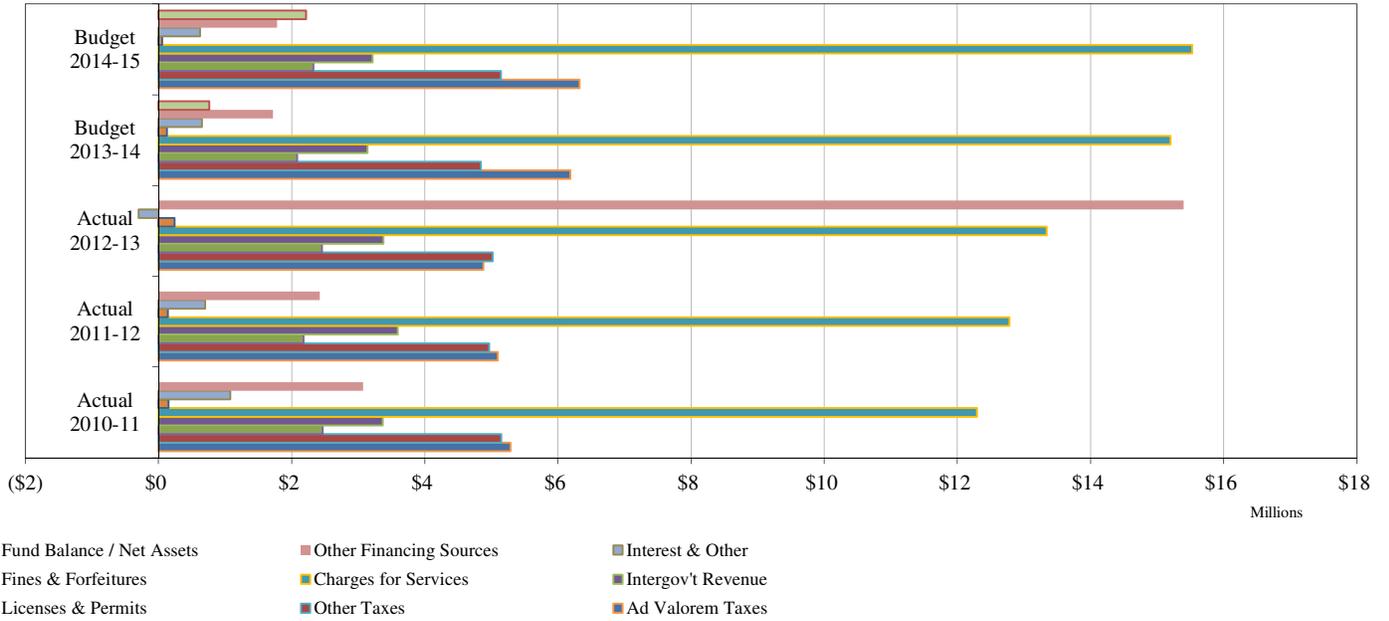
Cell Phone

\$99.99

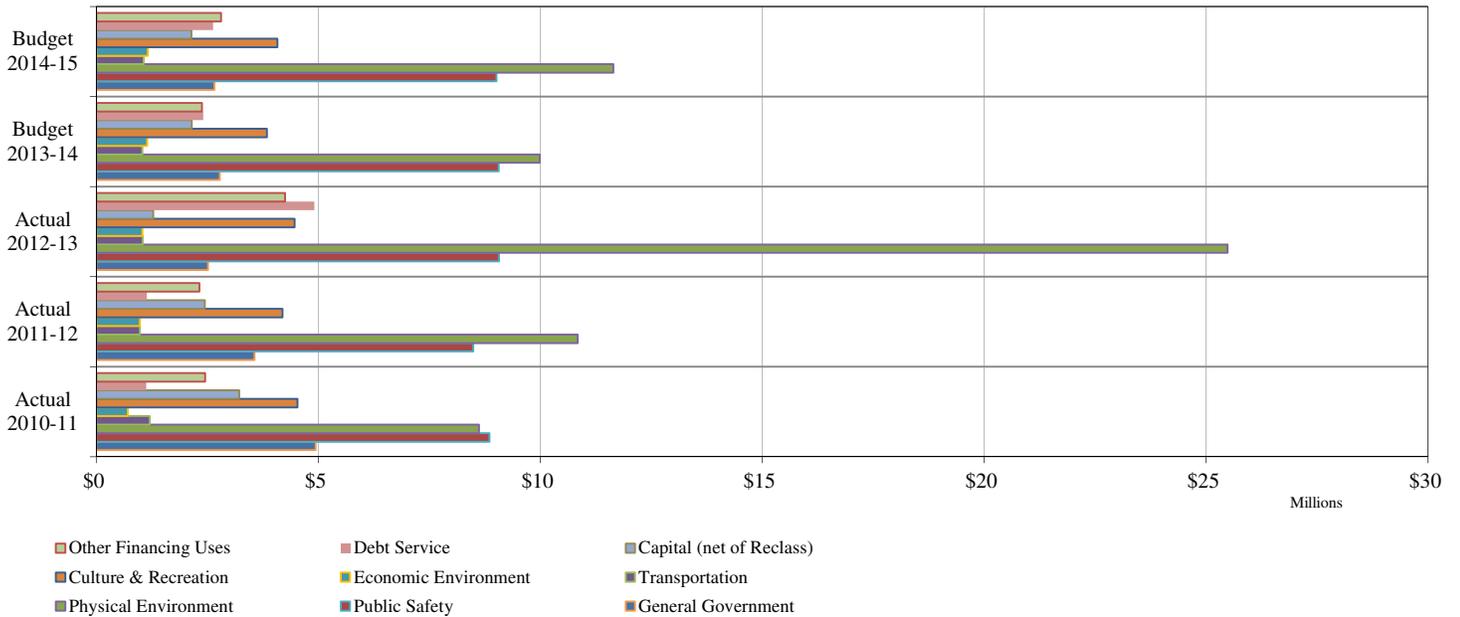


Executive Budget Summary

Revenues by Category



Expenditures by Category



Executive Budget Summary



Cost of . . .
One Police Officer, 24 Hrs/Day

| | |
|--|----------------------|
| Starting Salary | 32,445 |
| Incentive Pay | 3,120 |
| Overtime | 702 |
| Holiday Worked | 1,287 |
| Health Insurance | 11,780 |
| Pension | 16,374 |
| Federal Taxes | 2,873 |
| Workers Comp | 1,554 |
| <i>Personnel</i> | <u>\$ 70,135</u> |
| Equipment & Supplies | 1,543 |
| Vehicle Fuel & Repair | 6,018 |
| Insurance | 827 |
| <i>Operating</i> | <u>\$ 8,388</u> |
| <i>Annual Recurring</i> | <u><u>78,523</u></u> |
| Immunizations | 250 |
| Radio,Uniform,Vest,Gun | 2,437 |
| Vehicle & Equipment | 37,091 |
| <i>Non-Recurring</i> | <u>\$ 39,778</u> |
| Total Cost to Hire & Equip One Officer | \$ 118,301 |
| 2 Officers Required for 24 Hour Coverage | x 2 |
| Total Cost | \$ 236,602 |

The cost per day for one police officer is \$648.22

The City has 43 sworn police officers.



Cost of . . .
One Firefighter/EMT, 24 Hrs/Day

| | |
|---|----------------------|
| Starting Salary | 32,423 |
| Incentive Pay | 1,800 |
| Overtime | 2,227 |
| Holiday Worked | 1,155 |
| Health Insurance | 11,780 |
| Pension | 13,324 |
| Federal Taxes | 2,694 |
| Workers Comp | 1,773 |
| <i>Personnel</i> | <u>\$ 68,390</u> |
| Physicals,Immunizations | 350 |
| Uniform Replacement | 250 |
| Training/Other | 600 |
| <i>Operating</i> | <u>\$ 1,200</u> |
| <i>Annual Recurring</i> | <u><u>69,590</u></u> |
| Uniform | 2,949 |
| <i>Non-Recurring</i> | <u>\$ 2,949</u> |
| Total Cost to Hire & Equip One Firefighter | \$ 72,539 |
| 3 Firefighters Required (min. manning) for 24 Hour Coverage | x 3 |
| Total Cost | \$ 217,617 |

The cost per day for one firefighter/EMT is \$596.21

The City has 36 firefighters/EMTS



Cost to . . .
Maintain 10 Acres of Park

| | |
|-------------------------|----------------------|
| Salaries | 16,122 |
| Health Insurance | 3,030 |
| Pension | 3,599 |
| Federal Taxes | 1,135 |
| Workers Comp | 578 |
| <i>Personnel</i> | <u>\$ 24,464</u> |
| Utilities & Fuel | 5,381 |
| Vehicle/Equip Repair | 717 |
| Grounds Maintenance | 2,715 |
| Other | 392 |
| <i>Operating</i> | <u>\$ 9,205</u> |
| <i>Annual Recurring</i> | <u><u>33,669</u></u> |
| ½ Ton Truck | 16,700 |
| 52" Mower | 12,500 |
| Field Rake | 9,800 |
| Trailer | 2,500 |
| Backpack Blower | 475 |
| 16" Chainsaw | 250 |
| <i>Non-Recurring</i> | <u>\$ 42,225</u> |
| Total Cost | \$ 75,894 |

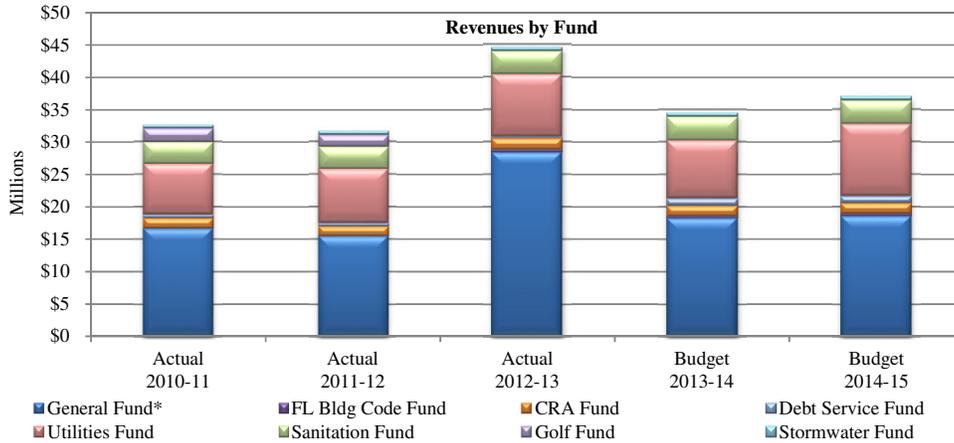
The cost per day to maintain 10 acres if parks is \$207.93

The City has 182.70 acres of parks.



CITY OF FORT WALTON BEACH, FL

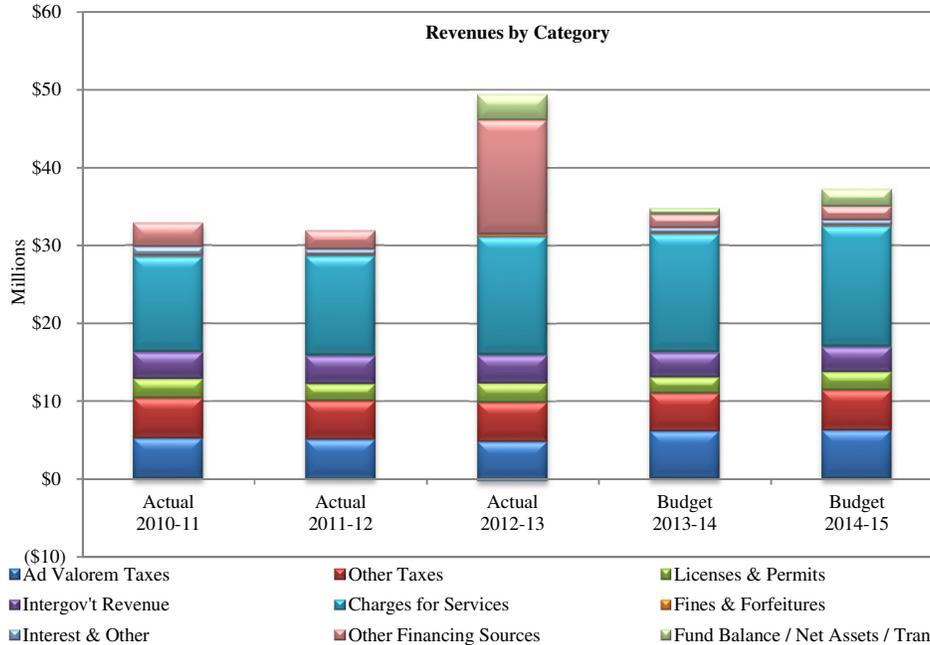
Revenue Trends - All Funds



| | Actual 2010-11 | Actual 2011-12 | Actual 2012-13 | Budget 2013-14 | Budget 2014-15 | \$ Variance | % Variance |
|--------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|---------------|
| General Fund* | 16,736,085 | 15,550,178 | 28,470,310 | 18,337,844 | 18,630,185 | 292,341 | 1.59% |
| Law Enf. Trust Fund** | 50,644 | 53,857 | 50,443 | 16,500 | 16,500 | - | 0.00% |
| Law Enf. Training Fund** | 7,945 | 7,332 | 7,223 | 8,625 | 8,625 | - | 0.00% |
| FL Bldg Code Fund | - | - | 411,221 | 289,245 | 330,849 | 41,604 | 14.38% |
| CDBG Fund* | 153,012 | 111,614 | 55,411 | 117,639 | 115,400 | (2,239) | -1.90% |
| CRA Fund | 1,572,638 | 1,476,317 | 1,718,484 | 1,592,546 | 1,630,976 | 38,430 | 2.41% |
| Debt Service Fund | 455,903 | 455,333 | 181,484 | 1,062,336 | 1,030,404 | (31,932) | -3.01% |
| Utilities Fund | 7,878,446 | 8,400,273 | 9,709,279 | 9,003,523 | 11,165,716 | 2,162,193 | 24.01% |
| Sanitation Fund | 3,346,137 | 3,374,613 | 3,533,326 | 3,623,635 | 3,586,600 | (37,035) | -1.02% |
| Golf Fund | 2,123,080 | 1,800,935 | - | - | - | - | - |
| Stormwater Fund | 499,530 | 607,704 | 593,867 | 597,290 | 635,976 | 38,686 | 6.48% |
| Beal Memorial Fund** | 44,152 | 52,113 | 87,321 | 67,000 | 67,000 | - | 0.00% |
| Revenues | 32,867,572 | 31,890,269 | 44,818,368 | 34,716,183 | 37,218,231 | 2,502,048 | 7.21% |

* difference due to Golf Fund merging into General Fund FY 2013-14

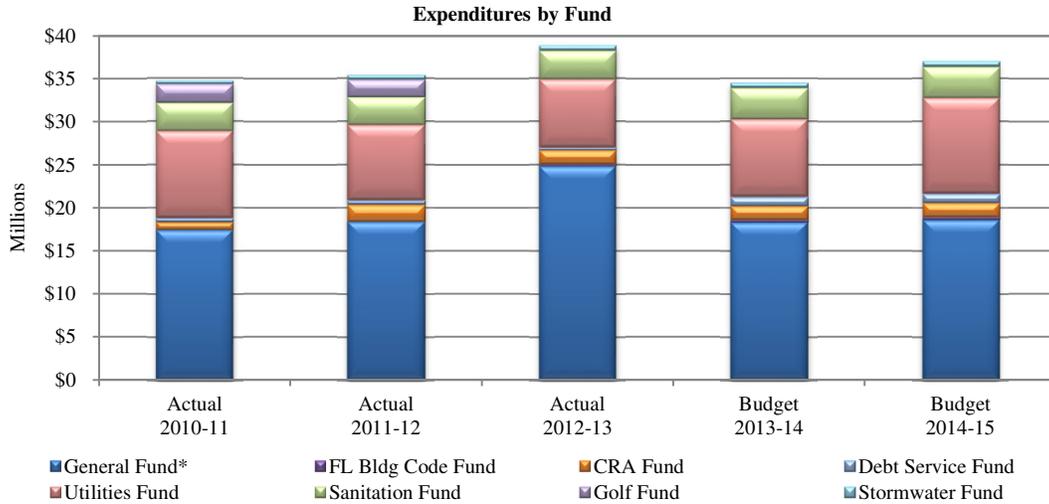
** not included on chart



| | Actual 2010-11 | Actual 2011-12 | Actual 2012-13 | Budget 2013-14 | Budget 2014-15 | \$ Variance | % Variance |
|---------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|---------------|
| Ad Valorem Taxes | 5,289,036 | 5,098,886 | 4,879,606 | 6,187,409 | 6,289,002 | 101,593 | 1.64% |
| Other Taxes | 5,149,445 | 4,967,097 | 5,021,550 | 4,840,676 | 5,168,673 | 327,997 | 6.78% |
| Licenses & Permits | 2,464,672 | 2,178,174 | 2,458,032 | 2,083,974 | 2,333,465 | 249,491 | 11.97% |
| Intergov't Revenue | 3,368,370 | 3,595,801 | 3,596,823 | 3,138,998 | 3,200,540 | 61,542 | 1.96% |
| Charges for Services | 12,293,371 | 12,782,677 | 15,187,406 | 15,203,912 | 15,495,175 | 291,263 | 1.92% |
| Fines & Forfeitures | 151,616 | 142,936 | 241,923 | 125,700 | 108,700 | (17,000) | -13.52% |
| Interest & Other | 1,078,071 | 701,777 | (203,013) | 654,979 | 643,725 | (11,254) | -1.72% |
| Other Financing Sources | 3,072,991 | 2,422,922 | 14,722,742 | 1,718,769 | 1,762,083 | 43,314 | 2.52% |
| Fund Balance / Net Assets / Tra | - | - | 3,269,813 | 761,766 | 2,216,868 | 1,455,102 | 191.02% |
| Revenues | 32,867,572 | 31,890,269 | 49,174,882 | 34,716,183 | 37,218,231 | 2,502,048 | 7.21% |

CITY OF FORT WALTON BEACH, FL

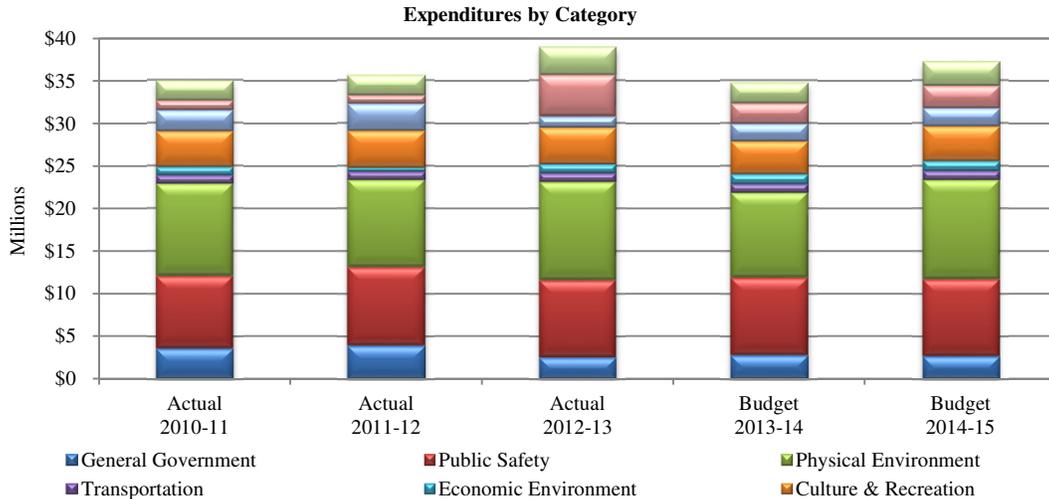
Expenditure Trends - All Funds



| | Actual 2010-11 | Actual 2011-12 | Actual 2012-13 | Budget 2013-14 | Budget 2014-15 | \$ Variance | % Variance |
|--------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|---------------|
| General Fund* | 17,457,956 | 18,434,465 | 24,839,357 | 18,337,844 | 18,630,185 | 292,341 | 1.59% |
| Law Enf. Trust Fund** | 52,289 | 62,294 | 35,153 | 16,500 | 16,500 | - | 0.00% |
| Law Enf. Training Fund** | 7,282 | 4,867 | 5,904 | 8,625 | 8,625 | - | 0.00% |
| FL Bldg Code Fund | - | - | 228,104 | 289,245 | 330,849 | 41,604 | 14.38% |
| CDBG Fund* | 156,935 | 111,610 | 57,855 | 117,639 | 115,400 | (2,239) | -1.90% |
| CRA Fund | 890,665 | 1,953,202 | 1,621,104 | 1,592,546 | 1,630,976 | 38,430 | 2.41% |
| Debt Service Fund | 434,967 | 455,642 | 273,835 | 1,062,336 | 1,030,404 | (31,932) | -3.01% |
| Utilities Fund | 10,122,481 | 8,783,597 | 7,964,776 | 9,003,523 | 11,165,716 | 2,162,193 | 24.01% |
| Sanitation Fund | 3,269,274 | 3,205,208 | 3,293,638 | 3,623,635 | 3,586,600 | (37,035) | -1.02% |
| Golf Fund | 2,199,552 | 2,065,597 | - | - | - | - | - |
| Stormwater Fund | 354,565 | 514,358 | 611,961 | 597,290 | 635,976 | 38,686 | 6.48% |
| Beal Memorial Fund** | 13,149 | 21,724 | 11,932 | 67,000 | 67,000 | - | 0.00% |
| Expenditures | 34,959,115 | 35,612,563 | 38,943,617 | 34,716,183 | 37,218,231 | 2,502,048 | 7.21% |

* difference due to Golf Fund merging into General Fund FY 2013-14

** not included on chart

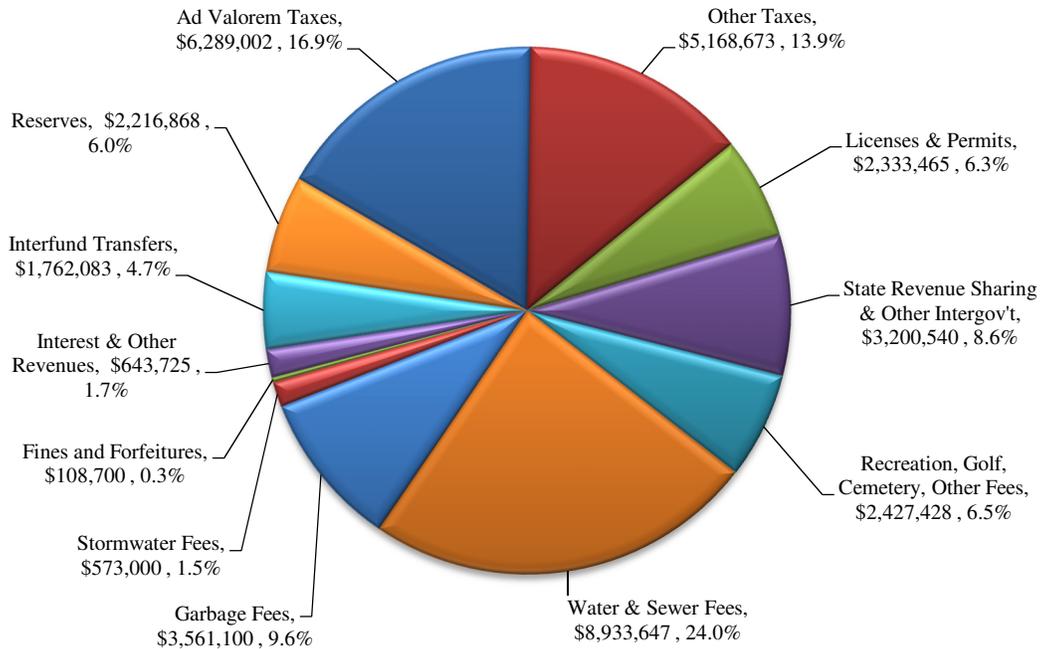


| | Actual 2010-11 | Actual 2011-12 | Actual 2012-13 | Budget 2013-14 | Budget 2014-15 | \$ Variance | % Variance |
|--------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|---------------|
| General Government | 3,562,666 | 3,899,740 | 2,514,734 | 2,784,290 | 2,665,101 | (119,189) | -4.28% |
| Public Safety | 8,492,542 | 9,189,891 | 9,066,196 | 9,067,264 | 9,018,529 | (48,735) | -0.54% |
| Physical Environment | 10,847,400 | 10,273,458 | 11,561,302 | 9,992,298 | 11,651,449 | 1,659,151 | 16.60% |
| Transportation | 977,544 | 951,011 | 1,012,387 | 1,037,256 | 1,066,629 | 29,373 | 2.83% |
| Economic Environment | 981,441 | 471,948 | 1,032,659 | 1,143,523 | 1,142,467 | (1,056) | -0.09% |
| Culture & Recreation | 4,196,230 | 4,339,010 | 4,290,327 | 3,846,982 | 4,090,005 | 243,023 | 6.32% |
| Capital (net of Reclasp) | 2,440,959 | 3,183,030 | 1,282,142 | 2,050,219 | 2,140,766 | 90,547 | 4.42% |
| Debt Service | 1,140,296 | 963,786 | 4,914,057 | 2,412,032 | 2,633,594 | 221,562 | 9.19% |
| Other Financing Uses | 2,320,038 | 2,340,689 | 3,269,813 | 2,382,319 | 2,809,692 | 427,373 | 17.94% |
| Expenditures | 34,959,115 | 35,612,563 | 38,943,617 | 34,716,183 | 37,218,231 | 2,502,048 | 7.21% |

Revenues

FY 2014-15 Budgeted Revenues

\$37,218,231



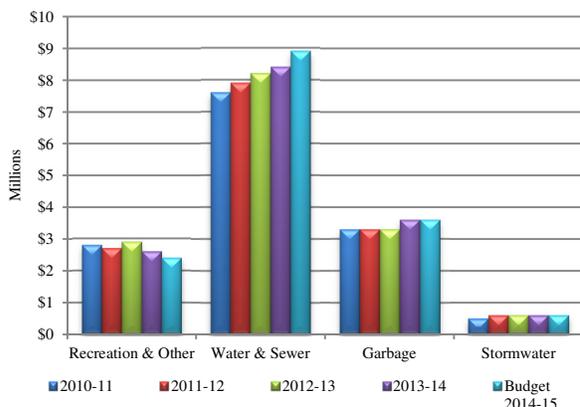
Charges for Services (User Fees) – The City levies user fees to fund the cost of regulating an activity or providing a service or facility. Charges for services are anticipated to generate approximately \$15.5 million and are the largest source of revenue for the City at 41.6%. Unlike taxes, these service charges are directly related to the service received. User fees include leisure services such as recreation programs, the senior center, the library, the museum, and golf; water and sewer service; garbage collection; and stormwater management. Fees are set by City Council based on the cost of providing these services, reviewed and adjusted annually as part of the budget process, and published in the Comprehensive Fee Schedule. Revenues are budgeted based on historical usage and/or number of customers adjusted for current rates. This revenue source averages a 3.4% annual increase.

Water and sewer rates, which generate \$8.9M, are assumed to increase 5% on October 1, 2014 for budget purposes. A new five-year utility rate study is underway to determine the required rate increase to generate enough revenue to sustain a renewal and replacement reserve, and account for the debt service associated with the new force main and pump station renovations.

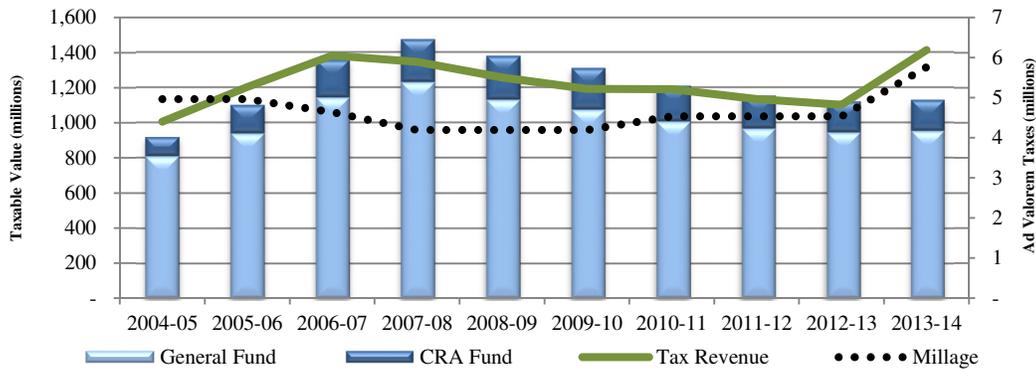
Garbage fees account for \$3.6M in revenues.

Recreation and other fees – recreation programs, park rentals, the senior center, the library, the museum, golf, and cemetery sales – generate \$2.4M in revenues.

Stormwater fees comprise \$573K in revenues at a residential-equivalent unit of \$3 per month. The Stormwater Master Plan has been completed and a priority projects list has been generated.

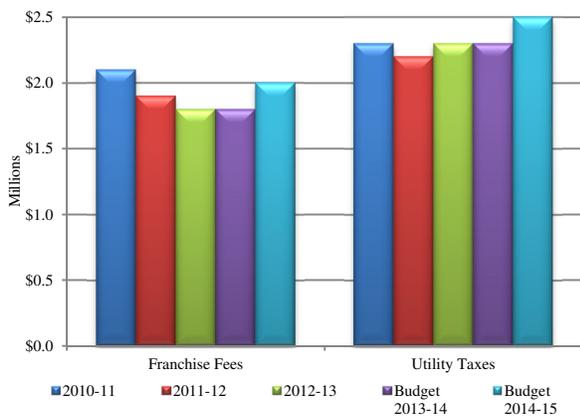


Ad Valorem (Property) Taxes – The City’s 2014 gross taxable property value for operating purposes is \$1.147 billion, an increase of \$19.6 million, or 1.71%, from the 2013 final gross taxable property value of \$1.127 billion. Ad valorem taxes levied by the City comprise \$6.3M, or 17.0%, of total revenues. Property taxes primarily fund General Fund operations (\$5.3M, or 29%, of General Fund revenues). However, property taxes paid by certain residents and businesses located in areas targeted for specific improvements to eliminate blight and improve infrastructure are allocated to the Community Redevelopment Agency (CRA) Fund. Property tax revenues are allocated to the CRA Fund (\$975K, or 60%, of CRA revenues) based on the growth in assessed value from the base year (i.e. year of CRA designation). Funding from County property taxes comprises \$575K, or 35%, of CRA Fund revenues.



As the chart above depicts, the City maintained or decreased the millage (tax) rate during the real estate boom (FY 2004-05 through FY 2007-08). The City maintained the millage rate during FY 2008-09 and FY 2009-10 and reduced personnel and expenses in response to the lower tax revenues as property values began to fall. The millage rate was increased in FY 2010-11 in order to maintain revenues as property values continued to fall. Further staffing and operational cuts were made in FY 2011-12 and FY 2012-13 in order to maintain the millage rate. In FY 2013-14 the City simply did not have room to “do more with less”, and raised the millage rate to 5.7697, anticipating an additional \$1.1M in the General Fund and \$205K in the CRA Fund. The budget is predicted on maintaining a millage rate of 5.7697 mills, which generates \$102K more in property tax revenue than the prior year due to increases in property values. One mill equals \$1 per \$1,000 of taxable property value.

Franchise Fees & Utility Taxes – The City’s franchise fee agreements provide a 6% rate on gross electric and gas sales of utility companies serving Fort Walton Beach. A \$1.84 per ton sanitation host fee on garbage collected outside the City limits and brought to the transfer station is also collected per contract. Franchise fees comprise \$2.0M, or 5.1%, of revenues and have increased 11.9% this year after several declining years in a row.

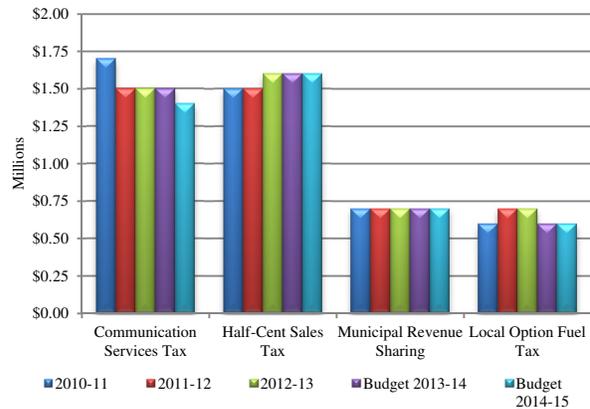


Utility taxes are contractually levied against electric, gas, and water revenues of local utility companies at the rate of 10% and have averaged a 1.2% annual increase over the past five years. A large portion of electric and natural gas utility bills is exempt since the tax on the fuel charge component is based on 1973 fuel prices (and therefore immaterial to a great extent). Utility taxes are anticipated to generate \$2.5M, or

6.8%, of total revenues.

Communication Services Tax – This tax was created in FY 2001-02 as a flat tax rate for all communication services. The Department of Revenue collects the tax from vendors and remits the appropriate amounts to local jurisdictions. The Office of Economic and Demographic Research (EDR) provides revenue estimates for cities and counties. Based on information from EDR, \$1.4M is budgeted (3.6% of total revenues). This revenue stream has been declining as more consumers eliminate land lines and service providers bundle taxable services with non-taxable services, thereby eliminating payment of the tax.

Half-Cent Sales Tax – This state-shared revenue distribution, anticipated to generate approximately \$1.7M, or 4.4%, of total revenues, is derived from net 6% state sales tax revenue and is the largest source of revenue sharing for local governments. The revenue estimate, also published by the Office of Economic and Demographic Research (EDR), is rebounding as the economy improves.



Municipal Revenue Sharing – This is funded by 1.3409% of sales and use tax collections, 12.5% of state alternative fuel user decal collections, and the net collections from the one-cent municipal fuel tax. This revenue estimate is also published by the Office of Economic and Demographic Research (EDR), and is budgeted at \$719K, or 1.9%, of total revenues. EDR anticipates this revenue source to remain unchanged.

Local Option Fuel Tax – These proceeds are allocated via a ten-year interlocal agreement between the county and municipalities based on transportation expenditures. Counties are authorized to levy up to 12 cents of local option fuel taxes in the form of three separate levies. The first is 1 cent; the City does not receive a portion of this. The second is 1 to 6 cents; the County levies the full 6 cents and the City receives 10.884% based on the current interlocal agreement. The third is 1 to 5 cents, of which the County currently levies 3 cents. The City’s local option fuel tax proceeds for FY 2014-15 are budgeted at \$550K and \$240K, respectively.

Interfund Transfers – Interfund transfers represent \$1.7M, or 4.6%, of total revenues. The Debt Service Fund receives \$1.0M from the General Fund for principal and interest payments. The Beal Memorial Cemetery Fund receives \$36K from the General Fund (20% of lot sales) for investment for perpetual care. The General Fund receives \$519K from the Utilities Fund (6% of water & sewer fees) as a franchise/right-of-way access fee and \$130K from the Sanitation Fund to compensate for additional roadway wear & tear caused by heavy sanitation trucks.

Appropriation from Reserves – Use of fund balance (governmental funds) or net assets (enterprise funds) – accounts for \$2.3M, or 6.1%, of total revenues:

- a. Law Enforcement Trust Fund – \$12,785 from unassigned fund balance for meth lab cleanup and forfeiture legal fees. The Florida Attorney General has opined that it is not permissible to budget forfeiture revenues, so an appropriation from fund balance is budgeted to record the use of the prior year’s forfeitures for current year activities.
- b. Law Enforcement Training Fund – \$1,490 from unassigned fund balance for operational needs.

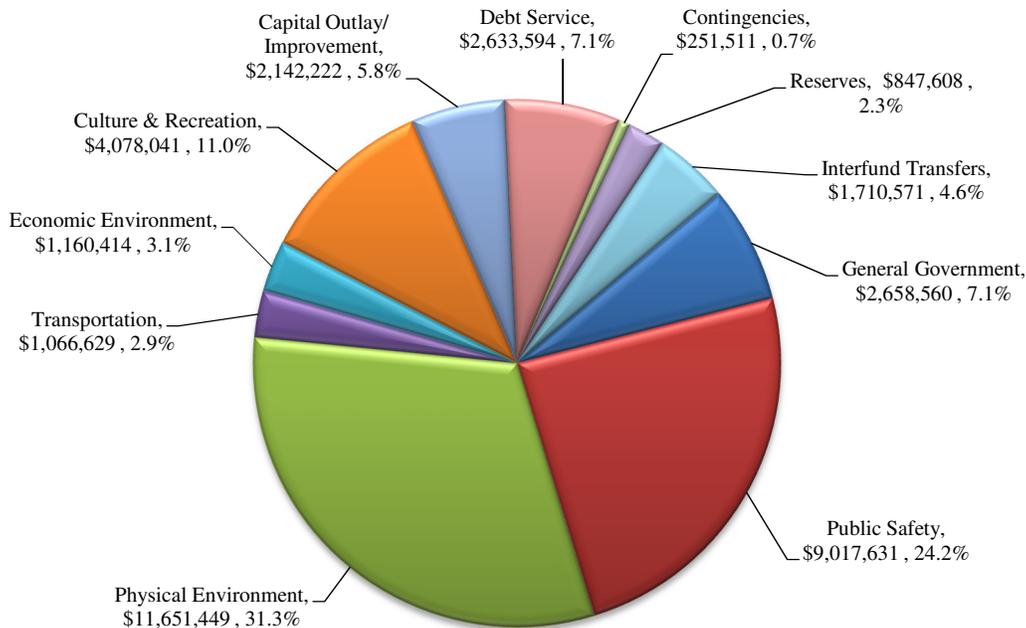
Revenues

- c. Florida Building Code – \$13,754 from unassigned fund balance for a portion of the cost of an SUV.
- d. Community Redevelopment Agency – \$13,129 from restricted fund balance to fund a portion of the Master Plan for the Landing.
- e. Utilities Fund – \$2,158,692 from restricted net assets (renewal & replacement) to balance the budget pending the results of the Rate Study.
- f. Sanitation Fund – \$58,176 from restricted net assets (renewal & replacement) for Walkedge Drive Seawall and other improvements identified in the Stormwater Master Plan.

Expenditures

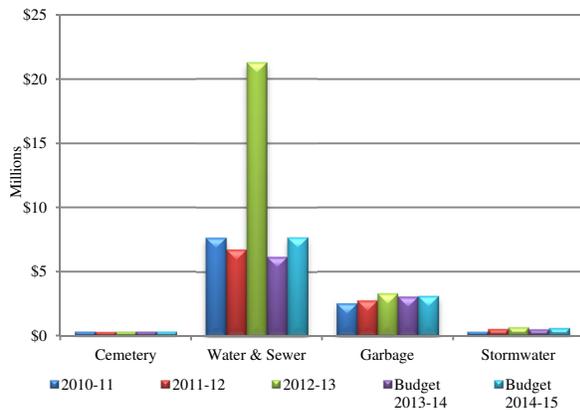
FY 2014-15 Budgeted Expenditures

\$37,218,231



Physical Environment

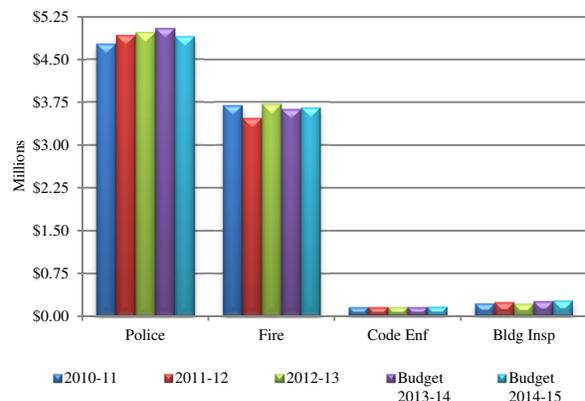
– This category comprises \$11.7M or 31.3% of total expenses and includes cemetery operations and the following enterprise activities: water, sewer, stormwater, and garbage. These operations are self-sustaining since cemetery revenues exceed expenses and enterprise activities are funded by user fees rather than general revenues such as property taxes. The \$1.7M, or 14.2%, increase in this category is largely attributable to increased wastewater flows to Okaloosa County’s Arbennie Pritchett WRF, due to higher accuracy meters and the introduction of inflow and infiltration (I/I) into the system. The



City has secured \$1.25M from a State Revolving Fund Loan that will enable us to immediately begin projects to assist with the I/I reduction, thereby reducing these costs.

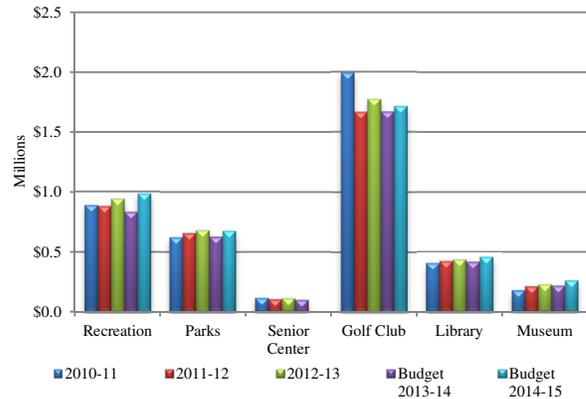
Public Safety

– This category includes police, fire, code enforcement, and building inspection services and totals \$9.0M, or 24.2%, of total expenses. The \$50K, or 0.5%, decrease is attributable to salary savings through retirements and savings in pension contributions. Three patrol cars were eliminated from purchase this year, contributing to the reduction as well.

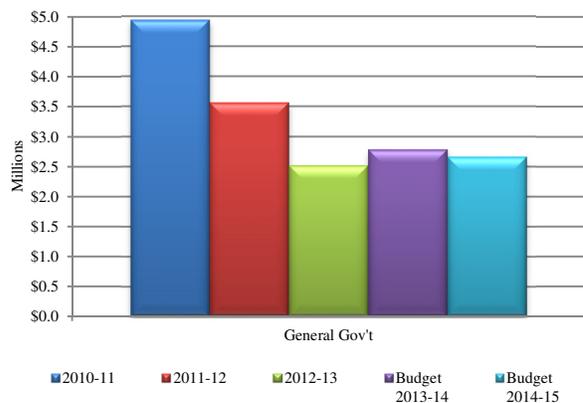


Expenditures

Recreation & Cultural – This category equals \$4.1M, or 11.0%, of total expenses and includes parks & recreation programs and facilities, senior center, library, museums, and golf courses. Golf operations are intended to be self-sufficient through user fees; however, this has not been possible over the past decade for a variety of reasons. A portion of the other leisure services expenses are offset by revenues such as facility and park rentals, youth and adult athletic fees, and museum entrance fees. This category is up \$231K, or 5.7%, from the prior year and still down \$400K, or 8.9%, over the past five years due to budget constraints as well as planning for the consolidation of facilities. A new recreation complex is currently under construction at the site of the old Fred Hedrick Recreation Center. Once the new facility is operational in 2015, Docie Bass Recreation Center will be closed along with the athletic fields at Seabreeze, Ferry Park, and the Fairgrounds. Chester Pruitt Recreation Center was sold in June 2014, and the Creative Senior Center is in negotiations for a sale of the property. Debt payments for the new facility are fully offset by staffing and operational savings from centralization.



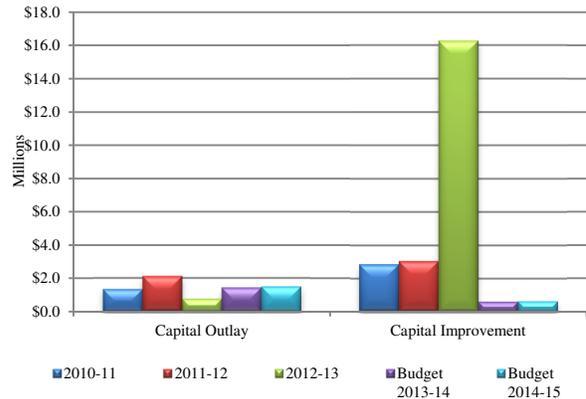
General Government – This category is \$2.7M, or 7.1%, of total expenses and includes the following units of City government funded from ad valorem tax proceeds that provide support services to other departments and information to the public: City Council, City Manager, City Clerk, information technology, human resources, risk management, accounting, purchasing, planning, fleet, and facilities. These expenses have been on the decline due to staffing and operational budget cuts, as well as property & casualty insurance normalizing after spiking as a result of the 2004 & 2005 Florida hurricane seasons. The dramatic decrease in FY 2012-13 was due to an accounting change to record the cost allocation plan as reimbursements (e.g. decreases in expenses) rather than transfers among funds. The \$126K, or 4.5%, decrease for FY 2014-15 is attributable to general operational adjustments to achieve a sustainable budget.



Debt Service – This category totals \$2.6M, or 7.1%, of total expenses and includes principal and interest payments for the City's equipment and facilities funded via capital lease/purchase, bond issue, or other debt financing. Overall, debt expense is only \$222K, or 8.4%, more than the previous year due to the true-up of the final expenses on the State Revolving Fund Loan for Pump Station #1 and Force Main. No new debt was issued.

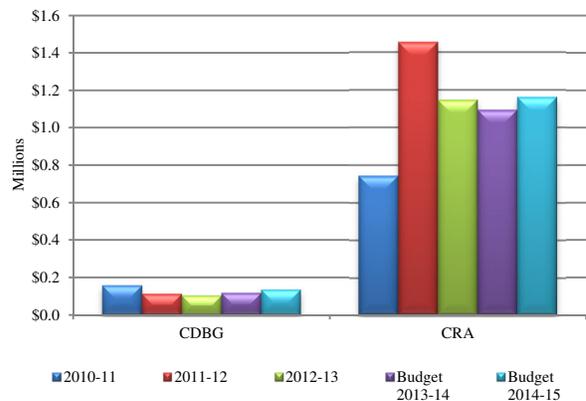
Expenditures

Capital Outlay/Improvement – This category comprises \$2.1M, or 5.8%, of total expenses. Capital outlay includes the purchase of computers, vehicles, equipment, and other assets with a value greater than \$1,000 and a useful life of more than one year. Capital improvement includes the acquisition, construction, replacement, or renovation of facilities and infrastructure with a value greater than \$25,000 and a useful life of ten years or more (e.g. buildings, parks, streets, water and sewer lines). IT funding of \$64K includes a network switch, new servers, and various laptops and desktops replacements. Vehicle replacements in the amount of \$504K includes 5 patrol vehicles, 2 utility bed trucks, 2 SUVs, 1 frontloader. The following capital improvement projects are budgeted at a total cost of \$1.17M: water line replacement, sewer system grouting & lining, lift station rehab, multiple a/c unit replacements, street resurfacing/restripping, and storm drainage improvement. The increase in FY 2012-13 was due to the construction of the new pump station and force main.



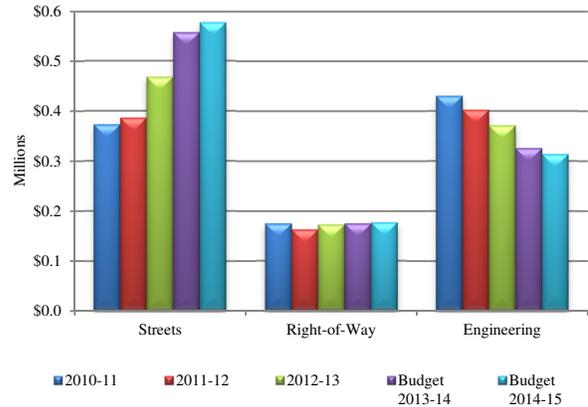
Interfund Transfers – Interfund transfers represent \$1.7M, or 4.6%, of total expenses. Transfers to the General Fund total \$1.7M based on the Cost Allocation Plan, which provides reasonable and proportionate reimbursement for services provided to the enterprise funds such as city clerk, city council (including city attorney), city manager, administrative services (i.e. human resources, risk management, information technology), financial services (i.e. budget, grants, accounting, accounts payable, payroll, purchasing), and engineering services (i.e. engineering, fleet, facilities). This category remains relatively flat.

Economic Environment – This category totals \$1.2M, or 3.1%, of total expenses and includes the Community Development Block Grant (CDBG) program for low-moderate income families and Community Redevelopment Agency (CRA) program to revitalize blighted areas. CDBG funding comes from the U.S. Department of Housing and Urban Development, and although fewer federal dollars are allocated to the City, costs are slightly up due to a required AIFH Study in FY 2015 and higher costs allocated from the General Fund. CRA activities are funded from a portion of City and County tax dollars. Ad valorem revenues are anticipated to increase 1.71%, accounting for the budgetary increase of \$16K, or 1.5%. The timing of capital projects explains annual fluctuations in prior years.



Expenditures

Transportation – This category represents \$1.1M, or 2.9%, of total expenses and includes streets, right-of-way, and engineering. Roadway-related expenses are funded in large part by local option fuel tax proceeds (two total, one of which was new as of Jan 2014) and reimbursements from the Florida Department of Transportation. The \$29K, or 2.8%, increase in this category is primarily due to the new second option fuel tax.



Reserves – Reserve funds are budgeted if anticipated revenues exceed budgeted expenses or for the specific purpose of rebuilding fund balance (governmental funds) or net assets (enterprise funds). Reserves totaling \$848K, or 2.3%, of expenses are budgeted in the Florida Building Code, Utilities, Stormwater, and Beal Memorial Cemetery funds.

Contingencies – Contingency funds total \$252K, or 0.7%, of total expenses and are budgeted to guard against unanticipated price increases (e.g. fuel, utilities), emergency repairs, or revenue shortfalls. The City budgets 1% of personnel and operating expenses as contingency funds in the General, Florida Building Code, Utilities, Sanitation, and Stormwater funds.

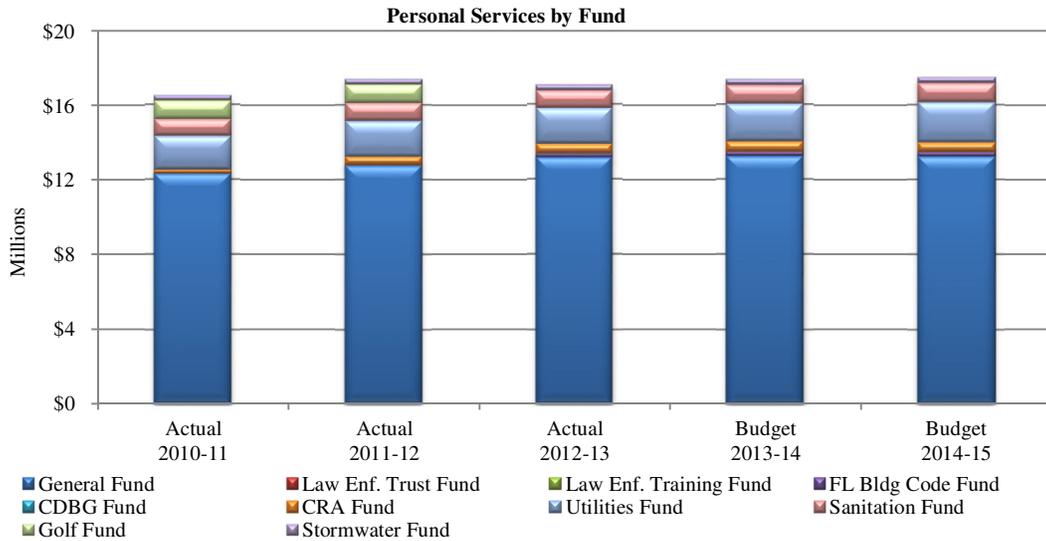
CITY OF FORT WALTON BEACH, FL

Total Expenditures by Category - All Funds

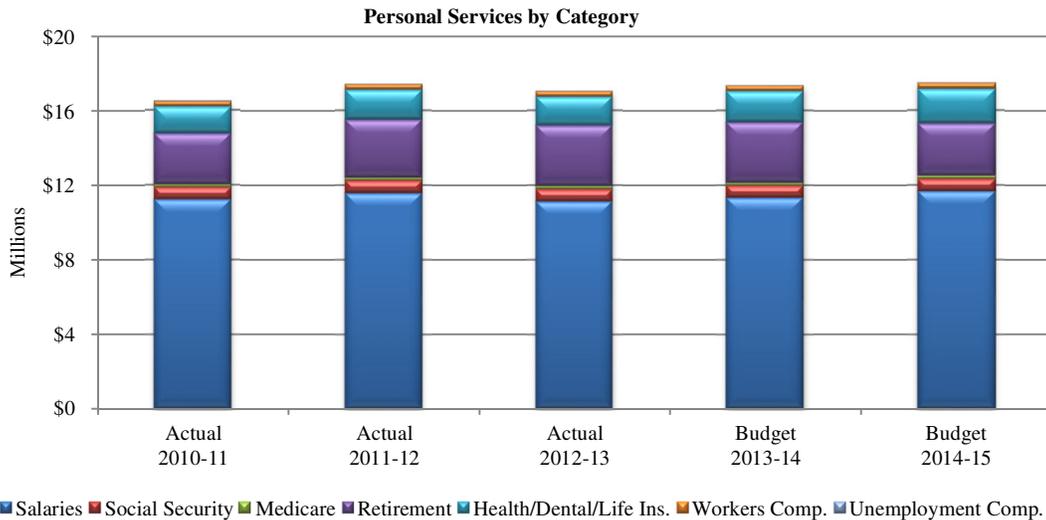
| | Personal Services | Operating Expenses | Capital Outlay | Capital Improv. | Debt Service | Cost Allocation | Interfund Transfer | Replenish Reserves | 2014-15 Budget | 2013-14 Budget | Budget Change | |
|-----------------------------|-------------------|--------------------|------------------|-----------------|------------------|--------------------|--------------------|--------------------|-------------------|-------------------|------------------|--------------|
| | | | | | | | | | | | \$ | % |
| City Council | 124,514 | 221,225 | - | - | 210 | - | - | - | 345,949 | 355,664 | (9,715) | -2.7% |
| City Manager | 315,547 | 10,419 | 900 | - | 425 | - | - | - | 327,291 | 261,354 | 65,937 | 25.2% |
| Information Technology | 203,559 | 173,450 | 5,100 | - | 850 | - | - | - | 382,959 | 368,860 | 14,099 | 3.8% |
| Human Resources | 192,835 | 41,133 | - | - | 638 | - | - | - | 234,606 | 225,729 | 8,877 | 3.9% |
| Risk Management | - | 592,454 | - | - | - | - | - | - | 592,454 | 568,065 | 24,389 | 4.3% |
| City Clerk | 159,168 | 44,107 | - | - | 638 | - | - | - | 203,913 | 213,180 | (9,267) | -4.3% |
| Finance | 461,150 | 159,663 | - | - | 1,485 | - | - | - | 622,298 | 652,269 | (29,971) | -4.6% |
| Purchasing | 147,410 | 10,080 | - | - | 638 | - | - | - | 158,128 | 148,962 | 9,166 | 6.2% |
| Police | 3,968,064 | 467,174 | 170,000 | - | 152,121 | - | - | - | 4,757,357 | 4,925,198 | (167,841) | -3.4% |
| Fire | 3,425,976 | 229,386 | 14,100 | - | 228,515 | - | - | - | 3,897,977 | 3,878,856 | 19,121 | 0.5% |
| Recreation | 623,155 | 370,940 | 1,500 | - | 334,403 | - | - | - | 1,329,998 | 1,162,205 | 167,793 | 14.4% |
| Parks | 480,113 | 192,284 | 157,456 | - | 200,725 | - | - | - | 1,030,578 | 843,302 | 187,276 | 22.2% |
| Right-of-Way | 66,832 | 109,426 | - | - | - | - | - | - | 176,258 | 173,563 | 2,695 | 1.6% |
| Senior Center | - | - | - | - | - | - | - | - | - | 98,697 | (98,697) | -100.0% |
| Golf Club | 415,126 | 269,127 | - | - | - | - | - | - | 684,253 | 652,131 | 32,122 | 100.0% |
| Golf Grounds | 639,641 | 390,158 | 48,200 | - | 20,412 | - | - | - | 1,098,411 | 1,078,682 | 19,729 | 100.0% |
| Library | 349,132 | 102,862 | 33,000 | - | 21,441 | - | - | - | 506,435 | 469,496 | 36,939 | 7.9% |
| Museum | 204,747 | 52,720 | - | - | - | - | - | - | 257,467 | 221,078 | 36,389 | 16.5% |
| Cemetery | 158,198 | 147,236 | - | - | - | - | 36,000 | - | 341,434 | 332,726 | 8,708 | 2.6% |
| Engineering Services | 277,007 | 36,537 | - | - | 850 | - | - | - | 314,394 | 308,859 | 5,535 | 1.8% |
| Planning & Zoning | 84,718 | 38,629 | - | - | 425 | - | - | - | 123,772 | 92,911 | 30,861 | 33.2% |
| Code Enforcement | 147,062 | 9,658 | - | - | 425 | - | - | - | 157,145 | 153,216 | 3,929 | 2.6% |
| Fleet | 423,838 | 72,811 | 27,500 | - | 850 | - | - | - | 524,999 | 464,906 | 60,093 | 12.9% |
| Facilities | 359,084 | 323,046 | 229,850 | - | 60,255 | - | - | - | 972,235 | 946,386 | 25,849 | 2.7% |
| Streets | 233,797 | 343,030 | 121,600 | 100,000 | - | - | - | - | 798,427 | 623,184 | 175,243 | 28.1% |
| Non-Departmental | 94,403 | 288,121 | 123,650 | - | - | (1,714,727) | - | - | (1,208,553) | (881,635) | (326,918) | 37.1% |
| General Fund | 13,555,076 | 4,695,676 | 932,856 | 100,000 | 1,025,306 | (1,714,727) | 36,000 | - | 18,630,185 | 18,337,844 | 292,341 | 1.6% |
| Law Enf. Trust Fund | - | 16,500 | - | - | - | - | - | - | 16,500 | 16,500 | - | 0.0% |
| Law Enf. Training Fu | - | 8,625 | - | - | - | - | - | - | 8,625 | 8,625 | - | 0.0% |
| FBC Fund | 240,250 | 28,384 | 21,000 | - | - | 41,216 | - | - | 330,849 | 289,245 | 41,604 | 14.4% |
| CDBG Fund | 8,080 | 42,310 | 65,010 | - | - | - | - | - | 115,400 | 117,639 | (2,239) | -1.9% |
| Police-CRA | 394,713 | 44,186 | - | - | - | - | - | - | 438,899 | 498,405 | (59,506) | 100.0% |
| CRA | 102,980 | 832,888 | 100,000 | - | - | 156,209 | - | - | 1,192,077 | 1,094,141 | 97,936 | 9.0% |
| CRA Fund | 497,693 | 877,074 | 100,000 | - | - | 156,209 | - | - | 1,630,976 | 1,592,546 | 38,430 | 2.4% |
| Debt Service Fund | - | - | - | - | 1,030,404 | - | - | - | 1,030,404 | 1,062,336 | (31,932) | -3.0% |
| Customer Service | 218,225 | 176,055 | - | - | - | - | - | - | 394,280 | 382,031 | 12,249 | 3.2% |
| Utility Services | 542,826 | 104,095 | 29,600 | - | - | - | - | - | 676,522 | 697,828 | (21,306) | -3.1% |
| Water Operations | 474,534 | 662,442 | - | - | 127,188 | - | - | - | 1,264,164 | 1,015,528 | 248,636 | 24.5% |
| Water Distribution | 216,737 | 90,787 | 2,200 | 51,750 | 196,162 | - | - | - | 557,637 | 716,066 | (158,429) | -22.1% |
| Sewer Collect&Treatmt | 692,227 | 3,468,737 | 96,250 | 423,000 | 1,279,840 | - | - | - | 5,960,055 | 4,546,138 | 1,413,917 | 31.1% |
| Non-Departmental | 15,000 | 58,090 | 5,850 | - | - | 1,012,994 | 519,267 | 701,858 | 2,313,059 | 1,645,932 | 667,127 | 40.5% |
| Utilities Fund | 2,159,549 | 4,560,206 | 133,900 | 474,750 | 1,603,190 | 1,012,994 | 519,267 | 701,858 | 11,165,716 | 9,003,523 | 2,162,193 | 24.0% |
| Solid Waste | 954,862 | 1,688,219 | 240,000 | - | - | - | - | - | 2,883,081 | 2,891,762 | (8,681) | -0.3% |
| Recycling | 45,389 | 56,187 | - | - | - | - | - | - | 101,576 | 97,818 | 3,758 | 3.8% |
| Non-Departmental | 1,500 | 27,465 | - | - | - | 356,228 | 130,000 | 86,750 | 601,943 | 634,055 | (32,112) | -5.1% |
| Sanitation Fund | 1,001,751 | 1,771,871 | 240,000 | - | - | 356,228 | 130,000 | 86,750 | 3,586,600 | 3,623,635 | (37,035) | -1.0% |
| Stormwater | 303,827 | 103,392 | 2,000 | 70,000 | - | - | - | - | 479,219 | 468,663 | 10,556 | 2.3% |
| Non-Departmental | 500 | 4,020 | 1,250 | - | - | 150,987 | - | - | 156,757 | 128,627 | 28,130 | 21.9% |
| Stormwater Fund | 304,327 | 107,412 | 3,250 | 70,000 | - | 150,987 | - | - | 635,976 | 597,290 | 38,686 | 6.5% |
| Beal Memorial Fund | - | 8,000 | - | - | - | - | - | 59,000 | 67,000 | 67,000 | - | 0.0% |
| TOTAL ALL FUNDS | 17,766,726 | 12,116,058 | 1,496,016 | 644,750 | 3,658,900 | 2,907 | 685,267 | 847,608 | 37,218,229 | 34,716,183 | 2,502,048 | 7.2% |

CITY OF FORT WALTON BEACH, FL

Personal Services Trends - All Funds



| | Actual 2010-11 | Actual 2011-12 | Actual 2012-13 | Budget 2013-14 | Budget 2014-15 | \$ Variance | % Variance |
|--------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|----------------|---------------|
| General Fund | 12,323,377 | 12,794,134 | 13,181,787 | 13,252,666 | 13,258,564 | 5,898 | 0.04% |
| Law Enf. Trust Fund | 2,323 | 1,886 | - | - | - | - | 0.00% |
| Law Enf. Training Fund | - | - | - | - | - | - | 0.00% |
| FL Bldg Code Fund | - | - | 190,243 | 229,997 | 240,250 | 10,253 | 100.00% |
| CDBG Fund | 12,734 | 12,225 | 22,477 | 19,619 | 10,946 | (8,673) | -44.21% |
| CRA Fund | 194,336 | 453,272 | 514,778 | 549,396 | 497,693 | (51,703) | -9.41% |
| Utilities Fund | 1,813,532 | 1,919,528 | 1,893,704 | 2,018,615 | 2,159,549 | 140,934 | 6.98% |
| Sanitation Fund | 896,449 | 943,277 | 950,770 | 986,500 | 1,001,751 | 15,251 | 1.55% |
| Golf Fund | 975,952 | 981,788 | - | - | - | - | 0.00% |
| Stormwater Fund | 279,014 | 288,697 | 290,013 | 295,065 | 304,327 | 9,262 | 3.14% |
| Personal Services | 16,497,717 | 17,394,808 | 17,043,772 | 17,351,858 | 17,473,080 | 121,222 | 0.70% |



| | Actual 2010-11 | Actual 2011-12 | Actual 2012-13 | Budget 2013-14 | Budget 2014-15 | \$ Variance | % Variance |
|--------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|----------------|---------------|
| Salaries | 11,211,926 | 11,564,709 | 11,126,343 | 11,315,249 | 11,666,105 | 350,856 | 3.10% |
| Social Security | 655,501 | 675,593 | 650,006 | 656,138 | 670,268 | 14,130 | 2.15% |
| Medicare | 153,429 | 157,707 | 152,044 | 153,451 | 149,499 | (3,952) | -2.58% |
| Retirement | 2,728,524 | 3,105,698 | 3,265,988 | 3,253,881 | 2,811,134 | (442,747) | -13.61% |
| Health/Dental/Life Ins. | 1,438,626 | 1,591,323 | 1,532,407 | 1,655,028 | 1,854,638 | 199,610 | 12.06% |
| Workers Comp. | 262,961 | 292,953 | 294,392 | 293,111 | 296,431 | 3,320 | 1.13% |
| Unemployment Comp. | 46,751 | 6,825 | 22,593 | 25,000 | 25,000 | - | 0.00% |
| Personal Services | 16,497,717 | 17,394,808 | 17,043,772 | 17,351,858 | 17,473,080 | 121,222 | 0.70% |

CITY OF FORT WALTON BEACH, FL

Personal Services by Category - All Funds

| | Wages | Service Awards | Add Pays | Gross Wages | Overtime & Holiday | Total Wages |
|--------------------------|-------------------|----------------|---------------|-------------------|--------------------|-------------------|
| City Council | 40,111 | - | - | 40,111 | - | 40,111 |
| City Manager | 213,163 | - | - | 213,163 | - | 213,163 |
| Information Technology | 131,860 | - | 1,805 | 133,665 | - | 133,665 |
| Human Resources | 142,714 | - | - | 142,714 | - | 142,714 |
| City Clerk | 119,671 | - | 1,204 | 120,875 | 250 | 121,125 |
| Finance | 302,289 | - | - | 302,289 | - | 302,289 |
| Purchasing | 109,494 | - | - | 109,494 | - | 109,494 |
| Police | 2,261,746 | - | 55,183 | 2,316,929 | 155,410 | 2,472,339 |
| Fire | 1,792,539 | - | 23,013 | 1,815,552 | 276,567 | 2,092,119 |
| Recreation | 448,460 | - | - | 448,460 | 500 | 448,960 |
| Parks | 297,355 | - | - | 297,355 | 4,250 | 301,605 |
| Right-of-Way | 39,650 | - | - | 39,650 | - | 39,650 |
| Senior Center | - | - | - | - | - | - |
| Golf Club | 345,849 | - | - | 345,849 | - | 345,849 |
| Golf Grounds | 445,808 | - | - | 445,808 | 4,200 | 450,008 |
| Library | 265,392 | - | - | 265,392 | 200 | 265,592 |
| Museum | 141,120 | - | - | 141,120 | - | 141,120 |
| Cemetery | 93,269 | - | - | 93,269 | 600 | 93,869 |
| Engineering Services | 204,558 | - | - | 204,558 | 250 | 204,808 |
| Planning & Zoning | 62,470 | - | - | 62,470 | 150 | 62,620 |
| Code Enforcement | 94,809 | - | - | 94,809 | 150 | 94,959 |
| Fleet | 274,017 | - | - | 274,017 | 250 | 274,267 |
| Facilities | 237,588 | - | - | 237,588 | 4,500 | 242,088 |
| Streets | 153,543 | - | - | 153,543 | 1,000 | 154,543 |
| Non-Departmental | 69,403 | - | - | 69,403 | - | 69,403 |
| General Fund | 8,286,878 | - | 81,205 | 8,368,083 | 448,277 | 8,816,360 |
| FL Bldg Code Fund | 171,355 | - | - | 171,355 | 200 | 171,555 |
| CDBG Fund | 10,030 | - | - | 10,030 | - | 10,030 |
| Police-CRA | 252,527 | - | 9,147 | 261,674 | 13,175 | 274,849 |
| CRA | 81,138 | - | - | 81,138 | 150 | 81,288 |
| CRA Fund | 333,665 | - | 9,147 | 342,812 | 13,325 | 356,137 |
| Customer Service | 165,886 | - | - | 165,886 | 100 | 165,986 |
| Utility Services | 371,016 | - | - | 371,016 | - | 371,016 |
| Water Operations | 313,387 | - | - | 313,387 | 4,550 | 317,937 |
| Water Distribution | 134,539 | - | - | 134,539 | 9,000 | 143,539 |
| Sewer Collect & Treatmt | 425,114 | - | - | 425,114 | 36,000 | 461,114 |
| Non-Departmental | 15,000 | - | - | 15,000 | - | 15,000 |
| Utilities Fund | 1,424,942 | - | - | 1,424,942 | 49,650 | 1,474,592 |
| Solid Waste | 578,808 | - | - | 578,808 | 27,200 | 606,008 |
| Recycling | 30,596 | - | - | 30,596 | 775 | 31,371 |
| Non-Departmental | 1,500 | - | - | 1,500 | - | 1,500 |
| Sanitation Fund | 610,904 | - | - | 610,904 | 27,975 | 638,879 |
| Stormwater | 197,052 | - | - | 197,052 | 1,000 | 198,052 |
| Non-Departmental | 500 | - | - | 500 | - | 500 |
| Stormwater Fund | 197,552 | - | - | 197,552 | 1,000 | 198,552 |
| TOTAL ALL FUNDS | 11,035,326 | - | 90,352 | 11,125,678 | 540,427 | 11,666,105 |

| Social Security | Medicare | Pension Defined Benefit | Retirement Defined Contrib | Health, Dental & Life Ins. | Work Comp | Unempl. Comp | Total Benefits | FY 2014-15 TOTAL |
|-----------------|----------------|-------------------------|----------------------------|----------------------------|----------------|---------------|------------------|-------------------|
| 2,487 | 582 | - | - | 81,037 | 298 | - | 84,404 | 124,514 |
| 13,475 | 3,152 | 67,991 | 1,930 | 15,452 | 384 | - | 102,384 | 315,547 |
| 7,637 | 1,786 | 40,481 | - | 19,762 | 227 | - | 69,893 | 203,559 |
| 7,992 | 1,869 | 11,213 | 7,190 | 21,615 | 242 | - | 50,121 | 192,835 |
| 7,496 | 1,753 | 14,609 | 3,670 | 10,303 | 212 | - | 38,043 | 159,168 |
| 17,064 | 3,991 | 77,030 | 4,589 | 55,666 | 521 | - | 158,861 | 461,150 |
| 6,560 | 1,534 | 17,886 | 2,155 | 9,595 | 186 | - | 37,916 | 147,410 |
| 145,428 | 32,955 | 711,993 | 3,521 | 378,732 | 52,212 | - | 1,324,841 | 3,797,179 |
| 121,753 | 27,924 | 682,596 | - | 303,883 | 72,074 | - | 1,208,230 | 3,300,349 |
| 26,318 | 5,961 | 59,518 | 10,755 | 59,379 | 12,264 | - | 174,195 | 623,155 |
| 17,148 | 3,717 | 71,179 | 3,275 | 73,629 | 9,561 | - | 178,509 | 480,113 |
| 2,108 | 493 | 12,173 | - | 9,770 | 2,637 | - | 27,181 | 66,832 |
| - | - | - | - | - | - | - | - | - |
| 21,128 | 4,556 | 30,153 | - | 8,224 | 5,214 | - | 69,275 | 415,126 |
| 26,634 | 5,322 | 86,889 | 7,428 | 56,825 | 6,534 | - | 189,632 | 639,641 |
| 16,112 | 3,495 | 52,655 | - | 10,523 | 753 | - | 83,538 | 349,132 |
| 8,305 | 1,942 | 26,525 | 1,501 | 24,812 | 543 | - | 63,628 | 204,747 |
| 5,058 | 1,183 | 28,633 | - | 24,547 | 4,907 | - | 64,328 | 158,198 |
| 11,994 | 2,805 | 17,775 | 9,690 | 29,587 | 348 | - | 72,199 | 277,007 |
| 4,285 | 1,002 | - | 3,712 | 12,982 | 116 | - | 22,097 | 84,718 |
| 5,568 | 1,302 | 29,106 | - | 14,315 | 1,811 | - | 52,102 | 147,062 |
| 15,535 | 3,318 | 46,359 | 6,150 | 72,881 | 5,328 | - | 149,571 | 423,838 |
| 13,966 | 3,017 | 57,787 | 3,272 | 28,292 | 10,663 | - | 116,997 | 359,084 |
| 9,347 | 1,258 | 10,654 | 5,942 | 41,845 | 10,208 | - | 79,254 | 233,797 |
| - | - | - | - | - | - | 25,000 | 25,000 | 94,403 |
| 513,398 | 114,917 | 2,153,205 | 74,780 | 1,363,656 | 197,243 | 25,000 | 4,442,199 | 13,258,564 |
| 9,369 | 2,191 | 22,433 | 6,131 | 25,549 | 3,022 | - | 68,695 | 240,250 |
| 622 | - | - | - | - | 294 | - | 916 | 10,946 |
| 15,135 | 3,541 | 71,525 | - | 22,623 | 7,040 | - | 119,864 | 394,713 |
| 4,790 | 1,120 | - | 4,646 | 9,867 | 1,269 | - | 21,692 | 102,980 |
| 19,925 | 4,661 | 71,525 | 4,646 | 32,490 | 8,309 | - | 141,556 | 497,693 |
| 10,042 | 2,007 | 16,679 | 6,257 | 16,972 | 282 | - | 52,239 | 218,225 |
| 21,460 | 5,018 | 72,658 | 9,009 | 59,251 | 4,414 | - | 171,810 | 542,826 |
| 18,226 | 3,904 | 72,419 | 5,193 | 47,484 | 9,371 | - | 156,597 | 474,534 |
| 8,031 | 1,585 | 27,867 | 2,188 | 26,192 | 7,335 | - | 73,198 | 216,737 |
| 23,859 | 5,287 | 99,373 | 5,776 | 85,614 | 11,204 | - | 231,113 | 692,227 |
| - | - | - | - | - | - | - | - | 15,000 |
| 81,618 | 17,801 | 288,996 | 28,423 | 235,513 | 32,606 | - | 684,957 | 2,159,549 |
| 32,180 | 6,852 | 95,804 | 14,042 | 160,353 | 39,624 | - | 348,855 | 954,862 |
| 1,897 | 444 | 9,393 | - | 55 | 2,228 | - | 14,017 | 45,389 |
| - | - | - | - | - | - | - | - | 1,500 |
| 34,077 | 7,296 | 105,197 | 14,042 | 160,408 | 41,852 | - | 362,872 | 1,001,751 |
| 11,259 | 2,633 | 36,027 | 5,729 | 37,022 | 13,105 | - | 105,775 | 303,827 |
| - | - | - | - | - | - | - | - | 500 |
| 11,259 | 2,633 | 36,027 | 5,729 | 37,022 | 13,105 | - | 105,775 | 304,327 |
| 670,268 | 149,499 | 2,677,383 | 133,751 | 1,854,638 | 296,431 | 25,000 | 5,806,970 | 17,473,080 |

state contribution police 170,885
state contribution fire 125,627

17,769,592

CITY OF FORT WALTON BEACH, FL

Full Time Equivalent (FTE) Position Summary

| Department | Actual | | | Budget 2013-14 | Mid Year Changes | Budget Changes | Budget 2014-15 |
|-------------------------------|---------------|---------------|---------------|-------------------|---------------------|-------------------|-------------------|
| | 2010-11 | 2011-12 | 2012-13 | | | | |
| City Manager | 2.00 | 2.00 | 4.00 | 4.00 | 1.00 (a) | | 5.00 |
| Human Resources | 5.00 | 5.00 | 3.00 | 3.00 | | | 3.00 |
| City Clerk | 2.50 | 2.50 | 2.50 | 2.50 | | | 2.50 |
| Financial Services | 15.00 | 15.00 | 16.00 | 16.25 | (2.00) (b) | | 14.25 |
| Police Services | 67.99 | 70.99 | 59.99 | 60.99 | 0.39 (c) | | 61.38 |
| Fire Services | 37.00 | 37.00 | 37.00 | 37.00 | 1.00 (d) | | 38.00 |
| Recreation Services | 73.85 | 73.63 | 71.41 | 70.28 | (1.84) (e) | | 68.44 |
| Engineering Services | 92.75 | 93.95 | 95.25 | 97.00 | 2.48 (f) | | 99.48 |
| Total Authorized FTE's | 296.09 | 300.07 | 289.15 | 291.02 | 1.03 | 0.00 | 292.05 |

2013-14 Mid-Year Changes

- (a) Reinstate Public Information Officer 1.00 FTE
- (a) Reclass IT division from Human Resources to City Manager
- (b) Reclass Budget & Grants Manager to Financial Analyst
- (b) Reclass Accounting Technician II to Junior Accountant
- (b) Eliminate Senior Staff Assistant position 1.00 FTE
- (c) Added 0.39 additional Communications Officer FTEs
- (d) Added one Firefighter 1.00 FTE
- (e) Eliminate various positions due to upcoming consolidation 1.84 FTEs
- (f) Reclass CDBG to Engineering Services
- (f) Added Sanitation Operator 1.00 FTE
- (f) Added Sewer Construction Foreman 1.00 FTE

**Citizens of
Fort Walton Beach**

City
Council

City Clerk
2.50 FTE

City Manager
3.00 FTE

City Attorney

Administrative
Services
5.00 FTE

Engineering & Utility
Services
99.48 FTE

Financial
Services
14.25 FTE

Fire
Services
38.00 FTE

Police
Services
61.38 FTE

Recreation
Services
68.44 FTE

Human Resources
Information
Technology
Insurance &
Risk Management

Building Inspections
& Permitting
Code Enforcement
CRA & CDBG
Engineering
Fleet & Facilities
Garbage Collection
Planning
Streets & Stormwater
Mgmt
Water Production &
Distribution
Sewer Collection

Accounting
Auditing
Budgeting
Purchasing
Debt Service &
Management
Treasury
Utility Billing
Contingencies &
Transfers

Advanced Life
Support
Fire Suppression
Fire Prevention
Fire Inspection
Hazardous Materials
Response
Fire Education

Uniform Patrol
K-9 Patrol
Criminal
Investigations
Community
Policing
Crime Prevention
Communications
Records
Support Services
School Crossing
Guards
Reserve Officers

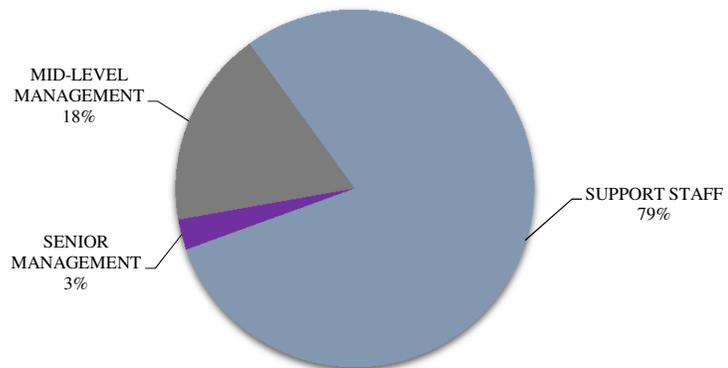
Athletics –
Adult & Youth
Recreation Centers
and Programming
Grounds
Maintenance:
Parks, Right-Of-
Way and Cemetery
Library
Museum
Golf Club
Operations

CITY OF FORT WALTON BEACH, FL

Authorized Full-Time Equivalents

| <u>SENIOR MANAGEMENT</u> | BUDGET <u>2014-15</u> | <u>SUPPORT STAFF (TECHNICAL & SERVICE DELIVERY)</u> | BUDGET <u>2014-15</u> | <u>SUPPORT STAFF (TECHNICAL & SERVICE DELIVERY)</u> | BUDGET <u>2014-15</u> |
|----------------------------------|--------------------------|---|--------------------------|---|--------------------------|
| City Manager (Charter Officer) | 1.00 | Accounting Technician I | 2.50 | Meter Service Worker | 1.00 |
| City Clerk (Charter Officer) | 1.00 | Accounting Technician II | 2.00 | Museum Assistant I | 0.60 |
| Human Resources Director | 1.00 | Administrative Coordinator | 2.00 | Museum Operations Coordinator | 1.00 |
| Engineering & Utilities Director | 1.00 | Adult Services Librarian | 1.00 | Museum Program Coordinator | 1.00 |
| Finance Director | 1.00 | Athletic Coordinator | 1.00 | Parks Attendant | 1.11 |
| Fire Chief | 1.00 | Building Inspector | 1.00 | Permit Specialist | 1.00 |
| Recreation Services Director | 1.00 | Buyer | 0.75 | Combination Plans Examiner | 1.00 |
| Police Chief | <u>1.00</u> | Cart/Range Attendant | 5.30 | Planning/Permit/Grant Tech | 1.00 |
| FTE TOTAL | 8.00 | Chemical Specialist | 1.00 | Police Admin Coordinator | 1.00 |
| % of Total Staff | 3% | Childrens Services Librarian | 1.00 | Police Officer | 34.00 |
| | | Code Inspector II | 1.00 | Property Administrator | 1.00 |
| | | Code Inspector I | 1.00 | Public Information Officer | 1.00 |
| | | Collections Systems Worker | 3.00 | Purchasing Agent | 1.00 |
| | | Communications Officer | 7.36 | Purchasing Coordinator | 1.00 |
| | | CRA Coordinator | 1.00 | Records Clerk | 2.50 |
| | | Custodial Worker | 4.88 | Recreation Specialist | 2.96 |
| | | Data Processing Coordinator | 1.00 | Refuse Collector | 3.00 |
| | | Driver Engineer | 9.00 | Reserve Police Officer | 0.72 |
| | | Employee Relations Coordinator | 1.00 | School Crossing Guard | 0.92 |
| | | Engineering Aide | 1.00 | Sanitation Operator I | 5.00 |
| | | Equipment Mechanic I | 1.00 | Sanitation Operator II | 9.00 |
| | | Equipment Mechanic II | 3.00 | Senior Account Technician | 1.00 |
| | | Equipment Mechanic III | 2.00 | Senior Accountant | 1.00 |
| | | Equipment Mechanic/Welder | 1.00 | Senior GIS/CAD Analyst | 1.00 |
| | | Evidence Technician | 1.00 | Service Worker I | 10.00 |
| | | Executive Assistant | 1.00 | Service Worker II | 15.00 |
| | | Fire Admin Coordinator | 1.00 | Service Worker III | 2.00 |
| | | Firefighter | 16.00 | Sewer Construction Foreman | 1.00 |
| | | Fleet Shop Assistant | 1.00 | Sewer Equipment Operator | 1.00 |
| | | GIS/CAD Analyst | 2.00 | Staff Assistant I | 0.50 |
| | | Golf Club Attendant | 5.43 | Staff Assistant II | 6.50 |
| | | Greenskeeper | 10.75 | Survey Chief | 1.00 |
| | | Heavy Equipment Operator | 4.00 | Traffic Technician I | 1.00 |
| | | Human Resources Generalist | 1.00 | Traffic Technician II | 1.00 |
| | | Junior Accountant | 1.00 | Utilities Inspector | 1.00 |
| | | Laboratory Manager | 1.00 | Wastewater Pretreatment Coordinator | 1.00 |
| | | Library Assistant I | 2.02 | Water Distribution Foreman | 1.00 |
| | | Library Assistant II | 2.50 | Water Operator Trainee | 2.00 |
| | | Lift Station Mechanic | 1.00 | Water Treatment Operator | 5.00 |
| | | Maintenance Technician | 3.00 | Welder | <u>1.00</u> |
| | | | | FTE TOTAL | 232.30 |
| | | | | % of Total Staff | 79% |
| | | | | FULL TIME EQUIVALENT TOTAL | 292.05 |

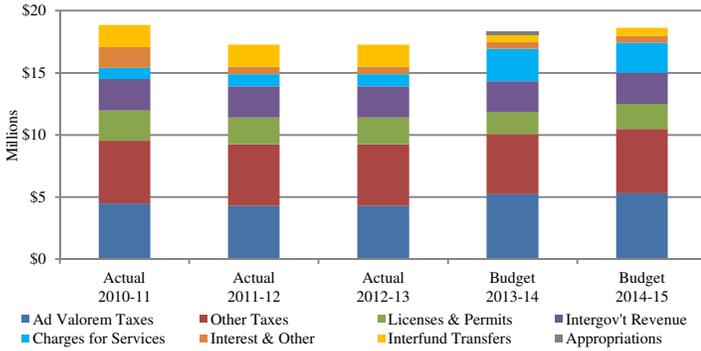
Full-Time Equivalent Staffing by Type



General Fund

The General Fund encompasses 50.0% of the City's activities and services and accounts for all financial resources not accounted for in other funds. Services such as police and fire protection, code enforcement, recreation, grounds maintenance, streets, along with internal support functions such as human resources, finance, purchasing, information technology, and fleet and facility maintenance are funded here.

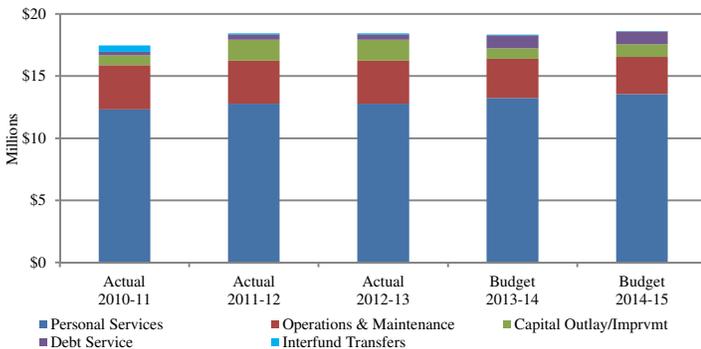
Revenue Highlights



| | Budget 2014-15 | \$ Change | % Change |
|------------------------|---------------------|------------------|-------------|
| Ad Valorem Taxes | 5,313,708 | 85,727 | 1.6% |
| Other Taxes | 5,168,673 | 327,997 | 6.8% |
| Licenses & Permits | 2,014,065 | 221,641 | 12.4% |
| Intergov't Revenue | 2,510,461 | 59,600 | 2.4% |
| Charges for Services | 2,427,428 | -183,901 | -7.0% |
| Interest & Other | 546,583 | -3,885 | -0.7% |
| Interfund Transfers In | 649,267 | 28,834 | 4.6% |
| Use of Reserves | 0 | -243,672 | -100.00% |
| Total | \$18,630,185 | \$292,341 | 1.6% |

- The budget is predicated on maintaining the millage (Ad Valorem) rate at 5.7697 mills. One mill equals \$1 per \$1,000 of taxable property value.
- The increase in the Gulf Power franchise fees accounts for the licenses & permits category change.
- Traffic Fines continue to decline due to more and more revenue being withheld at the State level for each citation, which is a key factor in the decline in the Interest & Other category.

Expenditure Highlights



| | Budget 2014-15 | \$ Change | % Change |
|--------------------------|---------------------|------------------|-------------|
| Personal Services | 13,555,074 | 302,408 | 2.3% |
| Operations & Maintenance | 2,980,949 | -168,128 | -5.3% |
| Capital Outlay/Imprvmt | 1,032,856 | 189,991 | 22.5% |
| Debt Service | 1,025,306 | -31,930 | -3.0% |
| Interfund Transfers Out | 36,000 | 0 | 0% |
| Replenish Reserves | 0 | 0 | 0.0% |
| Total | \$18,630,185 | \$292,341 | 1.6% |

- The personal services increase is attributable to Year 1 implementation of the Pay & Classification Study, as well as the 3.5% for Bargaining Union Members effective October 1.
- Capital expenses increasing commensurate with reimplementing facility maintenance, fleet replacement, and IT replacement schedules (e.g. 5 yrs. for computers, 7 yrs. for patrol vehicles, 10 yrs. for trucks), as well as allocating seed money for Phase II of the Recreation Center Complex.



001 GENERAL FUND - REVENUES

| Actual | | | | | | Budget | |
|---------------------|---------------------|---------------------|----------------------|---------------|--|----------------------|----------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | | | 2014-15 Adopted | % Change |
| 4,392,986 | 4,240,342 | 4,119,512 | 5,227,981 | 0500-311-1000 | Ad Valorem Taxes | 5,313,708 | 1.64% |
| 50,924 | 18,809 | 27,519 | - | 0500-311-2000 | Delinquent Ad Valorem Taxes | - | 0.00% |
| 38,910 | 35,918 | 28,105 | - | 0500-311-3000 | Penalties & Interests - Ad Valorem Taxes | - | 0.00% |
| \$ 4,482,819 | \$ 4,295,068 | \$ 4,175,136 | \$ 5,227,981 | | Total Ad Valorem Taxes | \$ 5,313,708 | 1.64% |
| 613,050 | 668,858 | 656,743 | 600,000 | 0500-312-4100 | Local Option Fuel Tax | 550,000 | -8.33% |
| - | - | - | - | 0500-312-4200 | Local Option Fuel Tax - 2nd (NEW) | 240,000 | 100.00% |
| 161,435 | 168,042 | 170,885 | 168,042 | 0800-312-5200 | Insurance Premium Tax - Police Pension | 170,885 | 1.69% |
| 164,291 | 193,034 | 204,226 | 114,834 | 0900-312-5100 | Insurance Premium Tax - Fire Pension | 125,627 | 9.40% |
| \$ 938,776 | \$ 1,029,934 | \$ 1,031,854 | \$ 882,876 | | Total Other Taxes | \$ 1,086,512 | 23.07% |
| 1,845,820 | 1,813,348 | 1,813,966 | 1,825,000 | 0500-314-1000 | Electric | 2,012,000 | 10.25% |
| 227,640 | 236,288 | 239,510 | 240,000 | 0500-314-3000 | Water | 251,000 | 4.58% |
| 185,170 | 161,792 | 199,877 | 175,000 | 0500-314-4000 | Gas | 247,000 | 41.14% |
| 10,593 | 11,805 | 10,646 | 10,000 | 0500-314-8000 | Propane | 10,000 | 0.00% |
| \$ 2,269,223 | \$ 2,223,233 | \$ 2,264,000 | \$ 2,250,000 | | Total Utility Taxes | \$ 2,520,000 | 12.00% |
| 1,657,707 | 1,516,078 | 1,497,437 | 1,515,000 | 0500-315-1000 | Communications Services Tax | 1,360,000 | -10.23% |
| \$ 1,657,707 | \$ 1,516,078 | \$ 1,497,437 | \$ 1,515,000 | | Total Communications Services Tax | \$ 1,360,000 | -10.23% |
| 187,081 | 194,033 | 169,320 | 190,000 | 0500-316-1000 | Business Tax Receipts | 199,061 | 4.77% |
| 3,206 | 3,789 | 3,316 | 2,500 | 0500-316-1010 | Penalties - Business Tax Receipts | 3,000 | 20.00% |
| 80 | 30 | - | 300 | 0500-316-1020 | Transfer Fees | 100 | -66.67% |
| 3,360 | - | - | - | 0500-316-2000 | Reg Fees - Contractor License | - | 0.00% |
| 179 | - | - | - | 0500-316-2010 | Penalties - Contractor License | - | 0.00% |
| \$ 193,905 | \$ 197,852 | \$ 172,636 | \$ 192,800 | | Total Business Tax Receipts | \$ 202,161 | 4.86% |
| \$ 9,542,431 | \$ 9,262,165 | \$ 9,141,063 | \$ 10,068,657 | | TOTAL TAXES | \$ 10,482,381 | 4.11% |
| 124,928 | 101,652 | - | - | 1215-322-1000 | Building Permits | - | 0.00% |
| 1,892 | 5,018 | - | - | 1215-322-1001 | Re-Inspection Fee | - | 0.00% |
| 9,750 | 6,250 | - | - | 1215-322-1002 | Working Without A Permit Fee | - | 0.00% |
| 1,925 | 1,985 | - | - | 1215-322-1010 | Notice of Commencement | - | 0.00% |
| 4,271 | 5,379 | - | - | 1215-322-1020 | Certificate of Occupancy/Completion/Use | - | 0.00% |
| 35,676 | 33,951 | - | - | 1215-322-1030 | Processing Fee | - | 0.00% |
| 16,469 | 15,640 | - | - | 1215-322-2000 | Electrical Permits | - | 0.00% |
| 9,023 | 9,661 | - | - | 1215-322-3000 | Plumbing Permits | - | 0.00% |
| 3,291 | 5,521 | - | - | 1215-322-4000 | Gas Permits | - | 0.00% |
| 12,718 | 13,000 | - | - | 1215-322-5000 | Mechanical Permits | - | 0.00% |
| 811 | 759 | - | - | 1215-322-9090 | Surcharge F.S. 468.631 & 553.721 | - | 0.00% |
| \$ 220,755 | \$ 198,814 | \$ - | \$ - | | Total Licenses & Permits | \$ - | 0.00% |
| 1,903,039 | 1,710,393 | 1,583,907 | 1,600,000 | 0500-323-1000 | Electric | 1,755,000 | 9.69% |
| 214,047 | 158,338 | 176,233 | 160,000 | 0500-323-4000 | Gas | 217,000 | 35.63% |
| 16,759 | 7,843 | 4,593 | 4,500 | 0500-323-7000 | Solid Waste - Host Fee | 10,000 | 122.22% |
| \$ 2,133,844 | \$ 1,876,575 | \$ 1,764,733 | \$ 1,764,500 | | Total Franchise Fees | \$ 1,982,000 | 12.33% |
| 1,800 | - | - | - | 1240-325-1001 | Sidewalk/Asphalt | - | 0.00% |
| 1,966 | 8,805 | 1,282 | 1,966 | 1240-325-1002 | Girard Avenue | 1,283 | -34.74% |
| 3,432 | 3,395 | 3,432 | 3,433 | 1240-325-1003 | Stokes Avenue | 5,882 | 71.34% |
| \$ 7,198 | \$ 12,200 | \$ 4,715 | \$ 5,399 | | Total Special Assessments | \$ 7,165 | 32.71% |
| 631 | 517 | 1,293 | 525 | 0800-329-4000 | Taxi Permit/Bicycle License | 800 | 52.38% |
| 3,839 | 2,495 | 12,793 | 3,000 | 0900-329-2010 | Fire Safety Plan Review | 6,300 | 110.00% |
| 11,853 | 12,361 | 10,035 | 15,000 | 1205-329-1001 | Zoning/Variances Fees | 13,500 | -10.00% |
| 726 | 2,391 | 16,568 | 4,000 | 1205-329-2000 | Zoning Site Plan Review | 4,300 | 7.50% |
| 44,508 | 34,719 | - | - | 1215-329-1000 | Building Plan Review | - | 0.00% |
| 5,228 | 2,924 | - | - | 1215-329-3000 | Sign/Banner Permit | - | 0.00% |
| 39 | - | - | - | 1215-329-5000 | Right-of-Way | - | 0.00% |

001 GENERAL FUND - REVENUES

| Actual | | | | | | | Budget | |
|--------------|--------------|--------------|--------------------|---|--|-----------|--------------------|-------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | | | | 2014-15 Adopted | % Change |
| \$ 66,824 | \$ 55,407 | \$ 40,688 | \$ 22,525 | | | | | |
| | | | | Council | | | | |
| | | | | Total Other Licenses & Permits | | | \$ 24,900 | 10.54% |
| \$ 2,428,621 | \$ 2,142,995 | \$ 1,810,136 | \$ 1,792,424 | TOTAL LICENSES & PERMITS | | | \$ 2,014,065 | 12.37% |
| 30,209 | 14,614 | 16,357 | - | 0500-333-1000 | Housing Authority | 15,000 | 15,000 | 100.00% |
| \$ 30,209 | \$ 14,614 | \$ 16,357 | \$ - | Total Federal Payments In Lieu of Taxes | | | \$ 15,000 | 0.00% |
| 182,756 | 53,589 | 85,916 | - | 331 | Federal Grants | - | - | 0.00% |
| \$ 182,756 | \$ 53,589 | \$ 85,916 | \$ - | Total Federal Grants | | | \$ - | 0.00% |
| (22,283) | 15,824 | 455 | - | 334 | State Grants | - | - | 0.00% |
| \$ (22,283) | \$ 15,824 | \$ 455 | \$ - | Total State Grants | | | \$ - | 0.00% |
| 707,056 | 711,450 | 721,034 | 715,000 | 0500-335-1221 | Municipal Revenue Sharing | 719,000 | 719,000 | 0.56% |
| 13,706 | 11,402 | 9,613 | 11,500 | 0500-335-1400 | Mobile Home Licenses | 12,000 | 12,000 | 4.35% |
| 26,692 | 27,249 | 30,856 | 28,000 | 0500-335-1500 | Alcoholic Beverage License | 34,000 | 34,000 | 21.43% |
| 1,453,784 | 1,529,412 | 1,584,499 | 1,575,000 | 0500-335-1800 | Sales Tax 1/2 - 5th Cent | 1,628,000 | 1,628,000 | 3.37% |
| 5,556 | 5,270 | 6,120 | 5,500 | 0900-335-2100 | Fire Supplemental Compensation | 5,600 | 5,600 | 1.82% |
| \$ 2,206,794 | \$ 2,284,783 | \$ 2,352,122 | \$ 2,335,000 | Total State Shared Revenues | | | \$ 2,398,600 | 2.72% |
| - | 30,000 | - | - | 337 | Local Grants | - | - | 0.00% |
| 79,748 | 76,017 | 71,441 | 70,861 | 1500-337-7000 | Library Cooperative Funding | 70,861 | 70,861 | 0.00% |
| \$ 79,748 | \$ 106,017 | \$ 71,441 | \$ 70,861 | Total Other Grants | | | \$ 70,861 | 0.00% |
| 47,928 | 45,041 | 36,991 | 45,000 | 0500-338-1000 | County Business Tax Receipt - Municipality Share | 26,000 | 26,000 | -42.22% |
| \$ 47,928 | \$ 45,041 | \$ 36,991 | \$ 45,000 | Total Local Shared Revenues | | | \$ 26,000 | -42.22% |
| \$ 2,525,152 | \$ 2,519,868 | \$ 2,563,283 | \$ 2,450,861 | TOTAL INTERGOVERNMENTAL REVENUE | | | \$ 2,510,461 | 2.43% |
| 250 | 400 | 475 | 300 | 0500-341-3000 | Administrative Fee - Returned Checks | 300 | 300 | 0.00% |
| 480 | 2,163 | 379 | 2,500 | 0500-341-3100 | Administrative & Billing Fees - Fuel | 2,500 | 2,500 | 0.00% |
| 6,225 | 6,875 | 5,400 | 2,363 | 1060-341-9110 | Passport Fees - Library | 2,410 | 2,410 | 1.99% |
| 1,575 | 1,850 | 1,325 | 250 | 1070-341-9110 | Passport Fees - Museum | 250 | 250 | 0.00% |
| 3,525 | 3,060 | 3,200 | 3,500 | 1200-341-3001 | Overhead Banner Installation Fee | 3,100 | 3,100 | -11.43% |
| 385 | 26 | 59 | - | 1200-341-9310 | Engineering Drawings | - | - | 0.00% |
| 122 | - | - | 50 | 1230-341-9330 | Special Events - Barricades, Orange Cones | 50 | 50 | 0.00% |
| 866 | 482 | - | 200 | 1230-341-9600 | Sign Shop Sales | 200 | 200 | 0.00% |
| 200 | - | 200 | - | 1500-341-9120 | Election Qualifying Fees | 200 | 200 | 100.00% |
| 625 | 1,088 | 3,338 | 750 | 1500-341-9300 | Photo Copies/Certifying | 500 | 500 | -33.33% |
| 100 | 187 | 675 | - | 1500-341-9400 | Billing Work Orders | - | - | 0.00% |
| \$ 14,352 | \$ 16,131 | \$ 15,052 | \$ 9,913 | Total General Government | | | \$ 9,510 | -4.07% |
| - | 171 | 3,464 | 7,125 | 0800-342-1000 | Law Enforcement Services | 6,800 | 6,800 | -4.56% |
| 69 | 227 | - | - | 0800-342-1020 | Witness Fees | - | - | 0.00% |
| 1,685 | 1,476 | - | - | 0800-342-1200 | Fingerprinting | - | - | 0.00% |
| - | - | 220 | - | 0800-342-1300 | Police Special Events | 1,876 | 1,876 | 100.00% |
| 325 | 275 | - | - | 0800-342-1400 | Wrecker Inspection | - | - | 100.00% |
| 5,572 | 7,337 | - | - | 0800-342-1700 | Record Checks | - | - | 100.00% |
| 1,593 | - | 1,390 | 1,575 | 0800-342-1800 | Photo Copies | 1,500 | 1,500 | -4.76% |
| 105 | - | - | - | 0800-342-1900 | Restitution | - | - | 0.00% |
| 2,700 | 1,553 | 225 | 1,500 | 0900-342-2200 | Safety Permits & Licenses | 1,500 | 1,500 | 0.00% |
| 1,500 | 1,500 | 250 | - | 0900-342-2300 | Fire Prevention Programs | 250 | 250 | 0.00% |
| 22,644 | 20,479 | 12,350 | 20,000 | 0900-342-2700 | Annual Safety Inspection Fees | 18,500 | 18,500 | -7.50% |
| (3,363) | - | - | - | 0950-342-2500 | Fire Protection Cost Recovery | - | - | 0.00% |
| \$ 32,830 | \$ 33,018 | \$ 17,898 | \$ 30,200 | Total Public Safety | | | \$ 30,426 | 0.75% |

001 GENERAL FUND - REVENUES

| Actual | | | | | | Budget | | |
|-------------------|-------------------|-------------------|---------------------|---------------|---|---------------------|-----------------|----------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | | | 2014-15 Adopted | % Change | |
| 177,112 | 189,090 | 192,630 | 180,000 | 1080-343-8000 | Sale of Lots | 180,000 | 180,000 | 0.00% |
| 6,875 | 23,215 | 3,885 | 8,000 | 1080-343-8100 | Crypt Sales | 8,000 | 8,000 | 0.00% |
| 4,350 | 9,120 | 10,635 | 9,000 | 1080-343-8200 | Niche Sales | 9,000 | 9,000 | 0.00% |
| 6,420 | 9,900 | 8,295 | 8,000 | 1080-343-8300 | Weekend/Holidays Interments | 8,000 | 8,000 | 0.00% |
| 177,720 | 184,690 | 152,345 | 175,000 | 1080-343-8400 | Openings/Closings | 175,000 | 175,000 | 0.00% |
| 1,498 | 1,032 | 2,228 | - | 1080-343-8500 | Transfer Fees | - | - | 0.00% |
| \$ 373,975 | \$ 417,047 | \$ 370,018 | \$ 380,000 | | Total Cemetery | \$ 380,000 | 0.00% | |
| 42,504 | 42,503 | 42,503 | 42,505 | 1015-344-9007 | DOT Right-of-Way Maintenance Contract | 42,505 | 42,505 | 0.00% |
| 2,250 | 4,670 | 4,550 | 2,500 | 1240-343-9100 | Cut Paved Surface/Curb | 5,000 | 5,000 | 100.00% |
| 62,272 | 75,564 | 77,830 | 94,208 | 1240-344-9008 | DOT Lighting Maintenance Contract | 97,035 | 97,035 | 3.00% |
| \$ 107,026 | \$ 122,737 | \$ 124,883 | \$ 139,213 | | Total Transportation | \$ 144,540 | 3.83% | |
| 154,355 | 160,398 | 126,673 | 165,000 | 1000-347-2000 | Program Revenue | 147,000 | 147,000 | -10.91% |
| 23,226 | 18,092 | 20,237 | 29,605 | 1000-347-2011 | Program Revenue - Not City Staff Provided | 29,605 | 29,605 | 0.00% |
| 23,159 | 20,800 | 25,630 | 26,750 | 1000-347-2100 | Sponsorship Revenue | 26,750 | 26,750 | 0.00% |
| 22,819 | 24,168 | 26,503 | 22,000 | 1000-347-2200 | Rental - Auditorium, Rec Centers, etc | 16,800 | 16,800 | -23.64% |
| 23,693 | 24,384 | 22,485 | 24,500 | 1000-347-2210 | Rentals tax-exempt - Auditorium, Rec Centers, etc | 24,150 | 24,150 | -1.43% |
| 348 | 474 | 534 | 250 | 1000-347-2400 | Non Cash/Check Payment | - | - | -100.00% |
| 1,822 | 1,390 | 1,155 | 1,700 | 1000-347-4030 | Holiday Parade Entry Fee | 1,456 | 1,456 | -14.35% |
| \$ 249,422 | \$ 249,706 | \$ 223,217 | \$ 269,805 | | Total Recreation | \$ 245,761 | -8.91% | |
| 10,933 | 8,561 | 8,934 | 9,000 | 1010-347-2200 | Rentals - Liza Jackson | 9,500 | 9,500 | 5.56% |
| 2,457 | 2,250 | 2,811 | 2,250 | 1010-347-2210 | Rentals tax-exempt - Liza Jackson | 2,500 | 2,500 | 11.11% |
| 2,440 | 1,910 | 2,060 | 2,500 | 1010-347-4010 | Spec Evt - Landing, Chester Pruitt | 2,100 | 2,100 | -16.00% |
| 4,885 | 4,129 | 8,912 | 4,000 | 1010-347-4020 | Spec Evt tax-exempt - Landing, Chester Pruitt | 5,900 | 5,900 | 47.50% |
| - | 6 | - | - | 1010-347-4330 | Special Event Misc Charge | - | - | 0.00% |
| 9,499 | 10,897 | 8,332 | 10,000 | 1010-347-5910 | Boat Launch Fee | 9,500 | 9,500 | -5.00% |
| \$ 30,214 | \$ 27,753 | \$ 31,049 | \$ 27,750 | | Total Parks | \$ 29,500 | 6.31% | |
| 2,100 | 1,665 | 2,310 | 2,000 | 1020-347-2200 | Rental - Center, etc | - | - | -100.00% |
| 1,302 | 360 | 280 | 500 | 1020-347-2210 | Rental - Tax Exempt | - | - | -100.00% |
| 7 | - | - | - | 1020-347-5600 | Program Revenue | - | - | 0.00% |
| 14,747 | 15,327 | 11,939 | 14,000 | 1020-347-5610 | Memberships | - | - | -100.00% |
| 12,176 | 13,099 | 11,014 | 13,145 | 1020-347-5611 | Program Revenue - Not City Staff Provided | - | - | -100.00% |
| 20 | 13 | 40 | 20 | 1020-347-5620 | Copy Machine | - | - | -100.00% |
| 32 | 158 | 80 | 75 | 1020-347-5630 | Commissions on Shop | - | - | -100.00% |
| 707 | 497 | 502 | 700 | 1020-347-5640 | Concessions | - | - | -100.00% |
| \$ 31,090 | \$ 31,119 | \$ 26,165 | \$ 30,440 | | Total Senior Center | \$ - | -100.00% | |
| - | - | - | 715,000 | 1040-347-5000 | Greens Fees | 669,152 | 669,152 | -6.41% |
| - | - | - | 85,000 | 1040-347-5020 | Tournament Fees | 51,295 | 51,295 | -39.65% |
| - | - | - | - | 1040-347-5099 | Complementary Green Fees | - | - | 0.00% |
| - | - | - | 96,000 | 1040-347-5100 | Membership Fees | 105,000 | 105,000 | 9.38% |
| - | - | - | 586,500 | 1040-347-5200 | Golf Cart Rental | 542,000 | 542,000 | -7.59% |
| - | - | - | 1,500 | 1040-347-5210 | Pull Cart Rental | 1,800 | 1,800 | 20.00% |
| - | - | - | - | 1040-347-5299 | Complementary Golf Cart Fees | - | - | 0.00% |
| - | - | - | 76,000 | 1040-347-5300 | Driving Range | 68,000 | 68,000 | -10.53% |
| - | - | - | 72,683 | 1040-347-5400 | Rental and Lease Income - Restaurant & Pro Shop | 73,020 | 73,020 | 0.46% |
| - | - | - | 1,800 | 1040-347-5510 | GHIN Handicapping Service | 1,800 | 1,800 | 0.00% |
| - | - | - | 18,000 | 1040-347-5900 | League Play | 3,400 | 3,400 | -81.11% |
| - | - | - | - | 1040-347-5920 | Cash Over/(Under) | - | - | 0.00% |
| \$ - | \$ - | \$ - | \$ 1,652,483 | | Total Golf Club | \$ 1,515,467 | -8.29% | |
| 2,124 | 2,360 | 2,425 | 2,400 | 1060-347-1000 | Library Fees | 2,400 | 2,400 | 0.00% |
| 6,203 | 5,180 | 5,956 | 5,200 | 1060-347-1010 | Photo Copy Revenue | 5,800 | 5,800 | 11.54% |
| 400 | 525 | 550 | 400 | 1060-347-1210 | Rentals - Taxable | 400 | 400 | 0.00% |
| 25 | 25 | 175 | 25 | 1060-347-1220 | Rentals - Tax Exempt | 25 | 25 | 0.00% |
| \$ 8,751 | \$ 8,090 | \$ 9,106 | \$ 8,025 | | Total Library | \$ 8,625 | 7.48% | |

001 GENERAL FUND - REVENUES

| Actual | | | | | | | Budget | |
|-------------------|-------------------|-------------------|---------------------|---------------|---|---------|---------------------|-----------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | | | Council | 2014-15 Adopted | % Change |
| 1,773 | 879 | 58 | 1,500 | 1070-347-2000 | Program Revenue | 900 | 900 | -40.00% |
| 26,935 | 25,890 | 30,215 | 26,000 | 1070-347-3500 | Admission Fees | 27,500 | 27,500 | 5.77% |
| 26,462 | 27,697 | 26,909 | 28,000 | 1070-347-3510 | Merchandise Sales | 27,000 | 27,000 | -3.57% |
| 8,576 | 7,974 | 8,254 | 8,000 | 1070-347-3520 | Fees - Tax Exempt | 8,200 | 8,200 | 2.50% |
| \$ 63,746 | \$ 62,440 | \$ 65,436 | \$ 63,500 | | Total Museum | | \$ 63,600 | 0.16% |
| \$ 911,405 | \$ 968,040 | \$ 882,824 | \$ 2,611,329 | | TOTAL CHARGES FOR SERVICES | | \$ 2,427,428 | -7.04% |
| 50,147 | 47,059 | 46,449 | 50,000 | 0800-351-5000 | Traffic Fines | 39,000 | 39,000 | -22.00% |
| 27,659 | 25,537 | 26,365 | 25,000 | 0800-351-5030 | Traffic Fines - Law Enforcement Automation | 13,000 | 13,000 | -48.00% |
| \$ 77,806 | \$ 72,596 | \$ 72,814 | \$ 75,000 | | Total Traffic Fines | | \$ 52,000 | -30.67% |
| 13,024 | 12,183 | 12,525 | 12,000 | 1060-352-1000 | Library Fines | 12,000 | 12,000 | 0.00% |
| - | 200 | 140 | 200 | 1060-352-1010 | Lost Publications | 200 | 200 | 0.00% |
| \$ 13,024 | \$ 12,383 | \$ 12,665 | \$ 12,200 | | Total Library Fines | | \$ 12,200 | 0.00% |
| (71) | 6,245 | 4,735 | 2,500 | 0800-354-1100 | Parking Citations | 3,600 | 3,600 | 44.00% |
| 2,825 | 2,025 | 1,050 | 1,000 | 0800-354-1200 | False Alarm Fines - Police | 1,900 | 1,900 | 90.00% |
| 650 | 950 | - | 500 | 0900-354-1200 | False Alarm Fines - Fire | 500 | 500 | 0.00% |
| 24,150 | - | 103,603 | 20,000 | 1217-354-1000 | Code Enforcement - Fines | 24,000 | 24,000 | 20.00% |
| 7,500 | 10,000 | 6,825 | 7,500 | 1217-354-1010 | Code Enforcement - Fees | 7,500 | 7,500 | 0.00% |
| \$ 35,054 | \$ 19,220 | \$ 116,213 | \$ 31,500 | | Total Violations of Local Ordinances | | \$ 37,500 | 19.05% |
| \$ 125,885 | \$ 104,199 | \$ 201,691 | \$ 118,700 | | TOTAL FINES & FORFEITURES | | \$ 101,700 | -14.32% |
| 115,286 | 47,190 | 65,521 | 112,915 | 1500-361-1000 | Interest Income | 135,000 | 135,000 | 19.56% |
| - | 41,349 | 19,900 | - | 1500-361-1004 | Interest Income - Golf Fund 1999 Bond debt payoff | - | - | 0.00% |
| 6,593 | 7,377 | 6,821 | 7,500 | 1500-361-2000 | Dividend Income | 6,900 | 6,900 | -8.00% |
| (25,971) | 16,904 | (31,719) | - | 1500-361-3000 | Unrealized Gain/(Loss) | - | - | 0.00% |
| - | (1,037) | (48,210) | - | 1500-361-4000 | Realized Gain/(Loss) | - | - | 0.00% |
| \$ 95,907 | \$ 111,782 | \$ 12,314 | \$ 120,415 | | Total Interest Income | | \$ 141,900 | 17.84% |
| 1,724 | 3,785 | 3,753 | 3,750 | 1010-362-1000 | Rentals & Leases | 3,000 | 3,000 | -20.00% |
| - | - | - | 24,600 | 1040-362-2010 | Rental and Lease Income - Golf Tower | 24,600 | 24,600 | 0.00% |
| 224,154 | 224,761 | 228,526 | 222,398 | 1500-362-1000 | Rental and Lease Income | 196,250 | 196,250 | -11.76% |
| \$ 225,879 | \$ 228,546 | \$ 232,280 | \$ 250,748 | | Total Rents and Royalties | | \$ 223,850 | -10.73% |
| 17,584 | 16,440 | 16,754 | 10,000 | 1500-364-1000 | Sale of Surplus - Assets | 12,000 | 12,000 | 20.00% |
| - | - | - | - | 1500-364-1030 | Sale of Surplus - Land | - | - | 0.00% |
| 403 | 914 | 779 | 750 | 1220-365-1010 | Sale of Used Oil | 700 | 700 | -6.67% |
| \$ 17,987 | \$ 17,354 | \$ 17,533 | \$ 10,750 | | Total Disposal of Fixed Assets | | \$ 12,700 | 18.14% |
| - | - | 10,175 | 2,925 | 0100-366-1000 | Contributions/Donations - City Council | - | - | -100.00% |
| 363,094 | 1,327 | 4,893 | - | 0800-366-1000 | Contributions/Donations - Police | - | - | 0.00% |
| - | - | 320 | - | 0800-366-1011 | Contributions/Donations - Coin/Pin | - | - | 0.00% |
| - | - | 1,054 | - | 0800-366-1071 | Contributions/Donations - Citizens Police Acad | - | - | 0.00% |
| - | - | 2,088 | - | 0800-366-3010 | Designated Donations | - | - | 0.00% |
| - | - | 4,500 | - | 0900-366-1000 | Contributions/Donations - Fire | - | - | 0.00% |
| 1,715 | 606 | 1,021 | - | 1000-366-1000 | Contributions/Donations - Recreation | - | - | 0.00% |
| - | 2,217 | 14,300 | - | 1010-366-1000 | Contributions/Donations - Parks | - | - | 0.00% |
| 12 | 11 | 2 | - | 1015-366-1000 | Contributions/Donations - Right-of-Way | - | - | 0.00% |
| 6,653 | 5,052 | 3,468 | - | 1020-366-1000 | Contributions/Donations - Senior Center | - | - | 0.00% |
| 3,239 | 2,842 | 3,710 | - | 1060-366-1000 | Contributions/Donations - Library | - | - | 0.00% |
| 2,806 | 5,363 | 1,516 | - | 1070-366-1000 | Contributions/Donations - Museum | - | - | 0.00% |
| 200 | - | 1,930 | - | 1200-366-1000 | Contributions/Donations - Engineering | - | - | 0.00% |
| 274 | 20 | 1,500 | - | 1500-366-1000 | Contributions/Donations - General | - | - | 0.00% |
| \$ 377,993 | \$ 17,438 | \$ 50,476 | \$ 2,925 | | Total Contributions/Donations | | \$ - | -100.00% |
| 52 | 28 | - | 20 | 0800-369-1710 | Police Patches | 20 | 20 | 0.00% |
| 1,473 | 1,722 | 1,581 | 1,500 | 0000-369-9091 | Discounts | 1,600 | 1,600 | 6.67% |
| 2,174 | 19,320 | 11,389 | - | 1500-369-1000 | Worker's Comp Proceeds | - | - | 0.00% |

001 GENERAL FUND - REVENUES

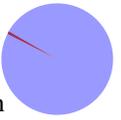
| Actual | | | | | | Budget | |
|----------------------|----------------------|----------------------|----------------------|---------------|---|----------------------|-----------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | | | 2014-15 Adopted | % Change |
| 78 | 93 | 306 | 50 | 1500-369-1500 | City Clerk Store | 50 | 0.00% |
| 9,162 | 328 | | - | 1500-369-3000 | Proceeds - Insurance | - | 0.00% |
| 360 | 360 | 360 | 360 | 1500-369-5000 | Proceeds - Sales Tax Credit | 360 | 0.00% |
| 9 | - | - | - | 1500-369-8000 | Radon Surcharge | - | 0.00% |
| 47,001 | 91,966 | 44,926 | 45,000 | 1500-369-9000 | Miscellaneous | 64,403 | 43.12% |
| \$ 60,310 | \$ 113,818 | \$ 58,563 | \$ 46,930 | | Total Other Revenues | \$ 66,433 | 41.56% |
| \$ 778,076 | \$ 488,939 | \$ 371,165 | \$ 431,768 | | TOTAL INTEREST & OTHER REVENUES | \$ 444,883 | 3.04% |
| 4,553 | - | - | - | 1600-381-2200 | Transfer from Law Enforcement Trust Fund | - | 0.00% |
| 13,149 | 21,486 | 3,290 | - | 1600-381-2400 | Transfer from Beal Memorial Cemetery Fund | - | 0.00% |
| 29,295 | 29,295 | - | - | 1600-381-2500 | Transfer from CDBG Fund | - | 0.00% |
| 78,076 | 78,076 | - | - | 1600-381-9119 | Transfer from CRA Fund | - | 0.00% |
| 959,557 | 959,557 | 320,536 | 490,433 | 1600-382-4100 | Transfer from Utilities Fund | 519,267 | 5.88% |
| 708,039 | 708,039 | 130,000 | 130,000 | 1600-382-4300 | Transfer from Sanitation Fund | 130,000 | 0.00% |
| 99 | 53,432 | - | - | 1600-382-4400 | Transfer from Golf Fund | - | 0.00% |
| 15,022 | 15,022 | - | - | 1600-382-4500 | Transfer from Stormwater Fund | - | 0.00% |
| \$ 1,807,790 | \$ 1,864,906 | \$ 453,826 | \$ 620,433 | | Total Interfund Transfers | \$ 649,267 | 4.65% |
| 739,805 | - | 13,046,323 | - | 1500-384-1075 | Proceeds from Debt | - | 0.00% |
| \$ 739,805 | \$ - | \$ 13,046,323 | \$ - | | Total Proceeds from Debt/Loans | \$ - | 0.00% |
| - | - | - | 173,082 | 1600-389-9100 | Appropriation from Unassigned Fund Balance | - | -100.00% |
| - | - | - | 70,590 | 1600-389-9600 | Approp. from Restricted Fund Balance - Harvey Trust | - | -100.00% |
| \$ - | \$ - | \$ - | \$ 243,672 | | Total Non-Operating Sources | \$ - | -100.00% |
| \$ 2,547,595 | \$ 1,864,906 | \$ 13,500,149 | \$ 864,105 | | TOTAL TRANSFERS IN | \$ 649,267 | -24.86% |
| \$ 18,859,165 | \$ 17,351,112 | \$ 28,470,310 | \$ 18,337,844 | | TOTAL FUND REVENUES | \$ 18,630,185 | 1.59% |

001 GENERAL FUND - 0100 CITY COUNCIL

| Actual | | | | Budget | |
|--------------------------------|---------------------|---------------------|---------------------|--|----------------------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change |
| Revenues: | | | | | |
| 200 | - | 200 | - | 341-9120 Election Qualifying Fees | 200 100.00% |
| - | - | 10,175 | 2,925 | 366-1000 Contributions/Donations | - -100.00% |
| \$ 200 | \$ - | \$ 10,375 | \$ 2,925 | TOTAL REVENUES | \$ 200 -93.16% |
| Personal Services: | | | | | |
| 39,379 | 39,379 | 38,570 | 39,932 | 511-1100 Executive Salaries | 40,111 0.45% |
| 2,442 | 2,442 | 2,391 | 2,476 | 511-2100 FICA Taxes | 2,487 0.44% |
| 571 | 571 | 559 | 579 | 511-2101 Medicare | 582 0.45% |
| 47,369 | 67,110 | 73,847 | 71,125 | 511-2300 Dental, Life & Health Insurance | 81,037 13.94% |
| 73 | 76 | 75 | 68 | 511-2400 Worker's Compensation | 298 338.09% |
| \$ 89,833 | \$ 109,576 | \$ 115,443 | \$ 114,180 | Total Personal Services | \$ 124,514 9.05% |
| Operating Expenditures: | | | | | |
| 6,900 | 5,916 | 25,254 | - | 511-3100 Professional Services | - 0.00% |
| 84,602 | 39,690 | 78,827 | 105,500 | 511-3101 Legal Services | 80,000 -24.17% |
| 87,787 | 102,310 | 101,710 | 101,710 | 511-3400 Other Services | 82,710 -18.68% |
| 4,196 | 4,809 | 4,749 | 9,000 | 511-4000 Travel and Per Diem | 13,700 52.22% |
| 271 | 271 | 565 | 142 | 511-4100 Communication Services | 142 0.00% |
| - | 2,409 | 1,309 | 2,410 | 511-4400 Rentals & Leases | - -100.00% |
| - | 16 | - | 1,000 | 511-4700 Printing & Binding | 700 -30.00% |
| - | - | 5,000 | - | 511-4800 Promotional Activities | - 0.00% |
| 23,156 | 2,713 | 525 | - | 511-4801 Special Events | - 0.00% |
| 14,517 | - | 14,566 | - | 511-4910 Election Expense | 16,000 100.00% |
| 8,243 | 4,992 | 7,820 | 2,415 | 511-5200 Operating Supplies | 2,900 20.08% |
| - | 433 | - | - | 511-5231 Computer Hardware/Software | - 0.00% |
| 3,077 | 2,646 | 2,358 | 2,350 | 511-5400 Books, Dues & Publications | 2,350 0.00% |
| 978 | 1,625 | 1,930 | 800 | 511-5500 Training | 800 0.00% |
| 32,263 | 30,593 | 32,304 | 15,947 | 511-8200 Non-Operating: Grants & Aids | 21,923 37.47% |
| \$ 265,989 | \$ 198,423 | \$ 276,919 | \$ 241,274 | Total Operating Expenditures | \$ 221,225 -8.31% |
| Debt Service | | | | | |
| - | - | - | 210 | 581-9121 Transfer to Debt Service Fund | 210 0.00% |
| \$ - | \$ - | \$ - | \$ 210 | Phone System Lease - year 2 of 6 | \$ 210 0.00% |
| \$ 355,822 | \$ 308,000 | \$ 399,362 | \$ 355,664 | TOTAL EXPENSES | \$ 345,949 -2.73% |
| \$ (355,622) | \$ (308,000) | \$ (388,987) | \$ (352,739) | NET REVENUE / (EXPENSE) | \$ (345,749) -1.98% |

CITY COUNCIL

Share of City Budget
\$345,949,
0.9%



DESCRIPTION

The City Council is the legislative body of the City. It is comprised of the Mayor and seven Council members, elected on a citywide basis in odd years for four-year, staggered terms. City Council meets on the second and fourth Tuesday of each month at 6:00pm in the Council Chambers located at City Hall. The City Council appoints the City Manager, City Clerk, City Attorney, and members of Boards and Committees, as well as adopts ordinances and resolutions setting City policy.

MISSION

To enhance and protect the Community by providing quality services.

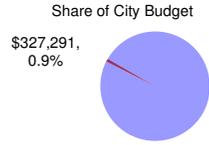
STRATEGIC PLAN (March 2014)

| Plan Initiative | Action Item | Status |
|---|----------------------|--|
|  Economic Development | Economic Initiatives | Create sustained, concerted actions that promote the standard of living and economic health of the City. |
|  Quality of Life | Reduce Vagrancy | Develop a strategy to deal with vagrancy issues, such as creating a homeless shelter. |
|  Economic Development | Expand CRA | Enhance redevelopment in the CRA, as well as improving the quality in CRA neighborhoods, including visible projects. |
|  Economic Development | Branding & Marketing | 1. Have an overall identity for the City. 2. Take a leadership role in the Brooks Bridge issue. 3. Communication that includes promoting and marketing the City. |

001 GENERAL FUND - 0200 CITY MANAGER

| Actual | | | | Budget | |
|------------------------------------|---------------------|---------------------|---------------------|---|----------------------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change |
| Revenues: | | | | | |
| Division Does Not Generate Revenue | | | | | |
| \$ - | \$ - | \$ - | \$ - | TOTAL REVENUES | \$ - 0.00% |
| Personal Services: | | | | | |
| 2.00 | 2.00 | 2.00 | 2.00 | Number of Funded Employees (FTE's) | 3.00 |
| 106,395 | 103,755 | 115,498 | 115,660 | 512-1100 Executive Salaries | 119,640 3.44% |
| 42,961 | 38,149 | 53,012 | 54,000 | 512-1200 Regular Salaries | 93,523 73.19% |
| - | 788 | 1,654 | - | 512-1202 Incentive/Merit Pay | - 0.00% |
| 9,608 | 9,578 | 10,944 | 10,985 | 512-2100 FICA Taxes | 13,475 22.67% |
| 2,247 | 2,240 | 2,559 | 2,569 | 512-2101 Medicare | 3,152 22.67% |
| 39,843 | 36,223 | 55,582 | 55,338 | 512-2200 Retirement Contributions | 61,748 11.58% |
| - | - | - | - | 512-2204 Retirement Contributions - DC Plan | 1,930 100.00% |
| 5,210 | 3,455 | 6,223 | 6,243 | 512-2210 Deferred Compensation | 6,243 0.01% |
| 13,281 | 13,691 | 10,102 | 10,313 | 512-2300 Dental, Life & Health Insurance | 15,452 49.83% |
| 300 | 250 | 353 | 310 | 512-2400 Worker's Compensation | 384 23.79% |
| \$ 219,845 | \$ 208,130 | \$ 255,927 | \$ 255,418 | Total Personal Services | \$ 315,547 23.54% |
| Operating Expenditures: | | | | | |
| 933 | 2,162 | 3,050 | 1,800 | 512-4000 Travel and Per Diem | 3,230 79.44% |
| 1,025 | 822 | 2,369 | 764 | 512-4100 Communication Services | 1,386 81.41% |
| 91 | 69 | 37 | 55 | 512-4200 Postage | 155 181.82% |
| 625 | - | - | - | 512-4630 Equipment Repair | - 0.00% |
| - | 16 | - | - | 512-4700 Printing & Binding | 600 100.00% |
| 172 | 549 | 400 | 200 | 512-5100 Office Supplies | 200 0.00% |
| 508 | 118 | 444 | - | 512-5200 Operating Supplies | 36 0.00% |
| - | - | - | 200 | 512-5210 Uniform Expense | 300 50.00% |
| 163 | 402 | - | - | 512-5231 Computer Hardware/Software | 100 0.00% |
| 1,972 | 1,371 | 1,657 | 1,672 | 512-5400 Books, Dues & Publications | 2,172 29.90% |
| 1,440 | 2,185 | 915 | 820 | 512-5500 Training | 2,240 173.17% |
| 88 | - | - | - | Grant-Related Expenses (FWBTV) | - 0.00% |
| \$ 7,018 | \$ 7,695 | \$ 8,873 | \$ 5,511 | Total Operating Expenditures | \$ 10,419 89.06% |
| Capital Outlay: | | | | | |
| - | - | 654 | - | 512-6402 Equipment | 900 100.00% |
| \$ - | \$ 520 | \$ 654 | \$ - | Total Capital Outlay | \$ 900 100.00% |
| Debt Service | | | | | |
| - | - | - | 425 | 581-9121 Transfer to Debt Service Fund | 425 0.00% |
| - | - | - | - | Phone System Lease - year 2 of 6 | - |
| \$ - | \$ - | \$ - | \$ 425 | Total Debt Service | \$ 425 0.00% |
| \$ 226,864 | \$ 216,346 | \$ 265,454 | \$ 261,354 | TOTAL EXPENSES | \$ 327,291 25.23% |
| \$ (226,864) | \$ (216,346) | \$ (265,454) | \$ (261,354) | NET REVENUE / (EXPENSE) | \$ (327,291) 25.23% |

CITY MANAGER



DESCRIPTION

The City Manager is the chief administrative official for the City. The City Manager's office coordinates, implements, and evaluates all policies, procedures, and programs; recommends and provides information to City Council; proposes the annual budget; provides an avenue for citizens to direct their requests, complaints, and needs; and provides communications and support by overseeing information technology and serving as a liaison between departments, the media, and citizens.

MISSION

Support the City Council in the development of policy by assembling and analyzing data and making recommendations; provide leadership and direction to employees in implementation of policies, programs, and daily operations; and ensure that the City of Fort Walton Beach government provides municipal services and infrastructure necessary for a high quality of life for our citizens in a fiscally responsible manner.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

Communicate Effectively w/ City Council & Public on Current Issues

Customer Satisfaction with Overall City Services

Promote Organizational Efficiency

Overall Employee Satisfaction (Strongly Agree & Agree)

Performance Excellence / Leadership Training Courses

Deliver Services in Most Cost-Efficient Manner

Cost of Services per Citizen - General Fund

| | Actual | | | | Budget | |
|--|---------|---------|---------|--------------------------|---------|---------|
| | 2010-11 | 2011-12 | 2012-13 | YTD thru 6/30 2013-14 | 2013-14 | 2014-15 |
| Customer Satisfaction with Overall City Services | n/a | n/a | 84% | 76% | 90% | 92% |
| Overall Employee Satisfaction (Strongly Agree & Agree) | 78.4% | 69.2% | 72.0% | 81% | 80% | 80% |
| Performance Excellence / Leadership Training Courses | n/a | n/a | 12 | 6 | 6 | 10 |
| Cost of Services per Citizen - General Fund | \$894 | \$913 | \$872 | annual measure | \$908 | \$899 |

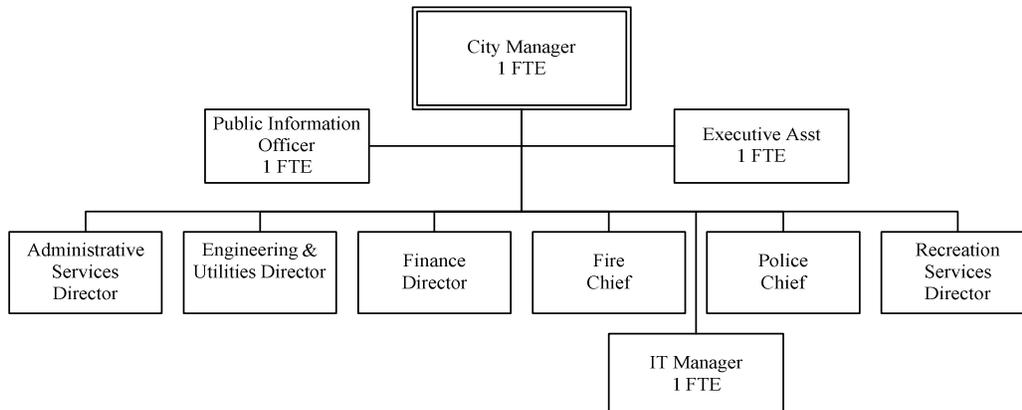
- ✓ Develop a Business Accelerator / Incubator within the City.
- ✓ Continue to effectively market the City to citizens, visitors, and potential business owners.
- ✓ Aggressively pursue expansion opportunities for services and possible annexation.
- ✓ Continue the sale of surplus properties and the renegotiation of leases at market rates to generate additional revenues.

FUTURE GOALS (FY16 & FY17)

- ✓ Create a Neighborhood Redevelopment Program.
- ✓ Continue to enhance the Economic Development "toolbox" for the City to attract industries.
- ✓ Create additional programs to assist Commercial Properties with redevelopment.

PRIOR YEAR ACCOMPLISHMENTS (FY14)

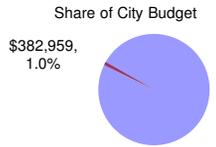
- ✓ Conducted a successful Strategic Planning Session with City Council to develop the 1-3 year future direction of the City.
- ✓ Appointment to Community Solutions Board of Directors to lead the community in addressing the Homelessness issue.
- ✓ Coordinated with Chamber of Commerce and FDOT on the Brooks Bridge PD&E Studies.
- ✓ Advocated with the Florida League of Cities on issues affecting Home Rule, Homelessness, Stormwater Infrastructure, etc.



001 GENERAL FUND - 0220 INFORMATION TECHNOLOGY

| Actual | | | | Budget | | |
|---------------------|---------------------|---------------------|---------------------|--|---------------------|---------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | | 2014-15 Adopted | % Change |
| | | | | Revenues: | | |
| | | | | Division Does Not Generate Revenue | | |
| \$ - | \$ - | \$ - | \$ - | TOTAL REVENUES | \$ - | 0.00% |
| 2.00 | 2.00 | 2.00 | 2.00 | Number of Funded Employees (FTE's) | 2.00 | |
| 127,233 | 126,746 | 126,938 | 129,320 | 516-1200 Regular Salaries | 131,860 | 1.96% |
| - | - | - | 159 | 516-1201 Service Awards | - | -100.00% |
| - | 1,397 | 2,087 | - | 516-1202 Incentive/Merit Pay | - | 0.00% |
| 1,808 | 1,800 | 1,803 | - | 516-1503 Auto Allowance | 1,805 | 100.00% |
| 7,368 | 7,482 | 7,618 | 7,488 | 516-2100 FICA Taxes | 7,637 | 1.99% |
| 1,723 | 1,750 | 1,782 | 1,751 | 516-2101 Medicare | 1,786 | 2.01% |
| 28,244 | 33,637 | 36,161 | 36,093 | 516-2200 Retirement Contributions | 40,481 | 12.16% |
| 17,333 | 18,252 | 14,418 | 14,490 | 516-2300 Dental, Life & Health Insurance | 19,762 | 36.38% |
| 243 | 247 | 251 | 220 | 516-2400 Worker's Compensation | 227 | 3.21% |
| \$ 183,952 | \$ 191,309 | \$ 191,057 | \$ 189,521 | Total Personal Services | \$ 203,559 | 7.41% |
| | | | | Operating Expenditures: | | |
| - | 93,546 | 99,808 | 113,525 | 516-3100 Professional Services | 116,126 | 2.29% |
| 69,925 | - | - | - | 516-3400 Other Services | - | 0.00% |
| 779 | 693 | - | 800 | 516-4000 Travel and Per Diem | 800 | 0.00% |
| 51,834 | 40,377 | 43,168 | 42,200 | 516-4100 Communication Services | 39,560 | -6.26% |
| 22,109 | - | - | - | 516-4610 Maintenance Contracts | - | 0.00% |
| 8,122 | 8,655 | 10,467 | 9,000 | 516-4630 Equipment Repair | 9,000 | 0.00% |
| 1,010 | 438 | 1,255 | 1,500 | 516-5200 Operating Supplies | 1,500 | 0.00% |
| 22,350 | 3,690 | 1,976 | 4,000 | 516-5231 Computer Hardware/Software | 4,000 | 0.00% |
| 366 | 444 | 2,130 | 2,389 | 516-5400 Books, Dues & Publications | 2,389 | 0.00% |
| 75 | 75 | - | 75 | 516-5500 Training | 75 | 0.00% |
| (3,386) | - | - | - | 516-9905 Capitalized Costs Allocation - Labor | - | 0.00% |
| (1,480) | - | - | - | 516-9906 Capitalized Costs Allocation - Benefits | - | 0.00% |
| \$ 171,704 | \$ 147,917 | \$ 158,804 | \$ 173,489 | Total Operating Expenditures | \$ 173,450 | -0.02% |
| | | | | Capital Outlay: | | |
| 15,871 | 13,191 | 19,010 | 5,000 | 516-6420 Computer Hardware/Software | 5,100 | 2.00% |
| - | - | 51,442 | - | 516-6821 Software | - | 0.00% |
| \$ 15,871 | \$ 13,191 | \$ 70,453 | \$ 5,000 | Total Capital Outlay | \$ 5,100 | 2.00% |
| | | | | Debt Service | | |
| - | - | - | 850 | 581-9121 Transfer to Debt Service Fund | 850 | 0.00% |
| - | - | - | - | Phone System Lease - year 2 of 6 | - | - |
| \$ - | \$ - | \$ - | \$ 850 | Total Debt Service | \$ 850 | 0.00% |
| \$ 371,527 | \$ 352,417 | \$ 420,314 | \$ 368,860 | TOTAL EXPENSES | \$ 382,959 | 3.82% |
| \$ (371,527) | \$ (352,417) | \$ (420,314) | \$ (368,860) | NET REVENUE / (EXPENSE) | \$ (382,959) | 3.82% |

INFORMATION TECHNOLOGY



DESCRIPTION

Information Technology is responsible for the operation and maintenance of the City's network, computers, servers, website, and telecommunications in order to facilitate the daily work of employees as well as provide easily accessible information and services to citizens.

MISSION

Provide Citywide information technology services that are secure and highly accessible.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

| | Actual | | | | Budget | |
|---|---------|---------|---------|--------------------------|---------|---------|
| | 2010-11 | 2011-12 | 2012-13 | YTD thru 6/30 2013-14 | 2013-14 | 2014-15 |
| Provide Current Technology to Users | | | | | | |
| Computers, Servers, Laptops & Tablets Replaced | 24% | 14% | 10% | 23% | 17% | 20% |
| Police Laptops Replaced | 2% | 21% | 0% | 59% | 30% | 27% |
| Support Department Productivity by Minimizing Downtime | | | | | | |
| Hours of Downtime: Public Safety (police & fire) | n/a | 6 | 6 | 5 | 12 | 12 |
| Hours of Downtime: Non-Public Safety | n/a | 7 | 10 | 3 | 24 | 24 |

- ✓ Ensure current technology to users by replacing desktop computers with Windows XP operating system.
- ✓ Ensure current technology to police department by replacing laptops every five years.
- ✓ Ensure no more than 12 hours of downtime for public safety personnel.
- ✓ Ensure no more than 24 hours of downtime for non-public safety personnel.

FUTURE GOALS (FY16 & FY17)

- ✓ Continue to implement new technology to increase security on the City's network.
- ✓ Continue to implement changes to the City network for improved disaster protection.

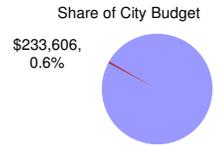
PRIOR YEAR ACCOMPLISHMENTS (FY14)

- ✓ Implemented new telephone systems for City Hall, City Hall Annex, Police Department and Fire Department.
- ✓ Relocated all servers from City Hall to the Police Department for improved disaster protection.

001 GENERAL FUND - 0300 HUMAN RESOURCES

| Actual | | | | Budget | |
|------------------------------------|---------------------|---------------------|---------------------|---|---------------------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change |
| Revenues: | | | | | |
| Division Does Not Generate Revenue | | | | | |
| \$ - | \$ - | \$ - | \$ - | TOTAL REVENUES | \$ - 0.00% |
| Personal Services: | | | | | |
| 3.00 | 3.00 | 3.00 | 3.00 | Number of Funded Employees (FTE's) | 3.00 |
| 78,000 | 78,053 | 61,517 | 67,263 | 513-1100 Executive Salaries | 75,206 11.81% |
| 57,125 | 68,077 | 62,580 | 66,298 | 513-1200 Regular Salaries | 67,508 1.82% |
| - | - | - | 106 | 513-1201 Service Awards | - -100.00% |
| - | 2,745 | 2,764 | - | 513-1202 Incentive/Merit Pay | - 0.00% |
| 8,285 | - | - | - | 513-1300 Part-Time Wages | - 0.00% |
| 8,423 | 9,638 | 7,283 | 7,431 | 513-2100 FICA Taxes | 7,992 7.56% |
| 1,970 | 2,254 | 1,703 | 1,738 | 513-2101 Medicare | 1,869 7.54% |
| 10,208 | 12,164 | 9,082 | 9,982 | 513-2200 Retirement Contributions | 11,213 12.33% |
| 6,531 | 6,174 | 1,534 | 4,890 | 513-2204 Retirement Contributions - DC Plan | 7,190 47.03% |
| 13,921 | 19,757 | 19,098 | 27,335 | 513-2300 Dental, Life & Health Insurance | 21,615 -20.93% |
| 270 | 280 | 240 | 227 | 513-2400 Worker's Compensation | 242 6.81% |
| \$ 184,733 | \$ 199,143 | \$ 165,802 | \$ 185,270 | Total Personal Services | \$ 192,835 4.08% |
| Operating Expenditures: | | | | | |
| 5,624 | 13,200 | 15,299 | 15,851 | 513-3100 Professional Services | 16,669 5.16% |
| 35,390 | 31,632 | - | - | 513-3101 Legal Services | - 0.00% |
| 10,873 | 4,369 | 7,090 | 6,200 | 513-3102 Employee Physicals & Immunizations | 6,000 -3.23% |
| - | 1,658 | 1,729 | - | 513-3400 Other Services | - 0.00% |
| 1,089 | 723 | - | 1,000 | 513-4000 Travel and Per Diem | 1,500 50.00% |
| 1,382 | 1,356 | 2,720 | 1,178 | 513-4100 Communication Services | 1,178 0.00% |
| 603 | 565 | 2,354 | 190 | 513-4200 Postage | 190 0.00% |
| 1,000 | 1,603 | 1,946 | 1,883 | 513-4400 Rentals & Leases | 1,983 5.31% |
| 7,215 | - | - | - | 513-4610 Maintenance Contracts | - 0.00% |
| - | 50 | 2,900 | - | 513-4700 Printing & Binding | - 0.00% |
| 3,061 | - | - | - | 513-4800 Promotional Activities | - 0.00% |
| 416 | 806 | 50 | 600 | 513-4920 Advertising | 600 0.00% |
| 1,892 | 2,413 | 2,755 | 2,325 | 513-5100 Office Supplies | 2,300 -1.08% |
| 5,158 | 13,760 | 11,008 | 9,750 | 513-5200 Operating Supplies | 9,700 -0.51% |
| - | 165 | - | - | 513-5231 Computer Hardware/Software | - 0.00% |
| 422 | 348 | 483 | 494 | 513-5400 Books, Dues & Publications | 663 34.21% |
| 488 | 1,088 | - | 350 | 513-5500 Training | 350 0.00% |
| \$ 74,614 | \$ 73,736 | \$ 48,332 | \$ 39,821 | Total Operating Expenditures | \$ 41,133 3.29% |
| Capital Outlay: | | | | | |
| - | - | 630 | - | 513-6420 Computer Hardware/Software | - 0.00% |
| \$ - | \$ - | \$ 630 | \$ - | Total Capital Outlay | \$ - 0.00% |
| Debt Service | | | | | |
| - | - | - | 638 | 581-9121 Transfer to Debt Service Fund | 638 0.00% |
| - | - | - | - | Phone System Lease - year 2 of 6 | - |
| \$ - | \$ - | \$ - | \$ 638 | Total Debt Service | \$ 638 0.00% |
| \$ 259,347 | \$ 272,879 | \$ 214,764 | \$ 225,729 | TOTAL EXPENSES | \$ 234,606 3.93% |
| \$ (259,347) | \$ (272,879) | \$ (214,764) | \$ (225,729) | NET REVENUE / (EXPENSE) | \$ (234,606) 3.93% |

HUMAN RESOURCES



DESCRIPTION

Human Resources recruits new employees and works to retain existing employees, maintains personnel records, coordinates employee benefits, and enforces personnel policies.

MISSION

Provide effective personnel services through the development, implementation, and equitable administration of policies and procedures; recruit qualified personnel; maintain a well-trained work force; and foster productivity, innovation, and a climate of success in the workplace.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

| | Actual | | | YTD thru 6/30 | Budget | |
|---|---------|---------|---------|----------------|---------|---------|
| | 2010-11 | 2011-12 | 2012-13 | 2013-14 | 2013-14 | 2014-15 |
| Implement and Enhance Performance Excellence Program | | | | | | |
| Positions with Redesigned Performance Evaluation | n/a | n/a | 0% | 0% | 100% | n/a |
| Process Improvement Teams Created and Trained | n/a | n/a | 3 | 0 | 6 | n/a |
| Attract and Retain a High-Quality Workforce | | | | | | |
| Career Development and Training Classes Held | n/a | n/a | 38 | 6 | 25 | 10 |
| Employees Recognized | n/a | 27 | 14 | 46 | 24 | 24 |
| Managers Recognized | n/a | 11 | 1 | 6 | 12 | 12 |
| Turnover Rate: Public Safety Personnel | n/a | n/a | 5% | annual measure | 20% | 20% |
| Turnover Rate: Non-Public Safety Personnel | n/a | n/a | 41% | annual measure | 12% | 12% |

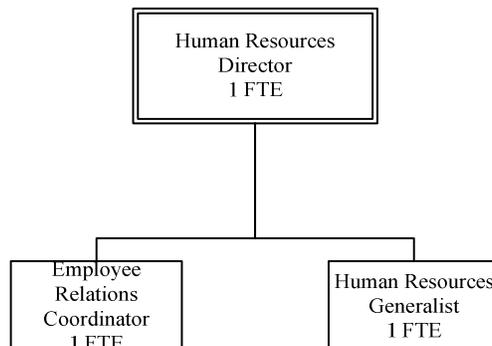
- ✓ Redesign the performance evaluation for all positions and create a raters guide and training program.
- ✓ Revise the compensation and classification plan.
- ✓ Develop and introduce employee handbook to all employees.
- ✓ Improve employee recognition program.
- ✓ Reduce turnover for both public safety and non-public safety personnel.
- ✓ Provide additional training options for employees.

FUTURE GOALS (FY16 & FY17)

- ✓ Offer avenues of career development and training to promote a high-quality workforce and environment of continual improvement.

PRIOR YEAR ACCOMPLISHMENTS (FY14)

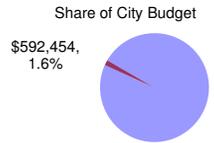
- ✓ Developed and implemented new employee orientation for all new hires.
- ✓ Implemented discrimination training program.
- ✓ Wellness fair.
- ✓ Pay and Classification study.
- ✓ Customer service training.



001 GENERAL FUND - 0310 RISK MANAGEMENT

| Actual | | | | Budget | |
|---|---------------------|---------------------|---------------------|--|--------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change |
| Revenues: | | | | | |
| Division Does Not Generate Revenue | | | | | |
| \$ - | \$ - | \$ - | \$ - | TOTAL REVENUES | 0.00% |
| Personal Services: | | | | | |
| <i>Number of Funded Employees (FTE's)</i> | | | | | |
| - | - | - | - | - | - |
| 15,804 | - | - | - | 519-1200 Regular Salaries | 0.00% |
| 1,480 | - | - | - | 519-2100 FICA Taxes | 0.00% |
| 346 | - | - | - | 519-2101 Medicare | 0.00% |
| 3,507 | - | - | - | 519-2200 Retirement Contributions | 0.00% |
| 1,925 | - | - | - | 519-2300 Dental, Life & Health Insurance | 0.00% |
| 30 | - | - | - | 519-2400 Worker's Compensation | 0.00% |
| \$ 23,092 | \$ - | \$ - | \$ - | Total Personal Services | 0.00% |
| Operating Expenditures: | | | | | |
| 356 | 1,821 | 1,700 | 1,800 | 519-4000 Travel and Per Diem | 0.00% |
| 249 | - | - | - | 519-4100 Communication Services | 0.00% |
| 348,808 | 381,007 | 448,376 | 516,265 | 519-4500 Insurance | 4.71% |
| 46,631 | 88,366 | 78,065 | 50,000 | 519-4501 Unrecovered Insurance Claims | 0.00% |
| - | - | 75 | - | 519-5500 Training | 0.00% |
| \$ 396,044 | \$ 471,194 | \$ 528,216 | \$ 568,065 | Total Operating Expenditures | 4.29% |
| \$ 419,136 | \$ 471,194 | \$ 528,216 | \$ 568,065 | TOTAL EXPENSES | 4.29% |
| \$ (419,136) | \$ (471,194) | \$ (528,216) | \$ (568,065) | NET REVENUE / (EXPENSE) | 4.29% |

RISK MANAGEMENT



DESCRIPTION

Risk Management is responsible for protecting the City from liability through risk retention and transfer, claims handling, and safety programs. The City's safety program aims to reduce illness and injury to employees and citizens.

MISSION

Continuously develop, manage and improve insurance and safety/occupational services to provide quality, cost effective support to our customers and to protect the City's financial well being.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

| | Actual | | | | Budget | |
|---|---------|---------|---------|--------------------------|---------|---------|
| | 2010-11 | 2011-12 | 2012-13 | YTD thru 6/30 2013-14 | 2013-14 | 2014-15 |
| Reduce Workers Compensation Expense | | | | | | |
| Workers Compensation Accidents | 65 | 45 | 47 | 23 | 45 | 45 |
| Workers Compensation Accidents with Injuries | 41 | 17 | 30 | 17 | 15 | 15 |
| Workers Compensation Lost Work Days | 45 | 3 | 33 | 67 | 30 | 30 |
| Workers Compensation Open Claims | 15 | 4 | 51 | 42 | 5 | 5 |
| Workers Compensation Experience Modification | 1.13 | 1.21 | 0.87 | annual measure | 0.87 | 0.87 |
| Minimize Liability Exposure | | | | | | |
| At-Fault Employee Vehicle & Equipment Incidents | 8 | 4 | 7 | 7 | 5 | 5 |
| Provide a Safe Workplace | | | | | | |
| Safety Training Classes Held | n/a | 52 | 8 | 39 | 52 | 52 |

- ✓ Reduce workers compensation accident frequency, accidents with injuries, and lost work hours through improved safety training.
- ✓ Reduce at-fault employee vehicle and equipment incidents through improved safety program.
- ✓ Offer avenues of safety training to promote a safe workplace and environment of continual improvement.

FUTURE GOALS (FY16 & FY17)

- ✓ Reduce workers compensation experience modification factor by 10 points.
- ✓ Develop on-line safety training programs for employees.
- ✓ Implement safety recognition programs.
- ✓ Enhance wellness program and development wellness incentives.

PRIOR YEAR ACCOMPLISHMENTS (FY14)

- ✓ Conducted first aid and CPR training and certification for all departments.
- ✓ Provided drug-free workplace training for all supervisors.

001 GENERAL FUND - 0400 CITY CLERK

| Actual | | | | Budget | | | |
|--------------------------------|---------------------|---------------------|---------------------|---|------------------------------------|---------------------|-----------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change | | |
| Revenues: | | | | | | | |
| 625 | 1,088 | 3,338 | 750 | 341-9300 | Photo Copies/Certifying | 500 | -33.33% |
| 78 | 93 | 306 | 50 | 369-1500 | City Clerk Store | 50 | 0.00% |
| \$ 704 | \$ 1,181 | \$ 3,645 | \$ 800 | TOTAL REVENUES | | \$ 550 | -31.25% |
| Personal Services: | | | | | | | |
| 2.50 | 2.50 | 2.50 | 2.50 | Number of Funded Employees (FTE's) | | 2.50 | |
| 75,471 | 75,495 | 70,818 | 73,257 | 512-1100 | Executive Salaries | 73,392 | 0.18% |
| 32,882 | 27,787 | 32,924 | 34,105 | 512-1200 | Regular Salaries | 35,118 | 2.97% |
| - | - | 477 | 212 | 512-1201 | Service Awards | - | -100.00% |
| - | 1,265 | 2,365 | - | 512-1202 | Incentive/Merit Pay | - | 0.00% |
| 583 | 8,645 | 8,579 | 9,482 | 512-1300 | Part-Time Wages | 11,161 | 17.71% |
| - | 13 | 10 | 250 | 512-1400 | Salaries - Overtime | 250 | 0.00% |
| 1,205 | 1,200 | 1,206 | 1,204 | 512-1503 | Auto Allowance | 1,204 | -0.04% |
| 6,924 | 7,115 | 7,238 | 7,326 | 512-2100 | FICA Taxes | 7,496 | 2.32% |
| 1,619 | 1,664 | 1,693 | 1,713 | 512-2101 | Medicare | 1,753 | 2.34% |
| 7,305 | 8,705 | 9,478 | 9,519 | 512-2200 | Retirement Contributions | 10,781 | 13.26% |
| 3,539 | 3,526 | 3,514 | 3,663 | 512-2204 | Retirement Contributions - DC Plan | 3,670 | 0.18% |
| 3,770 | 3,737 | 3,815 | 3,828 | 512-2210 | Deferred Compensation | 3,828 | 0.00% |
| 5,091 | 9,604 | 9,765 | 9,949 | 512-2300 | Dental, Life & Health Insurance | 10,303 | 3.56% |
| 214 | 224 | 228 | 207 | 512-2400 | Worker's Compensation | 212 | 2.39% |
| \$ 138,605 | \$ 148,981 | \$ 152,110 | \$ 154,715 | Total Personal Services | | \$ 159,168 | 2.88% |
| Operating Expenditures: | | | | | | | |
| 9,615 | 16,613 | 18,133 | 18,134 | 512-3100 | Professional Services | 18,134 | 0.00% |
| 13,723 | - | - | - | 512-3400 | Other Services | - | 0.00% |
| 46 | 52 | 30 | 100 | 512-4000 | Travel and Per Diem | 100 | 0.00% |
| 921 | 935 | 2,282 | 905 | 512-4100 | Communication Services | 905 | 0.00% |
| 202 | 273 | 252 | 250 | 512-4200 | Postage | 300 | 20.00% |
| 11,580 | 11,137 | 11,137 | 11,138 | 512-4400 | Rentals & Leases | 11,138 | 0.00% |
| 1,873 | - | - | - | 512-4610 | Maintenance Contracts | - | 0.00% |
| 511 | - | - | - | 512-4801 | Special Events | - | 0.00% |
| 815 | 453 | 1,377 | 800 | 512-4912 | Recording Fees | 800 | 0.00% |
| 4,662 | 20,136 | 8,653 | 10,000 | 512-4915 | Legal Advertising | 10,000 | 0.00% |
| 1,447 | 1,704 | 1,161 | 1,500 | 512-5100 | Office Supplies | 1,500 | 0.00% |
| - | - | (74) | 265 | 512-5101 | Office Supplies - City Hall Copier | 265 | 0.00% |
| 112 | 39 | 85 | 200 | 512-5200 | Operating Supplies | 300 | 50.00% |
| 35 | 110 | - | - | 512-5231 | Computer Hardware/Software | - | 0.00% |
| 355 | 445 | 455 | 535 | 512-5400 | Books, Dues & Publications | 665 | 24.30% |
| \$ 45,897 | \$ 51,896 | \$ 43,491 | \$ 43,827 | Total Operating Expenditures | | \$ 44,107 | 0.64% |
| Capital Outlay: | | | | | | | |
| - | 520 | 1,182 | 14,000 | 512-6420 | Computer Hardware/Software | - | -100.00% |
| \$ - | \$ 520 | \$ 1,182 | \$ 14,000 | Total Capital Outlay | | \$ - | -100.00% |
| Debt Service | | | | | | | |
| - | - | - | 638 | 581-9121 | Transfer to Debt Service Fund | 638 | 0.00% |
| \$ - | \$ - | \$ - | \$ 638 | Total Debt Service | | \$ 638 | 0.00% |
| \$ 184,502 | \$ 201,398 | \$ 196,783 | \$ 213,180 | TOTAL EXPENSES | | \$ 203,913 | -4.35% |
| \$ (183,798) | \$ (200,217) | \$ (193,138) | \$ (212,380) | NET REVENUE / (EXPENSE) | | \$ (203,363) | -4.25% |

CITY CLERK

Share of City Budget
\$203,913,
0.5%



DESCRIPTION

The City Clerk is a Charter Officer, appointed by and reporting to, the City Council. The City Clerk performs as part of the Administrative Branch of the City. The Clerk acts as the Custodian of the City Seal, Custodian of Records, and provides administrative support to the Mayor and City Council.

MISSION

Provide complete, accurate, and professional service to the public and other Municipal departments through the preparation of minutes, processing of record requests, and updating of the Code of Ordinance and Land Development Code.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

| | Actual | | YTD thru 6/30 | | Budget | |
|---|---------|---------|---------------|---------|---------|---------|
| | 2010-11 | 2011-12 | 2012-13 | 2013-14 | 2013-14 | 2014-15 |
| Continue to properly maintain public records | | | | | | |
| Eligible Records Destroyed on Time | 100% | 50% | 53% | 100% | 90% | 90% |
| Records with retention greater than 5 years available on Laserfiche | n/a | n/a | n/a | n/a | n/a | 90% |
| Records with retention greater than 10 years available on Laserfiche | 90% | 30% | 50% | 45% | 90% | n/a |
| Continue to provide prompt & professional customer service | | | | | | |
| Act as liaison between the public and City departments | n/a | n/a | n/a | n/a | n/a | 95% |
| Public record requests responded to within 2 days | 94 | 89% | 90% | 90% | 95% | 95% |
| Answer telephone calls professionally and forward to appropriate department | n/a | n/a | n/a | n/a | n/a | 95% |
| Continue to provide professional administrative support | | | | | | |
| Insure all leases, contracts, agreements, and other documents are up to date & complete | n/a | n/a | n/a | n/a | n/a | 95% |
| Provide minutes of all official Council and Board/Committee meetings | n/a | n/a | n/a | n/a | n/a | 100% |
| Update Code of Ordinance and Land Development Code as directed by Council | n/a | n/a | n/a | n/a | n/a | 100% |
| Encourage Donations for Public Events | | | | | | |
| Fourth of July Fundraising | \$2,471 | \$950 | n/a | n/a | n/a | n/a |

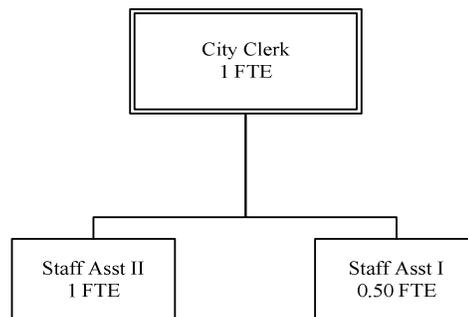
- ✓ Destroy all records that have met their retention period on October 1.
- ✓ Laserfiche all records with a retention period greater than 5 years.
- ✓ Rename Laserfiche files to enable easier user access to information.
- ✓ Respond to 95% of public record requests within 2 days (some may require longer research period).

FUTURE GOALS (FY16 & FY17)

- ✓ Review files in Laserfiche for retention and destruction dates and remove files accordingly.
- ✓ Continue to rename Laserfiche documents to enable easier user access to information.
- ✓ Continue to purge/update Contracts/Agreements/MOU's, etc.
- ✓ Continue oversight of lease insurance to ensure it is up-to-date.

PRIOR YEAR ACCOMPLISHMENTS (FY14)

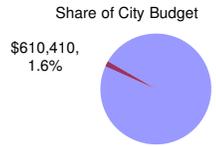
- ✓ Council/Board/Committee minutes completed and posted to web site within 2 working days.
- ✓ Achieved 95% compliance for proof of insurance on current leases. (ongoing project)
- ✓ Achieved web base archive through an upgrade to Laserfiche which enables the research of information held in the Clerk's files by the public and other City departments.
- ✓ Uploaded Agendas & City Council minutes to the City web page for access and viewing by citizens and other City Departments. (ongoing)
- ✓ Purged Contracts, Agreements, Leases, and MOU files to ensure files are current; archive expired/inactive files. (ongoing)



001 GENERAL FUND - 0500 FINANCE

| Actual | | | | Budget | |
|--------------------------------------|---------------------|---------------------|---------------------|---|----------------------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change |
| Revenues: | | | | | |
| Division Does Not Generate Revenue | | | | | |
| \$ - | \$ - | \$ - | \$ - | TOTAL REVENUES | \$ - 0.00% |
| Personal Services: | | | | | |
| 7.00 | 7.00 | 7.00 | 7.00 | Number of Funded Employees (FTE's) | 6.00 |
| 90,290 | 90,473 | 86,486 | 88,718 | 513-1100 Executive Salaries | 89,588 0.98% |
| 227,100 | 243,123 | 248,845 | 252,488 | 513-1200 Regular Salaries | 212,701 -15.76% |
| - | - | 106 | - | 513-1201 Service Awards | - 0.00% |
| - | 3,256 | 6,591 | - | 513-1202 Incentive/Merit Pay | - 0.00% |
| - | - | 116 | 50 | 513-1400 Overtime | - -100.00% |
| 18,947 | 19,374 | 19,577 | 19,437 | 513-2100 FICA Taxes | 17,064 -12.21% |
| 4,431 | 4,531 | 4,579 | 4,546 | 513-2101 Medicare | 3,991 -12.20% |
| 69,773 | 79,936 | 85,396 | 85,822 | 513-2200 Retirement Contributions | 77,030 -10.24% |
| 2,008 | 2,848 | 2,629 | 2,702 | 513-2204 Retirement Contributions - DC Plan | 4,589 69.84% |
| 37,601 | 50,585 | 52,143 | 51,754 | 513-2300 Dental, Life & Health Insurance | 55,666 7.56% |
| 619 | 649 | 661 | 587 | 513-2400 Worker's Compensation | 521 -11.22% |
| \$ 457,959 | \$ 494,775 | \$ 507,128 | \$ 506,104 | Total Personal Services | \$ 461,150 -8.88% |
| Operating Expenditures: | | | | | |
| 1,047 | 34,553 | 46,125 | 69,413 | 513-3100 Professional Services | 81,832 17.89% |
| 61,984 | 51,984 | 51,984 | 51,984 | 513-3200 Annual Audit Services | 51,984 0.00% |
| 1,009 | 88 | - | - | 513-3400 Other Services | - 0.00% |
| 3,185 | 1,386 | 3,321 | 3,261 | 513-4000 Travel and Per Diem | 4,261 30.67% |
| 2,241 | 2,615 | 5,781 | 1,471 | 513-4100 Communication Services | 1,471 0.00% |
| 5,564 | 5,497 | 1,141 | 5,500 | 513-4200 Postage | 4,500 -18.18% |
| 780 | 780 | 546 | 546 | 513-4400 Rentals & Leases | 546 0.00% |
| 27,022 | 675 | 675 | 675 | 513-4610 Maintenance Contracts | 725 7.41% |
| 1,836 | 2,546 | 466 | 1,100 | 513-4700 Printing and Binding | 900 -18.18% |
| 12 | 4 | 1 | 25 | 513-4903 Sales Tax Expense/Penalty | 25 0.00% |
| 4,322 | 3,959 | 4,296 | 3,790 | 513-5100 Office Supplies | 4,175 10.16% |
| 2,081 | 2,954 | 2,335 | 2,460 | 513-5200 Operating Supplies | 3,659 48.74% |
| 4,884 | - | - | - | 513-5210 Uniform Expense | 600 100.00% |
| 300 | 1,048 | 289 | - | 513-5231 Computer Hardware/Software | - 0.00% |
| 1,546 | 1,295 | 1,993 | 1,830 | 513-5400 Books, Dues & Publications | 1,860 1.64% |
| 1,299 | 1,580 | 2,804 | 2,625 | 513-5500 Training | 3,125 19.05% |
| - | (3,513) | - | - | 516-9905 Capitalized Costs Allocation - Labor | - 0.00% |
| \$ 120,426 | \$ 107,450 | \$ 121,757 | \$ 144,680 | Total Operating Expenditures | \$ 159,663 10.36% |
| Capital Outlay: | | | | | |
| - | 630 | 1,104 | - | 513-6420 Computer Hardware/Software | - 0.00% |
| - | 4,995 | - | - | 513-6821 Software | - 0.00% |
| \$ - | \$ 5,625 | \$ 1,104 | \$ - | Total Capital Outlay | \$ - 0.00% |
| Capital Improvements Program: | | | | | |
| - | - | 15,660 | - | Prior Years Capital Improvement Program | - 0.00% |
| \$ - | \$ - | \$ 15,660 | \$ - | Total Capital Outlay | \$ - 0.00% |
| Debt Service | | | | | |
| - | - | - | 1,485 | 581-9121 Transfer to Debt Service Fund | 1,485 0.00% |
| - | - | - | - | Phone System Lease - year 2 of 6 | - |
| \$ - | \$ - | \$ - | \$ 1,485 | Total Debt Service | \$ 1,485 0.00% |
| \$ 578,386 | \$ 607,850 | \$ 645,649 | \$ 652,269 | TOTAL EXPENSES | \$ 622,298 -4.59% |
| \$ (578,386) | \$ (607,850) | \$ (645,649) | \$ (652,269) | NET REVENUE / (EXPENSE) | \$ (622,298) -4.59% |

FINANCE



DESCRIPTION

Finance's primary function is to maintain maintain financial stability for the City. Responsibilities include monitoring appropriations, revenues, and expenditures; developing policies and procedures relating to finance issues; ensuring compliance with City, State, and Federal regulations; and oversight of purchasing and customer service.

MISSION

Provide professional support in financial administration, uphold the public's trust and reliance on financial reports, and maintain the City's sound financial position and stability while offering quality services efficiently and responsively.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

| | Actual | | | YTD thru 6/30 | Budget | |
|--|---------|---------|---------|----------------|---------|---------|
| | 2010-11 | 2011-12 | 2012-13 | 2013-14 | 2013-14 | 2014-15 |
| Provide Accurate and Timely Financial Information | | | | | | |
| Monthly Financial Reports Prepared within 20 Days | 89% | 58% | 33% | 25% | 92% | 92% |
| Findings From External Auditors | 0 | 0 | 0 | annual measure | 0 | 0 |
| Prepare Useful & Meaningful Financial Documents to the Public | | | | | | |
| Achieve GFOA Distinguished Budget Presentation Award (possible points awarded) | 83% | 86% | 77% | annual measure | 95% | 95% |
| Achieve GFOA Certificate of Achievement for Financial Reporting | ✓ | ✓ | ✓ | annual measure | ✓ | ✓ |

- ✓ Prepare 92% of monthly financial reports within 20 days of the end of the month to provide timely financial information.
- ✓ Achieve growth beyond the rate of inflation for invested surplus funds.
- ✓ Increase the number of grants awarded to the City through grant-writing training and new avenues of grant opportunities.

FUTURE GOALS (FY16 & FY17)

- ✓ Automate reporting process by converting monthly financial and budget reports to Q-Rep software.
- ✓ Review and update all finance policies and procedures to ensure accuracy, completeness, and functionality.
- ✓ Provide internal training opportunities for city staff to enable effective use of the available information within the City's computerized accounting system.
- ✓ Create City centric communications report.

PRIOR YEAR ACCOMPLISHMENTS (FY14)

- ✓ Received GFOA Distinguished Budget Presentation Award and Certificate of Achievement for Financial Reporting in spite of transition period with limited staffing.

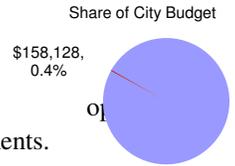
001 GENERAL FUND - 0530 PURCHASING

| Actual | | | | Budget | |
|------------------------------------|---------------------|---------------------|---------------------|---|---------------------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change |
| Revenues: | | | | | |
| Division Does Not Generate Revenue | | | | | |
| \$ - | \$ - | \$ - | \$ - | TOTAL REVENUES | \$ - 0.00% |
| Personal Services: | | | | | |
| 2.50 | 2.50 | 2.50 | 2.75 | Number of Funded Employees (FTE's) | 2.75 |
| 80,988 | 78,460 | 78,993 | 83,778 | 513-1200 Regular Salaries | 86,986 3.83% |
| - | - | 106 | - | 513-1201 Service Awards | - 0.00% |
| - | 1,068 | 1,669 | - | 513-1202 Incentive/Merit Pay | - 0.00% |
| 13,651 | 13,243 | 13,164 | 20,251 | 513-1300 Part-Time Wages | 22,508 11.15% |
| - | - | 4 | - | 513-1400 Overtime | - 0.00% |
| 5,707 | 5,547 | 5,616 | 6,225 | 513-2100 FICA Taxes | 6,560 5.39% |
| 1,335 | 1,297 | 1,314 | 1,456 | 513-2101 Medicare | 1,534 5.38% |
| 15,696 | 14,229 | 15,237 | 15,419 | 513-2200 Retirement Contributions | 17,886 16.00% |
| 890 | 1,827 | 1,809 | 2,140 | 513-2204 Retirement Contributions - DC Plan | 2,155 0.68% |
| 8,943 | 8,961 | 9,109 | 9,250 | 513-2300 Dental, Life & Health Insurance | 9,595 3.73% |
| 178 | 176 | 179 | 177 | 513-2400 Worker's Compensation | 186 5.16% |
| \$ 127,389 | \$ 124,809 | \$ 127,201 | \$ 138,696 | Total Personal Services | \$ 147,410 6.28% |
| Operating Expenditures: | | | | | |
| - | 7,179 | 7,388 | 7,614 | 513-3100 Professional Services | 7,766 2.00% |
| 68 | - | 89 | 200 | 513-4000 Travel and Per Diem | 200 0.00% |
| 1,392 | 1,197 | 2,123 | 749 | 513-4100 Communication Services | 749 0.00% |
| 61 | 129 | 110 | 45 | 513-4200 Postage | 45 0.00% |
| 66 | - | - | - | 513-4300 Utilities | - 0.00% |
| 777 | - | - | - | 513-4400 Rentals & Leases | - 0.00% |
| 7,086 | - | - | - | 513-4610 Maintenance Contracts | - 0.00% |
| 23 | - | - | - | 513-4640 Building Maintenance | - 0.00% |
| 62 | - | 16 | 115 | 513-4700 Printing & Binding | 115 0.00% |
| 2,791 | - | - | - | 513-4915 Legal Advertising | - 0.00% |
| 306 | - | - | - | 513-5200 Operating Supplies | - 0.00% |
| 37 | - | - | - | 513-5204 Fuel & Oil | - 0.00% |
| - | - | - | - | 513-5210 Uniform Expense | 300 100.00% |
| - | 165 | - | - | 513-5231 Computer Hardware/Software | - 0.00% |
| 70 | 85 | 85 | 155 | 513-5400 Books, Dues & Publications | 380 145.16% |
| - | - | - | 750 | 513-5500 Training | 525 100.00% |
| \$ 12,739 | \$ 8,754 | \$ 9,810 | \$ 9,628 | Total Operating Expenditures | \$ 10,080 4.69% |
| Capital Outlay: | | | | | |
| - | 520 | 552 | - | 513-6420 Computer Hardware/Software | - 0.00% |
| \$ - | \$ 520 | \$ 552 | \$ - | Total Capital Outlay | \$ - 0.00% |
| Debt Service | | | | | |
| - | - | - | 638 | 581-9121 Transfer to Debt Service Fund | 638 0.00% |
| - | - | - | - | Phone System Lease - year 2 of 6 | - |
| \$ - | \$ - | \$ - | \$ 638 | Total Debt Service | \$ 638 0.00% |
| \$ 140,128 | \$ 134,084 | \$ 137,563 | \$ 148,962 | TOTAL EXPENSES | \$ 158,128 6.15% |
| \$ (140,128) | \$ (134,084) | \$ (137,563) | \$ (148,962) | NET REVENUE / (EXPENSE) | \$ (158,128) 6.15% |

PURCHASING

DESCRIPTION

Purchasing is responsible for the acquisition of supplies, materials, equipment, and other commodities needed for well as supervising the preparation and processing of all bids, proposals, quotations, and required advertisements.



MISSION

Procure goods and services at the best possible cost consistent with the quality needed to provide the best services to the public.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

| | Actual | | | | Budget | |
|---|---------|---------|---------|-----------------------|---------|---------|
| | 2010-11 | 2011-12 | 2012-13 | YTD thru 6/30 2013-14 | 2013-14 | 2014-15 |
| Procure Products As Efficiently As Possible | | | | | | |
| Purchases Made By Purchase Order | 84% | 82% | 76% | 75% | 85% | n/a |
| Purchases Made By Direct Payment | 14% | 15% | 21% | 25% | 10% | n/a |
| Purchases Made By Credit Card | 3% | 3% | 3% | n/a | 5% | n/a |
| Time Between Requisition Approval And Purchase Order Creation (In Days) | n/a | n/a | n/a | n/a | n/a | 3 |

- ✓ Develop quarterly program to provide written review and rating to vendors concerning their performance.

FUTURE GOALS (FY16 & FY17)

- ✓ Develop and implement procurement tracking for item order frequency.

PRIOR YEAR ACCOMPLISHMENTS (FY14)

- ✓ Implemented a program track vendor performance for on time delivery rating.
- ✓ Implemented a monthly review program to communicate and monitor status of monthly purchase orders.

001 GENERAL FUND - 0800 POLICE

| Actual | | | | Budget | |
|-------------------|-------------------|-------------------|--------------------|-----------------------|---|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change |
| Revenues: | | | | | |
| 161,435 | 168,042 | 170,885 | 168,042 | 312-5200 | Insurance Premium Tax - Police Pension 170,885 1.69% |
| 631 | 517 | 1,293 | 525 | 329-4000 | Taxi Permit/Bicycle Registration 800 52.38% |
| - | 171 | 3,464 | 7,125 | 342-1000 | Law Enforcement Services 6,800 -4.56% |
| 69 | 227 | - | - | 342-1020 | Witness Fees - 0.00% |
| 1,685 | 1,476 | - | - | 342-1200 | Fingerprinting - 0.00% |
| - | - | 220 | - | 342-1300 | Police Special Events 1,876 100.00% |
| 325 | 275 | - | - | 342-1400 | Wrecker Inspection - 0.00% |
| 5,572 | 7,337 | - | - | 342-1700 | Record Checks - 0.00% |
| 1,593 | 1,691 | 1,390 | 1,575 | 342-1800 | Photo Copies 1,500 -4.76% |
| 105 | - | - | - | 342-1900 | Restitution - 0.00% |
| 50,147 | 47,059 | 46,449 | 50,000 | 351-5000 | Traffic Fines 39,000 -22.00% |
| 27,659 | 25,537 | 26,365 | 25,000 | 351-5030 | Traffic Fines - Law Enforcement Automation 13,000 -48.00% |
| (71) | 6,245 | 4,735 | 2,500 | 354-1100 | Parking Citations 3,600 44.00% |
| 2,825 | 2,025 | 1,050 | 1,000 | 354-1200 | False Alarm Fines 1,900 90.00% |
| 363,094 | 1,327 | 4,893 | - | 366-1000 | Contributions/Donations - 0.00% |
| - | - | 320 | - | 366-1011 | Contributions/Donations-Coin/Pin - 0.00% |
| - | - | 1,054 | - | 366-1071 | Contributions/Donations-Citizens Police Academy - 0.00% |
| - | - | 2,088 | - | 366-3010 | Designated Donations - 0.00% |
| 52 | 28 | - | 20 | 369-1710 | Police Patches 20 0.00% |
| 3,176 | 2,550 | 2,100 | - | | Grant Revenue - 0.00% |
| \$ 618,297 | \$ 264,507 | \$ 266,305 | \$ 255,787 | TOTAL REVENUES | \$ 239,381 -6.41% |

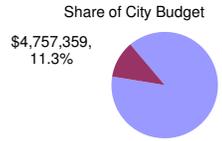
| | | | | | |
|---------------------------|---------------------|---------------------|---------------------|---|---|
| Personal Services: | | | | | |
| 65.99 | 65.99 | 54.99 | 55.99 | Number of Funded Employees (FTE's) | 56.38 |
| 102,029 | 102,352 | 96,674 | 101,901 | 521-1100 | Executive Salaries 102,900 0.98% |
| 2,303,214 | 2,311,753 | 1,982,905 | 2,005,568 | 521-1200 | Regular Salaries 2,026,602 1.05% |
| - | - | 1,537 | 795 | 521-1201 | Service Awards - -100.00% |
| - | 12,069 | 64,250 | - | 521-1202 | Incentive/Merit Pay - 0.00% |
| - | - | (7,672) | - | 521-1211 | Police Pension Wages - 0.00% |
| 132,017 | 128,242 | 134,826 | 136,239 | 521-1300 | Part-Time Wages 130,978 -3.86% |
| 50,228 | 68,586 | 58,963 | 60,270 | 521-1400 | Salaries - Overtime 86,395 43.35% |
| 58,100 | 60,044 | 58,656 | 58,120 | 521-1401 | Salaries - Overtime Holiday Worked 69,015 18.75% |
| 75,258 | 73,532 | 56,134 | 55,846 | 521-1501 | Incentive Pay 52,183 -6.56% |
| 4,428 | 5,447 | 3,085 | 3,600 | 521-1507 | Clothing Allowance 3,000 -16.67% |
| 158,826 | 164,876 | 142,415 | 141,754 | 521-2100 | FICA Taxes 142,687 0.66% |
| 37,145 | 38,559 | 33,334 | 33,154 | 521-2101 | Medicare 32,314 -2.53% |
| 99,592 | 118,353 | 126,932 | 122,790 | 521-2200 | Retirement Contributions - General Employees 140,970 14.81% |
| 539,256 | 668,596 | 665,005 | 735,091 | 521-2201 | Retirement Contributions - Police Officers 557,450 -24.17% |
| 161,435 | 168,042 | 170,885 | 168,042 | 521-2203 | Insurance Premium Tax - Police Pension 170,885 1.69% |
| 6,180 | 6,924 | 377 | 3,371 | 521-2204 | Retirement Contributions - DC Plan 3,521 4.44% |
| 339,878 | 374,650 | 346,938 | 368,143 | 521-2300 | Dental, Life & Health Insurance 378,732 2.88% |
| 53,658 | 60,923 | 53,392 | 53,277 | 521-2400 | Worker's Compensation 52,212 -2.00% |
| - | - | (45,484) | (47,884) | 521-1298 | Salary Allocation Reimb from CRA Fund (42,945) -10.31% |
| - | - | - | - | | Pay and Class Updates 61,165 100.00% |
| \$ 4,121,242 | \$ 4,362,948 | \$ 3,943,154 | \$ 4,000,077 | Total Personal Services | \$ 3,968,064 -0.80% |

| | | | | | |
|--------------------------------|--------|---------|--------|----------|--|
| Operating Expenditures: | | | | | |
| 1,733 | 91,077 | 108,683 | 95,390 | 521-3100 | Professional Services 87,861 -7.89% |
| 1,425 | 750 | 1,300 | 1,500 | 521-3101 | Legal 1,500 0.00% |
| 228 | - | - | 250 | 521-3102 | Employee Physicals & Immunizations 250 0.00% |
| 16,000 | - | - | - | 521-3400 | Other Services - 0.00% |
| 938 | 2,728 | 642 | 1,000 | 521-3510 | Information & Evidence 1,000 100.00% |
| 1,807 | - | 11 | - | 521-4000 | Travel and Per Diem - 0.00% |
| 38,153 | 37,253 | 42,756 | 26,977 | 521-4100 | Communication Services 24,147 -10.49% |
| 1,624 | 1,050 | 1,385 | 1,050 | 521-4200 | Postage 1,050 0.00% |

001 GENERAL FUND - 0800 POLICE

| Actual | | | | Budget | |
|-----------------------|-----------------------|-----------------------|-----------------------|---|----------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change |
| 44,994 | 47,274 | 38,425 | 49,640 | 43,926 | -11.51% |
| 9,062 | 8,284 | 8,284 | 8,285 | 8,285 | 0.00% |
| 123,714 | 36,888 | 32,537 | 25,397 | 25,397 | 0.00% |
| 60,035 | 56,265 | 47,969 | 50,000 | 50,000 | 0.00% |
| 1,088 | 1,171 | 6,032 | 2,900 | 12,080 | 316.55% |
| 12,036 | 1,250 | 8,123 | - | - | 0.00% |
| - | 3,443 | 31,940 | - | - | 0.00% |
| 6 | 253 | - | 450 | 450 | 0.00% |
| 1,671 | 1,327 | 336 | 2,990 | 2,700 | -9.70% |
| 477 | 801 | (222) | 1,000 | 1,000 | 0.00% |
| 5,367 | 7,566 | 5,843 | 6,915 | 6,915 | 0.00% |
| 18,874 | 17,156 | 19,001 | 22,000 | 23,800 | 8.18% |
| 141,348 | 181,631 | 149,116 | 190,715 | 150,505 | -21.08% |
| 10,349 | 10,376 | 10,338 | 8,150 | 13,725 | 68.40% |
| 8,479 | 2,489 | 16,479 | 4,000 | 4,000 | 0.00% |
| - | 1,066 | 1,021 | - | - | 0.00% |
| 538 | - | 315 | - | - | 0.00% |
| 4,233 | - | - | - | - | 0.00% |
| 550 | 389 | 1,849 | - | - | 0.00% |
| 332 | 4,701 | - | - | - | 0.00% |
| - | 2,045 | 434 | 2,750 | 2,750 | 0.00% |
| - | - | - | 3,230 | - | -100.00% |
| 6,183 | 5,173 | 6,826 | 5,833 | 5,833 | 0.00% |
| 1,185 | - | 375 | - | - | 0.00% |
| (1,746) | - | - | - | - | 0.00% |
| (855) | - | - | - | - | 0.00% |
| 3,261 | 4,956 | 3,837 | - | - | 0.00% |
| \$ 513,090 | \$ 527,362 | \$ 543,634 | \$ 510,422 | \$ 467,174 | -8.47% |
| | | | | Total Operating Expenditures | |
| | | | | Capital Outlay: | |
| - | 2,601 | 1,180 | - | - | 0.00% |
| - | - | 4,407 | - | - | 0.00% |
| 99,934 | 110,664 | - | 264,000 | 170,000 | -35.61% |
| 1,420 | 909 | 25,139 | - | - | 0.00% |
| 51,401 | 3,116 | 2,534 | - | - | 0.00% |
| 15,399 | 16,919 | 630 | - | - | 0.00% |
| 404,058 | 2,589 | - | - | - | 0.00% |
| \$ 572,212 | \$ 136,799 | \$ 33,890 | \$ 264,000 | \$ 170,000 | -35.61% |
| | | | | Total Capital Outlay | |
| | | | | Debt Service | |
| 174,992 | 174,379 | 87,966 | 150,699 | 152,121 | 0.94% |
| | | | | 2013 Revenue Note -Municipal Facilities- yr 1 of 18 | |
| | | | | Phone System Lease - year 2 of 6 | |
| \$ 174,992 | \$ 174,379 | \$ 87,966 | \$ 150,699 | \$ 152,121 | 0.94% |
| | | | | Total Debt Service | |
| \$ 5,381,535 | \$ 5,201,487 | \$ 4,608,644 | \$ 4,925,198 | \$ 4,757,359 | -3.41% |
| | | | | TOTAL EXPENSES | |
| \$ (4,763,238) | \$ (4,936,980) | \$ (4,342,340) | \$ (4,669,411) | \$ (4,517,978) | -3.24% |
| | | | | NET REVENUE / (EXPENSE) | |

POLICE



DESCRIPTION

Police Department functions include patrol, community policing, street crimes, investigations, communications, and records. The Police Department is responsible for enforcement of laws, minimizing illegal activity, criminal investigations, maintaining accurate law enforcement records. Community involvement to devise solutions and monitor resolutions is strongly promoted and a Citizens Police Academy is conducted to educate citizens about safety and enhance community based crime prevention efforts.

MISSION

Protect the welfare of citizens and their property and enhance public safety through proactive problem solving and increased community partnerships.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

| | Actual | | | YTD thru 6/30 | Budget | |
|---|---------|---------|---------|----------------|---------|---------|
| | 2010-11 | 2011-12 | 2012-13 | 2013-14 | 2013-14 | 2014-15 |
| Respond Promptly to Calls for Service | | | | | | |
| Sworn Officers per 1,000 Citizens | 2.36 | 2.28 | 2.13 | annual measure | 2.25 | 2.25 |
| Top Priority Calls per Sworn Officer | 107 | 42 | 178 | 109 | 150 | 150 |
| Medium Priority Calls per Sworn Officer | n/a | n/a | 405 | 281 | 325 | 375 |
| Low Priority Calls per Sworn Officer | n/a | n/a | 562 | 362 | 350 | 400 |
| Response Time: Top Priority Calls (min:sec, call received to on-scene) | 2:22 | 1:05 | 1:16 | 1:27 | 1:10 | 2:25 |
| Response Time: Medium Priority Calls (min:sec, call received to on-scene) | n/a | n/a | 2:37 | 2:43 | 2:50 | 3:50 |
| Response Time: Low Priority Calls (min:sec, call received to on-scene) | n/a | n/a | 4:45 | 4:47 | 5:00 | 5:50 |
| Protect Life and Property | | | | | | |
| Apprehension Rate - Order Maintenance Offenses | n/a | 90% | 81% | 90% | 60% | 70% |
| RUOK Applications Accepted | n/a | 100% | 100% | 100% | 100% | 100% |
| RUOK Subscribers Checked On within One Hour if No Response | n/a | 100% | 100% | 100% | 100% | 100% |
| Security House Check Applications Completed | n/a | 100% | 100% | 100% | 100% | 100% |
| Promote Community Involvement | | | | | | |
| Citizens Police Academy Participants | 0 | 21 | 25 | 14 | 20 | 18 |

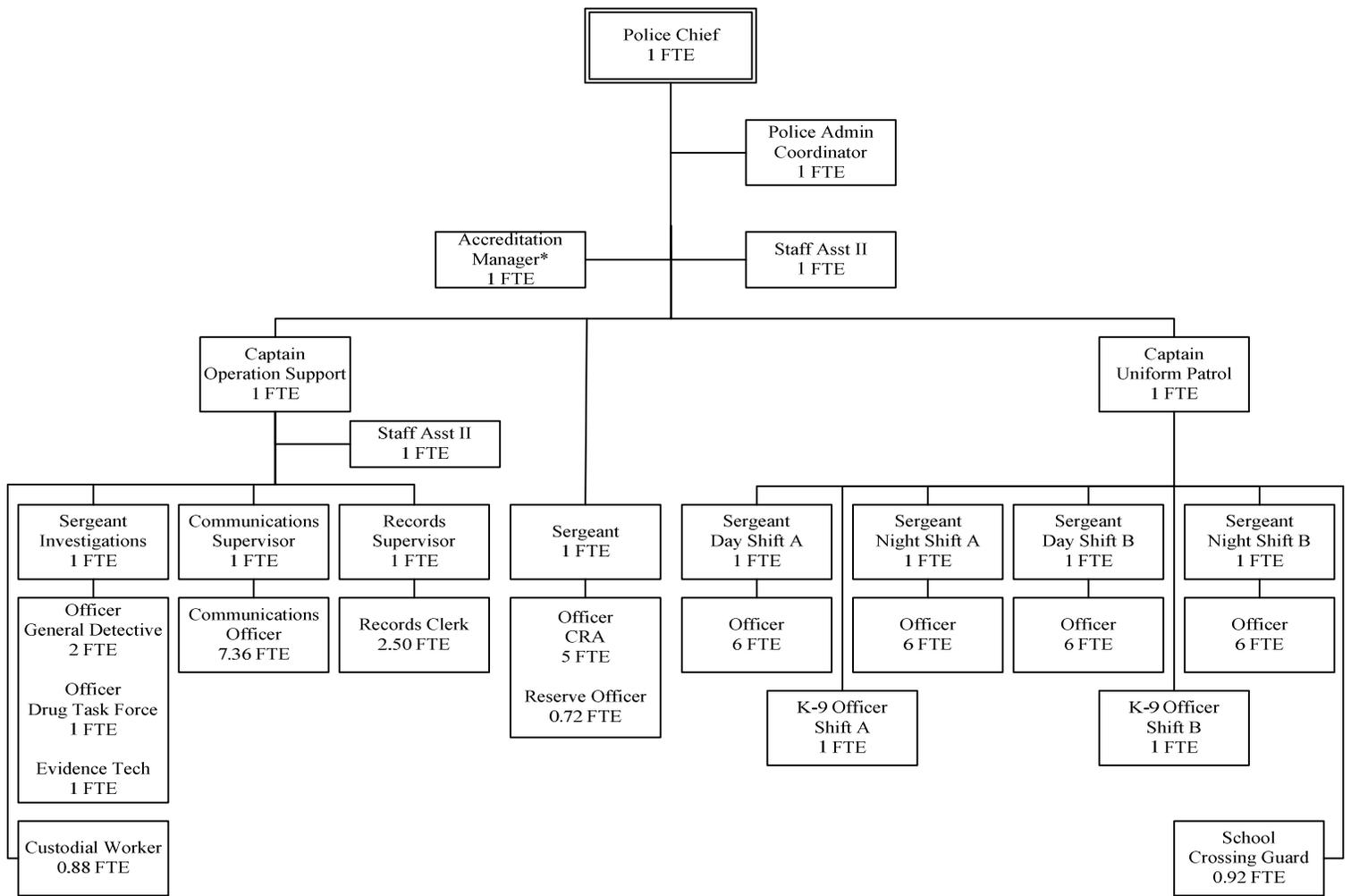
- ✓ Achieve average response times (call received to officer on-scene) of under 2½ minutes for top priority calls, under 4 minutes for medium priority calls, and under 6 minutes for low priority calls.
- ✓ Accept all RUOK subscribers and respond within one hour to check on any RUOK subscriber who fails to acknowledge the verification call.
- ✓ Conduct house checks for all subscribing citizens.
- ✓ Conduct a Citizen's Police Academy with at least 18 participants.
- ✓ Develop and publish an Annual Police Report, including both crime statistics and trends, as well as departmental activities.

FUTURE GOALS (FY16 & FY17)

- ✓ Enroll all qualified citizens in RUOK Program.
- ✓ Conduct one Basic Citizens Police Academy annually with 20 participants.
- ✓ Conduct one Advanced Citizens Police Academy annually with 10 participants.

PRIOR YEAR ACCOMPLISHMENTS (FY14)

- ✓ A multi-state copper theft ring was identified and some of those involved were arrested. The ring was involved in a vehicle theft from one FWB business and the theft of approximately \$30,000 of copper from another. Law enforcement officers from Northwest Florida, Alabama, and Georgia participated in the investigation.
- ✓ A series of commercial burglaries occurred, in the downtown area, over one week-end. Investigators identified and arrested the perpetrators within two days after the burglaries were reported. The following week-end, two more commercial burglaries occurred, in another area of the city. Again within two days, the perpetrators were identified and arrested - one of whom was the same person as arrested the week before.
- ✓ FWBPD underwent a significant organization restructure and deployment change, following a one million dollar budget reduction (nearly 20%) and a further personnel reduction of 15%, which followed four previous years of substantial reduction (cumulatively in excess of 20%). Despite these reductions, rapid response to calls for service and professional investigative services continue to be maintained.
- ✓ Three officers were recognized and presented awards for leading in the number of DUI arrests made during the previous calendar year. The top three FWBPD officers had a combined 60 DUI arrests in calendar year 2013.



*Ancillary assignment of the Records Supervisor

001 GENERAL FUND - 0900 FIRE

| Actual | | | | Budget | | | |
|-------------------|-------------------|-------------------|--------------------|-----------------------|--------------------------------------|-------------------|--------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change | | |
| Revenues: | | | | | | | |
| 164,291 | 193,034 | 204,226 | 114,834 | 312-5100 | Insurance Premium Tax - Fire Pension | 125,627 | 9.40% |
| 3,839 | 2,495 | 12,793 | 3,000 | 329-2010 | Fire Safety Plan Review | 6,300 | 110.00% |
| 5,556 | 5,270 | 6,120 | 5,500 | 335-2100 | Fire Supplemental Compensation | 5,600 | 1.82% |
| 2,700 | 1,553 | 225 | 1,500 | 342-2200 | Safety Permits & Licenses | 1,500 | 0.00% |
| 1,500 | 1,500 | 250 | - | 342-2300 | Fire Prevention Programs | 250 | 0.00% |
| 22,644 | 20,479 | 12,350 | 20,000 | 342-2700 | Annual Safety Inspection Fees | 18,500 | -7.50% |
| (3,363) | - | - | - | 342-2500 | Fire Protection Cost Recovery | - | 0.00% |
| 650 | 950 | - | 500 | 354-1200 | False Alarm Fines | 500 | 0.00% |
| - | - | 4,500 | - | 366-1060 | Contributions/Donations | - | 0.00% |
| 147,561 | 19,917 | 8,575 | - | | Grant Revenue | - | 0.00% |
| \$ 345,378 | \$ 245,198 | \$ 249,038 | \$ 145,334 | TOTAL REVENUES | | \$ 158,277 | 8.91% |

| | | | | | | | |
|---------------------------|---------------------|---------------------|---------------------|---|--|---------------------|--------------|
| Personal Services: | | | | | | | |
| 37.00 | 37.00 | 37.00 | 37.00 | Number of Funded Employees (FTE's) | | 38.00 | |
| 90,851 | 89,344 | 90,389 | 92,723 | 522-1100 | Executive Salaries | 95,192 | 2.66% |
| 1,572,407 | 1,488,779 | 1,496,412 | 1,569,832 | 522-1200 | Regular Salaries | 1,697,347 | 8.12% |
| - | - | 689 | 318 | 522-1201 | Service Awards | - | -100.00% |
| - | 21,162 | 33,058 | - | 522-1202 | Incentive/Merit Pay | - | 0.00% |
| 9,041 | - | - | - | 522-1300 | Part-Time Wages | - | 0.00% |
| 197,050 | 204,604 | 231,686 | 214,413 | 522-1400 | Salaries - Overtime | 211,494 | -1.36% |
| 57,501 | 57,967 | 56,339 | 57,636 | 522-1401 | Salaries - Overtime Holiday Supplement | 65,073 | 12.90% |
| 13,713 | 14,440 | 14,798 | 8,836 | 522-1501 | Incentive Pay | 10,941 | 23.83% |
| 90,639 | 87,862 | 86,074 | 78,464 | 522-1506 | Paramedic Pay | - | -100.00% |
| 44,282 | 44,086 | 42,846 | 38,024 | 522-1507 | EMT Pay | - | -100.00% |
| 8,437 | 10,966 | 12,000 | 12,072 | 522-1508 | Battalion Chief Pay | 12,072 | 0.00% |
| 123,955 | 118,795 | 121,507 | 123,459 | 522-2100 | FICA Taxes | 121,753 | -1.38% |
| 28,990 | 27,782 | 28,416 | 28,873 | 522-2101 | Medicare | 27,924 | -3.29% |
| 6,302 | 8,480 | 9,174 | 9,272 | 522-2200 | Retirement Contributions - General Employees | 10,227 | 10.30% |
| 594,672 | 590,071 | 703,618 | 715,439 | 522-2202 | Retirement Contributions - Firefighters | 672,369 | -6.02% |
| 164,291 | 193,034 | 204,226 | 114,834 | 522-2203 | Insurance Premium Tax - Fire Pension | 125,627 | 9.40% |
| 227,223 | 246,227 | 257,032 | 261,192 | 522-2300 | Dental, Life & Health Insurance | 303,883 | 16.34% |
| 53,944 | 63,767 | 72,165 | 72,350 | 522-2400 | Worker's Compensation | 72,074 | -0.38% |
| \$ 3,283,297 | \$ 3,267,364 | \$ 3,460,429 | \$ 3,397,737 | Total Personal Services | | \$ 3,425,976 | 0.83% |

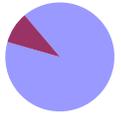
| | | | | | | | |
|--------------------------------|--------|--------|--------|----------|------------------------------------|--------|---------|
| Operating Expenditures: | | | | | | | |
| 41,468 | 16,083 | 27,749 | 13,036 | 522-3100 | Professional Services | 16,056 | 23.17% |
| 3,618 | 6,077 | 3,768 | 6,300 | 522-3102 | Employee Physicals & Immunizations | 12,600 | 100.00% |
| 6,551 | 5,094 | 4,798 | 4,798 | 522-3400 | Other Services | 4,798 | 0.00% |
| 387 | 1,299 | 1,794 | 2,700 | 522-4000 | Travel and Per Diem | 1,500 | -44.44% |
| 6,954 | 9,996 | 14,039 | 9,708 | 522-4100 | Communication Services | 11,628 | 19.78% |
| 85 | 317 | 571 | 510 | 522-4200 | Postage | 510 | 0.00% |
| 44,361 | 42,080 | 37,158 | 44,185 | 522-4300 | Utilities | 42,866 | -2.99% |
| 2,637 | 2,628 | 2,628 | 2,629 | 522-4400 | Rentals & Leases | 2,629 | 0.00% |
| 12,214 | 3,498 | 14,677 | 12,895 | 522-4610 | Maintenance Contracts | 13,793 | 6.96% |
| 26,277 | 29,064 | 35,420 | 30,000 | 522-4620 | Vehicle Repair | 30,000 | 0.00% |
| 4,887 | 8,117 | 11,378 | 8,000 | 522-4630 | Equipment Repair | 8,000 | 0.00% |
| 8,472 | 2,040 | 2,910 | 2,100 | 522-4640 | Building Maintenance | 2,000 | -4.76% |
| - | 478 | 5,007 | - | 522-4645 | Heating/Cooling Repairs | - | 0.00% |
| 623 | 236 | 219 | 800 | 522-4650 | Grounds Maintenance | 800 | 0.00% |
| 992 | 902 | 1,153 | 800 | 522-4700 | Printing & Binding | 800 | 0.00% |
| 1,020 | 756 | 994 | 1,000 | 522-5100 | Office Supplies | 1,000 | 0.00% |
| 7,687 | 19,245 | 33,573 | 31,200 | 522-5200 | Operating Supplies | 31,800 | 1.92% |
| 30,157 | 25,679 | 21,803 | 26,965 | 522-5204 | Fuel & Oil | 28,352 | 5.14% |
| 7,728 | 8,335 | 14,153 | 9,000 | 522-5210 | Uniform Expense | 12,060 | 34.00% |
| 463 | 451 | 1,190 | 700 | 522-5216 | Medical Supplies | 700 | 0.00% |

001 GENERAL FUND - 0900 FIRE

| Actual | | | | Budget | |
|--------------------------------------|-----------------------|-----------------------|-----------------------|---|-----------------------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change |
| - | 1,972 | - | - | 522-5231 Computer Hardware/Software | - 0.00% |
| - | - | 28 | - | 522-5234 Safety Supplies/Equipment | - 0.00% |
| 482 | 206 | 376 | 1,900 | 522-5400 Books, Dues & Publications | 1,900 0.00% |
| 1,356 | 736 | 6,317 | 4,700 | 522-5500 Training | 5,595 19.04% |
| - | - | 147 | - | 522-5501 Tuition Reimbursement | - 0.00% |
| 199,534 | 19,917 | 11,742 | - | Grant-Related Expenses | - 0.00% |
| \$ 407,954 | \$ 205,207 | \$ 253,592 | \$ 213,926 | Total Operating Expenditures | \$ 229,386 7.23% |
| Capital Outlay: | | | | | |
| - | 54,923 | - | - | 522-6214 Building Improvements | - 0.00% |
| 12,000 | 1,620 | - | 15,600 | 522-6402 Equipment | 13,000 100.00% |
| - | 695,971 | - | - | 522-6404 Trucks | - 100.00% |
| - | - | 1,679 | - | 522-6407 Fire Equipment | - 0.00% |
| - | 520 | 1,734 | - | 522-6420 Computer Hardware/Software | 1,100 100.00% |
| \$ 12,000 | \$ 753,035 | \$ 3,413 | \$ 15,600 | Total Capital Outlay | \$ 14,100 -9.62% |
| Capital Improvements Program: | | | | | |
| 47,637 | 24,477 | - | - | 522-6997 5342 - Fire Station 7 Renovations | - 0.00% |
| \$ 47,637 | \$ 24,477 | \$ - | \$ - | Total Capital Improvements Program | \$ - 0.00% |
| Debt Service | | | | | |
| 189,387 | 210,771 | 148,153 | 251,593 | 581-9121 Transfer to Debt Service Fund | 228,515 -9.17% |
| | | | | 2011 Cap Imp Rev Note -Ladder Truck- yr 4 of 10 | |
| | | | | 2013 Revenue Note -Municipal Facilities- yr 2 of 18 | |
| | | | | Phone System Lease - year 2 of 6 | |
| | | | | 2015 Bank Loan -Fire Pumper- yr 1 of 10 | |
| \$ 189,387 | \$ 210,771 | \$ 148,153 | \$ 251,593 | Total Debt Service | \$ 228,515 -9.17% |
| \$ 3,940,274 | \$ 4,460,854 | \$ 3,865,586 | \$ 3,878,856 | TOTAL EXPENSES | \$ 3,897,977 0.49% |
| \$ (3,594,896) | \$ (4,215,656) | \$ (3,616,548) | \$ (3,733,522) | NET REVENUE / (EXPENSE) | \$ (3,739,700) 0.17% |

FIRE

Share of City Budget
\$3,897,078,
9.5%



DESCRIPTION

Fire Department functions include fire protection, regulation, prevention, and inspection; emergency medical services, vehicle extrication; surface water rescue; and hazardous materials. The department coordinates the City's emergency management and conducts public education efforts to prepare citizens to learn ways to better protect themselves from the ravages of fire and disaster. A Citizens Emergency Response Team (CERT) Program is conducted to educate citizens about safety and how to assist the community in the aftermath of a disaster.

MISSION

Ensure that fire prevention and suppression is paramount; advance life support service provides the best treatment available; the City is prepared to address major emergencies and disasters.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

| | Actual | | | | Budget | |
|---|---------|---------|---------|--------------------------|---------|---------|
| | 2010-11 | 2011-12 | 2012-13 | YTD thru 6/30 2013-14 | 2013-14 | 2014-15 |
| Respond Promptly to Calls for Service | | | | | | |
| Response Time Under 5 Minutes (dispatch to on-scene) | n/a | n/a | 60% | 56% | 80% | >79% |
| Fire Code Review of Construction Plans Completed within 5 Business Days | n/a | n/a | 94% | 98% | 80% | >90% |
| Minimize Injuries, Death, and Property Destruction | | | | | | |
| One & Two Family Residential Structure Fires Confined to Room of Origin | n/a | n/a | 52% | 75% | 75% | >74% |
| Patients in Full Cardiac Arrest Who Regain a Specified Heart Rhythm | n/a | n/a | 15% | 27% | 20% | >19% |
| Reduce Liability Exposure | | | | | | |
| Fire Personnel Injuries with Time Lost per 1000 Incidents | n/a | n/a | 0.60 | 0.01 | 0.40 | <0.4 |
| Property Damage and Equipment Loss | \$2,500 | \$900 | \$1,600 | \$1,800 | \$2,000 | <\$2000 |
| Promote Community Involvement | | | | | | |
| Events, Programs, Outreach Initiatives | 10 | 51 | 47 | 42 | 40 | >40 |

- ✓ Achieve a response time (dispatch to on-scene arrival) of under 5 minutes at least 80% of the time.
- ✓ Complete Fire Code review of construction plans within 5 business days of submission at least 80% of the time.
- ✓ Ensure patients in full cardiac arrest regain a specified heart rhythm prior to ambulance arrival at least 15% of the time.
- ✓ Decrease the number of on-the-job injuries through implementation of a comprehensive department Safety Program and implementation of appropriate safety rules, regulations, and guidelines.
- ✓ Conduct or attend at least 40 community and public relations events.

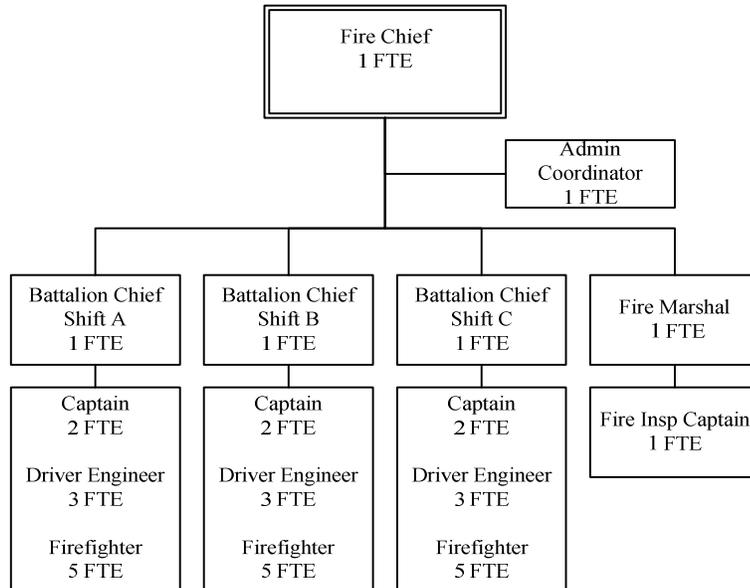
FUTURE GOALS (FY16 & FY17)

- ✓ Receive and place the department's new fire engine in service.
- ✓ Update department training program to accommodate changes to ISO requirements.
- ✓ Establish new one-year probationary training program for new hires and promoted fire department employees.
- ✓ Update employee annual evaluation criteria and process.



PRIOR YEAR ACCOMPLISHMENTS (FY14)

- ✓ Implemented new mobile response software that provides essential response data through in-vehicle computer tablets.
- ✓ Completely updated all fire department Standard Operating Guidelines.
- ✓ Apparatus Committee successfully researched and prepared specifications for a new fire engine. The engine and equipment were ordered.
- ✓ The fire department held its first annual Open House during Fire Prevention Week, which provided a multitude of educational and fun
- ✓ Successfully responded to over 3,800 calls for assistance.



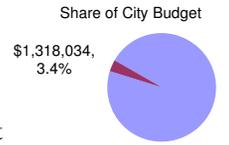
001 GENERAL FUND - 1000 RECREATION

| Actual | | | | Budget | | | |
|--------------------------------|-------------------|-------------------|--------------------|---|---|-------------------|---------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change | | |
| Revenues: | | | | | | | |
| 154,355 | 160,398 | 126,673 | 165,000 | 347-2000 | Program Revenue | 147,000 | -10.91% |
| 23,226 | 18,092 | 20,237 | 29,605 | 347-2011 | Program Revenue - Not City Staff Provided | 29,605 | 0.00% |
| 23,159 | 20,800 | 25,630 | 26,750 | 347-2100 | Sponsorship Revenue | 26,750 | 0.00% |
| 22,819 | 24,168 | 26,503 | 22,000 | 347-2200 | Rentals - Auditorium, Rec Centers, etc | 16,800 | -23.64% |
| 348 | 474 | 534 | 250 | 347-2400 | Non Cash/Check Payment | - | -100.00% |
| 1,822 | 1,390 | 1,155 | 1,700 | 347-4030 | Holiday Parade Entry Fee | 1,456 | -14.35% |
| 1,715 | 606 | 1,021 | - | 366-1000 | Contributions/Donations | - | 0.00% |
| \$ 251,137 | \$ 250,312 | \$ 224,238 | \$ 269,805 | TOTAL REVENUES | | \$ 245,761 | -8.91% |
| Personal Services: | | | | | | | |
| 13.81 | 13.67 | 13.42 | 12.32 | Number of Funded Employees (FTE's) | | 12.64 | |
| 86,802 | 86,859 | 87,178 | 89,428 | 572-1100 | Executive Salaries | 90,305 | 0.98% |
| 207,690 | 194,488 | 179,085 | 180,657 | 572-1200 | Regular Salaries | 271,436 | 50.25% |
| - | - | - | 371 | 572-1201 | Service Awards | - | -100.00% |
| - | 9,100 | 12,849 | - | 572-1202 | Incentive/Merit Pay | - | 0.00% |
| 134,545 | 130,647 | 124,257 | 139,320 | 572-1300 | Part-Time Wages | 86,719 | -37.76% |
| 458 | 191 | 353 | 500 | 572-1400 | Salaries - Overtime | 500 | 0.00% |
| 25,896 | 26,068 | 24,037 | 24,167 | 572-2100 | FICA Taxes | 26,318 | 8.90% |
| 6,061 | 6,096 | 5,622 | 5,652 | 572-2101 | Medicare | 5,961 | 5.47% |
| 51,561 | 55,379 | 43,549 | 43,689 | 572-2200 | Retirement Contributions | 59,518 | 36.23% |
| 4,010 | 4,730 | 7,660 | 7,814 | 572-2204 | Retirement Contributions - DC Plan | 10,755 | 37.64% |
| 30,254 | 33,695 | 36,561 | 40,083 | 572-2300 | Dental, Life & Health Insurance | 59,379 | 48.14% |
| 10,326 | 10,526 | 10,865 | 11,268 | 572-2400 | Worker's Compensation | 12,264 | 8.84% |
| - | - | - | (10,235) | 572-1299 | Rec Consolidation Savings | - | -100.00% |
| \$ 557,604 | \$ 557,780 | \$ 532,014 | \$ 532,714 | Total Personal Services | | \$ 623,155 | 16.98% |
| Operating Expenditures: | | | | | | | |
| 19,000 | 11,594 | 3,833 | 4,400 | 572-3100 | Professional Services | 4,400 | 0.00% |
| 41,938 | 42,271 | 44,317 | 66,250 | 572-3400 | Other Services | 89,240 | 34.70% |
| - | - | 41,612 | 43,100 | 572-3407 | Program Instruction | 43,100 | 0.00% |
| - | 611 | 503 | 2,645 | 572-4000 | Travel and per Diem | 2,645 | 0.00% |
| 5,436 | 5,531 | 6,452 | 4,191 | 572-4100 | Communication Services | 4,191 | 0.00% |
| 230 | 176 | 311 | 265 | 572-4200 | Postage | 265 | 0.00% |
| 150,340 | 137,279 | 114,846 | 92,809 | 572-4300 | Utilities | 127,683 | 37.58% |
| 4,332 | 5,786 | 5,126 | 5,063 | 572-4400 | Rentals & Leases | 19,437 | 283.90% |
| 2,725 | 2,156 | 2,962 | 2,600 | 572-4610 | Maintenance Contracts | 3,685 | 41.73% |
| 414 | 292 | 472 | 350 | 572-4620 | Vehicle Repair | 350 | 0.00% |
| 390 | - | 48 | 400 | 572-4630 | Equipment Repair | 400 | 0.00% |
| 17,468 | 3,538 | 9,900 | - | 572-4640 | Building Maintenance | - | 0.00% |
| - | 3,490 | 2,963 | - | 572-4645 | Heating/Cooling Repairs | - | 0.00% |
| 205 | 895 | 307 | 4,500 | 572-4650 | Grounds Maintenance | 4,500 | 0.00% |
| 30 | 351 | - | 500 | 572-4700 | Printing and Binding | 600 | 20.00% |
| 4,655 | 2,109 | - | - | 572-4801 | Special Events | - | 0.00% |
| 3,404 | 2,301 | 2,403 | 3,215 | 572-5100 | Office Supplies | 4,215 | 31.10% |
| 2,671 | 7,024 | 5,192 | 10,525 | 572-5200 | Operating Supplies | 11,400 | 8.31% |
| 1,141 | 2,507 | 2,801 | 2,400 | 572-5204 | Fuel & Oil | 3,354 | 39.74% |
| 47,951 | 55,317 | 13,886 | 23,600 | 572-5207 | Program Expense | 22,800 | -3.39% |
| 21,480 | 31,440 | 27,887 | 26,750 | 572-5208 | Sponsorship Expense | 26,750 | 0.00% |
| - | - | 53 | 600 | 572-5210 | Uniform Expense | 1,000 | 100.00% |
| 2,949 | 500 | 520 | - | 572-5224 | Donation Spending | - | 0.00% |
| 516 | - | - | - | 572-5230 | ACH/Credit Card Fees | - | 0.00% |
| 227 | 1,203 | - | - | 572-5231 | Computer Hardware/Software | - | 0.00% |
| 100 | 195 | 177 | - | 572-5233 | Tools | - | 0.00% |
| - | - | 208 | - | 572-5234 | Safety Supplies/Equipment | - | 0.00% |
| - | - | - | 225 | 572-5400 | Books, Dues & Publications | 225 | 0.00% |

001 GENERAL FUND - 1000 RECREATION

| Actual | | | | Budget | |
|---------------------|---------------------|-----------------------|---------------------|---|---------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change |
| 45 | 4,470 | 475 | 700 | 700 | 0.00% |
| \$ 327,646 | \$ 321,033 | \$ 287,252 | \$ 295,088 | \$ 370,940 | 25.70% |
| | | | | Total Operating Expenditures | |
| | | | | Capital Outlay: | |
| 2,555 | - | - | - | 1,500 | 0.00% |
| 538 | - | - | - | - | 0.00% |
| - | - | 1,734 | - | - | 0.00% |
| - | 12,115 | - | - | - | 0.00% |
| \$ 3,093 | \$ 12,115 | \$ 1,734 | \$ - | \$ 1,500 | 100.00% |
| | | | | Total Capital Outlay | |
| | | | | Capital Improvements Program: | |
| 31,258 | 222,802 | 813,838 | - | - | 0.00% |
| \$ 31,258 | \$ 222,802 | \$ 813,838 | \$ - | \$ - | 0.00% |
| | | | | Total Capital Improvements Program | |
| | | | | Debt Service | |
| - | - | - | 334,403 | 334,403 | 100.00% |
| | | | | 2013A Bank Loan -Recreation Complex- yr 2 of 15 | |
| | | | | Phone System Lease - year 2 of 6 | |
| \$ - | \$ - | \$ - | \$ 334,403 | \$ 334,403 | 0.00% |
| | | | | Total Debt Service | |
| \$ 919,600 | \$ 1,113,730 | \$ 1,634,838 | \$ 1,162,205 | \$ 1,329,998 | 14.44% |
| | | | | TOTAL EXPENSES | |
| \$ (668,464) | \$ (863,418) | \$ (1,410,600) | \$ (892,400) | \$ (1,084,237) | 21.50% |
| | | | | NET REVENUE / (EXPENSE) | |

RECREATION



DESCRIPTION

Recreation manages three recreation centers, the Senior Center, Library, Heritage Park and Cultural Center, Parks & ROW Maintenance, the Cemetery, and the FWB Golf Club. Football, baseball, basketball, soccer, and softball leagues are held at the facilities. Recreation centers offer a variety of crafts and exercise classes, after school programs, and summer day camps. Special events are held throughout the year. Tennis Center and BMX are contracted.

MISSION

Provide recreational and athletic opportunities to adults and youth alike.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

Provide Diverse Recreational Opportunities

| | Actual | | | | Budget | |
|---|---------|---------|---------|--------------------------|---------|---------|
| | 2010-11 | 2011-12 | 2012-13 | YTD thru 6/30 2013-14 | 2013-14 | 2014-15 |
| Youth After School Participants (Total registrations) | 45 | 182 | 152 | 120 | 200 | 45 |
| Youth After School Program Capacity | 75% | 90% | 76% | 80% | 100% | 90% |
| Adult & Youth Sports Teams Participants | 125 | 502 | 204 | 159 | 500 | 165 |
| Adult & Youth Sports Teams with Sponsors | 86% | 93% | 97% | 99% | 95% | 100% |

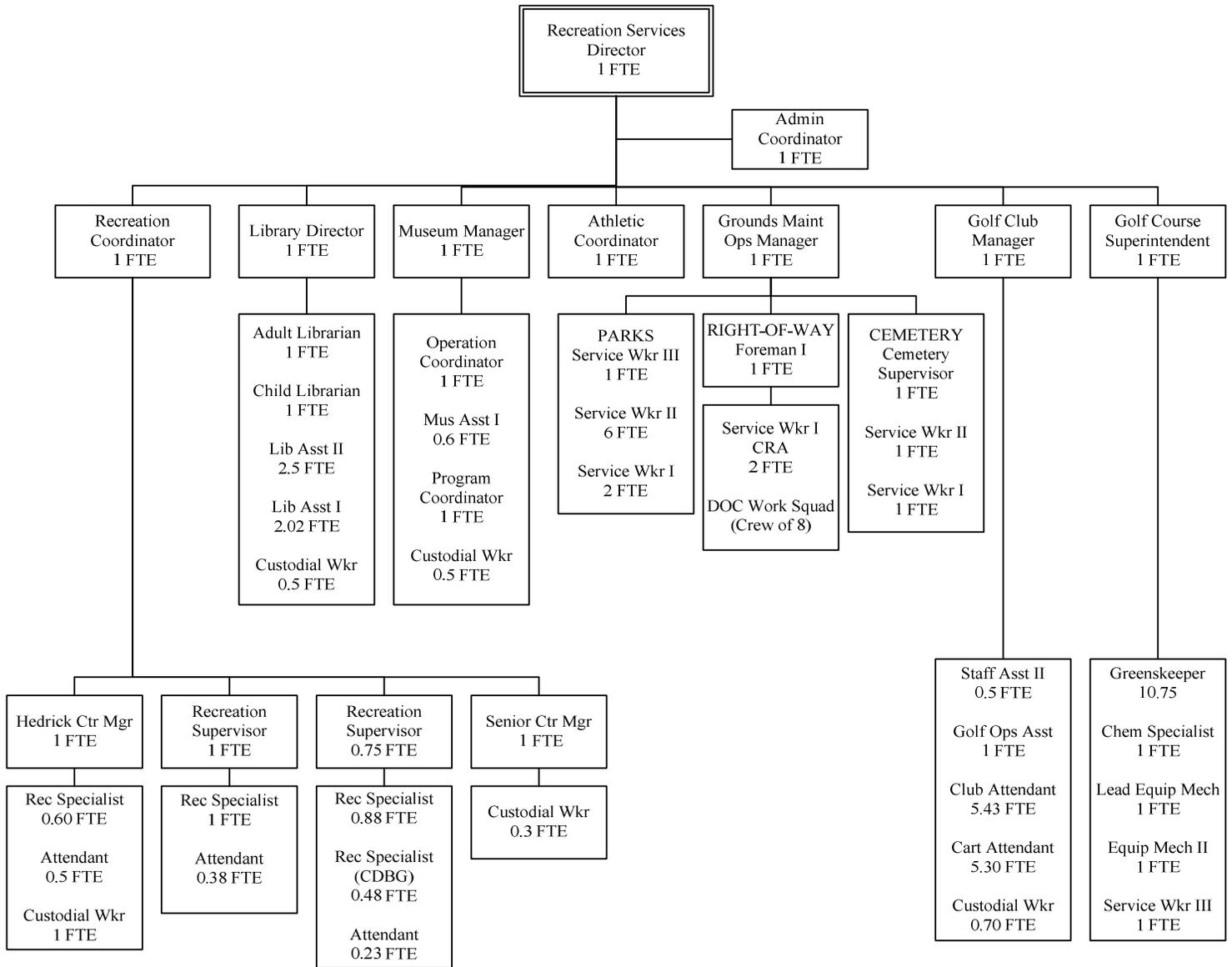
- ✓ Implement a fee schedule for Memberships, Rentals, and Programs to coincide with the Recreation Complex.
- ✓ Develop a Master Site Plan and start construction for Phase 2 at the Recreation Complex (Currently the Dirt and Vert park).

FUTURE GOALS (FY16 & FY17)

- ✓ Bring in new programs for Seniors, Youth , and Adults with the new facility.

PRIOR YEAR ACCOMPLISHMENTS (FY14)

- ✓ Painted and re-carpeted the FWB Auditorium.
- ✓ 70% Completion of the new FWB Recreation Complex.
- ✓ Implemented the Concerts at the Park and the Movies at the Landing.



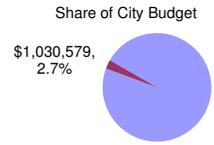
001 GENERAL FUND - 1010 PARKS

| Actual | | | | Budget | |
|--------------------------------|---------------------|---------------------|---------------------|--|----------------------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change |
| Revenues: | | | | | |
| 10,933 | 8,561 | 8,934 | 9,000 | 347-2200 Rentals | 9,500 5.56% |
| 2,457 | 2,250 | 2,811 | 2,250 | 347-2210 Rentals tax-exempt | 2,500 11.11% |
| 2,440 | 1,910 | 2,060 | 2,500 | 347-4010 Spec Evt - Landing, Chester Pruitt | 2,100 -16.00% |
| 4,885 | 4,129 | 8,912 | 4,000 | 347-4020 Spec Evt - tax-exempt - Landing, Chester Pruitt | 5,900 47.50% |
| - | 6 | - | - | 347-4330 Special Event Misc Charge | - 0.00% |
| 9,499 | 10,897 | 8,332 | 10,000 | 347-5910 Boat Launch Fee | 9,500 -5.00% |
| 1,724 | 3,785 | 3,753 | 3,750 | 362-1000 Rentals & Leases | 3,000 -20.00% |
| - | 2,217 | 14,300 | - | 366-1000 Contributions/Donations | - 0.00% |
| - | 30,000 | - | - | Grant Revenue | - 0.00% |
| \$ 31,938 | \$ 63,755 | \$ 49,102 | \$ 31,500 | TOTAL REVENUES | \$ 32,500 3.17% |
| Personal Services: | | | | | |
| 11.00 | 11.00 | 11.00 | 10.00 | Number of Funded Employees (FTE's) | 10.00 |
| 293,033 | 301,324 | 278,293 | 289,333 | 572-1200 Salaries | 297,355 2.77% |
| - | - | 53 | 1,007 | 572-1201 Service Awards | - -100.00% |
| - | 5,665 | 10,130 | - | 572-1202 Incentive/Merit Pay | - 0.00% |
| 2,494 | 2,212 | 3,356 | 4,000 | 572-1400 Salaries - Overtime | 4,000 0.00% |
| 422 | 323 | 276 | 250 | 572-1401 Salaries - Overtime Holiday Worked | 250 0.00% |
| 16,246 | 17,249 | 16,914 | 16,810 | 572-2100 FICA Taxes | 17,148 2.01% |
| 3,799 | 4,034 | 3,955 | 3,931 | 572-2101 Medicare | 3,717 -5.45% |
| 49,534 | 63,496 | 63,550 | 62,493 | 572-2200 Retirement Contributions | 71,179 13.90% |
| 4,677 | 3,007 | 2,866 | 3,271 | 572-2204 Retirement Contributions - DC Plan | 3,275 0.12% |
| 88,896 | 90,259 | 62,659 | 66,662 | 572-2300 Dental, Life & Health Insurance | 73,629 10.45% |
| 7,457 | 8,986 | 9,290 | 9,289 | 572-2400 Worker's Compensation | 9,561 2.93% |
| \$ 466,558 | \$ 496,553 | \$ 451,342 | \$ 457,046 | Total Personal Services | \$ 480,113 5.05% |
| Operating Expenditures: | | | | | |
| - | 386 | - | 600 | 572-3100 Professional Services | - -100.00% |
| - | - | 1,472 | - | 572-4000 Travel and Per Diem | - 0.00% |
| 1,622 | 1,820 | 2,833 | 2,242 | 572-4100 Communication Services | 2,242 0.00% |
| 72,163 | 68,464 | 69,540 | 73,255 | 572-4300 Utilities | 86,579 18.19% |
| - | 2,620 | 1,386 | 1,200 | 572-4400 Rentals & Leases | 1,200 0.00% |
| - | 18 | 374 | 374 | 572-4610 Maintenance Contracts | 374 0.00% |
| 1,475 | 5,825 | 3,426 | 2,300 | 572-4620 Vehicle Repair | 2,300 0.00% |
| 6,032 | 11,387 | 7,497 | 10,800 | 572-4630 Equipment Repair | 12,100 12.04% |
| 9,126 | 2,390 | 551 | - | 572-4640 Building Maintenance | - 0.00% |
| - | 59 | - | - | 572-4645 Heating/Cooling Repairs | - 0.00% |
| 37,755 | 36,774 | 33,447 | 41,775 | 572-4650 Grounds Maintenance | 47,375 13.41% |
| 2,602 | 5,200 | 3,978 | 6,175 | 572-5200 Operating Supplies | 8,650 40.08% |
| 21,360 | 23,504 | 24,219 | 25,050 | 572-5204 Fuel & Oil | 26,805 7.00% |
| 1,399 | 1,466 | 1,198 | 500 | 572-5210 Uniform Expense | 500 0.00% |
| - | 55 | - | - | 572-5231 Computer Hardware/Software | - 0.00% |
| 348 | 623 | 1,774 | 1,650 | 572-5233 Tools | 2,050 24.24% |
| 227 | 412 | 631 | 1,750 | 572-5234 Safety Supplies/Equipment | 1,750 0.00% |
| 210 | 110 | 110 | 110 | 572-5400 Books, Dues & Publications | 110 0.00% |
| 200 | 140 | 495 | 250 | 572-5500 Training | 250 0.00% |
| \$ 154,518 | \$ 157,634 | \$ 152,931 | \$ 168,031 | Total Operating Expenditures | \$ 192,284 14.43% |
| Capital Outlay: | | | | | |
| - | 49,154 | - | - | 572-6214 Building Improvements | 7,000 100.00% |
| 35,121 | 7,549 | - | - | 572-6310 Improvements Other Than Building | 148,856 0.00% |
| | | | | Fence Repair - Jet Stadium (NEW) | |
| | | | | Rec Center Phase II | |
| - | - | - | - | 572-6370 Irrigation Systems | - 0.00% |
| 24,718 | 513 | 30,060 | 17,500 | 572-6402 Equipment | 1,600 -90.86% |
| 16,695 | 16,191 | - | - | 572-6404 Trucks | - 0.00% |
| 14,889 | - | 17,995 | - | 572-6406 Specialized Equipment | - 0.00% |
| - | - | 1,489 | - | 572-6420 Computer Hardware/Software | - 0.00% |
| \$ 91,423 | \$ 73,407 | \$ 49,544 | \$ 17,500 | Total Capital Outlay | \$ 157,456 799.75% |
| Debt Service | | | | | |
| - | - | - | 200,725 | 581-9121 Transfer to Debt Service Fund | 200,725 0.00% |
| | | | | 2013A Bank Loan -Recreation Complex- yr 2 of 15 | |
| | | | | Phone System Lease - year 2 of 6 | |
| \$ - | \$ - | \$ - | \$ 200,725 | Total Debt Service | \$ 200,725 0.00% |
| \$ 712,500 | \$ 727,595 | \$ 653,816 | \$ 843,302 | TOTAL EXPENSES | \$ 1,030,579 22.21% |
| \$ (680,562) | \$ (663,839) | \$ (604,714) | \$ (811,802) | NET REVENUE / (EXPENSE) | \$ (998,079) 22.95% |

PARKS

DESCRIPTION

Parks is responsible for the maintenance and beautification of 23 developed parks, 17 athletic fields, 5 exercise tracks, 21 tennis courts, and 3 boat ramp facilities.



MISSION

Preserve, protect, maintain, and enhance the City's parkland areas.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

Ensure Parks are Safe, Functional, and Attractive

| | Actual | | | | Budget | |
|---|---------|---------|---------|--------------------------|---------|---------|
| | 2010-11 | 2011-12 | 2012-13 | YTD thru 6/30 2013-14 | 2013-14 | 2014-15 |
| Park Rentals - Liza Jackson, Landing, Chester Pruitt Park | 302 | 649 | 358 | 215 | 385 | 375 |
| Field Rentals | 72 | 286 | 270 | 122 | 250 | 200 |
| Controller Monitors Connected to I.Q. Irrigation Central Control System | 15% | 30% | 35% | 35% | 35% | 35% |

- ✓ Replace damaged playground equipment in all parks.
- ✓ Each year, replace 1-2 playground surfaces to ADA requirements.
- ✓ Develop a Master Site Plan for the FWB Landing.

FUTURE GOALS (FY16 & FY17)

- ✓ Upgrade Chester Pruitt Athletic Field to add additional play from new Complex.
- ✓ Replace restrooms at FWB Landing and Ferry Park.

PRIOR YEAR ACCOMPLISHMENTS (FY14)

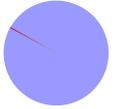
- ✓ Replaced two playgrounds with ADA material.
- ✓ Repaired large quantities of fence damage from high wind and rain events.
- ✓ Repaired old playground equipment at Docie Bass Rec Center.

001 GENERAL FUND - 1015 RIGHT-OF-WAY

| Actual | | | | Budget | | |
|--------------------------------|---------------------|---------------------|---------------------|---|---------------------------------------|---------------------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | | 2014-15 Adopted | % Change |
| Revenues: | | | | | | |
| 42,504 | 42,503 | 42,503 | 42,505 | 344-9007 | DOT Right-of-Way Maintenance Contract | 42,505 0.00% |
| 12 | 11 | 2 | - | 366-1000 | Contributions/Donations | - 0.00% |
| 8,706 | 15,311 | - | - | | Grant Revenue | - 0.00% |
| \$ 51,222 | \$ 57,826 | \$ 42,505 | \$ 42,505 | TOTAL REVENUES | | \$ 42,505 0.00% |
| Personal Services: | | | | | | |
| 1.00 | 1.00 | 1.00 | 1.00 | Number of Funded Employees (FTE's) | | 1.00 |
| 36,488 | 36,271 | 36,445 | 36,793 | 541-1200 | Salaries | 39,650 7.77% |
| - | 699 | 1,098 | - | 541-1202 | Incentive/Merit Pay | - 0.00% |
| 19 | - | - | 100 | 541-1400 | Salaries - Overtime | - -100.00% |
| 1,970 | 1,986 | 2,018 | 1,946 | 541-2100 | FICA Taxes | 2,108 8.33% |
| 461 | 464 | 472 | 455 | 541-2101 | Medicare | 493 8.35% |
| 8,083 | 9,632 | 10,311 | 10,269 | 541-2200 | Retirement Contributions | 12,173 18.54% |
| 8,760 | 9,117 | 9,264 | 9,416 | 541-2300 | Dental, Life & Health Insurance | 9,770 3.76% |
| 2,238 | 2,355 | 2,560 | 2,447 | 541-2400 | Worker's Compensation | 2,637 7.77% |
| \$ 58,018 | \$ 60,523 | \$ 62,169 | \$ 61,426 | Total Personal Services | | \$ 66,832 8.80% |
| Operating Expenditures: | | | | | | |
| - | 49 | - | - | 541-3100 | Professional Services | - 0.00% |
| 49,755 | 58,004 | 58,004 | 58,697 | 541-3400 | Other Services | 58,697 0.00% |
| 804 | 384 | 791 | 765 | 541-4100 | Communication Services | 765 0.00% |
| 31,945 | 18,188 | 22,751 | 22,655 | 541-4300 | Utilities | 24,810 9.51% |
| 2,203 | 2,449 | 2,075 | 1,300 | 541-4620 | Vehicle Repair | 1,300 0.00% |
| 3,925 | 5,970 | 4,724 | 4,130 | 541-4630 | Equipment Repair | 4,130 0.00% |
| 7,998 | 5,310 | 10,237 | 9,000 | 541-4650 | Grounds Maintenance | 7,800 -13.33% |
| 7,339 | 1,773 | 1,664 | 1,600 | 541-5200 | Operating Supplies | 1,600 0.00% |
| 11,905 | 11,581 | 8,238 | 12,165 | 541-5204 | Fuel & Oil | 7,300 -39.99% |
| 171 | 128 | 107 | 50 | 541-5210 | Uniform Expense | 50 0.00% |
| - | 55 | - | - | 541-5231 | Computer Hardware/Software | - 0.00% |
| - | 102 | 780 | 1,550 | 541-5233 | Tools | 2,750 77.42% |
| 78 | 90 | 185 | 175 | 541-5234 | Safety Supplies/Equipment | 175 0.00% |
| 25 | - | - | - | 541-5400 | Books, Dues & Publications | - 0.00% |
| 35 | - | 120 | 50 | 541-5500 | Training | 50 0.00% |
| \$ 116,185 | \$ 101,307 | \$ 109,676 | \$ 112,137 | Total Operating Expenditures | | \$ 109,426 -2.42% |
| Capital Outlay: | | | | | | |
| 14,845 | 15,314 | - | - | 541-6355 | Landscaping | - 0.00% |
| 53 | 613 | 21,945 | - | 541-6402 | Equipment | - 0.00% |
| - | - | 552 | - | 541-6420 | Computer Hardware/Software | - 0.00% |
| \$ 14,898 | \$ 15,928 | \$ 22,497 | \$ - | Total Capital Outlay | | \$ - 0.00% |
| \$ 189,101 | \$ 177,757 | \$ 194,342 | \$ 173,563 | TOTAL EXPENSES | | \$ 176,258 1.55% |
| \$ (137,879) | \$ (119,932) | \$ (151,837) | \$ (131,058) | NET REVENUE / (EXPENSE) | | \$ (133,753) 2.06% |

RIGHT-OF-WAY

Share of City Budget
\$176,258,
0.5%



DESCRIPTION

Right-of-Way landscapes and maintains areas along City roadways and rights-of-way. Activities include mowing, edging, litter control, irrigation, and fertilization.

MISSION

Maintain and beautify the City's medians and rights-of-way.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

Maintain Tree City Designation

Per Capita Spending for Tree City Designation

| | Actual | | YTD thru 6/30 2013-14 | Budget | |
|---|---------|---------|--------------------------|---------|---------|
| | 2010-11 | 2011-12 | | 2013-14 | 2014-15 |
| Per Capita Spending for Tree City Designation | \$2.28 | \$2.02 | \$1.70 annual measure | \$2.00 | \$2.00 |

- ✓ Contract Downtown median and trash maintenance to help beautify the area

FUTURE GOALS (FY16 & FY17)

- ✓ Get annual maintenance contract for tree limbs hanging in the road ways to allow for sanitation trucks, busses, and fire trucks to drive freely.

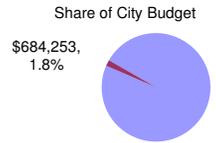
PRIOR YEAR ACCOMPLISHMENTS (FY14)

- ✓ Relandscaped planters in Downtown FWB and obtained volunteers to maintain them.
- ✓ Renovated the median along Eglin Parkway and Highway Avenue.

001 GENERAL FUND - 1040 GOLF CLUB

| Actual | | | | Budget | |
|--------------------------------|---------------------|---------------------|---------------------|--|----------------------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change |
| Revenues: | | | | | |
| 946,549 | 745,883 | 719,205 | 715,000 | 347-5000 Greens Fees | 669,152 -6.41% |
| 115,263 | 104,897 | 90,413 | 85,000 | 347-5020 Tournament Fees | 51,295 -39.65% |
| - | 15,837 | 41,516 | - | 347-5099 Complementary Green Fees | - 0.00% |
| 123,161 | 100,283 | 101,354 | 96,000 | 347-5100 Membership Fees | 105,000 9.38% |
| 656,803 | 603,363 | 588,325 | 586,500 | 347-5200 Golf Cart Rental | 542,000 -7.59% |
| 1,671 | 1,638 | 1,968 | 1,500 | 347-5210 Pull Cart Rental | 1,800 20.00% |
| - | 9,477 | 24,597 | - | 347-5299 Complementary Golf Cart Fees | - 0.00% |
| 86,902 | 79,102 | 77,848 | 76,000 | 347-5300 Driving Range | 68,000 -10.53% |
| 67,524 | 68,710 | 72,849 | 72,683 | 347-5400 Rental and Lease Income - Restaurant & Pro Shop | 73,020 0.46% |
| 1,905 | 2,610 | 2,460 | 1,800 | 347-5510 GHIN Handicapping Service | 1,800 0.00% |
| 22,335 | 18,944 | 13,689 | 18,000 | 347-5900 League Play | 3,400 -81.11% |
| (264) | (6) | (141) | - | 347-5920 Cash Over/(Under) | - 0.00% |
| 30,652 | 25,911 | 24,600 | 24,600 | 362-2010 Rental and Lease Income - Tower | 24,600 0.00% |
| \$ 2,052,501 | \$ 1,776,649 | \$ 1,758,684 | \$ 1,677,083 | TOTAL REVENUES | \$ 1,540,067 -8.17% |
| Personal Services: | | | | | |
| 14.26 | 14.26 | 14.26 | 14.26 | Number of Employees (FTE's) | 13.93 |
| 72,069 | 107,463 | 92,310 | 93,211 | 572-1200 Regular Salaries | 98,219 5.37% |
| - | - | 212 | 106 | 572-1201 Service Awards | - -100.00% |
| - | 7,651 | 11,855 | - | 572-1202 Incentive/Merit Pay | - 0.00% |
| 237,301 | 190,680 | 193,562 | 228,388 | 572-1300 Part-Time Wages | 247,630 8.43% |
| - | 156 | 200 | - | 572-1400 Salaries - Overtime | - 0.00% |
| 18,942 | 18,687 | 18,198 | 19,629 | 572-2100 FICA Taxes | 21,128 7.64% |
| 4,430 | 4,371 | 4,256 | 4,590 | 572-2101 Medicare | 4,556 -0.73% |
| 20,271 | 24,181 | 26,140 | 26,015 | 572-2200 Retirement Contributions | 30,153 15.91% |
| - | 27 | - | - | 572-2204 Retirement Contributions - DC Plan | - 0.00% |
| 7,346 | 9,333 | 7,805 | 7,931 | 572-2300 Dental, Life & Health Insurance | 8,224 3.70% |
| 4,250 | 4,592 | 4,526 | 5,037 | 572-2400 Worker's Compensation | 5,214 3.52% |
| \$ 364,609 | \$ 367,141 | \$ 359,064 | \$ 384,907 | Total Personal Services | \$ 415,126 7.85% |
| Operating Expenditures: | | | | | |
| 6,500 | 33,100 | 32,338 | 38,592 | 572-3100 Professional Services | 38,592 0.00% |
| 2,278 | - | 1,300 | - | 572-3400 Other Services | - 0.00% |
| 3,968 | 4,277 | 4,242 | 4,160 | 572-4100 Communication Services | 4,160 0.00% |
| 169 | 207 | 155 | 100 | 572-4200 Postage | 100 0.00% |
| 79,231 | 72,148 | 67,744 | 75,760 | 572-4300 Utilities | 78,033 3.00% |
| 123,343 | 122,560 | 114,442 | 110,726 | 572-4400 Rentals & Leases | 110,726 0.00% |
| 7,796 | 1,448 | 1,596 | 1,621 | 572-4610 Maintenance Contracts | 1,621 0.00% |
| - | 40 | - | - | 572-4620 Vehicle Repair | - 0.00% |
| 3,730 | 4,627 | 3,182 | 2,500 | 572-4630 Equipment Repair | 2,500 0.00% |
| 11,686 | 2,884 | 3,881 | - | 572-4640 Building Maintenance | - 0.00% |
| - | 13,284 | 11,790 | - | 572-4645 Heating/Cooling Repairs | - 0.00% |
| - | 971 | - | - | 572-4650 Grounds Maintenance | - 0.00% |
| 3,869 | 744 | 6,460 | 11,500 | 572-4800 Promotional Activities | 14,500 26.09% |
| - | 25,313 | 64,993 | - | 572-4899 Complementary Golf Rounds & Carts | - 0.00% |
| - | 32 | - | - | 572-4903 Sales Tax Expense/Penalty | - 0.00% |
| 3,411 | 113 | 471 | - | 572-4916 Inventory - Over/(Short) | - 0.00% |
| 889 | 1,338 | 1,438 | 1,090 | 572-5100 Office Supplies | 1,090 0.00% |
| 11,751 | 9,437 | 13,079 | 14,675 | 572-5200 Operating Supplies | 14,175 -3.41% |
| - | 43 | - | - | 572-5203 Fleet Maintenance Clearing Account | - 0.00% |
| 15 | - | - | - | 572-5204 Fuel & Oil | - 0.00% |
| - | - | 1,271 | 1,440 | 572-5210 Uniform Expense | 1,440 0.00% |
| 29,038 | - | - | - | 572-5230 ACH/Credit Card Fees | - 0.00% |
| 2,499 | 110 | 147 | - | 572-5231 Computer Hardware/Software | - 0.00% |
| - | - | 57 | - | 572-5234 Safety Supplies/Equipment | - 0.00% |
| 260 | 2,396 | 3,126 | 2,190 | 572-5400 Books, Dues & Publications | 2,190 0.00% |
| \$ 290,433 | \$ 295,071 | \$ 331,711 | \$ 264,354 | Total Operating Expenditures | \$ 269,127 1.81% |
| Capital Outlay: | | | | | |
| - | - | - | 2,870 | 572-6214 Building Improvements | - -100.00% |
| - | 3,420 | 1,238 | - | 572-6402 Equipment | - 0.00% |
| 2,155 | - | 1,971 | - | 572-6420 Computer Hardware/Software | - 0.00% |
| \$ 2,155 | \$ 3,420 | \$ 3,209 | \$ 2,870 | Total Capital Outlay | \$ - -100.00% |
| Debt Service: | | | | | |
| 73,590 | 41,349 | 19,900 | - | Interest Expense | - 0.00% |
| \$ 73,590 | \$ 41,349 | \$ 19,900 | \$ - | Total Debt Service | \$ - 0.00% |
| 730,787 | 706,981 | 713,884 | 652,131 | TOTAL EXPENSES | 684,253 4.93% |

GOLF CLUB



DESCRIPTION

The Golf Club consists of two championship 18-hole golf courses, putting green, driving range, and clubhouse. The club holds many community oriented golf tournaments and promotes a Junior Golf Program every summer with clinics.

MISSION

Provide a quality golf experience to members and visitors through excellent customer service.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

| | Actual | | | | Budget | |
|---|----------|----------|----------|--------------------------|----------|-----------|
| | 2010-11 | 2011-12 | 2012-13 | YTD thru 6/30 2013-14 | 2013-14 | 2014-15 |
| Ensure Player Satisfaction | | | | | | |
| Active Memberships | 572 | 523 | 442 | 446 | 600 | 550 |
| Active Youth Memberships | 60 | 88 | 63 | 53 | 90 | 95 |
| Promote Play During Off-Peak Times | | | | | | |
| Rounds Teeing Off Between Noon and 4pm | 8,066 | 19,686 | 20,888 | 15,473 | 20,000 | 21,000 |
| % of Rounds Teeing Off Between Noon and 4pm | 16% | 34% | 37% | 37% | 32% | 33% |
| Marketing Rounds Distributed | 557 | 439 | 1883 | 2498 | 3200 | 3360 |
| Marketing Rounds Redeemed | 441 | 591 | 1250 | 1887 | 1400 | 1495 |
| Revenues Generated from Marketing Rounds | \$19,664 | \$40,511 | \$82,218 | \$95,305 | \$90,000 | \$113,000 |

- ✓ Contract with a Marketing Company to help with advertising.
- ✓ Replace all 36 tee markers through sponsorship.

FUTURE GOALS (FY16 & FY17)

- ✓ Increase active memberships to 1000.
- ✓ Install covered pavilion to increase revenue through rentals and tournaments.

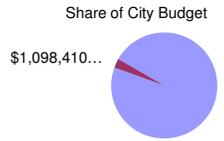
PRIOR YEAR ACCOMPLISHMENTS (FY14)

- ✓ Started and hosted the PGA Junior League.
- ✓ Repaired entire veranda roof due to damaged fire sprinkler.

001 GENERAL FUND - 1045 GOLF GROUNDS

| Actual | | | | Budget | |
|--|-------------------|-------------------|--------------------|--|--------------------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change |
| Revenues: | | | | | |
| Revenues Shared with Golf Club Operations Division | | | | | |
| \$ - | \$ - | \$ - | \$ - | TOTAL REVENUES | \$ - 0.00% |
| Personal Services: | | | | | |
| 15.75 | 15.75 | 15.75 | 15.75 | Number of Employees (FTE's) | 15.75 |
| 420,797 | 404,233 | 393,294 | 406,628 | 572-1200 Regular Salaries | 420,536 3.42% |
| - | - | 53 | 318 | 572-1201 Service Awards | - -100.00% |
| - | 9,914 | 13,178 | - | 572-1202 Incentive/Merit Pay | - 0.00% |
| 16,130 | 15,855 | 9,117 | 35,380 | 572-1300 Part-Time Wages | 25,272 -28.57% |
| 925 | 738 | 540 | 1,000 | 572-1400 Salaries - Overtime | 1,000 0.00% |
| 3,253 | 3,167 | 2,696 | 3,200 | 572-1401 Salaries - Overtime Holiday Worked | 3,200 0.00% |
| 25,993 | 25,698 | 25,131 | 26,212 | 572-2100 FICA Taxes | 26,634 1.61% |
| 6,079 | 6,010 | 5,877 | 6,130 | 572-2101 Medicare | 5,322 -13.18% |
| 85,382 | 93,224 | 92,344 | 90,161 | 572-2200 Retirement Contributions | 86,889 -3.63% |
| 1,018 | 714 | 4,143 | 5,223 | 572-2204 Retirement Contributions - DC Plan | 7,428 42.23% |
| 46,188 | 41,474 | 38,870 | 41,279 | 572-2300 Dental, Life & Health Insurance | 56,825 37.66% |
| 5,808 | 6,253 | 6,216 | 6,560 | 572-2400 Worker's Compensation | 6,534 -0.40% |
| \$ 611,575 | \$ 607,281 | \$ 591,458 | \$ 622,091 | Total Personal Services | \$ 639,641 2.82% |
| Operating Expenditures: | | | | | |
| - | 2,224 | 2,351 | 2,208 | 572-3100 Professional Services | 2,304 4.35% |
| 1,119 | 8,585 | - | 12,000 | 572-3400 Other Services | - -100.00% |
| 492 | 567 | 545 | 545 | 572-4100 Communication Services | 545 0.00% |
| 46,607 | 8,399 | 7,035 | 8,820 | 572-4300 Utilities | 9,085 3.00% |
| 2,805 | 3,622 | 5,539 | 6,358 | 572-4400 Rentals & Leases | 6,758 6.29% |
| 2,988 | 220 | 522 | 522 | 572-4610 Maintenance Contracts | 847 62.26% |
| 168 | 928 | 1,768 | 500 | 572-4620 Vehicle Repair | 500 0.00% |
| 34,662 | 46,036 | 38,594 | 31,000 | 572-4630 Equipment Repair | 31,000 0.00% |
| 716 | 987 | 956 | - | 572-4640 Building Maintenance | - 0.00% |
| - | - | 431 | - | 572-4645 Heating/Cooling Repairs | - 0.00% |
| 315,807 | 279,698 | 277,567 | 286,925 | 572-4650 Grounds Maintenance | 289,625 0.94% |
| - | 39 | 29 | 45 | 572-5100 Office Supplies | 45 0.00% |
| 11,210 | 8,184 | 6,820 | 8,000 | 572-5200 Operating Supplies | 8,000 0.00% |
| 858 | (134) | 347 | - | 572-5203 Fleet Maintenance Clearing Account | - 0.00% |
| 30,759 | 32,368 | 31,781 | 33,990 | 572-5204 Fuel & Oil | 35,010 3.00% |
| 3,191 | 2,232 | 2,862 | 2,125 | 572-5210 Uniform Expense | 2,125 0.00% |
| - | 165 | - | - | 572-5231 Computer Hardware/Software | - 0.00% |
| 646 | 2,068 | 2,429 | 2,000 | 572-5233 Tools | 2,000 0.00% |
| - | - | 74 | 2,125 | 572-5234 Safety Supplies/Equipment | 2,125 0.00% |
| 165 | 165 | 290 | 165 | 572-5400 Books, Dues & Publications | 190 15.15% |
| \$ 452,192 | \$ 396,352 | \$ 379,939 | \$ 397,328 | Total Operating Expenditures | \$ 390,158 -1.80% |
| Capital Outlay: | | | | | |
| - | - | - | - | 572-6300 Improvements Other Than Building | 10,200 100.00% |
| 77,600 | 23,505 | 101,232 | 28,000 | 572-6402 Equipment | 38,000 35.71% |
| - | 520 | - | - | 572-6420 Computer Hardware/Software | - 0.00% |
| \$ 77,600 | \$ 24,025 | \$ 101,232 | \$ 28,000 | Total Capital Outlay | \$ 48,200 72.14% |
| Debt Service: | | | | | |
| - | - | - | 31,263 | 581-9121 Transfer to Debt Service Fund | 20,412 -34.71% |
| | | | | 2011 Cap Imp Rev Note -Golf Equipment- yr 4 of 5 | |
| | | | | 2013A Bank Loan -Fairway Sweep/Vac- yr 2 of 10 | |
| 316 | 759 | 765 | - | Amortization Issuance | - 0.00% |
| 4,147 | 3,196 | 1,582 | - | Interest Expense | - 0.00% |
| \$ 4,463 | \$ 3,955 | \$ 2,347 | \$ 31,263 | Total Debt Service | \$ 20,412 -34.71% |
| 1,145,830 | 1,031,614 | 1,074,977 | 1,078,682 | TOTAL EXPENSES | 1,098,411 1.83% |

GOLF GROUNDS



DESCRIPTION

The Pines Course offers 18-holes in a challenging layout of over 6,800 yards through a tree-lined, upland pine forest. The Oaks course offers 18-holes over 6,400 yards of narrow fairways lined with oak trees and water hazards.

MISSION

Provide a quality golf experience to members and visitors through excellent course maintenance.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

| | Actual | | | | YTD thru 6/30 | Budget | |
|--|---------|---------|---------|---------|---------------|---------|--|
| | 2010-11 | 2011-12 | 2012-13 | 2013-14 | 2013-14 | 2014-15 | |
| Reduce Maintenance Costs | | | | | | | |
| Out-of-Play Areas with Native Plant Material | n/a | 10% | 15% | 10% | 18% | 15% | |

- ✓ .Prune back and elevate canopies of large oak trees on hole #s 4,5,9, & 16 - Oaks course
- ✓ Downsize larger greens to help with the bare edge issues around the outside of the greens.

FUTURE GOALS (FY16 & FY17)

- ✓ Address all Greens and determine a priority list of replacements.
- ✓ Enlarge green on hole #7 of the Oaks course.
- ✓ Make #12 and #13 Oaks ponds and cord grass retention area.

PRIOR YEAR ACCOMPLISHMENTS (FY14)

- ✓ Repaired pump issues.
- ✓ Repaired tee box borders with new pressure treated wood.
- ✓ Pruned and canopied trees on Oaks - hole #s 1, 3, 10, & 18.

001 GENERAL FUND - 1060 LIBRARY

| Actual | | | | Budget | | | |
|---|---------------------|---------------------|---------------------|-------------------------------------|---|---------------------|---------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change | | |
| Revenues: | | | | | | | |
| 79,748 | 76,017 | 71,441 | 70,861 | 337-7000 | Cooperative Funding - Operations | 70,861 | 0.00% |
| 6,225 | 6,875 | 5,400 | 2,363 | 341-9110 | Passport Fees | 2,410 | 1.99% |
| 2,124 | 2,360 | 2,425 | 2,400 | 347-1000 | Library Fees | 2,400 | 0.00% |
| 6,203 | 5,180 | 5,956 | 5,200 | 347-1010 | Photo Copy Revenue | 5,800 | 11.54% |
| 400 | 525 | 550 | 400 | 347-1210 | Rentals - Taxable | 400 | 0.00% |
| 25 | 25 | 175 | 25 | 347-1220 | Rentals - Tax Exempt | 25 | 0.00% |
| 13,024 | 12,183 | 12,525 | 12,000 | 352-1000 | Library Fines | 12,000 | 0.00% |
| - | 200 | 140 | 200 | 352-1010 | Lost Publications | 200 | 0.00% |
| 3,239 | 2,842 | 3,710 | - | 366-1000 | Contributions/Donations | - | 0.00% |
| 38,753 | 48,866 | 24,846 | 4,590 | 389-9600 | Approp. from Reserved Fund Bal - Harvey Trust | - | -100.00% |
| \$ 149,740 | \$ 155,072 | \$ 127,168 | \$ 98,039 | TOTAL REVENUES | | \$ 94,096 | -4.02% |
| Personal Services: | | | | | | | |
| Number of Funded Employees (FTE's) | | | | | | | |
| 8.10 | 8.02 | 8.02 | 8.02 | | | 8.02 | |
| 159,880 | 158,433 | 159,871 | 163,018 | 571-1200 | Regular Salaries | 171,514 | 5.21% |
| - | - | - | 106 | 571-1201 | Service Awards | - | -100.00% |
| - | 3,178 | 6,878 | - | 571-1202 | Incentive/Merit Pay | - | 0.00% |
| 80,456 | 77,534 | 76,197 | 79,995 | 571-1300 | Part-Time Wages | 93,878 | 17.36% |
| 163 | 295 | 164 | 200 | 571-1400 | Salaries - Overtime | 200 | 0.00% |
| 14,574 | 14,540 | 14,761 | 14,775 | 571-2100 | FICA Taxes | 16,112 | 9.05% |
| 3,409 | 3,400 | 3,452 | 3,455 | 571-2101 | Medicare | 3,495 | 1.17% |
| 35,506 | 42,181 | 45,385 | 45,498 | 571-2200 | Retirement Contributions | 52,655 | 15.73% |
| 9,042 | 9,821 | 9,967 | 10,178 | 571-2300 | Dental, Life & Health Insurance | 10,523 | 3.39% |
| 670 | 701 | 720 | 676 | 571-2400 | Worker's Compensation | 753 | 11.41% |
| \$ 303,700 | \$ 310,083 | \$ 317,394 | \$ 317,901 | Total Personal Services | | \$ 349,132 | 9.82% |
| Operating Expenditures: | | | | | | | |
| 4 | 1,872 | 8,428 | 1,970 | 571-3100 | Professional Services | 2,015 | 2.28% |
| 1,889 | 1,461 | 2,439 | 1,680 | 571-3400 | Other Services | 1,680 | 0.00% |
| 63 | - | 70 | 250 | 571-4000 | Travel and Per Diem | 1,000 | 300.00% |
| 1,659 | 1,680 | 6,115 | 2,114 | 571-4100 | Communication Services | 2,114 | 0.00% |
| 101 | 201 | 533 | 125 | 571-4200 | Postage | 125 | 0.00% |
| 55,736 | 49,750 | 47,084 | 52,240 | 571-4300 | Utilities | 58,569 | 12.12% |
| 11,972 | 11,861 | 11,861 | 11,862 | 571-4400 | Rentals & Leases | 11,862 | 0.00% |
| 3,418 | 4,392 | 4,519 | 4,961 | 571-4610 | Maintenance Contracts | 4,987 | 0.52% |
| 8,077 | 4,518 | 21,269 | - | 571-4640 | Building Maintenance | - | 0.00% |
| - | 10,737 | 5,552 | - | 571-4645 | Heating/Cooling Repairs | - | 0.00% |
| - | 349 | - | 200 | 571-4650 | Grounds Maintenance | 200 | 0.00% |
| 1,110 | - | - | - | 571-4800 | Promotional Activities | - | 0.00% |
| 1,916 | 1,754 | 2,021 | 1,800 | 571-5100 | Office Supplies | 1,800 | 0.00% |
| 8,758 | 15,927 | 16,518 | 16,365 | 571-5200 | Operating Supplies | 16,680 | 1.92% |
| - | 1,190 | 872 | 1,200 | 571-5207 | Program Expense | 1,200 | 0.00% |
| 2,970 | 1,648 | 605 | - | 571-5223 | Passport Fee Spending | - | 0.00% |
| 370 | 772 | 692 | - | 571-5224 | General Donation Spending | - | 0.00% |
| - | 439 | - | 350 | 571-5231 | Computer Hardware/Software | - | -100.00% |
| 630 | 709 | 675 | 630 | 571-5400 | Books, Dues & Publications | 630 | 0.00% |
| - | - | 425 | - | 571-5500 | Training | - | 0.00% |
| \$ 98,672 | \$ 109,261 | \$ 129,679 | \$ 95,747 | Total Operating Expenditures | | \$ 102,862 | 7.43% |
| Capital Outlay: | | | | | | | |
| - | - | - | 4,590 | 571-6401 | Furniture and Fixtures | - | -100.00% |
| - | - | 3,662 | - | 571-6402 | Equipment | - | 0.00% |
| 1,053 | 5,868 | 3,200 | - | 571-6420 | Computer Hardware/Software | - | 0.00% |
| 33,915 | 27,554 | 27,993 | 30,000 | 571-6600 | Books, Publications & Library Materials | 33,000 | 10.00% |
| \$ 34,968 | \$ 33,422 | \$ 34,855 | \$ 34,590 | Total Capital Outlay | | \$ 33,000 | -4.60% |
| Debt Service | | | | | | | |
| 22,291 | 22,261 | 11,346 | 21,258 | 581-9121 | Transfer to Debt Service Fund | 21,441 | 0.86% |
| | | | | | 2013 Revenue Note -Municipal Facilities- yr 2 of 18 | | |
| | | | | | Phone System Lease - year 2 of 6 | | |
| \$ 22,291 | \$ 22,261 | \$ 11,346 | \$ 21,258 | Total Debt Service | | \$ 21,441 | 0.86% |
| \$ 459,630 | \$ 475,027 | \$ 493,273 | \$ 469,496 | TOTAL EXPENSES | | \$ 506,434 | 7.87% |
| \$ (309,890) | \$ (319,955) | \$ (366,105) | \$ (371,457) | NET REVENUE / (EXPENSE) | | \$ (412,338) | 11.01% |

LIBRARY

Share of City Budget
\$506,434,
1.3%



DESCRIPTION

Library resources include books, newspapers, periodicals, audio tapes, compact discs, and videos. Children's story hours are held weekly; special holiday reading programs and a summer reading program are conducted. Facilities include a history room, 5 individual study rooms, a meeting room for up to 100 people, 16 computer Internet stations for public access, and a spacious children's story time room.

MISSION

Create and foster a comprehensive variety of print and media resources and materials designed to educate and entertain.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

Provide Resources to Promote Literacy, Education, & Enrichment

| | Actual | | | YTD thru 6/30 | Budget | |
|---|---------|---------|---------|----------------|---------|---------|
| | 2010-11 | 2011-12 | 2012-13 | 2013-14 | 2013-14 | 2014-15 |
| Inventoried Collection Per Citizen | 3.6 | 3.7 | 3.7 | annual measure | 3.8 | 3.9 |
| Circulation per Item | n/a | n/a | 2% | 1.5 | 1.7 | 1.9 |
| Circulation per Active Borrower (City and Non-City Residents) | 6.6 | 1.8 | 7.3 | 5.9 | 6.8 | 7.0 |
| City Residents Who Have an Active Library Card | 30% | 37% | 38% | annual measure | 35% | 36% |

- ✓ Increase library use in the community by providing updated technology and materials to include a growing collection of ebooks.
- ✓ Provide information in various electronic formats, including an in-house digital display, videos, social media, and an upgraded online catalog.

FUTURE GOALS (FY16 & FY17)

- ✓ Re-carpet high use areas of the library as funding allows. Priority areas-- meeting room and story room.
- ✓ Work with the Okaloosa County Public Library Cooperative to improve programming, marketing, and services of the library countywide through more shared programming and marketing strategies.

PRIOR YEAR ACCOMPLISHMENTS (FY14)

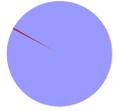
- ✓ Worked with the Okaloosa County Public Library Cooperative and the Viva Florida 500 committees to increase the library's marketing, programming, and visibility in the community.
- ✓ Increased the availability and variety of programs for children and young adults.
- ✓ Upgraded half of the library computers to Windows 7 in order to improve the customer's experience in the library.
- ✓ Increased adult programming with regular classes offered to teach the public skills on mobile devices and electronic library resources.

001 GENERAL FUND - 1070 MUSEUM

| Actual | | | | Budget | |
|---|---------------------|---------------------|---------------------|---------------------|-----------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change |
| Revenues: | | | | | |
| 1,575 | 1,850 | 1,325 | 250 | 250 | 0.00% |
| 1,773 | 879 | 58 | 1,500 | 900 | -40.00% |
| 26,935 | 25,890 | 30,215 | 26,000 | 27,500 | 5.77% |
| 26,462 | 27,697 | 26,909 | 28,000 | 27,000 | -3.57% |
| 8,576 | 7,974 | 8,254 | 8,000 | 8,200 | 2.50% |
| 2,806 | 5,363 | 1,440 | - | - | 0.00% |
| - | - | 76 | - | - | 0.00% |
| \$ 68,127 | \$ 69,652 | \$ 68,277 | \$ 63,750 | \$ 63,850 | 0.16% |
| TOTAL REVENUES | | | | | |
| Personal Services: | | | | | |
| 2.60 | 3.60 | 3.60 | 3.60 | 4.10 | |
| Number of Funded Employees (FTE's) | | | | | |
| 81,036 | 97,275 | 98,676 | 100,911 | 116,412 | 15.36% |
| - | - | 530 | - | - | 0.00% |
| - | 2,933 | 3,430 | - | - | 0.00% |
| 12,050 | 13,330 | 12,238 | 13,480 | 24,708 | 83.30% |
| - | - | 53 | - | - | 0.00% |
| 5,491 | 6,740 | 6,842 | 6,764 | 8,305 | 22.78% |
| 1,284 | 1,576 | 1,600 | 1,582 | 1,942 | 22.74% |
| 15,950 | 19,045 | 20,383 | 20,552 | 26,525 | 29.06% |
| - | 1,904 | 550 | 2,046 | 1,501 | -26.65% |
| 17,333 | 18,551 | 20,189 | 19,103 | 24,812 | 29.88% |
| 175 | 212 | 216 | 194 | 543 | 180.05% |
| \$ 133,318 | \$ 161,567 | \$ 164,706 | \$ 164,632 | \$ 204,747 | 24.37% |
| Total Personal Services | | | | | |
| Operating Expenditures: | | | | | |
| - | 1,366 | 1,580 | 1,730 | 1,730 | 0.00% |
| 30 | - | - | 800 | 800 | 0.00% |
| 1,102 | 837 | 1,112 | 1,115 | 1,115 | 0.00% |
| 137 | 181 | 275 | 200 | 200 | 0.00% |
| 15,474 | 14,096 | 12,660 | 14,805 | 17,248 | 16.50% |
| 1,613 | 1,257 | 1,257 | 1,257 | 1,257 | 0.00% |
| 1,571 | 1,672 | 2,001 | 2,004 | 2,175 | 8.53% |
| 53 | - | 79 | 100 | 100 | 0.00% |
| 1,745 | 5,723 | 4,974 | 1,000 | 1,000 | 0.00% |
| - | - | 5,514 | - | - | 0.00% |
| 407 | 460 | 1,248 | 4,450 | 3,450 | -22.47% |
| 1,470 | 1,145 | 1,216 | 1,700 | 1,700 | 0.00% |
| 1,924 | 2,214 | 1,915 | 2,500 | 2,500 | 0.00% |
| - | 1,109 | 1,229 | 490 | 1,490 | 204.08% |
| 547 | 557 | 959 | 1,230 | 750 | -39.02% |
| 12,632 | 13,535 | 12,456 | 13,000 | 14,000 | 7.69% |
| 425 | 74 | 30 | 350 | 350 | 0.00% |
| - | - | 136 | - | 150 | 100.00% |
| 646 | 775 | 871 | 1,050 | 1,650 | 57.14% |
| 397 | 205 | 1 | - | - | 0.00% |
| - | 385 | 423 | - | - | 0.00% |
| 1,398 | 900 | 216 | - | - | 0.00% |
| 100 | - | - | - | - | 0.00% |
| 1,301 | - | - | - | - | 0.00% |
| - | 219 | - | - | - | 0.00% |
| 540 | 445 | 445 | 665 | 915 | 37.59% |
| - | - | - | - | 140 | 100.00% |
| \$ 43,514 | \$ 47,154 | \$ 50,596 | \$ 48,446 | \$ 52,720 | 8.82% |
| Total Operating Expenditures | | | | | |
| Capital Outlay: | | | | | |
| 27,252 | - | 3,862 | - | - | 0.00% |
| - | - | - | 7,400 | - | -100.00% |
| - | 2,867 | - | 600 | - | 100.00% |
| - | 520 | 1,378 | - | - | 0.00% |
| \$ 27,252 | \$ 3,387 | \$ 5,240 | \$ 8,000 | \$ - | -100.00% |
| Total Capital Outlay | | | | | |
| \$ 204,084 | \$ 212,108 | \$ 220,542 | \$ 221,078 | \$ 257,467 | 16.46% |
| TOTAL EXPENSES | | | | | |
| \$ (135,957) | \$ (142,455) | \$ (152,266) | \$ (157,328) | \$ (193,617) | 23.07% |
| NET REVENUE / (EXPENSE) | | | | | |

MUSEUM

Share of City Budget
\$257,467,
0.7%



DESCRIPTION

The Indian Temple Mound Museum is the first museum in Florida owned and operated by a municipality and is recognized for having the one of the finest collections of prehistoric ceramics in the Southeast United States. The Camp Walton Schoolhouse Museum and Garnier Post Office Museum are fine examples of Northwest Florida small town structures and house historic collections of artifacts that relay the story of early days here. The newly opened Civil War Exhibits Building interprets the First Florida Militia and their activities while stationed at what we today call The Fort Walton Landing.

MISSION

Share 14,000 years of Fort Walton culture and history through stewardship, education and interpretation of its prehistoric and historic collections.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

| | Actual | | YTD thru 6/30 | | Budget | |
|--|----------|----------|---------------|----------|----------|----------|
| | 2010-11 | 2011-12 | 2012-13 | 2013-14 | 2013-14 | 2014-15 |
| Share Community History With Public | | | | | | |
| Visitors Per General Visitation Hour of Operation | 3.9 | 5.7 | 6.0 | 5.7 | 5.0 | 5.7 |
| Educational Programming Visitors During Non-General Visitation Hours | 4,515 | 4,433 | 4,266 | 3,915 | 4,000 | 4,200 |
| Outreach Programming Visitors During Non-General Visitation Hours | 14,536 | 7,778 | 8,700 | 4,075 | 6,000 | 6,000 |
| City Savings from Volunteer Assistance | \$30,550 | \$42,958 | \$28,562 | \$23,205 | \$25,000 | \$25,000 |

- ✓ Increase marketing with help of downtown entertainment district with increased traffic.
- ✓ Utilize the new boardwalk and archway, increase visitation at the Museum.
- ✓ Provide an event and lecture series related to the World War I 100th birthday statewide celebrations.
- ✓ Begin research and implementation for modern day Creek exhibit area at ITMM.

FUTURE GOALS (FY16 & FY17)

- ✓ Complete NAGPRA process from filing to certification; clear collections ownership issues.
- ✓ Acquire sponsorship for future summer / travelling exhibit.
- ✓ Improve Lighting along new boardwalk along Museum.

PRIOR YEAR ACCOMPLISHMENTS (FY14)

- ✓ Successful Speakers on Doolittle's Raiders and The Walton Guard. Partnered with Emerald Coast Archaeological Society to present 4 archaeology speakers during the year.
- ✓ Honored 58 volunteers with certificates during the Recognition Reception for their service. Volunteer hours exceeded 5,500 hours with over 50 active volunteers.
- ✓ Community Involvement: Haunted History Ghost Tours reached over 200 community individuals; Emerald Coast Archaeology Society partnership excavation reached over 100 individuals; Thunderbird Honor Guard partnered with museum for 3 different activities reaching hundreds; Reeds Raiders partnered with museum to defend the city at Bowlegs Festival reaching hundreds; booth at downtown Zombie Walk provided candy and entertainment for over 800 zombies; Native American Day Open House and Camp Walton Christmas Open House afforded locals to enjoy free days; Pottery Expo Youth Art Competition allowed partnership with Okaloosa County Schools.
- ✓ The Indian Temple Mound Museum has been on various websites, facebook and blogs including articles in the NWF Daily News, Emerald Coast Magazine, Visit Florida, FWB Chamber of Commerce, the Four Points Sheraton in-room compendium of things to do and see, 105.5 "The Wolf" and WYZZ FM, WUWF's "Unearthing Pensacola" segments, and WEAR ABC Channel 3. The NWFDN had a feature article on the city militia and the role of the museum in the Bowlegs festival. The museums had their events on various Lamar advertising boards and have been in numerous newsletters including Florida Public Archaeology Network (Pensacola), Baker Block News (Baker), Panhandle Historic Preservation Alliance News (reaches all panhandle), Emerald Coast Archaeology Society (OK County), Heritage News (Niceville); GWFC Our Voice Florida Woman's Club newsletter (OK County), Genealogical Society of Okaloosa County, and FOM Newsletter (various counties and states).
- ✓ Completed the construction of the new archway, replacing the oyster shell arch.
- ✓ Completed the boardwalk along the entire Museum front, approximately 200'.

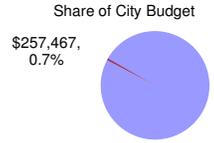
001 GENERAL FUND - 1080 CEMETERY

| Actual | | | | Budget | | |
|-------------------|-------------------|-------------------|--------------------|---|---|--------------------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | | 2014-15 Adopted | % Change |
| | | | | Revenues: | | |
| 177,112 | 189,090 | 192,630 | 180,000 | 343-8000 | Sale of Lots | 180,000 0.00% |
| 6,875 | 23,215 | 3,885 | 8,000 | 343-8100 | Crypt Sales | 8,000 0.00% |
| 4,350 | 9,120 | 10,635 | 9,000 | 343-8200 | Niche Sales | 9,000 0.00% |
| 6,420 | 9,900 | 8,295 | 8,000 | 343-8300 | Weekend/Holidays Interments | 8,000 0.00% |
| 177,720 | 184,690 | 152,345 | 175,000 | 343-8400 | Openings/Closings | 175,000 0.00% |
| 1,498 | 1,032 | 2,228 | - | 343-8500 | Transfer Fees | - 0.00% |
| 13,149 | 21,486 | 3,290 | - | 381-2400 | Transfer from Beal Memorial Cemetery Fund | - 0.00% |
| \$ 387,124 | \$ 438,533 | \$ 373,308 | \$ 380,000 | TOTAL REVENUES | | \$ 380,000 0.00% |
| | | | | Number of Funded Employees (FTE's) | | |
| 3.00 | 3.00 | 3.00 | 3.00 | | | 3.00 |
| 86,881 | 87,133 | 87,808 | 89,337 | 539-1200 | Regular Salaries | 93,269 4.40% |
| - | - | 212 | - | 539-1201 | Service Awards | - 0.00% |
| - | 1,153 | 3,174 | - | 539-1202 | Incentive/Merit Pay | - 0.00% |
| 1,182 | 1,014 | 192 | 2,500 | 539-1400 | Salaries - Overtime | 500 -80.00% |
| 236 | 288 | 35 | 375 | 539-1401 | Salaries - Overtime Holiday Worked | 100 -73.33% |
| 4,849 | 4,905 | 5,008 | 4,826 | 539-2100 | FICA Taxes | 5,058 4.81% |
| 1,134 | 1,147 | 1,171 | 1,129 | 539-2101 | Medicare | 1,183 4.77% |
| 19,602 | 23,394 | 24,958 | 24,934 | 539-2200 | Retirement Contributions | 28,633 14.84% |
| 25,198 | 22,905 | 23,300 | 23,661 | 539-2300 | Dental, Life & Health Insurance | 24,547 3.75% |
| 4,097 | 4,449 | 5,068 | 4,699 | 539-2400 | Worker's Compensation | 4,907 4.42% |
| \$ 143,180 | \$ 146,388 | \$ 150,926 | \$ 151,461 | Total Personal Services | | \$ 158,198 4.45% |
| | | | | Operating Expenditures: | | |
| - | 862 | 948 | 950 | 539-3100 | Professional Services | 950 0.00% |
| 64,145 | 71,940 | 54,375 | 60,000 | 539-3400 | Other Services | 60,000 0.00% |
| 1,051 | 882 | 925 | 870 | 539-4100 | Communication Services | 870 0.00% |
| 72,659 | 53,059 | 57,191 | 62,950 | 539-4300 | Utilities | 65,205 3.58% |
| - | 191 | 56 | 60 | 539-4400 | Rentals & Leases | 60 0.00% |
| 1,077 | 240 | 627 | 655 | 539-4610 | Maintenance Contracts | 655 0.00% |
| 1,174 | 3,950 | 1,248 | 1,850 | 539-4630 | Equipment Repair | 1,850 0.00% |
| 815 | 2,350 | - | - | 539-4640 | Building Maintenance | - 0.00% |
| 8,405 | 6,034 | 14,019 | 12,825 | 539-4650 | Grounds Maintenance | 12,825 0.00% |
| 10,855 | 5,050 | 18,275 | - | 539-4980 | Repurchase Cemetery Lots | - 0.00% |
| 890 | 1,665 | 2,340 | 1,975 | 539-5200 | Operating Supplies | 1,875 -5.06% |
| 1,562 | 1,585 | 1,726 | 1,665 | 539-5204 | Fuel & Oil | 1,381 -17.04% |
| 479 | 341 | 235 | 150 | 539-5210 | Uniform Expense | 150 0.00% |
| - | 55 | - | - | 539-5231 | Computer Hardware/Software | - 0.00% |
| - | 448 | 74 | 750 | 539-5233 | Tools | 850 100.00% |
| 39 | 181 | 37 | 525 | 539-5234 | Safety Supplies/Equipment | 525 0.00% |
| 35 | - | 40 | 40 | 539-5500 | Training | 40 0.00% |
| \$ 163,185 | \$ 148,832 | \$ 152,116 | \$ 145,265 | Total Operating Expenditures | | \$ 147,236 1.36% |
| | | | | Capital Outlay: | | |
| 10,994 | 11,488 | - | - | 539-6214 | Building Improvements | - 0.00% |
| - | 2,241 | - | - | 539-6355 | Landscaping & Fences | - 0.00% |
| - | 4,575 | 677 | - | 539-6402 | Equipment | - 0.00% |
| - | - | 552 | - | 539-6420 | Computer Hardware/Software | - 0.00% |
| \$ 10,994 | \$ 18,304 | \$ 1,229 | \$ - | Total Capital Outlay | | \$ - 0.00% |
| | | | | Capital Improvements Program: | | |
| 2,155 | - | - | - | 5323 - Beal Cemetery Improvements | | - 0.00% |
| \$ 2,155 | \$ - | \$ - | \$ - | Total Capital Improvements Program | | \$ - 0.00% |
| | | | | Interfund Transfers: | | |
| 33,251 | 37,818 | 38,526 | 36,000 | 581-9162 | Transfer to Beal Memorial Perpetual Care Fund | 36,000 0.00% |
| | | | | | Lot Sales - 20% of revenues | |
| \$ 33,251 | \$ 37,818 | \$ 38,526 | \$ 36,000 | Total Interfund Transfers | | \$ 36,000 0.00% |
| \$ 352,765 | \$ 351,342 | \$ 342,797 | \$ 332,726 | TOTAL EXPENSES | | \$ 341,434 2.62% |
| \$ 34,358 | \$ 87,190 | \$ 30,511 | \$ 47,274 | NET REVENUE / (EXPENSE) | | \$ 38,566 -18.42% |

CEMETERY

DESCRIPTION

Cemetery staff is responsible for the sale of plots, niches, and mausoleum spaces; grounds maintenance; and supervision of funerals at the City's two cemeteries – Beal Memorial Cemetery and Brooks Cemetery.



MISSION

Provide a well-maintained and peaceful resting place of burial.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

Provide a Well-Maintained Resting Place of Burial

Cemetery Grounds with Turf in Good Condition

| | Actual | | | | Budget | |
|--|---------|---------|---------|--------------------------|---------|---------|
| | 2010-11 | 2011-12 | 2012-13 | YTD thru 6/30 2013-14 | 2103-14 | 2014-15 |
| Cemetery Grounds with Turf in Good Condition | 65% | 80% | 90% | 80% | 90% | 90% |

- ✓ Install Roadway between storage facilities.
- ✓ Stamp additional area in Hope Section.
- ✓ Repair worn doors in niche wall.

FUTURE GOALS (FY16 & FY17)

- ✓ Research plot location software to ensure the quality of cemetery services.
- ✓ Develop a sod farm in open area of cemetery for use for newly dug graves.
- ✓ Install central control system for irrigation.

PRIOR YEAR ACCOMPLISHMENTS (FY14)

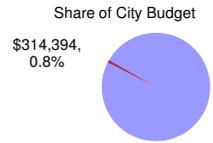
- ✓ Planted 5 Oak trees and 5 Crape Myrtle trees in the new Hope Section addition.



001 GENERAL FUND - 1200 ENGINEERING SERVICES

| Actual | | | | Budget | | | |
|--------------------------------|---------------------|---------------------|---------------------|---|--------------------------------------|---------------------|----------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change | | |
| Revenues: | | | | | | | |
| 3,525 | 3,060 | 3,200 | 3,500 | 341-3001 | Overhead Banner Installation Fee | 3,100 | -11.43% |
| 385 | 26 | 59 | - | 341-9310 | Engineering Drawings | - | 0.00% |
| 200 | - | 1,930 | - | 366-1000 | Contributions/Donations | - | 0.00% |
| \$ 4,110 | \$ 3,086 | \$ 5,189 | \$ 3,500 | TOTAL REVENUES | | \$ 3,100 | 100.00% |
| Personal Services: | | | | | | | |
| 5.00 | 5.00 | 5.00 | 4.00 | Number of Funded Employees (FTE's) | | 4.00 | |
| 90,126 | 89,206 | 79,302 | 81,419 | 541-1100 | Executive Salaries | 82,217 | 0.98% |
| 170,124 | 163,182 | 156,555 | 119,053 | 541-1200 | Regular Salaries | 122,341 | 2.76% |
| - | - | - | 53 | 541-1201 | Service Awards | - | 0.00% |
| - | 2,678 | 3,839 | - | 541-1202 | Incentive/Merit Pay | - | 0.00% |
| - | - | 31 | 250 | 541-1400 | Overtime | 250 | 100.00% |
| 15,443 | 15,203 | 14,187 | 11,682 | 541-2100 | FICA Taxes | 11,994 | 2.67% |
| 3,611 | 3,556 | 3,318 | 2,732 | 541-2101 | Medicare | 2,805 | 2.67% |
| 57,757 | 66,964 | 36,005 | 15,816 | 541-2200 | Retirement Contributions | 17,775 | 12.39% |
| - | - | 7,303 | 9,520 | 541-2204 | Retirement Contributions - DC Plan | 9,690 | 1.79% |
| 22,117 | 23,301 | 35,070 | 28,519 | 541-2300 | Dental, Life & Health Insurance | 29,587 | 3.75% |
| 489 | 447 | 458 | 341 | 541-2400 | Worker's Compensation | 348 | 1.99% |
| \$ 359,667 | \$ 364,536 | \$ 336,067 | \$ 269,385 | Total Personal Services | | \$ 277,007 | 2.83% |
| Operating Expenditures: | | | | | | | |
| 16,920 | 8,082 | 6,001 | 6,395 | 541-3100 | Professional Services | 5,755 | -10.01% |
| 20,390 | - | - | 90 | 541-3400 | Other Services | 90 | 0.00% |
| - | - | 89 | 800 | 541-4000 | Travel and Per Diem | 800 | 0.00% |
| 3,418 | 3,101 | 5,070 | 2,364 | 541-4100 | Communication Services | 2,952 | 24.87% |
| 4,521 | 5,926 | 6,436 | 6,880 | 541-4200 | Postage | 6,880 | 0.00% |
| 13,213 | 12,862 | 7,080 | 6,360 | 541-4400 | Rentals & Leases | 6,360 | 0.00% |
| 5,947 | - | 2,200 | 5,710 | 541-4610 | Maintenance Contracts | 3,600 | -36.95% |
| 11 | - | - | - | 541-4620 | Vehicle Repair | - | 0.00% |
| 125 | - | - | 100 | 541-4630 | Equipment Repair | 600 | 500.00% |
| 16 | 107 | 80 | 1,100 | 541-4700 | Printing & Binding | 1,100 | 0.00% |
| - | - | 525 | - | 541-4915 | Legal Advertisements | - | - |
| 6,161 | 6,147 | 6,210 | 6,930 | 541-5100 | Office Supplies | 6,930 | 0.00% |
| 187 | 465 | 369 | 625 | 541-5200 | Operating Supplies | 125 | -80.00% |
| 429 | - | - | - | 541-5204 | Fuel & Oil | 250 | #DIV/0! |
| 75 | 255 | 91 | 400 | 541-5210 | Uniform Expense | 400 | 0.00% |
| 504 | - | 320 | - | 541-5223 | Earth Day | - | 0.00% |
| - | 505 | - | - | 541-5231 | Computer Hardware/Software | - | 0.00% |
| - | - | 26 | 170 | 541-5234 | Safety Supplies/Equipment | 170 | 0.00% |
| 374 | 174 | - | 350 | 541-5400 | Books, Dues & Publications | 175 | -50.00% |
| 10 | - | 349 | 350 | 541-5500 | Training | 350 | 0.00% |
| (1,433) | - | - | - | 541-9905 | Capitalized Costs Allocation - Labor | - | 0.00% |
| \$ 70,868 | \$ 37,624 | \$ 34,846 | \$ 38,624 | Total Operating Expenditures | | \$ 36,537 | -5.40% |
| Capital Outlay: | | | | | | | |
| - | 630 | 630 | - | 541-6420 | Computer Hardware/Software | - | 0.00% |
| \$ - | \$ 630 | \$ 630 | \$ - | Total Capital Outlay | | \$ - | 0.00% |
| Debt Service | | | | | | | |
| - | - | - | 850 | 581-9121 | Transfer to Debt Service Fund | 850 | 0.00% |
| - | - | - | - | - | Phone System Lease - year 2 of 6 | - | - |
| \$ - | \$ - | \$ - | \$ 850 | Total Debt Service | | \$ 850 | 0.00% |
| \$ 430,536 | \$ 402,791 | \$ 371,543 | \$ 308,859 | TOTAL EXPENSES | | \$ 314,394 | 1.79% |
| \$ (426,426) | \$ (399,704) | \$ (366,354) | \$ (305,359) | NET REVENUE / (EXPENSE) | | \$ (311,294) | 1.94% |

ENGINEERING SERVICES



DESCRIPTION

Engineering maintains GIS data, reviews all site plans, subdivision plans, and as-built drawings for compliance with City codes and outside agency requirements; provides survey and design data for street, sidewalk, water, sewer, and stormwater projects; and prepares maps for internal use, annexation, Comprehensive Plan amendments and newspaper ads.

MISSION

Provide high quality, timely, and cost effective services in all facets of operations.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

| | Actual | | | | YTD thru 6/30 | Budget | |
|--|---------|---------|---------|---------|----------------|---------|---------|
| | 2010-11 | 2011-12 | 2012-13 | 2013-14 | | 2013-14 | 2014-15 |
| Develop GIS System to Track & Monitor City Assets | | | | | | | |
| Street Data Entered in GIS | n/a | 95% | 100% | | annual measure | 100% | 100% |
| Water System Features Accurately Entered in GIS | n/a | 70% | 100% | | annual measure | 100% | 100% |
| Sanitary Sewer System Features Accurately Entered in GIS | n/a | 60% | 82% | | annual measure | 100% | 100% |
| Stormwater System Features Accurately Entered in GIS | n/a | 100% | 100% | | annual measure | 100% | 100% |

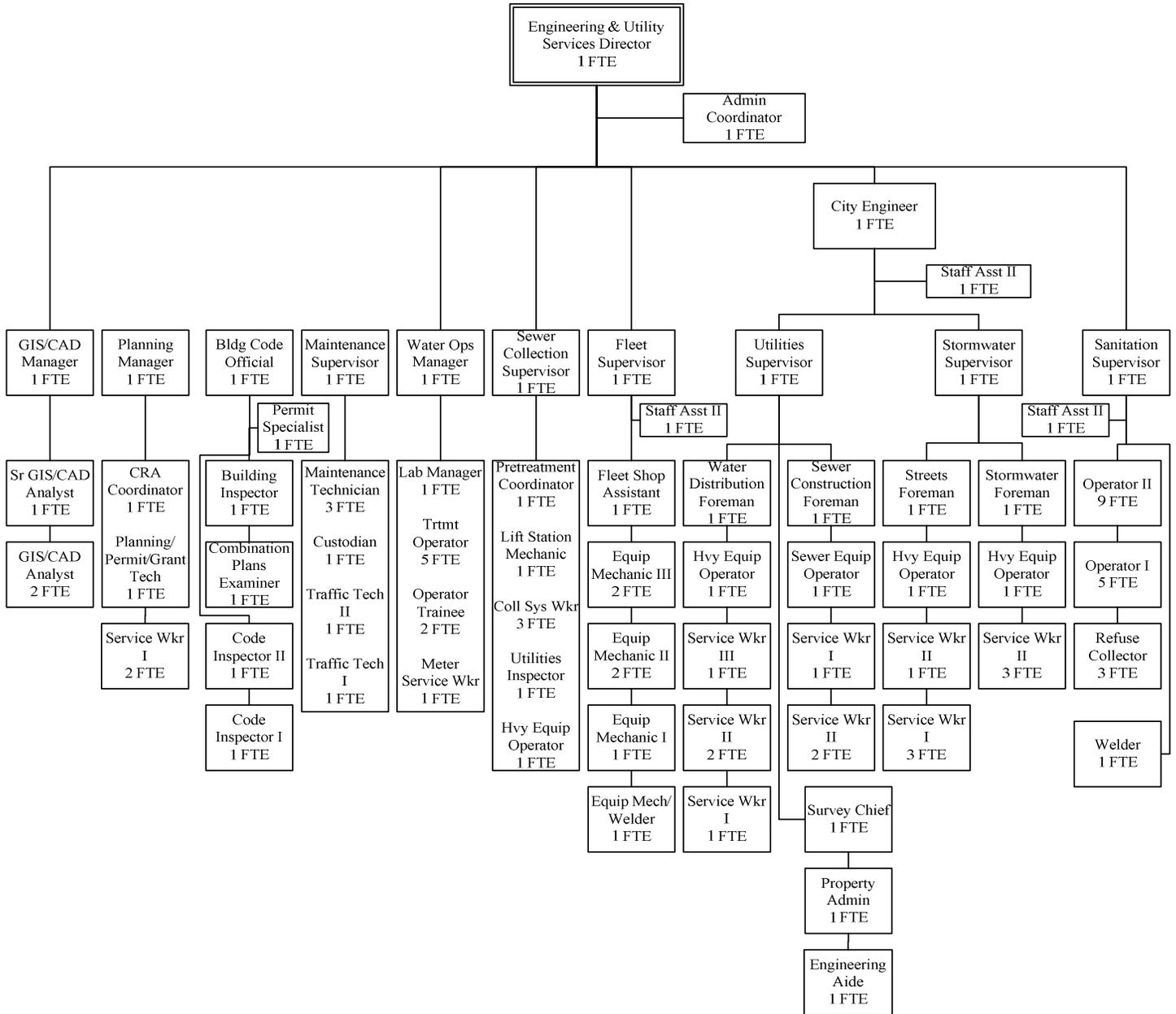
- ✓ Perform detail Quality Assurance checks on the GIS potable water and sanitary sewer infrastructure systems and continue GIS training courses.
- ✓ Continue to develop and expand the GIS Web Map for public use via the internet and for employee use via the intranet.
- ✓ Perform annual FEMA CRS recertification.

FUTURE GOALS (FY16 & FY17)

- ✓ Continue mapping City infrastructure in GIS with a strong emphasis on disaster preparedness and recovery and performing duties more efficiently.
- ✓ Transition to the new FEMA CRS manual and complete a 5-year cycle visit from ISO.

PRIOR YEAR ACCOMPLISHMENTS (FY14)

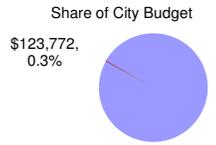
- ✓ Completed 100% of the GPS data collection and GIS database creation for City's water and sewer infrastructure.
- ✓ Improved the City's public web-mapping capabilities via the internet by adding additional content.
- ✓ Performed annual FEMA CRS recertification, which provides a flood insurance discount of 20% to our citizens in the special flood hazard areas.
- ✓ Continued to improve GIS Web Map Application for all City employees on the City intranet. Completed 20 days of GIS training.



001 GENERAL FUND - 1205 PLANNING & ZONING

| Actual | | | | Budget | |
|--------------------------------|--------------------|--------------------|--------------------|---|----------------------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change |
| Revenues: | | | | | |
| 11,853 | 12,361 | 10,035 | 15,000 | 329-1001 Zoning/Variances Fees | 13,500 -10.00% |
| 726 | 2,391 | 16,568 | 4,000 | 329-2000 Zoning Site Plan Review | 4,300 7.50% |
| \$ 12,579 | \$ 14,752 | \$ 26,602 | \$ 19,000 | TOTAL REVENUES | \$ 17,800 -6.32% |
| Personal Services: | | | | | |
| 1.00 | 1.00 | 2.00 | 2.00 | Number of Funded Employees (FTE's) | 2.00 |
| 44,922 | 42,652 | 64,066 | 73,976 | 515-1200 Regular Salaries | 74,244 0.36% |
| - | - | - | 53 | 515-1201 Service Awards | - -100.00% |
| - | 793 | 1,537 | - | 515-1202 Incentive/Merit Pay | - 0.00% |
| - | - | 10 | 150 | 515-1400 Overtime | 150 0.00% |
| 2,700 | 2,596 | 3,955 | 4,479 | 515-2100 FICA Taxes | 4,285 -4.33% |
| 631 | 607 | 925 | 1,048 | 515-2101 Medicare | 1,002 -4.39% |
| 2,246 | 2,103 | 2,439 | 3,699 | 515-2204 Retirement Contributions - DC Plan | 3,712 0.35% |
| 4,193 | 4,139 | 4,596 | 12,516 | 515-2300 Dental, Life & Health Insurance | 12,982 3.73% |
| 85 | 26 | 76 | 126 | 515-2400 Worker's Compensation | 116 -7.94% |
| - | - | - | (8,528) | 515-1296 Salary Allocation Reimb from FBC Fund | (5,887) -30.97% |
| - | - | (5,764) | (8,528) | 515-1297 Salary Allocation Reimb from CDBG Fund | (5,887) -30.97% |
| \$ 54,777 | \$ 52,916 | \$ 71,839 | \$ 78,991 | Total Personal Services | \$ 84,718 7.25% |
| Operating Expenditures: | | | | | |
| - | 16,479 | 9,418 | 9,701 | 515-3100 Professional Services | 34,895 259.71% |
| 65,900 | - | - | - | 515-3400 Other Services | - 0.00% |
| 432 | 902 | 1,194 | 1,100 | 515-4000 Travel and Per Diem | 1,100 0.00% |
| 609 | 438 | 1,426 | 414 | 515-4100 Communication Services | 414 0.00% |
| 6,287 | - | - | - | 515-4610 Maintenance Contracts | - 0.00% |
| 1,322 | 621 | 1,039 | 700 | 515-4700 Printing & Binding | 700 0.00% |
| 5,856 | - | - | - | 515-4915 Legal Advertisements | - 0.00% |
| 39 | - | 28 | 500 | 515-5100 Office Supplies | 500 0.00% |
| - | 99 | 142 | - | 515-5200 Operating Supplies | - 0.00% |
| - | - | 95 | 100 | 515-5210 Uniform Expense | 100 0.00% |
| - | 271 | - | - | 515-5321 Computer Hardware/Software | - 0.00% |
| 275 | 485 | 366 | 405 | 515-5400 Books, Dues & Publications | 345 -14.81% |
| 940 | 85 | 979 | 575 | 515-5500 Training | 575 0.00% |
| \$ 81,660 | \$ 19,380 | \$ 14,686 | \$ 13,495 | Total Operating Expenditures | \$ 38,629 186.25% |
| Capital Outlay: | | | | | |
| - | 2,995 | - | - | 515-6402 Equipment | - 0.00% |
| - | - | 552 | - | 515-6420 Computer Hardware/Software | - 100.00% |
| \$ - | \$ 2,995 | \$ 552 | \$ - | Total Capital Outlay | \$ - 0.00% |
| Debt Service | | | | | |
| - | - | - | 425 | 581-9121 Transfer to Debt Service Fund | 425 0.00% |
| - | - | - | - | Phone System Lease - year 2 of 6 | - |
| \$ - | \$ - | \$ - | \$ 425 | Total Debt Service | \$ 425 0.00% |
| \$ 136,437 | \$ 75,291 | \$ 87,077 | \$ 92,911 | TOTAL EXPENSES | \$ 123,772 33.22% |
| \$ (123,858) | \$ (60,539) | \$ (60,475) | \$ (73,911) | NET REVENUE / (EXPENSE) | \$ (105,972) 43.38% |

PLANNING & ZONING



DESCRIPTION

Planning is responsible for sustainable growth and development in Fort Walton Beach, ensuring implementation of the Comprehensive Plan, and compliance with the Land Development Code. Staff facilitates and serves on various boards and committees.

MISSION

Foster sustainable development by providing professional and technical services to City Council, citizen boards, property owners, and businesses in order to promote high quality of life and prosperity for the citizens of Fort Walton Beach.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

| | Actual | | | | Budget | |
|---|---------|---------|---------|--------------------------|---------|---------|
| | 2010-11 | 2011-12 | 2012-13 | YTD thru 6/30 2013-14 | 2013-14 | 2014-15 |
| Reduce Commercial & Industrial Vacancies | | | | | | |
| Vacant Parcels - Commerce & Technology Park | n/a | 43 | 16 | n/a | n/a | n/a |
| Vacant Parcels - CRA | n/a | 192 | 149 | n/a | n/a | n/a |
| Increase Development Activity Citywide | | | | | | |
| (Net) New Business Openings | n/a | n/a | n/a | 63 | 60 | 40 |
| New Developments Approved | n/a | n/a | n/a | 5 | 25 | 15 |
| Parcels Annexed into the City | n/a | n/a | n/a | 1 | 1 | 1 |
| Population Increase | n/a | n/a | n/a | annual measure | 1.5% | 1.5% |

- ✓ Ensure the effectiveness and efficiency of City codes and regulations by updating the City Code of Ordinances.
- ✓ Plan for a comprehensive multi-modal transportation system by updating the Inventory of Sidewalks map.
- ✓ Complete an abbreviated evaluation and appraisal report to ensure continued success of City growth.

FUTURE GOALS (FY16 & FY17)

- ✓ Promote sustainable economic growth through the use of efficient business and development review services.
- ✓ Plan for and implement a reliable, efficient, and pedestrian-friendly transportation network in the City.

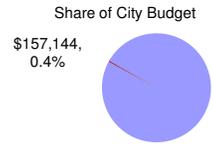
PRIOR YEAR ACCOMPLISHMENTS (FY14)

- ✓ Implemented a new safety permitting program for utilization of cold weather shelters.
- ✓ Completed first phase of site assessment for Bayou Woods property.

001 GENERAL FUND - 1217 CODE ENFORCEMENT

| Actual | | | | Budget | |
|--------------------------------|---------------------|--------------------|---------------------|---|----------------------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change |
| Revenues: | | | | | |
| 24,150 | - | 103,603 | 20,000 | 354-1000 Code Enforcement - Fines | 24,000 20.00% |
| 7,500 | 10,000 | 6,825 | 7,500 | 354-1010 Code Enforcement - Fees | 7,500 0.00% |
| \$ 31,650 | \$ 10,000 | \$ 110,428 | \$ 27,500 | TOTAL REVENUES | \$ 31,500 14.55% |
| Personal Services: | | | | | |
| 2.00 | 2.00 | 2.00 | 2.00 | Number of Funded Employees (FTE's) | 2.00 |
| 91,483 | 91,344 | 91,526 | 93,536 | 529-1200 Regular Salaries | 94,809 1.36% |
| - | 1,556 | 1,643 | - | 529-1202 Incentive/Merit Pay | - 0.00% |
| - | 194 | - | 150 | 529-1400 Overtime | 150 0.00% |
| 5,403 | 5,495 | 5,494 | 5,494 | 529-2100 FICA Taxes | 5,568 1.35% |
| 1,264 | 1,285 | 1,285 | 1,285 | 529-2101 Medicare | 1,302 1.34% |
| 20,308 | 24,251 | 26,140 | 26,106 | 529-2200 Retirement Contributions | 29,106 11.49% |
| 12,953 | 13,360 | 13,604 | 13,789 | 529-2300 Dental, Life & Health Insurance | 14,315 3.82% |
| 1,846 | 1,855 | 1,894 | 1,786 | 529-2400 Worker's Compensation | 1,811 1.38% |
| \$ 133,257 | \$ 139,340 | \$ 141,586 | \$ 142,146 | Total Personal Services | \$ 147,062 3.46% |
| Operating Expenditures: | | | | | |
| - | 2,665 | 2,747 | 2,836 | 529-3100 Professional Services | 2,893 2.01% |
| 1,246 | - | - | 2,500 | 529-3101 Legal Services | 2,000 -20.00% |
| 10,660 | 2,846 | - | 500 | 529-3400 Other Services | 500 0.00% |
| - | 765 | 898 | 1,100 | 529-4000 Travel and Per Diem | 1,100 0.00% |
| 1,331 | 1,325 | 1,945 | 924 | 529-4100 Communication Services | 924 0.00% |
| 2,590 | - | - | - | 529-4610 Maintenance Contracts | - 0.00% |
| 225 | 604 | 830 | 200 | 529-4620 Vehicle Repair | 200 0.00% |
| 61 | - | - | 40 | 529-5200 Operating Supplies | 40 0.00% |
| 1,516 | 1,651 | 1,425 | 1,735 | 529-5204 Fuel & Oil | 1,191 -31.37% |
| - | 542 | - | - | 529-5231 Computer Hardware/Software | - 0.00% |
| 60 | 70 | 40 | 110 | 529-5400 Books, Dues & Publications | 110 0.00% |
| 24 | 435 | 340 | 700 | 529-5500 Training | 700 0.00% |
| \$ 17,713 | \$ 10,902 | \$ 8,225 | \$ 10,645 | Total Operating Expenditures | \$ 9,658 -9.27% |
| Capital Outlay: | | | | | |
| - | 1,041 | - | - | 529-6420 Computer Hardware/Software | - 0.00% |
| \$ - | \$ 1,041 | \$ - | \$ - | Total Capital Outlay | \$ - 0.00% |
| Debt Service | | | | | |
| - | - | - | 425 | 581-9121 Transfer to Debt Service Fund | 425 0.00% |
| \$ - | \$ - | \$ - | \$ 425 | Total Debt Service | \$ 425 0.00% |
| \$ 150,970 | \$ 151,283 | \$ 149,811 | \$ 153,216 | TOTAL EXPENSES | \$ 157,144 2.56% |
| \$ (119,320) | \$ (141,283) | \$ (39,384) | \$ (125,716) | NET REVENUE / (EXPENSE) | \$ (125,644) -0.06% |

CODE ENFORCEMENT



DESCRIPTION

Code Enforcement routinely inspects properties for code violations and responds to citizen complaints regarding code, zoning, or land use violations.

MISSION

Ensure adherence to the City's Code of Ordinances and achieve a high complaint resolution rate.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

| | Actual | | | | Budget | |
|---|---------|---------|---------|--------------------------|---------|---------|
| | 2010-11 | 2011-12 | 2012-13 | YTD thru 6/30 2013-14 | 2013-14 | 2014-15 |
| Implement Nuisance Abatement Program | | | | | | |
| Number of Derelict Properties Brought Into Compliance - CRA | n/a | 3 | 4 | 1 | 3 | 2 |
| Number of Derelict Properties Brought Into Compliance - non-CRA | n/a | 1 | 1 | 1 | 1 | 1 |

- ✓ Streamline and modernize the Code Enforcement process by evaluating operational ordinances and revising where necessary.
- ✓ Streamline and modernize the Code Enforcement process by evaluating the Code Enforcement Board's Rules and Regulations and revising where necessary.

FUTURE GOALS (FY16 & FY17)

- ✓ Implement new policy and procedures for the resolution of liens and orders issued by the Code Enforcement Board.

PRIOR YEAR ACCOMPLISHMENTS (FY14)

- ✓ Maintained a 98% code case compliance ratio without the need for Code Enforcement Board action.

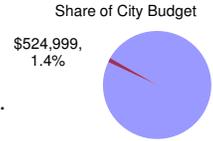
FLEET

DESCRIPTION

Fleet is responsible for maintaining safe, reliable, economical, and environmentally-friendly vehicles and heavy equipment.

MISSION

Ensure fleet is available and functioning properly.



CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

Minimize Unscheduled/Unanticipated Downtime and Repairs

Workload Attributable to Scheduled Preventative Maintenance & Inspections
 Unscheduled/Unanticipated Repairs Performed In-House
 Unscheduled/Unanticipated Repairs Performed Contracted
 Reduce Unscheduled/Unanticipated Repairs Performed In-House
 Reduce Unscheduled/Unanticipated Repairs Performed Contracted

| | Actual | | | | Budget | |
|---|---------|---------|---------|--------------------------|---------|---------|
| | 2010-11 | 2011-12 | 2012-13 | YTD thru 6/30 2103-14 | 2013-14 | 2014-15 |
| Workload Attributable to Scheduled Preventative Maintenance & Inspections | 37% | 39% | 48% | 34% | 37% | 38% |
| Unscheduled/Unanticipated Repairs Performed In-House | 61% | 59% | 51% | 65% | 57% | 53% |
| Unscheduled/Unanticipated Repairs Performed Contracted | 2% | 2% | 1% | 1% | 2% | 1% |
| Reduce Unscheduled/Unanticipated Repairs Performed In-House | n/a | n/a | n/a | n/a | n/a | 2% |
| Reduce Unscheduled/Unanticipated Repairs Performed Contracted | n/a | n/a | n/a | n/a | n/a | 1% |

Support Department Productivity by Minimizing Downtime

Hours of Downtime: Public Safety (police & fire)
 Hours of Downtime: Non-Public Safety

- ✓ Reduce the number of unscheduled/unanticipated repairs by 3%.
- ✓ Properly utilize fleet management program to determine the amount of downtime experienced per major and minor repair incident.
- ✓ Continue to improve customer service with fellow city employees.
- ✓ Continue to train fleet personal through Carquest, Napa, and on the job training classes through vendors.

FUTURE GOALS (FY16 & FY17)

- ✓ Reduce repair costs while maintaining safe working order of all vehicles and equipment in the City's fleet.

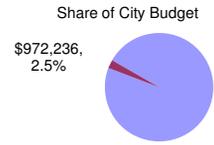
PRIOR YEAR ACCOMPLISHMENTS (FY14)

- ✓ Moved the tire storage building to reduce possible injuries and added another door to improve flow of the tires being used.
- ✓ Purchased a tire balancer to do all the balancing of new and existing tires in house, reducing the sublet cost by thousands.
- ✓ Received new hose cutting equipment that will help reduce down time and having to purchase hoses from the manufacturers.
- ✓ Established a new detailed servicability report on vehicles to ensure which vehicles need replacing or repairs.

FACILITIES

DESCRIPTION

Facilities is responsible for all maintenance work, including electrical, heating and air conditioning, plumbing, and wood work as well as installation and maintenance of traffic control devices, traffic signals, signs, and roadway markings.



MISSION

Maintain City facilities and traffic control devices in a safe, reliable, economical, and environmentally-friendly manner.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

Provide Safe & Clean Facilities for Employees & the Public

| | Actual | | | | Budget | |
|--|---------|---------|---------|--------------------------|---------|---------|
| | 2010-11 | 2011-12 | 2012-13 | YTD thru 6/30 2013-14 | 2013-14 | 2014-15 |
| Manhours per Job Order | n/a | 5 | 4 | 3 | 6 | 5 |
| Works Orders Satisfactorily Completed within 3 Business Days | 84% | 90% | 90% | 91% | 90% | 92% |

- ✓ Maintaining & completing work orders in a timely manner.
- ✓ Complete certification for cross-training.
- ✓ Correct facility deficiencies through review of existing systems and system components.

FUTURE GOALS (FY16 & FY17)

- ✓ Upgrade all parks and City lighting to LED energy efficiency system.
- ✓ Complete the comprehensive maintenance program over a 5 to 10 year period.
- ✓ Implement a system to track location of daily usage of barricades.

PRIOR YEAR ACCOMPLISHMENTS (FY14)

- ✓ Completed 956 work orders over the fiscal year.
- ✓ Installed new roof on well 6.
- ✓ Installed new roof on dugout at Ferry Park.
- ✓ Installed a new roof on the bath house at the Golf Course (Pines).

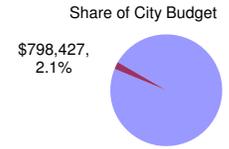
001 GENERAL FUND - 1240 STREETS

| Actual | | | | Budget | | |
|--------------------------------------|-------------------|-------------------|--------------------|---|---|----------------------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | | 2014-15 Adopted | % Change |
| Revenues: | | | | | | |
| 613,050 | 668,858 | 656,743 | 600,000 | 312-4100 | Local Option Fuel Tax | 550,000 -8.33% |
| - | - | - | - | 312-4200 | Local Option Fuel Tax - 2nd (NEW) | 240,000 100.00% |
| 1,800 | - | - | - | 325-1001 | Sidewalk/Asphalt | - 0.00% |
| 1,966 | 8,805 | 1,282 | 1,966 | 325-1002 | Girard Avenue | 1,283 -34.74% |
| 3,432 | 3,395 | 3,432 | 3,433 | 325-1003 | Stokes Avenue | 5,882 71.34% |
| 62,272 | 75,564 | 77,830 | 94,208 | 344-9008 | DOT Lighting Maintenance Contract | 97,035 3.00% |
| 1,029 | 16,369 | - | - | | Grant Revenue | - 0.00% |
| \$ 685,800 | \$ 777,660 | \$ 743,838 | \$ 702,107 | TOTAL REVENUES | | \$ 899,200 28.07% |
| Personal Services: | | | | | | |
| 5.50 | 5.50 | 5.50 | 6.00 | Number of Funded Employees (FTE's) | | 6.00 |
| 136,022 | 130,737 | 122,680 | 157,158 | 541-1200 | Regular Salaries | 153,543 -2.30% |
| - | 2,199 | 3,940 | - | 541-1202 | Incentive/Merit Pay | - 0.00% |
| - | 11,840 | 10,362 | - | 541-1300 | Part-Time Wages | - 0.00% |
| 269 | 124 | 29 | 1,000 | 541-1400 | Salaries - Overtime | 1,000 0.00% |
| 8,020 | 8,267 | 7,894 | 8,895 | 541-2100 | FICA Taxes | 9,347 5.09% |
| 1,876 | 1,933 | 1,847 | 2,080 | 541-2101 | Medicare | 1,258 -39.51% |
| 20,674 | 22,321 | 19,351 | 23,904 | 541-2200 | Retirement Contributions | 10,654 -55.43% |
| 2,332 | 2,742 | 2,955 | 4,010 | 541-2204 | Retirement Contributions - DC Plan | 5,942 48.18% |
| 16,727 | 25,877 | 25,211 | 40,033 | 541-2300 | Dental, Life & Health Insurance | 41,845 4.53% |
| 8,341 | 9,255 | 8,947 | 10,589 | 541-2400 | Worker's Compensation | 10,208 -3.60% |
| \$ 194,261 | \$ 215,294 | \$ 203,215 | \$ 247,669 | Total Personal Services | | \$ 233,797 -5.60% |
| Operational Expenditures: | | | | | | |
| 18 | - | 17 | - | 541-4000 | Travel and Per Diem | - 0.00% |
| 283 | 324 | 925 | 905 | 541-4100 | Communication Services | 996 10.06% |
| 239,199 | 246,600 | 242,872 | 258,935 | 541-4300 | Utilities | 287,293 10.95% |
| 68 | 71 | 71 | 75 | 541-4400 | Rentals & Leases | 8,875 11733.33% |
| 3,822 | 4,025 | 9,853 | 7,600 | 541-4620 | Vehicle Repair | 7,600 0.00% |
| 2,873 | 7,864 | 5,497 | 3,000 | 541-4630 | Equipment Repair | 3,000 0.00% |
| - | - | 23,573 | 10,000 | 541-4650 | Grounds Maintenance | 10,000 0.00% |
| 4,945 | 3,586 | 4,142 | 3,285 | 541-5200 | Operating Supplies | 3,285 0.00% |
| 9,379 | 10,652 | 10,957 | 11,185 | 541-5204 | Fuel & Oil | 11,951 6.85% |
| 1,230 | 1,146 | 1,178 | 750 | 541-5210 | Uniform Expense | 750 0.00% |
| - | 55 | - | - | 541-5231 | Computer Hardware/Software | - 0.00% |
| 141 | 836 | 1,446 | 900 | 541-5233 | Tools | 900 0.00% |
| 966 | 1,096 | 1,037 | 1,820 | 541-5234 | Safety Supplies/Equipment | 1,820 0.00% |
| 5,864 | 4,707 | 3,612 | 5,000 | 541-5300 | Road Materials & Supplies | 5,000 0.00% |
| 1,187 | 4,104 | 3,330 | 4,000 | 541-5304 | Street Materials/Concrete | 1,000 -75.00% |
| 200 | - | 394 | 560 | 541-5500 | Training | 560 0.00% |
| 178,545 | 171,477 | 264,714 | 308,015 | Total Operating Expenditures | | 343,030 11.37% |
| Capital Outlay: | | | | | | |
| (5,082) | 11,647 | - | - | 541-6351 | Roads | - 0.00% |
| 1,043 | - | 20,241 | 2,500 | 541-6402 | Equipment | 121,600 4764.00% |
| - | - | 668 | - | 541-6821 | Intangible Assets - Software | - 0.00% |
| \$ (4,039) | \$ 11,647 | \$ 20,910 | \$ 2,500 | Total Capital Outlay | | \$ 121,600 4764.00% |
| Capital Improvements Program: | | | | | | |
| 123,497 | 128,411 | - | - | | 5018 - Street Resurfacing | 100,000 100.00% |
| - | 88,164 | - | - | | 5306 - Sidewalk Construction | - 0.00% |
| - | - | - | 65,000 | | 5327 - Hooper Drive Improvement | - -100.00% |
| 82,418 | 49,261 | 81,724 | - | | Prior Years Capital Improvement Program | - 0.00% |
| \$ 205,915 | \$ 265,836 | \$ 81,724 | \$ 65,000 | Total Capital Improvements Program | | \$ 100,000 53.85% |
| \$ 574,682 | \$ 664,254 | \$ 570,563 | \$ 623,184 | TOTAL EXPENSES | | \$ 798,427 28.12% |
| \$ 111,118 | \$ 113,406 | \$ 173,274 | \$ 78,923 | NET REVENUE / (EXPENSE) | | \$ 100,772 27.68% |

STREETS

DESCRIPTION

Streets maintains and resurfaces 100 miles of paved streets and maintains 61 miles of sidewalk in the City.



MISSION

Provide a safe and reliable transportation network.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

| | Actual | | YTD thru 6/30 | | Budget | |
|--|---------|---------|---------------|----------------|---------|---------|
| | 2010-11 | 2011-12 | | | 2013-14 | 2013-14 |
| Provide A Dependable Transportation Network | | | | | | |
| Pavement With Condition Index of 'Fair' or Better | 91.8% | 91.9% | 94.0% | annual measure | 96.0% | 96.0% |
| Streets With Sidewalks on At Least One Side | 80.0% | 81.0% | 81.0% | annual measure | 84.0% | 84.0% |
| Ensure Capital Projects are Completed On-Time & Within Budget | | | | | | |
| Capital Projects Completed On-Time | n/a | 100% | 100% | annual measure | 100% | 100% |
| Capital Projects Completed Within Budget | n/a | 100% | 100% | annual measure | 100% | 100% |

- ✓ Develop a Sidewalk Deficiency Map in GIS to create a 5-year and 10-year prioritized Sidewalk Construction Program.
- ✓ Using the City's MicroPaver Pavement Condition Index, the following streets are recommended for resurfacing and/or restriping:
Baker Avenue NW from Holmes Boulevard NW to Sotir Street NW, and restriping of Hill Avenue NW from Hollywood Boulevard NW to Lovejoy Road NW.

FUTURE GOALS (FY16 & FY17)

- ✓ Install sidewalks on at least one side of all residential local streets and on both sides of all collector and arterial roadways.
- ✓ Update the MicroPaver Pavement Condition Index within three years.
- ✓ Have all streets maintained by the City with a Pavement Condition Index of 'fair' or better.

PRIOR YEAR ACCOMPLISHMENTS (FY14)

- ✓ Completed installation of 3,200 linear feet of sidewalk along Wright Parkway through FDOT Lap Grant.
- ✓ Resurfaced Hollywood Boulevard from Eglin Parkway (SR85) to Chicago Avenue SE.
- ✓ Constructed and paved Hooper Drive NW, the last remaining dirt road in the City.

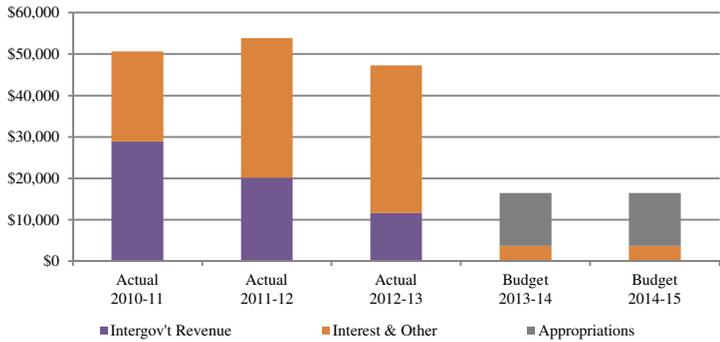
001 GENERAL FUND - 1500 NON-DEPARTMENTAL

| Actual | | | | Budget | |
|---------------------------------|-----------------------|----------------------|-----------------------|---|-------------------------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change |
| Personal Services: | | | | | |
| 44,256 | 120,789 | 51,848 | 50,000 | 519-1216 Final Leave Pay | 69,403 38.81% |
| | | | | Final Leave Pay - vac/sick accrual | |
| 46,751 | 6,825 | 22,593 | 25,000 | 519-2500 Unemployment Compensation | 25,000 0.00% |
| \$ 91,007 | \$ 127,614 | \$ 74,441 | \$ 75,000 | Total Personal Services | \$ 94,403 25.87% |
| Operating Expenditures: | | | | | |
| - | 10,124 | 750 | 74,700 | 519-3100 Professional Services | 103,000 37.88% |
| - | - | 2,531 | - | 519-3400 Other Services | - 0.00% |
| - | - | - | 1,240 | 519-4000 Travel and Per Diem | 1,424 14.84% |
| - | - | 11,247 | - | 519-4100 Communication Services | - 0.00% |
| 2,879 | 9,684 | 2,655 | 2,800 | 519-4400 Rentals & Leases | 2,906 3.79% |
| - | - | - | 6,100 | 519-4911 Holiday Gift Certificates | 6,100 0.00% |
| (9) | 106 | (1) | - | 519-4913 Cash Over/(Short) | - 0.00% |
| 10,740 | 4,124 | (174) | - | 519-4916 Inventory Over/(Short) | - 0.00% |
| 2,950 | 45,921 | - | - | 519-49XX Disaster Recovery | - 0.00% |
| - | - | - | 161,536 | 519-4995 Contingencies | 161,536 0.00% |
| - | - | - | 8,455 | 519-5231 Computer Hardware/Software | 13,155 55.59% |
| | | | | Software Upgrades per IT Plan | |
| 16,040 | 193,949 | 26,564 | - | Prior Year Expenditures | - 0.00% |
| \$ 32,600 | \$ 263,908 | \$ 43,573 | \$ 254,831 | Total Operating Expenditures | \$ 288,121 13.06% |
| Capital Outlay | | | | | |
| - | - | - | 106,955 | 519-6404 Trucks | 73,000 -31.75% |
| - | - | - | 49,000 | 519-6420 Computer Hardware/Software | 50,650 3.37% |
| - | - | - | 155,955 | Total Capital Outlay | 123,650 -20.71% |
| Other Financing Activity | | | | | |
| - | - | (15,528) | (16,654) | 513-9916 Cost Allocation Reimb from FBC Fund | (41,216) 147.48% |
| - | - | (16,998) | (12,539) | 513-9917 Salary Reimb from CDBG Fund | (2,193) -82.51% |
| - | - | (86,317) | (94,407) | 513-9919 Cost Allocation Reimb from CRA Fund | (156,209) 65.46% |
| - | - | (868,604) | (880,148) | 513-9941 Cost Allocation Reimb from Utilities Fund | (1,012,994) 15.09% |
| - | - | (289,842) | (294,397) | 513-9943 Cost Allocation Reimb from Sanitation Fund | (356,228) 21.00% |
| - | - | - | - | 513-9944 Cost Allocation Reimb from Golf Fund | - 0.00% |
| - | - | (73,372) | (74,376) | 513-9945 Cost Allocation Reimb from Stormwater Fund | (150,987) 103.01% |
| 20,936 | (309) | (90,263) | 5,100 | 581-9121 Transfer to Debt Service Fund | 5,100 0.00% |
| | | | | Phone System Lease - year 2 of 6 | |
| - | 18,909 | 7,250,570 | - | 581-9175 Transfer to Golf Fund | - 0.00% |
| \$ 20,936 | \$ 18,600 | \$ 5,809,646 | \$ (1,367,421) | Total Other Financing Activity | \$ (1,714,727) 25.40% |
| \$ 144,543 | \$ 410,121 | \$ 5,927,659 | \$ (881,635) | TOTAL EXPENSES | \$ (1,208,553) 100.00% |
| 196.60 | 198.08 | 183.26 | 212.04 | Number of Funded Employees (FTE's) | 208.75 -1.55% |
| 355,822 | 308,000 | 399,362 | 355,664 | City Council | 345,949 -2.73% |
| 598,390 | 568,763 | 685,768 | 630,214 | City Manager | 710,250 12.70% |
| 678,483 | 744,073 | 742,980 | 793,794 | Human Resources | 827,060 4.19% |
| 184,502 | 201,398 | 196,783 | 213,180 | City Clerk | 203,913 -4.35% |
| 718,514 | 741,934 | 783,212 | 801,231 | Finance | 780,426 -2.60% |
| 5,381,535 | 5,201,487 | 4,608,644 | 4,925,198 | Police | 4,757,359 -3.41% |
| 3,940,274 | 4,460,854 | 3,865,586 | 3,878,856 | Fire | 3,897,977 0.49% |
| 4,832,115 | 4,903,423 | 5,432,321 | 5,031,880 | Recreation Services | 5,424,833 7.81% |
| 2,282,916 | 2,390,782 | 2,197,042 | 2,589,462 | Engineering Services | 2,890,973 11.64% |
| 144,543 | 410,121 | 5,927,659 | (881,635) | Non-Departmental | (1,208,553) 37.08% |
| \$ 19,117,095 | \$ 19,930,834 | \$ 24,839,357 | \$ 18,337,844 | TOTAL FUND EXPENSES | \$ 18,630,188 1.59% |
| \$ (257,929) | \$ (2,579,722) | \$ 3,630,953 | \$ 0 | NET REVENUE / (EXPENSE) | \$ (0) 0.00% |

Law Enforcement Trust Fund

The Law Enforcement Trust Fund encompasses 0.04% of the City’s activities and services and accounts for revenues from grants and forfeitures that are legally restricted for specific purposes such as crime prevention, community policing, and drug education. Per State Statute, law enforcement agencies that receive at least \$15,000 in forfeitures within a fiscal year must expend or donate no less than 15% of such funds to support drug abuse prevention, crime prevention, or safe neighborhood programs.

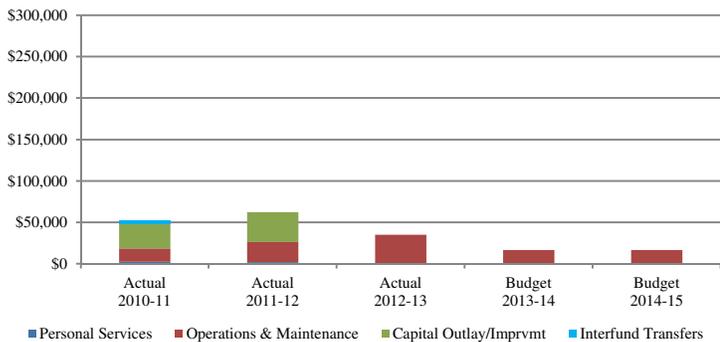
Revenue Highlights



| | Budget 2014-15 | \$ Change | % Change |
|------------------|-------------------|-----------|-------------|
| Interest & Other | 3,715 | 0 | 0.0% |
| Use of Reserves | <u>12,785</u> | <u>0</u> | <u>0.0%</u> |
| | \$16,500 | \$0 | 0.0% |

- Intergovernmental revenue refers to grants, which are accounted for through a budget amendment when awarded to the City and therefore never included in the adopted budget.
- Forfeitures comprise the main revenue source of this fund, but the Florida Attorney General has opined that it is not permissible to budget forfeiture revenues. Therefore, an appropriation from fund balance is budgeted to record the use of the prior year’s forfeitures for current year activities.

Expenditure Highlights



| | Budget 2014-15 | \$ Change | % Change |
|--------------------------|-------------------|-----------|-------------|
| Personal Services | 0 | 0 | 0.0% |
| Operations & Maintenance | <u>16,500</u> | <u>0</u> | <u>0.0%</u> |
| | \$16,500 | \$0 | 0.0% |

- The elimination of budgeted personnel expense is the result of police department staffing reductions made in prior years and the remaining personnel no longer having the time to perform activities that are eligible to be funded here.
- Attorney fees for forfeitures account for the increase in operational expenses; however, these fees are recouped by the proceeds from the forfeiture cases.

102 LAW ENFORCEMENT TRUST FUND

| Actual | | | | Budget | | | | |
|------------------|------------------|------------------|--------------------|---------------|--|--------------------|--------------|--|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | | | 2014-15 Adopted | % Change | |
| 28,892 | 20,123 | 16,173 | - | | Grant Revenues | - | 0.00% | |
| \$ 28,892 | \$ 20,123 | \$ 16,173 | \$ - | | Total Grants | \$ - | 0.00% | |
| \$ 28,892 | \$ 20,123 | \$ 16,173 | \$ - | | TOTAL INTERGOVERNMENTAL REVENUE | \$ - | 0.00% | |
| 367 | 100 | 717 | - | 1800-356-1000 | Fines & Forfeitures | - | 0.00% | |
| 16,404 | 30,704 | 32,241 | - | 1800-358-2000 | Assets Seized by Law Enforcement | - | 0.00% | |
| 1,060 | 666 | 59 | - | 1800-359-3000 | Restitution | - | 0.00% | |
| \$ 17,831 | \$ 31,470 | \$ 33,017 | \$ - | | Total Fines & Forfeitures | \$ - | 0.00% | |
| \$ 17,831 | \$ 31,470 | \$ 33,017 | \$ - | | TOTAL FINES & FORFEITURES | \$ - | 0.00% | |
| 2,326 | 1,378 | 1,752 | 3,715 | 1800-361-1000 | Interest Income | 3,715 | 0.00% | |
| (778) | 579 | (539) | - | 1800-361-3000 | Unrealized Gain/(Loss) | - | 0.00% | |
| - | (36) | (820) | - | 1800-361-4000 | Realized Gain/(Loss) | - | 0.00% | |
| \$ 1,547 | \$ 1,921 | \$ 393 | \$ 3,715 | | Total Interest Income | \$ 3,715 | 0.00% | |
| 1,746 | - | 859 | - | 1800-364-1000 | Sale of Surplus Assets | - | 0.00% | |
| 629 | - | - | - | 1800-366-1000 | Contributions/Donations | - | 0.00% | |
| - | 343 | - | - | 1800-369-9000 | Miscellaneous Revenue | - | 0.00% | |
| \$ 2,375 | \$ 343 | \$ 859 | \$ - | | Total Other Revenues | \$ - | 0.00% | |
| \$ 3,922 | \$ 2,264 | \$ 1,253 | \$ 3,715 | | TOTAL INTEREST & OTHER REVENUES | \$ 3,715 | 0.00% | |
| - | - | - | 12,785 | 1600-389-9100 | Appropriation from Fund Balance | 12,785 | 0.00% | |
| \$ - | \$ - | \$ - | \$ 12,785 | | Total Non-Operating Sources | \$ 12,785 | 0.00% | |
| \$ - | \$ - | \$ - | \$ 12,785 | | TOTAL TRANSFERS IN | \$ 12,785 | 0.00% | |
| \$ 50,644 | \$ 53,857 | \$ 50,443 | \$ 16,500 | | TOTAL FUND REVENUES | \$ 16,500 | 0.00% | |

1800 - STATE FORFEITURE EXPENSES

| | | | | | | | | |
|------------------|------------------|------------------|------------------|--------------------------------|--|------------------|--------------|--|
| | | | | Grant Expenses: | | | | |
| 25,389 | 17,807 | 11,673 | - | | Grant Expenses | - | 0.00% | |
| \$ 25,389 | \$ 17,807 | \$ 11,673 | \$ - | | Total Grant Expenses | \$ - | 0.00% | |
| | | | | Personal Services: | | | | |
| 1,711 | 1,329 | - | - | 521-1200 | Regular Salaries | - | 0.00% | |
| 106 | 82 | - | - | 521-2100 | FICA Taxes | - | 0.00% | |
| 25 | 19 | - | - | 521-2101 | Medicare | - | 0.00% | |
| 441 | 423 | - | - | 521-2201 | Retirement Contributions - Police Pension | - | 0.00% | |
| 40 | 33 | - | - | 521-2400 | Worker's Compensation | - | 0.00% | |
| - | - | - | - | | Wages/Benefits Transferred from General Fund | - | 0.00% | |
| \$ 2,323 | \$ 1,886 | \$ - | \$ - | | Total Personal Services | \$ - | 0.00% | |
| | | | | Operating Expenditures: | | | | |
| - | 4,480 | 287 | 5,000 | 521-3100 | Professional Services | 5,000 | 0.00% | |
| 7,226 | 13,381 | 13,499 | 10,000 | 521-3101 | Legal Services | 10,000 | 0.00% | |
| 395 | 1,349 | 312 | 500 | 521-4915 | Legal Advertising | 500 | 0.00% | |
| 305 | 415 | 418 | 1,000 | 521-5200 | Operating Supplies | 1,000 | 0.00% | |
| \$ 7,926 | \$ 19,624 | \$ 14,515 | \$ 16,500 | | Total Operating Expenditures | \$ 16,500 | 0.00% | |
| | | | | Capital Outlay: | | | | |
| 3,900 | 18,275 | - | - | 521-6403 | Vehicles | - | 0.00% | |
| \$ 3,900 | \$ 18,275 | \$ - | \$ - | | Total Capital Outlay | \$ - | 0.00% | |

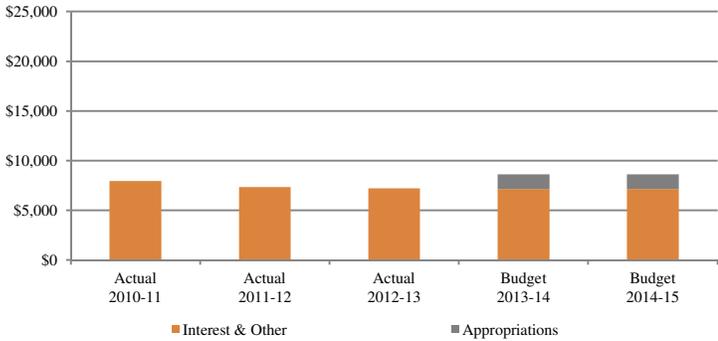
102 LAW ENFORCEMENT TRUST FUND

| Actual | | | | Budget | | | |
|--|-------------------|------------------|--------------------|---------------------------------------|--------------------------|------------------|--------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change | | |
| 4,553 | - | - | - | - | 0.00% | | |
| <u>\$ 4,553</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>0.00%</u> | | |
| | | | | Other Financing Activity: | | | |
| | | | | 581-9101 | Transfer to General Fund | - | 0.00% |
| | | | | Total Other Financing Activity | | <u>\$ -</u> | <u>0.00%</u> |
| \$ 44,092 | \$ 57,593 | \$ 26,188 | \$ 16,500 | STATE EXPENDITURES | \$ 16,500 | 0.00% | |
| <u>1820 - FEDERAL FORFEITURE EXPENSES</u> | | | | | | | |
| Operating Expenditures: | | | | | | | |
| 7,004 | 4,701 | 8,964 | - | 1543-521-5210 | Uniform Expense | - | 0.00% |
| 1,193 | - | - | - | 521-5223 | Donation/Alumni Spending | - | 0.00% |
| <u>\$ 8,197</u> | <u>\$ 4,701</u> | <u>\$ 8,964</u> | <u>\$ -</u> | Total Operating Expenditures | | <u>\$ -</u> | <u>0.00%</u> |
| \$ 8,197 | \$ 4,701 | \$ 8,964 | \$ - | FEDERAL EXPENDITURES | | \$ - | 0.00% |
| \$ 52,289 | \$ 62,294 | \$ 35,153 | \$ 16,500 | TOTAL FUND EXPENSES | | \$ 16,500 | 0.00% |
| \$ (1,644) | \$ (8,437) | \$ 15,290 | \$ - | NET REVENUE / (EXPENSE) | | \$ - | 0.00% |

Law Enforcement Training Fund

The Law Enforcement Training Fund encompasses 0.02% of the City’s activities and services and accounts for revenues from traffic fines that are legally restricted for specific purposes such as school crossing guards and police officer training.

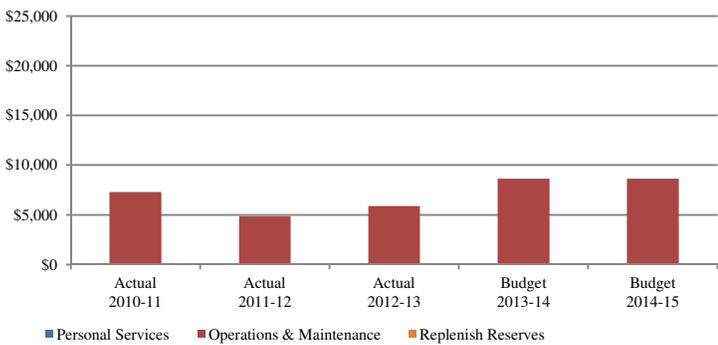
Revenue Highlights



| | Budget <u>2014-15</u> | <u>\$ Change</u> | <u>% Change</u> |
|------------------|--------------------------|------------------|-----------------|
| Interest & Other | 7,135 | 0 | 0.0% |
| Use of Reserves | <u>1,490</u> | <u>0</u> | <u>0.0%</u> |
| | \$8,625 | \$0 | 0.0% |

- Traffic fines have declined over the years as the state retains a larger portion of the revenue for court and clerk operations.

Expenditure Highlights



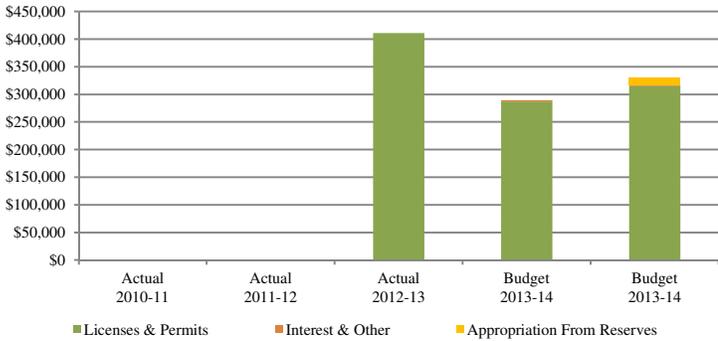
| | Budget <u>2014-15</u> | <u>\$ Change</u> | <u>% Change</u> |
|--------------------------|--------------------------|------------------|-----------------|
| Operations & Maintenance | <u>8,625</u> | <u>0</u> | <u>0.0%</u> |
| | \$8,625 | \$0 | 0.0% |

- All police officer training is accounted for in this fund.

Florida Building Code Fund

The Florida Building Code (FBC) Fund encompasses 0.9% of the City's activities and services and accounts for revenues from building permits and inspections that are legally restricted for enforcing the Florida Building Code per State Statute.

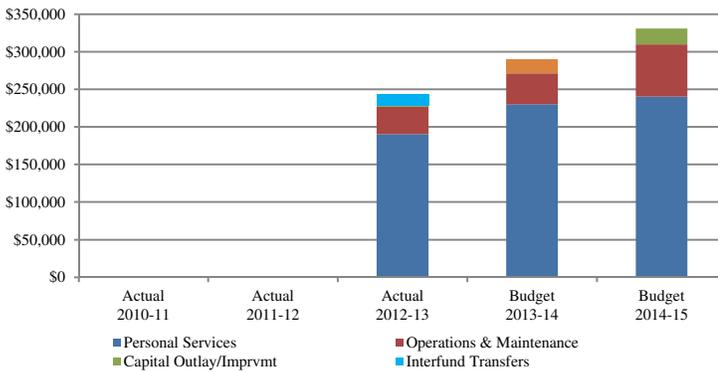
Revenue Highlights



| | Budget 2014-15 | \$ Change | % Change |
|-----------------------------|-------------------|-----------|----------|
| Licenses & Permits | 314,900 | 27,850 | 9.7% |
| Interest & Other | 2,195 | 0 | 0.0% |
| Appropriation from Reserves | 13,754 | 13,754 | 100.0% |
| | \$330,849 | \$41,604 | 14.4% |

- Building permit and inspection revenues are forecasted to increase due to growing building activity.
- Now in its second year, reserves are being allocated for the purchase of capital outlay.

Expenditure Highlights



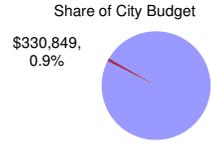
| | Budget 2014-15 | \$ Change | % Change |
|--------------------------|-------------------|-----------|----------|
| Personal Services | 240,250 | 10,253 | 3.8% |
| Operations & Maintenance | 69,600 | 28,291 | 68.5% |
| Capital Outlay | 21,000 | 21,000 | 100.0% |
| Replenish Reserves | 0 | -17,939 | -100.0% |
| | \$330,849 | \$41,604 | 14.4% |

- The increase in operating expenses is due to an increase in the cost allocation expense as a result of the new study that was completed in July 2014.
- The capital outlay expense is related to the purchase of an SUV to replace an older model Ranger.

106 FLORIDA BUILDING CODE FUND

| Actual | | | | Budget | |
|------------------|-------------|-------------------|--------------------|---|--------------------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change |
| Revenues: | | | | | |
| - | - | 175,568 | 136,000 | 322-1000 Building Permits | 149,000 9.56% |
| - | - | 6,004 | 5,500 | 322-1001 Re-Inspection Fee | 6,600 20.00% |
| - | - | 12,000 | 10,000 | 322-1002 Working Without A Permit Fee | 12,000 20.00% |
| - | - | 2,495 | 2,250 | 322-1010 Notice of Commencement | 2,500 11.11% |
| - | - | 4,487 | 4,500 | 322-1020 Certificate of Occupancy/Completion/Use | 4,500 0.00% |
| - | - | 38,655 | 33,000 | 322-1030 Processing Fee | 36,300 10.00% |
| - | - | 28,883 | 17,000 | 322-2000 Electrical Permits | 20,400 20.00% |
| - | - | 19,610 | 10,000 | 322-3000 Plumbing Permits | 11,000 10.00% |
| - | - | 6,208 | 5,500 | 322-4000 Gas Permits | 5,500 0.00% |
| - | - | 46,241 | 14,000 | 322-5000 Mechanical Permits | 15,000 7.14% |
| - | - | 1,168 | 800 | 322-9090 Surcharge F.S. 468.631 & 553.721 | 800 0.00% |
| \$ - | \$ - | \$ 341,319 | \$ 238,550 | Total Licenses & Permits | \$ 263,600 10.50% |
| - | - | 65,898 | 45,000 | 329-1000 Building Plan Review | 47,500 5.56% |
| - | - | 4,053 | 3,500 | 329-3000 Sign/Banner Permit | 3,800 8.57% |
| \$ - | \$ - | \$ 69,951 | \$ 48,500 | Total Other Licenses & Permits | \$ 51,300 5.77% |
| \$ - | \$ - | \$ 411,270 | \$ 287,050 | TOTAL LICENSES & PERMITS | \$ 314,900 9.70% |
| - | - | 930 | 2,195 | 361-1000 Interest Income | 2,195 0.00% |
| - | - | (388) | - | 361-3000 Unrealized Gain/(Loss) | - 0.00% |
| - | - | (590) | - | 361-4000 Realized Gain/(Loss) | - 0.00% |
| \$ - | \$ - | \$ (48) | \$ 2,195 | Total Interest Income | \$ 2,195 0.00% |
| \$ - | \$ - | \$ (48) | \$ 2,195 | TOTAL INTEREST & OTHER REVENUES | \$ 2,195 0.00% |
| - | - | - | - | 389-9100 Appropriation from Unassigned Fund Balance | 13,754 100.00% |
| \$ - | \$ - | \$ - | \$ - | Total Non-Operating Sources | \$ 13,754 100.00% |
| \$ - | \$ - | \$ - | \$ - | TOTAL TRANSFERS IN | \$ 13,754 0.00% |
| \$ - | \$ - | \$ 411,221 | \$ 289,245 | TOTAL REVENUES | \$ 330,849 14.38% |

FLORIDA BUILDING CODE FUND (FBC)



DESCRIPTION

Building officials issue building permits, review building plans, and inspect all facets of construction including structure, electrical, plumbing, mechanical, gas, fences, and signs.

MISSION

Provide efficient assistance with, and ensure adherence to, state and local Land Development and Building Codes.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

| | Actual | | | | Budget | |
|--|---------|---------|---------|--------------------------|---------|---------|
| | 2010-11 | 2011-12 | 2012-13 | YTD thru 6/30 2013-14 | 2013-14 | 2014-15 |
| Provide Timely & Efficient Building Permits | | | | | | |
| % of Residential Permits Issued within 3 Business Days of Application | n/a | 91% | 93% | 95% | 95% | 95% |
| % of Commercial Permits Issued within 5 Business Days of Application | n/a | 94% | 92% | 94% | 90% | 95% |
| Provide Timely & Efficient Building Inspections | | | | | | |
| % of Residential Inspections Completed within 3 Business Days of Request | n/a | 100% | 96% | 95% | 95% | 95% |
| % of Commercial Inspections Completed within 3 Business Days of Request | n/a | 100% | 96% | 95% | 95% | 95% |

- ✓ Continued coordination with key developers and contractors to determine areas where greater efficiencies can be achieved.
- ✓ Enhance contractor and developer education through no less than two training seminars provided by the Building Division.
- ✓ Transition office staff to Naviline to use the program to it fullest potential.

FUTURE GOALS (FY16 & FY17)

- ✓ Achieve a fully electronic submittal and review process for building permits and inspections to minimize turnaround times.
- ✓ Obtain a Master Code Professional and all other required certifications for Building Inspectors.

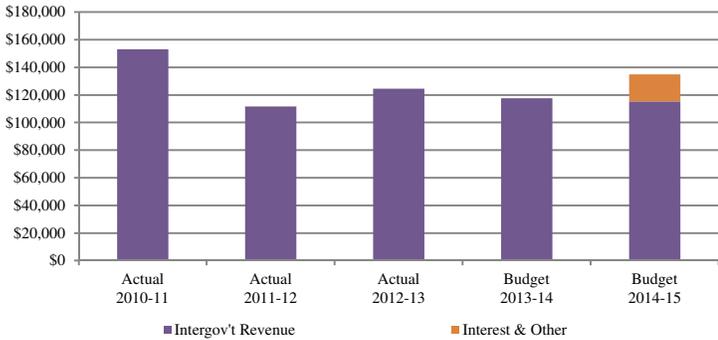
PRIOR YEAR ACCOMPLISHMENTS (FY14)

- ✓ Revised the development and plan review process to achieve completion times spelled out in the LDC.
- ✓ Sent Combination Inspector to cross training classes for electrical and mechanical.
- ✓ Implemented revised sections to the Land Development Code.

Community Development Block Grant Fund

The Community Development Block Grant (CDBG) Fund encompasses 0.4% of the City’s activities and services and accounts for grant funds from the US Department of Housing and Urban Development that are legally restricted for specific purposes such as housing rehabilitation and after school programs to benefit low and moderate income families.

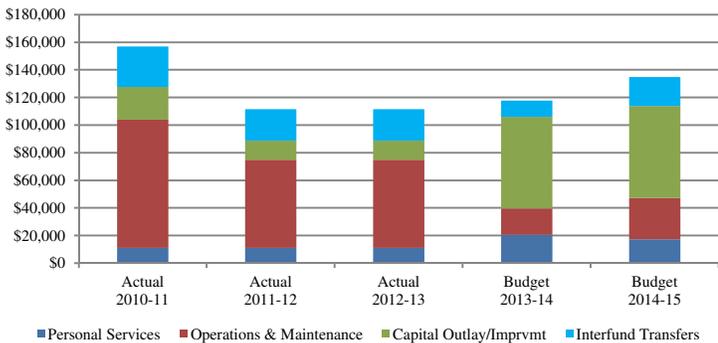
Revenue Highlights



| | Budget 2014-15 | \$ Change | % Change |
|-----------------------|-------------------|---------------|---------------|
| Intergov't Revenue | 115,400 | -2,239 | -1.9% |
| Approp. from Reserves | <u>19,403</u> | <u>19,403</u> | <u>100.0%</u> |
| | \$117,639 | \$17,164 | 14.6% |

- Revenues from the Federal entitlement are largely population-based. The City’s population is relatively stable since the community is built-out, so fewer dollars are allocated each year.

Expenditure Highlights



| | Budget 2014-15 | \$ Change | % Change |
|--------------------------|-------------------|--------------|--------------|
| Personal Services | 17,310 | -3,212 | 15.7% |
| Operations & Maintenance | 29,960 | 10,982 | 57.9% |
| Capital Outlay/Imprvmt | 66,466 | -1 | 0.0% |
| Interfund Transfers Out | <u>21,067</u> | <u>9,395</u> | <u>80.5%</u> |
| | \$117,639 | \$17,164 | 14.6% |

- Personal services include four summer camp counselors and one person’s administrative time (previously accounted for as an interfund transfer).
- Operational expenses are down due to previous year’s focus on capital projects, which, for this year include Eleanor Johnson Restrooms and Phase I of the Sewer Lateral Program.

107 COMMUNITY DEVELOPMENT BLOCK GRANT FUND

| Actual | | | | Budget | |
|-------------------|-------------------|------------------|--------------------|--------------------|---------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change |
| 153,012 | 111,610 | 55,411 | 117,639 | 115,400 | -1.90% |
| \$ 153,012 | \$ 111,610 | \$ 55,411 | \$ 117,639 | \$ 115,400 | -1.90% |
| \$ 153,012 | \$ 111,610 | \$ 55,411 | \$ 117,639 | \$ 115,400 | -1.90% |
| - | 5 | - | - | - | 0.00% |
| \$ - | \$ 5 | \$ - | \$ - | \$ - | 0.00% |
| \$ - | \$ 5 | \$ - | \$ - | \$ - | 0.00% |
| \$ 153,012 | \$ 111,614 | \$ 55,411 | \$ 117,639 | \$ 115,400 | -1.90% |

1900-331-5027

Annual Entitlement Grant

Total Federal Grants

TOTAL INTERGOVERNMENTAL REVENUE

Discounts

Total Other Revenues

TOTAL INTEREST & OTHER REVENUES

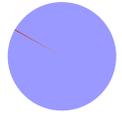
TOTAL FUND REVENUES

107 COMMUNITY DEVELOPMENT BLOCK GRANT FUND

| Actual | | | | Budget | |
|----------------------------------|-------------------|-------------------|--------------------|--------------------|---|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change |
| - | - | 5,764 | 8,528 | | |
| \$ - | \$ - | \$ 5,764 | \$ 8,528 | | |
| Personal Services: | | | | | |
| | | | | 1900-554-1291 | Salary Allocation Reimb to General Fund |
| | | | | | 5,887 -30.97% |
| | | | | | Total Personal Services |
| | | | | | \$ 5,887 -30.97% |
| Operating Expenditures: | | | | | |
| - | - | - | - | 1900-554-3100 | Professional Services |
| | | | | | 12,540 100.00% |
| - | 611 | - | 600 | 1900-554-4000 | Travel and Per Diem |
| | | | | | 600 0.00% |
| 64 | 14 | 63 | 10 | 1900-554-4200 | Postage |
| | | | | | 10 0.00% |
| 1,604 | 1,483 | 1,035 | 1,500 | 1900-554-4915 | Legal Advertising |
| | | | | | 1,500 0.00% |
| - | 350 | - | 350 | 1900-554-5500 | Training |
| | | | | | 350 0.00% |
| Land Clearance | | | | | |
| - | - | - | 10,000 | 1910-554-3400 | Nuisance Abatement |
| | | | | | 10,000 100.00% |
| - | - | 9,473 | - | | Economic Development |
| | | | | | - 0.00% |
| 12,270 | 30,415 | - | - | | Housing Rehabilitation |
| | | | | | - 0.00% |
| 89,925 | 42,077 | 15,567 | 17,645 | | Public Services |
| | | | | | 17,310 -1.90% |
| 0.48 | 0.48 | 0.48 | 0.48 | | Number of Employees (FTE's) |
| | | | | | 0.48 |
| | | | | 1940-554-1300 | Chester Pruitt - Part-Time Wages |
| | | | | | 10,030 0.00% |
| | | | | 1940-554-2100 | Chester Pruitt - FICA Taxes |
| | | | | | 622 0.00% |
| | | | | 1940-554-2101 | Chester Pruitt - Medicare |
| | | | | | - 0.00% |
| | | | | 1940-554-2400 | Chester Pruitt - Worker's Compensation |
| | | | | | 294 0.00% |
| | | | | 1940-554-3451 | Chester Pruitt - Program Instruction&Transportation |
| | | | | | 5,500 0.00% |
| | | | | 1940-554-5251 | Chester Pruitt - Program Expense |
| | | | | | 1,054 0.00% |
| | | | | 1940-554-8200 | Chester Pruitt - Grant & Aid |
| | | | | | |
| \$ 103,862 | \$ 74,950 | \$ 26,138 | \$ 30,105 | | Total Operating Expenditures |
| | | | | | \$ 42,310 40.54% |
| 23,778 | 13,802 | 8,955 | 37,467 | | Public Facilities |
| | | | | | 65,010 73.51% |
| | | | | 1950-554-6353 | Elanor Johnson Restrooms |
| | | | | 1950-554-6355 | Sewer Lateral Program Phase I |
| - | - | - | 29,000 | | Land Acquisition |
| | | | | | - -100.00% |
| 23,778 | 13,802 | 8,955 | 66,467 | | Total Capital Improvements |
| | | | | | 65,010 -2.19% |
| Other Financing Activity: | | | | | |
| 29,295 | 22,857 | 16,998 | 12,539 | 1600-554-9901 | Salary Reimbursement to General Fund |
| | | | | | 2,193 -82.51% |
| \$ 29,295 | \$ 22,857 | \$ 16,998 | \$ 12,539 | | Total Other Financing Activity |
| | | | | | \$ 2,193 -82.51% |
| \$ 156,935 | \$ 111,610 | \$ 57,855 | \$ 117,639 | | TOTAL FUND EXPENSES |
| | | | | | \$ 115,400 -1.90% |
| \$ (3,923) | \$ 5 | \$ (2,445) | \$ - | | NET REVENUE / (EXPENSE) |
| | | | | | \$ 0 0.00% |

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)

Share of City Budget
\$115,400,
0.3%



DESCRIPTION

The Community Development Block Grant provides Federal funding for housing and community development needs for low and moderate income areas.

MISSION

Administer the Community Development Block Grant (CDBG) program in accordance with all Federal regulations.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

| | Actual | | | | YTD thru 6/30 | Budget | |
|--|---------|---------|---------|----------------|---------------|---------|---------|
| | 2010-11 | 2011-12 | 2012-13 | 2013-14 | | 2013-14 | 2014-15 |
| Ensure Decent Housing to Target Population | | | | | | | |
| Homes/Structures Improved through World/City Changers | 10 | 14 | n/a | n/a | | n/a | n/a |
| Eliminate Influences of Blight in Target Areas | | | | | | | |
| Nuisances Abated in Target Area | n/a | n/a | n/a | 2 | | 1 | 2 |
| Improve Safety and Livability of Neighborhoods | | | | | | | |
| Capital Improvements Completed in Target Area | n/a | n/a | n/a | 0 | | 3 | 1 |
| Provide Access to Quality Public and Private Services | | | | | | | |
| Summer Youth Program Participants | 44 | 43 | 64 | n/a | | 50 | 40 |
| After School Program Participants | 1160 | 1258 | 705 | 20 | | 1200 | 40 |
| Applications Granted - Summer Youth Program | n/a | n/a | 66% | n/a | | n/a | n/a |
| Applications Granted - After School Program | n/a | n/a | 100% | n/a | | n/a | n/a |
| Disburse Grant Funds in Timely Fashion | | | | | | | |
| Grant Funds Spent in Same Year Awarded | 28% | 64% | 35% | annual measure | | 100% | 100% |

- ✓ Eliminate blighting conditions on target areas by demolishing unsafe and dilapidated structures.
- ✓ Increase access to quality public facilities and neighborhood livability by completing one capital improvement project.
- ✓ Restore Summer Youth and After School Care Program participation.
- ✓ Complete Analysis of Impediments to Fair Housing Study.
- ✓ Complete update to Consolidated 5 Year Plan.

FUTURE GOALS (FY16 & FY17)

- ✓ Spend all grant funds in same year awarded.
- ✓ Maintain a balanced approach to housing and community development needs.

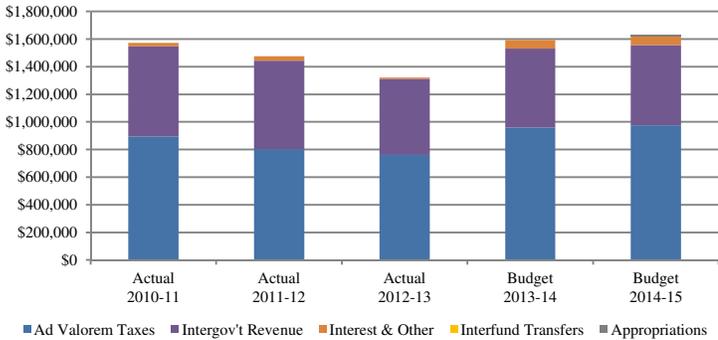
PRIOR YEAR ACCOMPLISHMENTS (FY14)

- ✓ Eliminated blighting conditions on target areas by demolishing 2 unsafe and dilapidated structures.

Community Redevelopment Agency Fund

The Community Redevelopment Agency (CRA) Fund encompasses 4.4% of the City’s activities and services and accounts for funding derived from City of Fort Walton Beach and Okaloosa County Tax Increment Funding (TIF) – proceeds from increases in the taxable assessed value of the CRA District. The original CRA area was formed in 1980, with that being the base year for the purpose of determining the growth in assessed taxable value. In 1999 the CRA area was expanded to include an additional area. The TIF is determined by the growth in the assessed value of taxable property located in the CRA district from the base year to the current tax year and is multiplied by the current tax rate for the City and County. Expenditures in the CRA area target eliminating blight in residential and commercial areas.

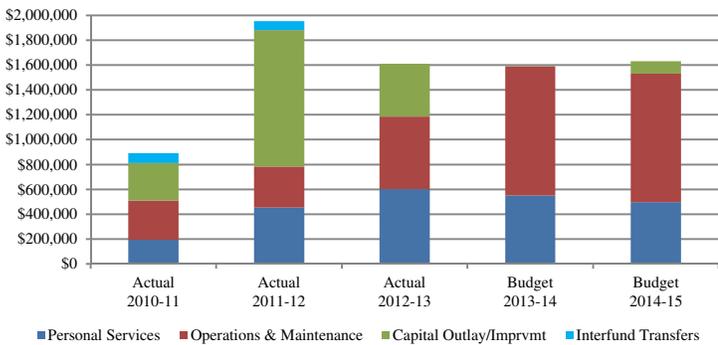
Revenue Highlights



| | Budget 2014-15 | \$ Change | % Change |
|-----------------------|-------------------|---------------|---------------|
| Ad Valorem Taxes | 975,294 | 15,866 | 1.7% |
| Intergov't Revenue | 579,933 | 9,435 | 1.7% |
| Interest & Other | 62,620 | 0 | 0.0% |
| Approp. from Reserves | <u>13,129</u> | <u>13,129</u> | <u>100.0%</u> |
| | \$1,630,976 | \$38,430 | 2.4% |

- The budget is predicated on maintaining the City millage (Ad Valorem) rate at 5.7697 mills. One mill equals \$1 per \$1,000 of taxable property value.
- County Ad Valorem tax proceeds are accounted for as intergovernmental revenues. The County’s millage rate is 3.4308 mills.

Expenditure Highlights



| | Budget 2014-15 | \$ Change | % Change |
|--------------------------|-------------------|---------------|----------------|
| Personal Services | 497,693 | -51,703 | -9.4% |
| Operations & Maintenance | 1,033,283 | -8,077 | -0.8% |
| Capital Outlay/Imprvmt | <u>100,000</u> | <u>98,210</u> | <u>5486.6%</u> |
| | \$1,630,976 | \$38,430 | 2.4% |

- The personal services decrease is attributable to a decline in police pension contributions.
- The increase in capital outlay is associated with two projects that are planned: the replacement of signs within the CRA and a Gateway to the CRA.

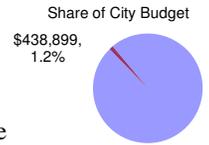
109 COMMUNITY REDEVELOPMENT AGENCY FUND

| Actual | | | | | | Budget | |
|---------------------|---------------------|---------------------|---------------------|---------------|--|---------------------|----------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | | | 2014-15 Adopted | % Change |
| 693,075 | 638,388 | 608,797 | 764,738 | 2000-311-1000 | Ad Valorem Taxes - City Original TIF | 771,768 | 0.92% |
| 202,975 | 165,430 | 151,297 | 194,690 | 2000-311-1100 | Ad Valorem Taxes - City Expanded TIF | 203,526 | 4.54% |
| \$ 896,050 | \$ 803,818 | \$ 760,094 | \$ 959,428 | | Total Ad Valorem Taxes | \$ 975,294 | 1.65% |
| \$ 896,050 | \$ 803,818 | \$ 760,094 | \$ 959,428 | | TOTAL TAXES | \$ 975,294 | 1.65% |
| 504,419 | 462,780 | 441,329 | 454,731 | 2000-338-2000 | Ad Valorem Taxes - County Original TIF | 458,912 | 0.92% |
| 147,140 | 119,924 | 109,678 | 115,767 | 2000-338-2100 | Ad Valorem Taxes - County Expanded TIF | 121,021 | 4.54% |
| \$ 651,559 | \$ 582,703 | \$ 551,007 | \$ 570,498 | | Total Local Shared Revenues | \$ 579,933 | 1.65% |
| - | 57,390 | 397,492 | - | | Prior Years Grants | - | 0.00% |
| \$ - | \$ 57,390 | \$ 397,492 | \$ - | | Total Grants | \$ - | 0.00% |
| \$ 651,559 | \$ 640,093 | \$ 948,499 | \$ 570,498 | | TOTAL INTERGOVERNMENTAL REVENUE | \$ 579,933 | 1.65% |
| 37,559 | 23,237 | 27,299 | 62,620 | 1500-361-1000 | Interest Income | 62,620 | 0.00% |
| (12,541) | 8,698 | (7,756) | - | 1500-361-3000 | Unrealized Gain/(Loss) | - | 0.00% |
| - | (534) | (11,789) | - | 1500-361-4000 | Realized Gain/(Loss) | - | 0.00% |
| \$ 25,019 | \$ 31,402 | \$ 7,754 | \$ 62,620 | | Total Interest Income | \$ 62,620 | 0.00% |
| - | 987 | 2,032 | - | 1500-369-9000 | Miscellaneous Revenue | - | 0.00% |
| 11 | 17 | 55 | - | 1500-369-9091 | Discounts | - | 0.00% |
| \$ 11 | \$ 1,004 | \$ 2,087 | \$ - | | Total Other Revenues | \$ - | 0.00% |
| \$ 25,029 | \$ 32,406 | \$ 9,842 | \$ 62,620 | | TOTAL INTEREST & OTHER REVENUES | \$ 62,620 | 0.00% |
| - | - | - | - | 1600-389-9100 | Appropriation from Fund Balance | 13,129 | 100.00% |
| \$ - | \$ - | \$ - | \$ - | | Total Non-Operating Sources | \$ 13,129 | 100.00% |
| \$ - | \$ - | \$ - | \$ - | | TOTAL TRANSFERS IN | \$ 13,129 | 100.00% |
| \$ 1,572,638 | \$ 1,476,317 | \$ 1,718,435 | \$ 1,592,546 | | TOTAL FUND REVENUES | \$ 1,630,976 | 2.41% |

109 CRA FUND - 0800 POLICE

| Actual | | | | Budget | |
|------------------------------------|-------------------|-------------------|--------------------|--------------------|----------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change |
| 2.00 | 5.00 | 5.00 | 5.00 | | |
| 76,056 | 192,223 | 187,805 | 220,251 | 5.00 | |
| - | - | 106 | - | 209,582 | -4.84% |
| - | - | 7,534 | - | - | 0.00% |
| - | - | 7,672 | - | - | 0.00% |
| 3,244 | 9,325 | 7,881 | 8,175 | 8,175 | 0.00% |
| 7,954 | 20,166 | 20,064 | 11,314 | 9,147 | -19.15% |
| 5,280 | 13,279 | 13,964 | 15,807 | 15,135 | -4.25% |
| 1,235 | 3,106 | 3,266 | 3,698 | 3,541 | -4.26% |
| 23,589 | 74,092 | 88,696 | 100,962 | 71,525 | -29.16% |
| 10,054 | 29,955 | 28,210 | 31,982 | 22,623 | -29.26% |
| 2,256 | 6,441 | 6,634 | 7,408 | 7,040 | -4.96% |
| - | - | 45,484 | 47,884 | 42,945 | -10.31% |
| \$ 130,477 | \$ 354,764 | \$ 421,050 | \$ 452,481 | \$ 394,713 | -12.77% |
| Personal Services: | | | | | |
| Number of Employees (FTE's) | | | | | |
| Operating Expenses: | | | | | |
| - | - | 11,454 | 16,625 | 15,685 | -5.65% |
| 1,033 | 2,544 | 2,169 | 2,950 | 2,950 | 0.00% |
| 432 | 1,500 | 2,377 | 1,094 | 1,094 | 0.00% |
| 1,317 | 2,565 | 4,216 | 2,000 | 2,000 | 0.00% |
| - | - | 260 | - | 1,250 | 100.00% |
| - | 64 | 150 | 175 | 175 | 0.00% |
| - | - | - | 125 | 125 | 0.00% |
| - | 45 | - | 250 | 10 | -96.00% |
| - | 8,332 | 316 | 1,000 | 938 | -6.20% |
| 4,622 | 12,795 | 21,963 | 20,370 | 18,199 | -10.66% |
| - | 2,849 | - | 500 | 925 | 85.00% |
| - | - | 194 | 835 | 835 | 0.00% |
| - | 2,153 | - | - | - | 0.00% |
| \$ 7,404 | \$ 32,848 | \$ 43,099 | \$ 45,924 | \$ 44,186 | -3.78% |
| Capital Outlay: | | | | | |
| - | 77,358 | - | - | - | 0.00% |
| - | 2,428 | 896 | - | - | 0.00% |
| 9,370 | 16,524 | - | - | - | 0.00% |
| - | 5,493 | - | - | - | 0.00% |
| - | 9,570 | - | - | - | 0.00% |
| \$ 9,370 | \$ 111,372 | \$ 896 | \$ - | \$ - | 0.00% |
| \$ 147,252 | \$ 498,984 | \$ 465,045 | \$ 498,405 | \$ 438,899 | -11.94% |
| TOTAL EXPENSES | | | | | |

POLICE (CRA)



DESCRIPTION

The unit of five officers dedicated to the two CRA areas foster relationships with residents and business owners through a highly-visible approach including walking the neighborhoods and participating in events. Community involvement to devise solutions and monitor resolutions is strongly promoted.

MISSION

Protect the welfare of citizens and their property and enhance public safety through proactive problem solving and increased community partnerships.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

| | Actual | | | | Budget | |
|------------------------------------|---------|---------|---------|--------------------------|---------|---------|
| | 2010-11 | 2011-12 | 2012-13 | YTD thru 6/30 2013-14 | 2013-14 | 2014-15 |
| Protect Life and Property | | | | | | |
| Criminal Activity in Downtown Area | 100 | 149 | 132 | 104 | 125 | 150 |

- ✓ Reduce vandalism and other criminal activity, particularly during overnight hours, in the downtown area through preventative means such as police visibility and effective apprehension rates for order maintenance offenses, even as more people are drawn to area's entertainment

FUTURE GOALS (FY16 & FY17)

- ✓ Conduct at least two crime awareness / prevention presentations, in downtown locations or at public events, inviting business owners, employees, and members of the public to attend. Presentations will include both personal and commercial safety tips.
- ✓ Establish a communication system, with voluntary participation, that will permit those who work and/or live in the CRA area to furnish information directly to officers, and each other (when desired), on a timely basis. Develop a daily or weekly posting of information and activities, as well as ad hoc postings of immediate information related to suspicious or criminal activity, sent by the police to subscribers.

PRIOR YEAR ACCOMPLISHMENTS (FY14)

- ✓ Patrol activity was very high within the CRA area. Eleven thousand - five hundred calls for service were handled in the district last year, compared to slightly over nine thousand (9,000) during the previous year. The totals include both citizen requests and officer initiated
- ✓ Additional traffic enforcement was conducted within the district, especially on Miracle Strip Parkway and Brooks Street.

109 CRA FUND - 2000 CRA

| Actual | | | | Budget | |
|--------------------------------------|---------------------|---------------------|---------------------|---------------------|----------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change |
| 3.00 | 3.00 | 3.00 | 3.00 | | |
| 44,394 | 73,683 | 69,780 | 72,820 | 81,138 | 11.42% |
| - | 664 | 1,546 | - | - | 0.00% |
| 869 | 333 | 4,977 | 250 | - | -100.00% |
| - | 247 | 132 | 150 | 150 | 0.00% |
| - | 124 | 125 | - | - | 0.00% |
| 2,924 | 4,322 | 4,193 | 4,210 | 4,790 | 13.78% |
| 684 | 1,011 | 981 | 985 | 1,120 | 13.73% |
| 8,312 | 363 | 71 | - | - | 0.00% |
| 338 | 4,289 | 3,483 | 3,641 | 4,646 | 27.59% |
| 4,796 | 12,290 | 12,239 | 13,761 | 9,867 | -28.30% |
| 1,540 | 1,183 | 1,179 | 1,098 | 1,269 | 15.56% |
| \$ 63,859 | \$ 98,509 | \$ 98,705 | \$ 96,915 | \$ 102,980 | 6.26% |
| Personal Services: | | | | | |
| <i>Number of Employees (FTE's)</i> | | | | | |
| 3.00 | | | | | |
| Operating Expenses: | | | | | |
| 15,000 | 9,915 | 4,224 | 2,000 | 90,071 | 4403.55% |
| 6,710 | 2,159 | 7,385 | 7,000 | 7,000 | 0.00% |
| 41,218 | - | - | 21,500 | 50,000 | 132.56% |
| 3,522 | 2,492 | 663 | 3,450 | 2,700 | -21.74% |
| 553 | 599 | 616 | 1,945 | 1,945 | 0.00% |
| 29 | 135 | 1,549 | 50 | 50 | 0.00% |
| 122,856 | 124,962 | 123,846 | 131,210 | 139,601 | 6.40% |
| 1,448 | 1,481 | 1,712 | - | - | 0.00% |
| 15 | 1,098 | 1,554 | 500 | 500 | 0.00% |
| 15 | 175 | 23 | 250 | 250 | 0.00% |
| - | 81 | 23 | - | - | 0.00% |
| 74,053 | 42,101 | 48,150 | 94,636 | 94,370 | -0.28% |
| - | 24 | 606 | 1,250 | 1,250 | 0.00% |
| 21,399 | 14,606 | 35,118 | 15,000 | 15,000 | 0.00% |
| - | - | - | 75 | 75 | 0.00% |
| 1,147 | 885 | - | 750 | 750 | 0.00% |
| - | - | 207 | 1,000 | 1,000 | 0.00% |
| 245 | 637 | 472 | 250 | 1,200 | 380.00% |
| 779 | 1,012 | 4,256 | 1,060 | 8,060 | 660.38% |
| 216 | 3,942 | 4,021 | 4,140 | 3,942 | -4.79% |
| - | 248 | 248 | 100 | 100 | 0.00% |
| 715 | 697 | - | - | - | 0.00% |
| - | 175 | 1,950 | 1,335 | 1,335 | 0.00% |
| - | 108 | 500 | 250 | 250 | 0.00% |
| 1,080 | 870 | 1,830 | 3,025 | 3,025 | 0.00% |
| 835 | 625 | 2,070 | 1,545 | 1,200 | -22.33% |
| 17,000 | 90,046 | 305,777 | 608,708 | 369,214 | -39.34% |
| \$ 308,834 | \$ 298,488 | \$ 546,799 | \$ 901,029 | \$ 832,888 | -7.56% |
| Capital Outlay: | | | | | |
| - | 23,380 | 95,497 | - | 100,000 | 0.00% |
| 772 | - | - | - | - | 0.00% |
| - | 1,066 | 44,361 | 1,790 | - | 100.00% |
| \$ 772 | \$ 24,446 | \$ 139,858 | \$ 1,790 | \$ 100,000 | 100.00% |
| Capital Improvements Program: | | | | | |
| 106,782 | 122,251 | 3,370 | - | - | 0.00% |
| 134,669 | 73,565 | 24,604 | - | - | 0.00% |
| 50,421 | 764,978 | 256,406 | - | - | 0.00% |
| \$ 291,873 | \$ 960,794 | \$ 284,380 | \$ - | \$ - | 0.00% |
| Other Financing Activity: | | | | | |
| 78,076 | 71,981 | 86,317 | 94,407 | 156,209 | 65.46% |
| \$ 78,076 | \$ 71,981 | \$ 86,317 | \$ 94,407 | \$ 156,209 | 65.46% |
| \$ 743,414 | \$ 1,454,218 | \$ 1,156,059 | \$ 1,094,141 | \$ 1,192,077 | 8.95% |
| 5.00 | 8.00 | 8.00 | 8.00 | 8.00 | 0.00% |
| 147,252 | 498,984 | 465,045 | 498,405 | 438,899 | -11.94% |
| 743,414 | 1,454,218 | 1,156,059 | 1,094,141 | 1,192,077 | 8.95% |
| \$ 890,665 | \$ 1,953,202 | \$ 1,621,104 | \$ 1,592,546 | \$ 1,630,976 | 2.41% |
| \$ 681,973 | \$ (476,885) | \$ (300,216) | \$ - | \$ (0) | 0.00% |

COMMUNITY REDEVELOPMENT AREA (CRA)

Share of City Budget

\$1,630,976,
4.2%



DESCRIPTION

The Community Redevelopment Area was established in 1980 and expanded in 1999 to address deteriorating conditions and facilitate economic growth and development within the designated area. Funding for infrastructure improvements and redevelopment activities comes from incremental increases in the taxable assessed value of the area.

MISSION

Rejuvenate the designated area to make it a place where citizens want to live, work, and play.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

| | Actual | | | | Budget | |
|--|---------|----------|-----------|--------------------------|-------------|-------------|
| | 2010-11 | 2011-12 | 2012-13 | YTD thru 6/30 2013-14 | 2013-14 | 2014-15 |
| Attract & Retain Businesses in the Target Area | | | | | | |
| New Businesses in the CRA | n/a | 29 | 32 | 28 | 40 | 30 |
| Square Footage of Business Expansions in the CRA | n/a | 16,000 | 10,700 | 0 | 40,000 | 20,000 |
| Decrease in Number of Vacant Commercial Properties | n/a | n/a | 5% | n/a | n/a | n/a |
| Businesses Approved for Economic Incentive Grants | n/a | 7 | 38 | 8 | 40 | 20 |
| Value of Economic Incentive Grants Provided to New or Expanding Businesses | n/a | \$46,238 | \$380,314 | \$109,312 | \$325,000 | \$250,000 |
| Private Investment Leveraged as a Result of Incentive Grants | n/a | n/a | n/a | \$976,940 | \$2,000,000 | \$1,250,000 |
| Grant Applications Approved within Two Weeks | n/a | n/a | n/a | 22% | 75% | 75% |
| Attract & Retain Residents in the Target Area | | | | | | |
| New Housing Units in the CRA | n/a | 11 | 5 | 0 | 200 | 10 |
| Decrease in Number of Vacant Residential Properties | n/a | n/a | 3% | n/a | n/a | n/a |
| Maintain a Balanced Approach to Funding Allocation | | | | | | |
| Residential Area Improvements | 22% | 14% | 12% | annual measure | 0% | 25% |
| Commercial Area Improvements | 11% | 35% | 5% | annual measure | 0% | 25% |
| Crime Prevention | 17% | 26% | 29% | annual measure | 32% | 25% |
| Maintenance & General Operations | 51% | 25% | 54% | annual measure | 68% | 25% |
| Complete CRA Plan Projects Within Three Years From Appropriation | | | | | | |
| Previous Year Funds Not Allocated to Projects as % of Current Year Ad Valorem Proceeds | 272% | 269% | 292% | annual measure | 0% | 0% |

- ✓ Work with the Recreational Services Department to update the Fort Walton Landing Master Plan.
- ✓ Develop long-term (5-year and 10-year) capital improvements project list for the CRA District.
- ✓ Develop better marketing materials for economic incentive programs available to new and expanding businesses in the CRA.
- ✓ Complete at least 1 new public parking area in the CRA.
- ✓ Complete Streetscape improvements along Carson Drive and Third Street.
- ✓ Complete pedestrian improvements on Miracle Strip Pkwy.
- ✓ Create new public parking maps for the downtown district; update signage in CRA, and provide a new downtown "gateway."

FUTURE GOALS (FY16 & FY17)

- ✓ Develop ways to increase the quantity of and access to public parking in the CRA.
- ✓ Encourage private reinvestment through public improvements in the CRA.
- ✓ Continue multi-modal improvements in the CRA.

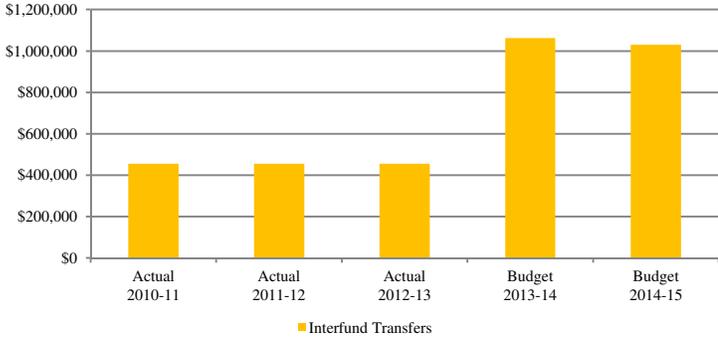
PRIOR YEAR ACCOMPLISHMENTS (FY14)

- ✓ Completed the Sound Side Apartments project, providing 200 new housing units in the CRA.
- ✓ Completed the remediation of the Brownfields site at 25 Miracle Strip Pkwy.
- ✓ Updated Development Agreement and approved new Development Order for Landmark Center.
- ✓ Approved 11 business incentive grant applications; \$1.02M in total private funds leveraged for \$164K spent in public funds.

Debt Service Fund

The Debt Service Fund encompasses 2.8% of the City's activities and services and accounts for the accumulation of resources for and the payment of general long-term debt principal and interest. Funds are transferred from the General Fund.

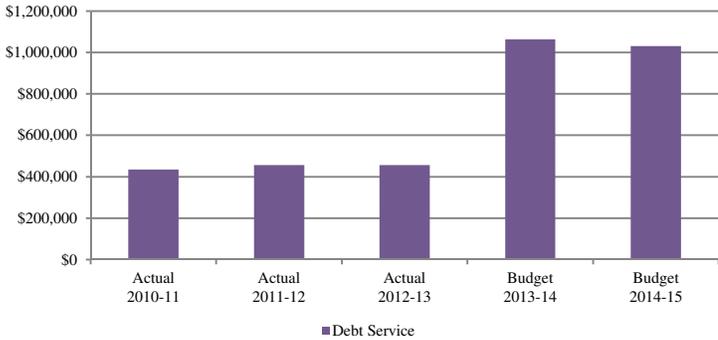
Revenue Highlights



| | Budget 2014-15 | \$ Change | % Change |
|------------------------|-------------------|----------------|--------------|
| Interfund Transfers In | <u>1,030,404</u> | <u>-31,932</u> | <u>-3.0%</u> |
| | \$1,030,404 | \$-31,932 | -3.0% |

- Transfers from the General Fund cover annual debt payments as required per Generally Accepted Accounting Principles (GAAP) for governmental funds.

Expenditure Highlights



| | Budget 2014-15 | \$ Change | % Change |
|--------------|-------------------|----------------|--------------|
| Debt Service | <u>1,030,404</u> | <u>-31,932</u> | <u>-3.0%</u> |
| | \$1,030,404 | \$-31,932 | -3.0% |

- Capital Lease/Purchases:
 - Phone System (year 2 of 6)
- Debt Issues:
 - 2011A Revenue Note – Fire Ladder Truck (year 4 of 10)
 - 2011B Revenue Note – Golf Mowers (year 4 of 5)
 - 2013 Revenue Note – Municipal Facilities (year 2 of 18)
 - 2013A Bank Loan – Recreation Complex, Fairway Sweeper/Vacuum, Bucket Truck (year 2 of 15)
 - 2015 Interfund Loan – Fire Pumper Truck (year 1 of 10)

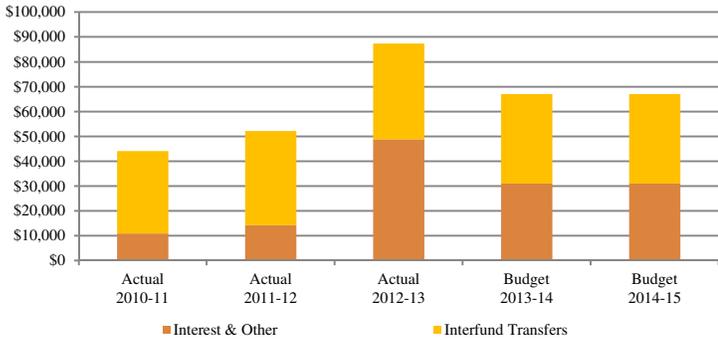
201 DEBT SERVICE FUND

| Actual | | | | | | Budget | |
|-------------------|-------------------|--------------------|---------------------|---------------|--|---------------------|---------------|
| 2010-11 | 2011-12 | 2012-2013 | 2013-14 Adopted | | | 2014-15 Adopted | % Change |
| 455,903 | 455,333 | 181,484 | 198,619 | 1600-381-0100 | Transfer from General Fund 2011 Cap Imp Rev Note -Ladder Truck- yr 4 of 10 2011 Cap Imp Rev Note -Golf Equipment- yr 4 of 5 72" Rough Mower Lease - John Deere - yr 1 of 4 72" Rotary Mower Lease - Jerry Pate - yr 1 of 4 Phone System Lease - year 2 of 6 2015 Bank Loan -Fire Pumper- yr 1 of 10 | 163,662 | -17.60% |
| - | - | - | 306,192 | 1600-381-1301 | Transfer from General Fund - 2013 Sinking Fund 2013 Revenue Note -Municipal Facilities- yr 2 of 18 | 309,217 | 0.99% |
| - | - | - | 557,525 | 1600-381-1302 | Transfer from General Fund - 2013A Sinking Fund 2013A Bank Loan -Recreation Complex- yr 2 of 15 2013A Bank Loan -Fairway Sweep/Vac- yr 2 of 10 2013A Bank Loan -Bucket Truck- yr 2 of 10 | 557,525 | 0.00% |
| \$ 455,903 | \$ 455,333 | \$ 181,484 | \$ 1,062,336 | | Total Interfund Transfers | \$ 1,030,404 | -3.01% |
| \$ 455,903 | \$ 455,333 | \$ 181,484 | \$ 1,062,336 | | TOTAL TRANSFERS IN | \$ 1,030,404 | -3.01% |
| \$ 455,903 | \$ 455,333 | \$ 181,484 | \$ 1,062,336 | | TOTAL FUND REVENUES | \$ 1,030,404 | -3.01% |
| | | | | | Debt Service: | | |
| 198,699 | 211,683 | 70,488 | 663,651 | 2100-517-7100 | Principal Payments 2011 Cap Imp Rev Note -Ladder Truck- yr 4 of 10 2011 Cap Imp Rev Note -Golf Equipment- yr 4 of 5 2013 Revenue Note -Municipal Facilities- yr 2 of 18 2013A Bank Loan -Recreation Complex- yr 2 of 15 2013A Bank Loan -Fairway Sweep/Vac- yr 2 of 10 2013A Bank Loan -Bucket Truck- yr 2 of 10 72" Rough Mower Lease - John Deere - yr 1 of 4 72" Rotary Mower Lease - Jerry Pate - yr 1 of 4 Phone System Lease - year 2 of 6 2015 Bank Loan -Fire Pumper- yr 1 of 10 | 681,019 | 2.62% |
| 235,890 | 243,582 | 202,719 | 398,685 | 2100-517-7200 | Interest Expense 2011 Cap Imp Rev Note -Ladder Truck- yr 4 of 10 2011 Cap Imp Rev Note -Golf Equipment- yr 4 of 5 2013 Revenue Note -Municipal Facilities- yr 2 of 18 2013A Bank Loan -Recreation Complex- yr 2 of 15 2013A Bank Loan -Fairway Sweep/Vac- yr 2 of 10 2013A Bank Loan -Bucket Truck- yr 2 of 10 72" Rough Mower Lease - John Deere - yr 1 of 4 72" Rotary Mower Lease - Jerry Pate - yr 1 of 4 Phone System Lease - year 2 of 6 2015 Bank Loan -Fire Pumper- yr 1 of 10 | 349,386 | -12.37% |
| 377 | 377 | 627 | - | 2100-517-7300 | Paying Agent Fees | - | 0.00% |
| \$ 434,967 | \$ 455,642 | \$ 273,835 | \$ 1,062,336 | | Total Debt Service | \$ 1,030,404 | -3.01% |
| \$ 434,967 | \$ 455,642 | \$ 273,835 | \$ 1,062,336 | | TOTAL FUND EXPENSES | \$ 1,030,404 | -3.01% |
| \$ 20,936 | \$ (309) | \$ (92,351) | \$ - | | NET REVENUE / (EXPENSE) | \$ (0) | 0.00% |

Beal Memorial Cemetery Fund

The Beal Memorial Cemetery Perpetual Care Fund encompasses 0.2% of the City’s activities and services and accounts for a portion of revenues from lot, crypt, and niche sales that are being reserved for perpetual care. Cemetery operations are currently funded in the General Fund, but interest earnings on the reserves will be used for maintaining the cemetery once all spaces have been sold.

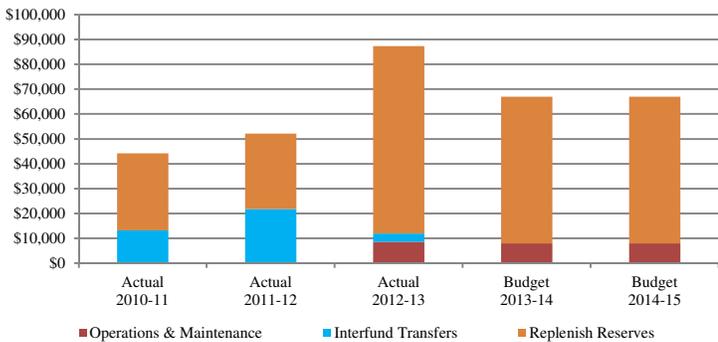
Revenue Highlights



| | Budget <u>2014-15</u> | <u>\$ Change</u> | <u>% Change</u> |
|------------------------|--------------------------|------------------|-----------------|
| Interest & Other | 31,000 | 0 | 0.0% |
| Interfund Transfers In | <u>36,000</u> | <u>0</u> | <u>0.0%</u> |
| | \$67,000 | \$0 | 0.0% |

- The City recently transitioned from a short-term internally-managed portfolio of certificates of deposit, money market funds, and bank accounts to a long-term externally-managed portfolio of equities and bonds, accounting for the budgeted increase in interest earnings.
- Transfers In reflects the transfer of 20% of cemetery lot sales from the General Fund to fund perpetual care, as established by Ordinance 526.

Expenditure Highlights



| | Budget <u>2014-15</u> | <u>\$ Change</u> | <u>% Change</u> |
|--------------------------|--------------------------|------------------|-----------------|
| Operations & Maintenance | 8,000 | 0 | 0.0% |
| Replenish Reserves | <u>59,000</u> | <u>0</u> | <u>0.0%</u> |
| | \$67,000 | \$0 | 0.0% |

- Operations & maintenance includes the annual investment portfolio management fee.
- Reserves reflect the excess of revenues over expenses; new funds for investment.

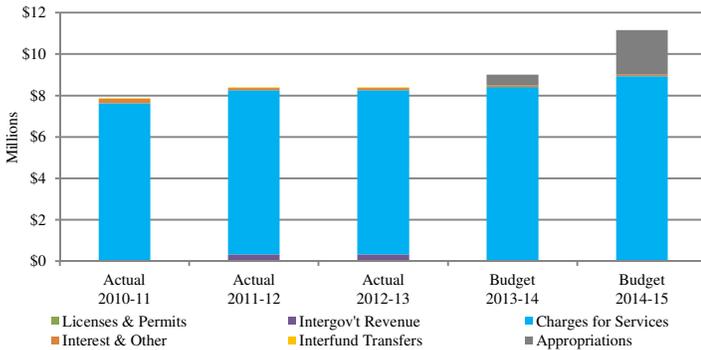
602 BEAL MEMORIAL CEMETERY CARE FUND

| Actual | | | | | | Budget | |
|------------------|------------------|------------------|--------------------|---------------|--|--------------------|----------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | | | 2014-15 Adopted | % Change |
| 16,601 | 10,224 | 14,795 | 31,000 | 1500-361-1000 | Interest Income | 31,000 | 0.00% |
| - | - | 11,508 | - | 1500-361-2000 | Dividend Income | - | 0.00% |
| (5,700) | 4,337 | 14,774 | - | 1500-361-3000 | Unrealized Gain/(Loss) | - | 0.00% |
| - | (266) | 7,718 | - | 1500-361-4000 | Realized Gain/(Loss) | - | 0.00% |
| \$ 10,901 | \$ 14,295 | \$ 48,795 | \$ 31,000 | | Total Interest Income | \$ 31,000 | 0.00% |
| \$ 10,901 | \$ 14,295 | \$ 48,795 | \$ 31,000 | | TOTAL INTEREST & OTHER REVENUES | \$ 31,000 | 0.00% |
| 33,251 | 37,818 | 38,526 | 36,000 | 2200-381-0100 | Transfer from General Fund | 36,000 | 0.00% |
| \$ 33,251 | \$ 37,818 | \$ 38,526 | \$ 36,000 | | Total Interfund Transfers | \$ 36,000 | 0.00% |
| \$ 33,251 | \$ 37,818 | \$ 38,526 | \$ 36,000 | | TOTAL TRANSFERS IN | \$ 36,000 | 0.00% |
| \$ 44,152 | \$ 52,113 | \$ 87,321 | \$ 67,000 | | TOTAL FUND REVENUES | \$ 67,000 | 0.00% |
| - | 239 | 8,642 | 8,000 | 2200-539-3100 | <u>Operating Expenditures:</u> Professional Services | 8,000 | 0.00% |
| \$ - | \$ 239 | \$ 8,642 | \$ 8,000 | | Total Operating Expenditures | \$ 8,000 | 100.00% |
| 13,149 | 21,486 | 3,290 | - | 1600-581-9102 | <u>Other Financing Activity:</u> Transfer to General Fund | - | 0.00% |
| - | - | - | 59,000 | 1600-581-9920 | Reserve for Future Cemetery Perpetual Care | 59,000 | 0.00% |
| \$ 13,149 | \$ 21,486 | \$ 3,290 | \$ 59,000 | | Total Other Financing Activity | \$ 59,000 | 0.00% |
| \$ 13,149 | \$ 21,724 | \$ 11,932 | \$ 67,000 | | TOTAL FUND EXPENSES | \$ 67,000 | 0.00% |
| \$ 31,003 | \$ 30,389 | \$ 75,389 | \$ - | | NET REVENUE / (EXPENSE) | \$ - | 0.00% |

Utilities Fund

The Utilities Fund encompasses 30.0% of the City’s activities and services and accounts for water production and distribution and sewer collection and treatment. These activities are financed and operated in a manner similar to a private business – where the intent is that the cost (expenses, including depreciation) of providing the services to the public on a continuing basis be financed and recovered primarily through user charges.

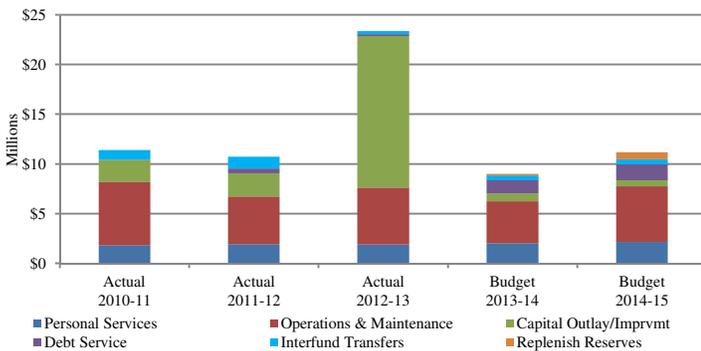
Revenue Highlights



| | Budget 2014-15 | \$ Change | % Change |
|----------------------|-------------------|------------------|---------------|
| Charges for Services | 8,933,647 | 516,764 | 6.1% |
| Interest & Other | 73,377 | -9,444 | 11.4% |
| Use of Reserves | <u>2,158,692</u> | <u>1,654,873</u> | <u>328.5%</u> |
| | \$11,165,716 | \$2,162,193 | 24.0% |

- Water and sewer rates are assumed to increase 5% on October 1, 2014 for budget purposes. A new five-year utility rate study is underway to determine the required rate increase to generate enough revenue to sustain a renewal and replacement reserve and account for the debt service associated with the new force main and pump station.
- The full amount of budgeted use of reserves for capital projects may not be necessary depending on the outcome of the rate study.

Expenditure Highlights



| | Budget 2014-15 | \$ Change | % Change |
|--------------------------|-------------------|----------------|---------------|
| Personal Services | 2,159,549 | 140,934 | 7.0% |
| Operations & Maintenance | 5,573,202 | 1,361,352 | 32.3% |
| Capital Outlay/Imprvmt | 608,650 | -198,229 | -24.6% |
| Debt Service | 1,603,190 | 286,394 | 21.7% |
| Interfund Transfers Out | 519,267 | 28,834 | 5.9% |
| Replenish Reserves | <u>701,858</u> | <u>542,908</u> | <u>341.6%</u> |
| | \$11,165,716 | \$2,162,193 | 24.0% |

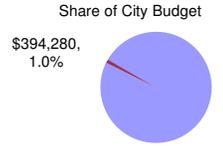
Expenses shown on a cash basis, exclusive of reclassifications for the audited financial statements.

- The increase in operational & maintenance expenses is largely attributable to increased wastewater flows to Okaloosa County’s Arbennie Pritchett WRF, due to higher accuracy meters and the introduction of inflow and infiltration (I/I) into the system.
- Debt service payments will increase to account for the new State Revolving Fund Loan for Pump Station #1 upgrades and Force Main replacement.

401 UTILITIES FUND - REVENUES

| Actual | | | | Budget | | | |
|---------------------|---------------------|---------------------|---------------------|---------------|--|----------------------|----------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 | | | | |
| | | | Adopted | | 2014-15 | | |
| | | | | | Adopted | | |
| | | | | | % | | |
| | | | | | Change | | |
| 1,697,545 | 1,764,412 | 1,773,267 | 1,886,514 | 1310-343-3000 | Service Fees - Residential | 1,988,624 | 5.41% |
| 1,056,044 | 1,076,162 | 1,099,614 | 1,112,811 | 1310-343-3100 | Service Fees - Commercial | 1,194,981 | 7.38% |
| 5,659 | 11,414 | 109,611 | 4,500 | 1500-343-3600 | Connection Fees - Residential | 13,395 | 197.67% |
| 2,700 | 3,050 | 47,972 | 5,000 | 1500-343-3700 | Connection Fees - Commercial | 16,357 | 227.14% |
| 56 | 2,532 | 12,542 | 500 | 1500-343-3810 | Hydrant Service | 500 | 0.00% |
| \$ 2,762,005 | \$ 2,857,569 | \$ 3,043,005 | \$ 3,009,325 | | Total Water Operations | \$ 3,213,857 | 6.80% |
| 3,243,817 | 3,392,299 | 3,461,891 | 3,644,162 | 1350-343-5000 | Service Fees - Residential | 3,818,434 | 4.78% |
| 1,388,175 | 1,447,465 | 1,487,634 | 1,530,396 | 1350-343-5100 | Service Fees - Commercial | 1,652,407 | 7.97% |
| 7,580 | 12,660 | 104,100 | 4,500 | 1500-343-5600 | Connection Fees - Residential | 20,449 | 354.42% |
| - | 2,419 | 66,600 | 5,000 | 1500-343-5700 | Connection Fees - Commercial | 5,000 | 0.00% |
| - | - | 1,819 | - | 1500-343-5894 | Work Orders | - | 0.00% |
| \$ 4,639,572 | \$ 4,854,842 | \$ 5,122,044 | \$ 5,184,058 | | Total Sewer Operations | \$ 5,496,290 | 6.02% |
| 2,943 | 4,500 | 3,125 | 3,500 | 0520-343-3001 | Administrative Fee - Returned Checks | 3,500 | 0.00% |
| 89,880 | 102,397 | 95,314 | 105,000 | 1310-343-3200 | Service Charges | 105,000 | 0.00% |
| 98,234 | 109,100 | 109,979 | 115,000 | 1310-343-3300 | Penalties | 115,000 | 0.00% |
| \$ 191,056 | \$ 215,997 | \$ 208,418 | \$ 223,500 | | Total Combined Operations | \$ 223,500 | 0.00% |
| \$ 7,592,633 | \$ 7,928,409 | \$ 8,373,467 | \$ 8,416,883 | | TOTAL CHARGES FOR SERVICES | \$ 8,933,647 | 6.14% |
| 6,482 | 7,140 | 63,233 | - | 1310-324-2100 | Impact Fees - Water - Residential | - | 0.00% |
| 9,135 | 6,795 | 43,800 | - | 1310-324-2200 | Impact Fees - Water - Commercial | - | 0.00% |
| 7,281 | 8,231 | 72,899 | - | 1350-324-2100 | Impact Fees - Sewer - Residential | - | 0.00% |
| 9,402 | 8,123 | 53,303 | - | 1350-324-2200 | Impact Fees - Sewer - Commercial | - | 0.00% |
| \$ 32,300 | \$ 30,290 | \$ 233,235 | \$ - | | Total Licenses & Permits | \$ - | 0.00% |
| \$ 32,300 | \$ 30,290 | \$ 233,235 | \$ - | | TOTAL LICENSES & PERMITS | \$ - | 0.00% |
| 5,755 | 304,107 | 194,876 | - | 334 | State Grants | - | 0.00% |
| \$ 5,755 | \$ 304,107 | \$ 194,876 | \$ - | | Total State Grants | \$ - | 0.00% |
| - | - | 1,676,418 | - | 5031-389-7000 | Force Main Note Payable | - | 0.00% |
| \$ - | \$ - | \$ 1,676,418 | \$ - | | Total Proceeds from Debt/Loans | \$ - | 0.00% |
| \$ 5,755 | \$ 304,107 | \$ 1,871,295 | \$ - | | TOTAL INTERGOVERNMENTAL REVENUE | \$ - | 0.00% |
| 45,241 | 28,011 | 34,839 | 59,950 | 1500-361-1000 | Interest Income | 50,000 | -16.60% |
| 21,075 | 11,994 | 2,923 | - | 1500-361-1020 | Interest Income - 2005 Bond | - | 0.00% |
| (15,211) | 11,502 | (11,948) | - | 1500-361-3000 | Unrealized Gain/(Loss) | - | 0.00% |
| - | (706) | (18,159) | - | 1500-361-4000 | Realized Gain/(Loss) | - | 0.00% |
| \$ 51,105 | \$ 50,802 | \$ 7,655 | \$ 59,950 | | Total Interest Income | \$ 50,000 | -16.60% |
| 15,439 | 15,902 | 16,380 | 16,871 | 1500-362-2020 | Rental and Lease Income | 17,377 | 3.00% |
| \$ 15,439 | \$ 15,902 | \$ 16,380 | \$ 16,871 | | Total Rents and Royalties | \$ 17,377 | 3.00% |
| 70,168 | 7,993 | (793,956) | 5,000 | 1500-364-1000 | Sale of Surplus Assets | 5,000 | 0.00% |
| 59,826 | 25,181 | 1,203 | 1,000 | 1500-369-9000 | Miscellaneous Revenue | 1,000 | 0.00% |
| 14,977 | 226 | - | - | 0000-369-9091 | Discounts | - | 0.00% |
| \$ 144,971 | \$ 33,400 | \$ (792,752) | \$ 6,000 | | Total Other Revenues | \$ 6,000 | 0.00% |
| \$ 211,515 | \$ 100,104 | \$ (768,718) | \$ 82,821 | | TOTAL INTEREST & OTHER REVENUES | \$ 73,377 | -11.40% |
| 36,242 | 37,363 | - | - | 1600-382-4300 | Transfer from Sanitation Fund | - | 0.00% |
| \$ 36,242 | \$ 37,363 | \$ - | \$ - | | Total Interfund Transfers | \$ - | 0.00% |
| - | - | - | 503,819 | 1600-389-9110 | Renewal & Replacement | - | -100.00% |
| - | - | - | - | 1600-389-9515 | Appropriation from Desig. Net Assets (2005 Bond) | 2,158,692 | 0.00% |
| \$ - | \$ - | \$ - | \$ 503,819 | | Total Non-Operating Sources | \$ 2,158,692 | 328.47% |
| \$ 36,242 | \$ 37,363 | \$ - | \$ 503,819 | | TOTAL TRANSFERS IN | \$ 2,158,692 | 328.47% |
| \$ 7,878,446 | \$ 8,400,273 | \$ 9,709,279 | \$ 9,003,523 | | TOTAL FUND REVENUES | \$ 11,165,716 | 24.01% |

CUSTOMER SERVICE



DESCRIPTION

Customer Service is responsible for invoicing and receiving customer payments, opening and closing utility accounts, resolving customer inquiries, and collecting receivables.

MISSION

Provide superior customer service in the administration of utility accounts and and receivables.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

Provide Accurate Water Meter Consumption Information

Accounts with Meter Profile Evaluations Performed

Minimize Account Write-Offs

Write-Offs as % of Current Year Billing

| | Actual | | YTD thru 6/30 2013-14 | Budget | |
|---|---------|---------|--------------------------|---------|---------|
| | 2010-11 | 2011-12 | | 2013-14 | 2014-15 |
| Accounts with Meter Profile Evaluations Performed | 1.4% | 5.2% | 3.1% | 2.0% | 2.0% |
| Write-Offs as % of Current Year Billing | 0.56% | 0.45% | 0.65% annual measure | <1% | <1% |

- ✓ Convert the credit card payment process for utility customers to Sungard/Selectron. The new process will be more efficient and offer the customer more options for payment methods.

FUTURE GOALS (FY16 & FY17)

- ✓
Revise Customer Service's policies and procedures.

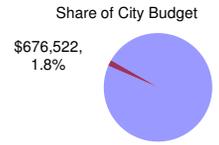
PRIOR YEAR ACCOMPLISHMENTS (FY14)

- ✓ Prepared an RFP for the City's bad debt collections to include delinquent utility bills, code enforcement fees, fire safety inspection fees, and all other miscellaneous receivables.
- ✓ Evaluated the credit card payment process for utility customers, and determined the most effective and efficient process will be to recommend contracting with Sungard/Selectron for credit card payment services.

401 UTILITIES FUND - 1300 UTILITY SERVICES

| Actual | | | | Budget | |
|-------------------|-------------------|-------------------|--------------------|---|----------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change |
| | | | | Personal Services: | |
| | | | | <i>Number of Funded Employees (FTE's)</i> | |
| 6.75 | 7.00 | 7.00 | 8.00 | 8.00 | |
| 243,858 | 293,936 | 304,194 | 361,841 | 371,016 | 2.54% |
| - | 1,680 | 6,026 | - | - | 0.00% |
| 11,895 | - | - | - | - | 0.00% |
| 327 | 79 | 97 | - | - | 0.00% |
| 3,421 | 3,955 | 4,217 | 4,863 | 5,018 | 3.20% |
| 47,704 | 56,752 | 56,905 | 64,713 | 72,658 | 12.28% |
| 1,983 | 5,650 | 6,913 | 8,704 | 9,009 | 3.51% |
| 46,716 | 56,536 | 53,195 | 57,000 | 59,251 | 3.95% |
| 3,755 | 4,240 | 4,572 | 4,359 | 4,414 | 1.26% |
| \$ 374,285 | \$ 439,737 | \$ 454,151 | \$ 522,273 | \$ 542,826 | 3.94% |
| | | | | Total Personal Services | |
| | | | | Operating Expenditures: | |
| 5,894 | 41,674 | 34,054 | 51,791 | 51,426 | -0.70% |
| - | - | 200 | - | - | 0.00% |
| 1,105 | 2,186 | 303 | 940 | 760 | -19.15% |
| 2,403 | 3,205 | 3,781 | 3,336 | 4,632 | 38.85% |
| 203 | 222 | 153 | 30 | 150 | 400.00% |
| 943 | 901 | 790 | 950 | 6,890 | 625.27% |
| 2,552 | 2,128 | 2,128 | 2,128 | 2,128 | 0.00% |
| 2,742 | 2,936 | 2,820 | 2,917 | 2,923 | 0.21% |
| 295 | 863 | 736 | 500 | 1,000 | 100.00% |
| 340 | 1,068 | 1,463 | 700 | 1,200 | 71.43% |
| 1,525 | 1,220 | 3,050 | 64,600 | 1,500 | -97.68% |
| - | 169 | - | 5,500 | 5,500 | 0.00% |
| 92 | - | - | - | - | 0.00% |
| 1,035 | 3,549 | 2,063 | 3,875 | 3,875 | 0.00% |
| 1,420 | 3,320 | 3,608 | 3,500 | 4,850 | 38.57% |
| 1,915 | 1,970 | 1,586 | 2,350 | 2,553 | 8.65% |
| 304 | 383 | 605 | 410 | 610 | 48.78% |
| 999 | 1,127 | 219 | - | - | 0.00% |
| 14 | 1,480 | 440 | 700 | 1,750 | 150.00% |
| - | 99 | 21 | 340 | 425 | 25.00% |
| 160 | 746 | 721 | 1,380 | 1,565 | 13.41% |
| 1,249 | 10,515 | 9,569 | 10,160 | 9,860 | -2.95% |
| 398 | 398 | 398 | 398 | 498 | 25.13% |
| \$ 4,458 | \$ 57,350 | \$ 29,821 | \$ 156,505 | \$ 104,095 | -33.49% |
| | | | | Total Operating Expenditures | |
| | | | | Capital Outlay: | |
| - | - | - | 13,000 | 25,000 | 92.31% |
| 919 | 25,385 | 2,042 | 6,050 | 4,600 | -23.97% |
| - | 3,062 | 6,905 | - | - | 0.00% |
| - | 1,869 | 6,686 | - | - | 0.00% |
| \$ 919 | \$ 30,316 | \$ 15,634 | \$ 19,050 | \$ 29,600 | 55.38% |
| | | | | Total Capital Outlay | |
| | | | | Capital Improvements Program: | |
| 120,005 | 30,640 | - | - | - | 0.00% |
| \$ 120,005 | \$ 30,640 | \$ - | \$ - | \$ - | 0.00% |
| | | | | Total Capital Improvements Program | |
| \$ 499,667 | \$ 558,043 | \$ 499,606 | \$ 697,828 | \$ 676,522 | -3.05% |
| | | | | TOTAL EXPENSES | |

UTILITY SERVICES



DESCRIPTION

Utility Services is responsible for providing quality, safe, and cost effective potable water and sanitary sewer in compliance with all City, State, and Federal codes, policies, and other regulations.

MISSION

Provide high quality and cost effective services in all facets of water and wastewater operations.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

| | Actual | | | | YTD thru 6/30 | Budget | |
|---|---------|---------|---------|---------|---------------|---------|---------|
| | 2010-11 | 2011-12 | 2012-13 | 2013-14 | | 2013-14 | 2014-15 |
| Provide Timely & Responsive Customer Service | | | | | | | |
| Citizen Requests/Complaints Responded to within 2 Business Days | 98% | 100% | 100% | 100% | | 99% | 99% |
| Locate & Mark Existing Utilities within 48 Hours of Request | 100% | 99% | 99% | 99% | | 100% | 100% |

- ✓ Complete construction of utility and infrastructure projects on schedule and within budget.

FUTURE GOALS (FY16 & FY17)

- ✓ Implement an aggressive in-house training program to increase the knowledge base and safety awareness of the employees through no less than once a month "brown bag" workshops for field employees and supervisors.
- ✓ Develop and maintain computer hydraulic models of water, sewer, and stormwater systems to assist in identifying and prioritizing CIP projects.

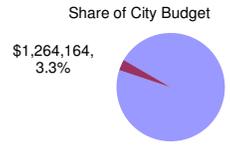
PRIOR YEAR ACCOMPLISHMENTS (FY14)

- ✓ Completed 100% of the GPS data collection and GIS database creation for the City's utility infrastructure.
- ✓ Completed all line spot tickets within the required time frame.
- ✓ Procured a new team of City General Engineering Consultants.

401 UTILITIES FUND - 1310 WATER OPERATIONS

| Actual | | | | Budget | | |
|---|-------------------|-------------------|---------------------|-----------------------|---------------------|-----------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | | 2014-15 Adopted | % Change |
| 10.00 | 9.00 | 9.00 | 9.00 | | 10.00 | |
| 292,306 | 254,788 | 266,928 | 274,674 | 533-1200 | 313,387 | 14.09% |
| - | - | 265 | - | 533-1201 | - | 0.00% |
| - | 5,144 | 7,472 | - | 533-1202 | - | 0.00% |
| 809 | 1,156 | 1,901 | 2,700 | 533-1400 | 2,700 | 0.00% |
| 1,683 | 1,824 | 1,585 | 1,850 | 533-1401 | 1,850 | 0.00% |
| 17,094 | 17,036 | 16,314 | 15,913 | 533-2100 | 18,226 | 14.54% |
| 3,998 | 3,984 | 3,815 | 3,722 | 533-2101 | 3,904 | 4.88% |
| 61,783 | 67,296 | 64,500 | 62,740 | 533-2200 | 72,419 | 15.43% |
| - | - | 3,039 | 3,741 | 533-2204 | 5,193 | 38.82% |
| 35,119 | 39,347 | 35,697 | 35,080 | 533-2300 | 47,484 | 35.36% |
| 8,895 | 7,712 | 9,311 | 8,215 | 533-2400 | 9,371 | 14.07% |
| \$ 421,687 | \$ 398,287 | \$ 410,826 | \$ 408,635 | | \$ 474,534 | 16.13% |
| Personal Services: | | | | | | |
| <i>Number of Funded Employees (FTE's)</i> | | | | | | |
| Total Personal Services | | | | | | |
| Operating Expenditures: | | | | | | |
| 20,074 | 7,675 | 7,099 | 10,875 | 533-3100 | 10,745 | -1.20% |
| - | 88 | - | 90 | 533-3400 | 90 | 0.00% |
| 147 | 234 | 303 | 600 | 533-4000 | 600 | 0.00% |
| 2,093 | 2,033 | 3,946 | 3,572 | 533-4100 | 3,572 | 0.00% |
| 204,339 | 182,345 | 167,272 | 191,465 | 533-4300 | 206,689 | 7.95% |
| 3,135 | 3,502 | 5,287 | 8,093 | 533-4610 | 5,929 | -26.74% |
| 5,131 | 3,023 | 4,038 | 5,000 | 533-4620 | 5,000 | 0.00% |
| 2,091 | 813 | 13,869 | 2,150 | 533-4630 | 2,650 | 23.26% |
| 375 | 658 | 623 | 800 | 533-4640 | 800 | 0.00% |
| - | - | - | 500 | 533-4645 | 500 | 0.00% |
| 26,873 | 73,897 | 81,379 | 151,800 | 533-4680 | 359,000 | 136.50% |
| 895 | 902 | 232 | 950 | 533-4700 | 950 | 0.00% |
| 31,595 | 31,438 | 28,549 | 31,600 | 533-5200 | 31,600 | 0.00% |
| 21,214 | 20,862 | 19,373 | 21,905 | 533-5204 | 19,597 | -10.54% |
| 1,434 | 1,259 | 1,579 | 1,125 | 533-5210 | 1,125 | 0.00% |
| 155 | 663 | 438 | - | 533-5231 | - | 0.00% |
| 2,574 | 1,325 | 738 | 800 | 533-5233 | 800 | 0.00% |
| 622 | 156 | 18 | 1,575 | 533-5234 | 1,575 | 0.00% |
| 7,632 | 6,645 | 7,020 | 7,545 | 533-5400 | 8,220 | 8.95% |
| 3,784 | 1,760 | 4,154 | 4,020 | 533-5500 | 3,000 | -25.37% |
| \$ 334,163 | \$ 339,278 | \$ 345,918 | \$ 444,465 | | \$ 662,442 | 49.04% |
| Capital Outlay: | | | | | | |
| 13,440 | 10,000 | - | - | 533-6214 | - | 0.00% |
| - | - | - | 32,850 | 533-6362 | - | -100.00% |
| - | 5,516 | 10,656 | 2,300 | 533-6402 | - | -100.00% |
| 33,789 | 17,058 | - | - | 533-6404 | - | 0.00% |
| - | 1,150 | 1,104 | - | 533-6420 | - | 0.00% |
| \$ 47,229 | \$ 33,724 | \$ 11,760 | \$ 35,150 | | \$ - | -100.00% |
| Capital Improvements Program: | | | | | | |
| 21,100 | 13,800 | - | - | | - | 0.00% |
| \$ 21,100 | \$ 13,800 | \$ - | \$ - | | \$ - | 0.00% |
| Debt Service | | | | | | |
| - | - | - | 51,069 | 590-7100 | 52,830 | 3.45% |
| | | | | | | |
| 84,262 | 83,095 | 58,686 | 76,209 | 591-7200 | 74,358 | -2.43% |
| \$ 84,262 | \$ 83,095 | \$ 58,686 | \$ 127,278 | | \$ 127,188 | -0.07% |
| \$ 908,441 | \$ 868,184 | \$ 827,190 | \$ 1,015,528 | TOTAL EXPENSES | \$ 1,264,164 | 24.48% |

WATER OPERATIONS



DESCRIPTION

Water Operations maintains nine potable water wells, five elevated water storage tanks, and three ground water storage tanks. Responsible for ensuring drinking water meets strict State and Federal regulations, pressure and storage are sufficient to meet domestic and firefighting needs, and water meters are accurately read.

MISSION

Produce drinking water that is safe and free from objectionable color, taste, and odor.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

| | Actual | | | | Budget | |
|--|---------|---------|---------|--------------------------|---------|---------|
| | 2010-11 | 2011-12 | 2012-13 | YTD thru 6/30 2013-14 | 2013-14 | 2014-15 |
| Provide High Quality Drinking Water to the Public | | | | | | |
| Samples Exceeding Federal/State Maximum Containment Levels | n/a | 0 | 0 | 0 | 0 | 0 |
| Minimize Unbilled Water Loss | | | | | | |
| Metered Revenue Consumption as % of Water Production | 85.3% | 84.6% | 86.5% | 86.3% | 87.0% | 87.0% |

- ✓ Meet all Federal and State Water Quality Testing requirements by having zero water samples exceeding the MCLs.
- ✓ Achieve a 15% unaccounted for water loss within a 12-month period.
- ✓ Upgrade Well 11 by replacing the well pump with a new water lubricated pump.

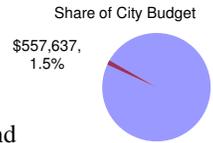
FUTURE GOALS (FY16 & FY17)

- ✓ Update automated control enhancement to facilitate a coroneted alternating pumping scheme for the wells.
- ✓ Expand the utilization of the City's environmental laboratory to include analysis of surface waters and stormwater runoff.
- ✓ Aerator replacement at Wells 2 and 11.
- ✓ Remove some of the old engines at Wells 6 and 11.
- ✓ Feasibility study for removing old engines and replacing with electric motors for pumps at Well 5.

PRIOR YEAR ACCOMPLISHMENTS (FY14)

- ✓ Implemented a 10 year annual Water Tank Asset Management program.
- ✓ Completed the upgrade of Well 3 by replacing the pump control, the well pump with a new water lubricated pump, and installed new electronic pressure switches.
- ✓ Started implementing automated switching of water wells on the Hyper-Tac System.
- ✓ Repainted Wells 5, 8, and 9 and their associated water lines.

WATER DISTRIBUTION



DESCRIPTION

Water Distribution maintains water mains, service lines, valves, meters, and fire hydrants. Responsible for replacement of undersized water mains, installation of new fire hydrants and water meters, making service taps for new construction, and extending water mains as needed.

MISSION

Ensure delivery of potable water and adequate water pressure to all residents.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

| | Actual | | | | YTD thru 6/30 | Budget | |
|--|---------|---------|---------|----------------|---------------|---------|---------|
| | 2010-11 | 2011-12 | 2012-13 | 2013-14 | | 2013-14 | 2014-15 |
| Replace Substandard 2¼" Water Mains | | | | | | | |
| Linear Feet of 2¼" Water Main to be Replaced | n/a | 2955 | 3786 | 485 | | 3000 | 1725 |
| Ensure Capital Projects are Completed On-Time & Within Budget | | | | | | | |
| Capital Projects Completed On-Time | n/a | 57% | 100% | annual measure | | 100% | 100% |
| Capital Projects Completed Within Budget | n/a | 57% | 100% | annual measure | | 100% | 100% |

- ✓ Exercise water valves throughout the City.
- ✓ Replace water lines as specified in the Capital Improvement Program (CIP) on-time and within budget.

FUTURE GOALS (FY16 & FY17)

- ✓ Implement a new 5- and 10-year replacement program for 2¼" water mains throughout the City's service area.
- ✓ Implement a new 5-year replacement program for all existing asbestos cement water mains in the City's service area.
- ✓ Respond to all water outage reports within one hour of initial notification.
- ✓ Coordinate with the Fire Department to ensure fire protection standards are exceeded throughout the City via increased water main sizes, installation of additional fire hydrants, and "looping" of the distribution system.

PRIOR YEAR ACCOMPLISHMENTS (FY14)

- ✓ Completed water line upgrade on Nebraska Avenue NE from Texas Street NE to Hughes Street NE.
- ✓ Completed water line upgrade on Oak Street SE from Chicago Avenue SE to Magnolia Avenue SE.
- ✓ Completed water line upgrade on Stacy Circle NE from Okaloosa Road NE to Okaloosa Road NE.
- ✓ Completed over 1,600 service orders.

401 UTILITIES FUND - 1350 SEWER COLLECTION & TREATMENT

| Actual | | | | | | Budget | |
|---------------------|---------------------|----------------------|---------------------|----------|--|---------------------|---------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | | | 2014-15 Adopted | % Change |
| | | | | | Debt Service | | |
| - | - | - | 397,782 | 590-7100 | Principal Payments | 772,074 | 94.09% |
| | | | | | 2005 Utility System Bond - year 10 of 30 | | |
| | | | | | 2013 SRF Loan -PS#1&FM- year 1 of 20 | | |
| 227,452 | 203,669 | - | 595,435 | 591-7200 | Interest Expense | 507,766 | -14.72% |
| | | | | | 2005 Utility System Bond - year 10 of 30 | | |
| | | | | | 2013 SRF Loan -PS#1&FM- year 1 of 20 | | |
| 959 | - | - | - | 590-7300 | Paying Agent Fees | - | 0.00% |
| 22,200 | 13,447 | 13,447 | - | 590-7310 | Amortization | - | 0.00% |
| \$ 250,610 | \$ 217,117 | \$ 13,447 | \$ 993,217 | | Total Debt Service | \$ 1,279,840 | 28.86% |
| \$ 4,042,757 | \$ 5,066,324 | \$ 18,384,652 | \$ 4,546,138 | | TOTAL EXPENSES | \$ 5,960,055 | 31.10% |

SEWER COLLECTION & TREATMENT

Share of City Budget

\$5,960,055,...



DESCRIPTION

Sewer Collection maintains gravity sewer lines, lift stations, and pump stations. Responsible for inspecting the sewer system with closed circuit television equipment, repairing any identified leaks, and repairing or replacing sewer mains and laterals as needed.

MISSION

Collect and dispose of wastewater in an environmentally sound manner.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

| | Actual | | | | Budget | |
|--|---------|---------|---------|-----------------------|---------|---------|
| | 2010-11 | 2011-12 | 2012-13 | YTD thru 6/30 2013-14 | 2013-14 | 2014-15 |
| Ensure Sewer Collection System is in Good Working Order | | | | | | |
| Linear Feet of Sewer Main Inspected | 23,917 | 49,728 | 14,659 | 14,219 | 25,000 | 25,000 |
| Sewer System Inspected | 3.8% | 7.9% | 2.3% | 2.3% | 4.0% | 4.0% |
| Ensure Capital Projects are Completed On-Time & Within Budget | | | | | | |
| Capital Projects Completed On-Time | n/a | n/a | n/a | annual measure | 100% | 100% |
| Capital Projects Completed Within Budget | n/a | n/a | n/a | annual measure | 100% | 100% |

- ✓ Complete Data Flow Telemetry System upgrade at Lift Stations 22 through 33.
- ✓ Perform Sewer System grouting & lining as specified in the Capital Improvement Program (CIP) on-time and within budget.
- ✓ Up-grade lift station 11 sewer pump to a vortex non-clogging design.

FUTURE GOALS (FY16 & FY17)

- ✓ Perform closed circuit television inspections of the entire sanitary sewer collection system to prioritize future projects and to identify sources of ground water infiltration.
- ✓ Adopt a new grease trap ordinance.
- ✓ Install guide rail systems and safety hatches at all lift stations for easier access and reduction of confined space entries.
- ✓ Install stainless steel inflow protectors in sewer manholes located in flood-prone areas and require the inflow protectors in all new manholes.
- ✓ Continue an in-house flow monitoring program of the City's collection system basins to evaluate the capacity of the system.
- ✓ Continue to perform repairs to gravity system in basins 3, 5, 10 and 11 based on SSES study.

PRIOR YEAR ACCOMPLISHMENTS (FY14)

- ✓ Rehabilitated (CIPP) 5,140' of gravity sewer main (basin areas 3 and 5) identified in the SSES program inspection.
- ✓ Replaced pumps at Lift Station 15 with vortex non-clogging design.
- ✓ Replaced pumps at Lift Stations 21, 29, and 31 with vortex non-clogging design.
- ✓ Completed Pump Station No. 1 system upgrade and 4 MGD emergency storage tank.
- ✓ Continue the bio-remediation program monitoring and support at Pump Station No. 2 and Lift Stations 27, 39, and 40, eliminating the removal and disposal of grease solids.
- ✓ Began accepting non-hazardous disposal materials (clean fill) at the former Waste Water Treatment Plant for filling abandoned holding pond.
- ✓ Completed Telemetry System up-grade (TCU) at Lift Station 1 through 13.
- ✓ Began air release valve maintenance program on new force main.
- ✓ Completed Golf Course re-use pumping system repairs on pump/motor platform.

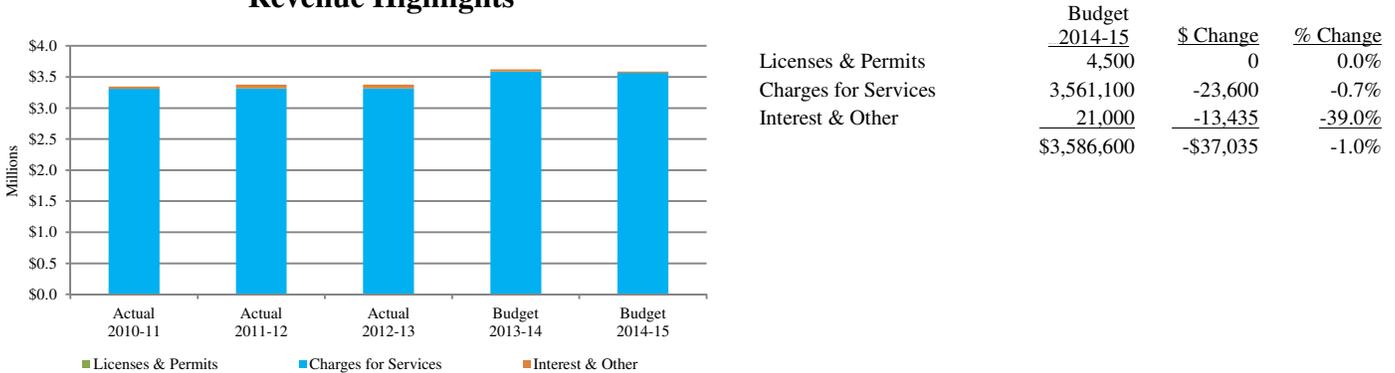
401 UTILITIES FUND - 1500 NON-DEPARTMENTAL

| Actual | | | | Budget | |
|---------------------------------|---------------------|---------------------|---------------------|---|-----------------------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change |
| Personal Services: | | | | | |
| 13,941 | 52,369 | 3,926 | 15,000 | 536-1216 Final Leave Pay | 15,000 0.00% |
| (12,590) | 1,400 | 248 | - | 536-1250 Compensated Absences | - 0.00% |
| (962) | 106 | 20 | - | 536-2150 FICA - Compensated Absences | - 0.00% |
| \$ 389 | \$ 53,875 | \$ 4,194 | \$ 15,000 | Total Personal Services | \$ 15,000 0.00% |
| Operating Expenditures: | | | | | |
| - | 633 | 6,353 | - | 536-3100 Professional Services | - 0.00% |
| - | - | - | 1,000 | 536-4911 Holiday Gift Certificates | 1,000 0.00% |
| 18,029 | 28,662 | 62,959 | - | 536-4924 Bad Debt Expense | - |
| - | - | - | 53,260 | 536-4995 Contingencies | 56,415 5.92% |
| 16,370 | 4,021 | 6,328 | - | 536-4999 Amortization Expense | - 0.00% |
| - | - | - | 1,125 | 536-5231 Computer Hardware/Software | 675 -40.00% |
| 2,523,149 | 1,012,975 | 1,072,011 | - | 536-5900 Depreciation | - 0.00% |
| 791,279 | 215,044 | 215,044 | - | 536-5910 Depreciation on Contributed Capital | - 0.00% |
| Non-Operating | | | | | |
| - | 67,341 | 21,687 | - | 590-9502 OPEB Obligation | - 0.00% |
| - | 588,652 | - | - | 592-9500 Loss on Asset Impairment | - 0.00% |
| \$ 3,348,827 | \$ 1,917,328 | \$ 1,384,382 | \$ 55,385 | Total Operating Expenditures | \$ 58,090 4.88% |
| Capital Outlay | | | | | |
| - | - | - | 87,860 | 536-6404 Trucks | - -100.00% |
| - | - | - | 4,000 | 536-6420 Computer Hardware/Software | 5,850 46.25% |
| | | | | Computer Replacements per IT Plan | |
| \$ - | \$ - | \$ - | \$ 91,860 | Total Capital Outlay | \$ 5,850 -93.63% |
| Other Financing Activity | | | | | |
| 959,557 | 1,177,785 | 868,604 | 880,148 | 536-9901 Cost Allocation Reimbursement to General Fund | 1,012,994 15.09% |
| - | - | (38,926) | (38,203) | 536-9943 Cost Allocation Reimbursement - Sanitation Fund | - -100.00% |
| - | - | (7,785) | (7,641) | 536-9945 Cost Allocation Reimbursement - Stormwater Fund | - -100.00% |
| - | - | 320,536 | 490,433 | 581-9102 Transfer to General Fund 6% Franchise/Right-of-Way Access Fee | 519,267 5.88% |
| - | - | - | 158,950 | 581-9999 Reserved - Undesignated Net Assets Depreciation less Budgeted Capital Outlay and CIPs | 701,858 341.56% |
| \$ 959,557 | \$ 1,177,785 | \$ 1,142,429 | \$ 1,483,687 | Total Other Financing Activity | \$ 2,234,119 50.58% |
| \$ 4,308,773 | \$ 3,148,988 | \$ 2,531,005 | \$ 1,645,932 | TOTAL EXPENSES | \$ 2,313,059 40.53% |
| 39.25 | 38.50 | 39.50 | 40.50 | Number of Funded Employees (FTE's) | 41.50 2.47% |
| 364,645 | 371,702 | 371,303 | 382,031 | Customer Service | 394,280 3.21% |
| 499,667 | 558,043 | 499,606 | 697,828 | Utility Services | 676,522 -3.05% |
| 908,441 | 868,184 | 827,190 | 1,015,528 | Water Operations | 1,264,164 24.48% |
| 1,277,750 | 702,010 | 547,561 | 716,066 | Water Distribution | 557,637 -22.12% |
| 4,042,757 | 5,066,324 | 18,384,652 | 4,546,138 | Sewer Collection & Treatment | 5,960,055 31.10% |
| 4,308,773 | 3,148,988 | 2,531,005 | 1,645,932 | Non-Departmental | 2,313,059 40.53% |
| (1,279,551) | (1,931,653) | (15,196,541) | - | Reclassification of Capital Outlay | - 0.00% |
| \$ 10,122,481 | \$ 8,783,597 | \$ 7,964,776 | \$ 9,003,523 | TOTAL FUND EXPENSES | \$ 11,165,716 24.01% |
| \$ (2,244,035) | \$ (383,324) | \$ 1,744,504 | \$ - | NET REVENUE / (EXPENSE) | \$ 0 -100.00% |

Sanitation Fund

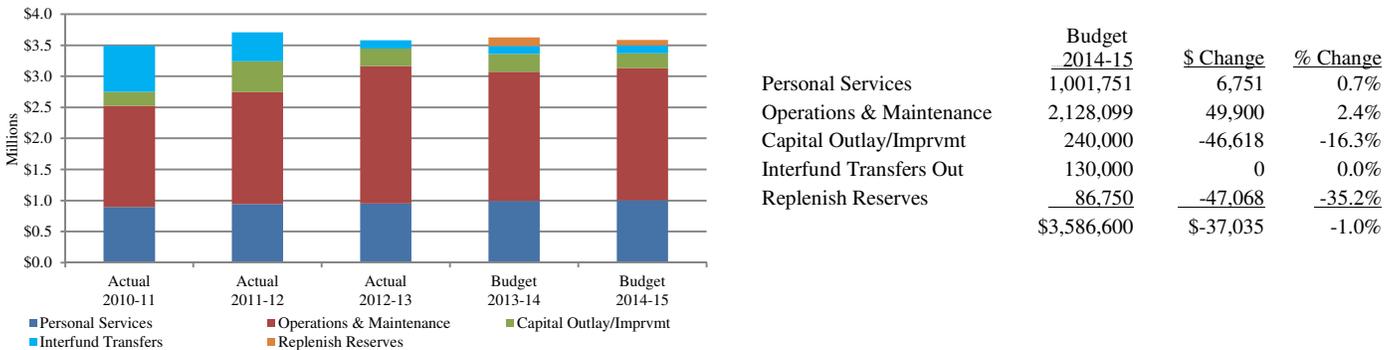
The Sanitation Fund encompasses 9.6% of the City’s activities and services and accounts for solid waste operations that are financed and operated in a manner similar to a private business – where the intent is that the cost (expenses, including depreciation) of providing the services to the public on a continuing basis be financed and recovered primarily through user charges. The City provides residential and commercial garbage collection, as well as yard waste and white goods collection. A commercial recycling program and several residential recycling drop-off centers are available. A residential recycling pilot program is expected to begin in FY 2014-15.

Revenue Highlights



- Interest & other revenues are down due to market trends.

Expenditure Highlights



Expenses shown on a cash basis, exclusive of reclassifications for the audited financial statements.

- A residential sideloader truck is slated for replacement at a cost of \$240K.

403 SANITATION FUND - REVENUES

| Actual | | | | | | Budget | |
|---------------------|---------------------|---------------------|---------------------|---------------|--|---------------------|----------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | | | 2014-15 Adopted | % Change |
| 1,048,548 | 1,051,796 | 1,053,836 | 1,050,000 | 1360-343-4000 | Service Fees - Residential | 1,055,000 | 0.48% |
| 7,448 | 3,396 | 893 | 4,000 | 1360-343-4010 | Extra Pick-Up Residential | 4,000 | 0.00% |
| 879,533 | 864,455 | 837,611 | 850,000 | 1360-343-4100 | Service Fees - Commercial | 830,000 | -2.35% |
| 1,164 | 2,966 | 6,180 | 3,000 | 1360-343-4110 | Extra Pick-Up Commercial | 3,000 | 0.00% |
| 529,863 | 542,037 | 618,397 | 637,200 | 1360-343-4200 | Tipping Fees - Residential | 650,000 | 2.01% |
| 840,047 | 831,483 | 901,270 | 979,400 | 1360-343-4300 | Tipping Fees - Commercial | 926,000 | -5.45% |
| \$ 3,306,602 | \$ 3,296,133 | \$ 3,418,188 | \$ 3,523,600 | | Total Solid Waste | \$ 3,468,000 | -1.58% |
| - | - | 492 | - | 1370-343-4600 | Service Fees | - | 0.00% |
| - | 11,417 | 74,363 | 60,000 | 1370-343-4610 | Service Fees - Commercial Recycling | 92,000 | 53.33% |
| \$ - | \$ 11,417 | \$ 74,855 | \$ 60,000 | | Total Recycling | \$ 92,000 | 53.33% |
| 877 | 902 | 911 | 1,000 | 1360-343-4080 | Cinco Bayou | 1,000 | 0.00% |
| - | 71 | 2,113 | 100 | 1360-343-4130 | Special Events - Dumpster Delivery/Pickup | 100 | 100.00% |
| - | - | 100 | - | 1500-343-4894 | Work Orders | - | 0.00% |
| \$ 877 | \$ 973 | \$ 3,124 | \$ 1,100 | | Total Fees & Fines | \$ 1,100 | 0.00% |
| \$ 3,307,479 | \$ 3,308,522 | \$ 3,496,167 | \$ 3,584,700 | | TOTAL CHARGES FOR SERVICES | \$ 3,561,100 | -0.66% |
| 3,751 | 4,889 | 3,392 | 4,500 | 1360-323-7010 | Solid Waste - 10% Roll Off | 4,500 | 0.00% |
| \$ 3,751 | \$ 4,889 | \$ 3,392 | \$ 4,500 | | Total Franchise Fees | \$ 4,500 | 0.00% |
| \$ 3,751 | \$ 4,889 | \$ 3,392 | \$ 4,500 | | TOTAL LICENSES & PERMITS | \$ 4,500 | 0.00% |
| - | - | 1,071 | - | 334 | State Grants | - | 0.00% |
| \$ - | \$ - | \$ 1,071 | \$ - | | Total State Grants | \$ - | 0.00% |
| \$ - | \$ - | \$ 1,071 | \$ - | | TOTAL INTERGOVERNMENTAL REVENUE | \$ - | 0.00% |
| 17,723 | 10,869 | 13,877 | 30,435 | 1500-361-1000 | Interest Income | 17,000 | -44.14% |
| (5,954) | 4,437 | (4,343) | - | 1500-361-3000 | Unrealized Gain/(Loss) | - | 0.00% |
| - | (272) | (6,601) | - | 1500-361-4000 | Realized Gain/(Loss) | - | 0.00% |
| \$ 11,769 | \$ 15,034 | \$ 2,933 | \$ 30,435 | | Total Interest Income | \$ 17,000 | -44.14% |
| 4,625 | 30,676 | 26,729 | - | 1500-364-1000 | Sale of Surplus Assets | - | 0.00% |
| 10,791 | 5,783 | 797 | 4,000 | 1500-365-1000 | Recycling Scrap Metal Sales | 4,000 | 0.00% |
| - | - | 969 | - | 1370-365-2000 | Recycling Single Stream Surplus Sales | - | 0.00% |
| 7,695 | 9,708 | 1,269 | - | 1500-369-9000 | Miscellaneous Revenues | - | 0.00% |
| 27 | 1 | - | - | 0000-369-9091 | Discounts | - | 0.00% |
| \$ 23,138 | \$ 46,168 | \$ 29,763 | \$ 4,000 | | Total Other Revenues | \$ 4,000 | 0.00% |
| \$ 34,907 | \$ 61,203 | \$ 32,696 | \$ 34,435 | | TOTAL INTEREST & OTHER REVENUES | \$ 21,000 | -39.02% |
| \$ 3,346,137 | \$ 3,374,613 | \$ 3,533,326 | \$ 3,623,635 | | TOTAL FUND REVENUES | \$ 3,586,600 | -1.02% |

403 SANITATION FUND - 1360 SOLID WASTE

| Actual | | | | Budget | |
|---------------------|---------------------|---------------------|---------------------|--|---------------------------|
| 2010-11 | 2011-12 | 2013-13 | 2013-14 Adopted | 2014-15 Adopted | % Change |
| | | | | Personal Services: | |
| | | | | <i>Number of Funded Employees (FTE's)</i> | |
| 18.75 | 19.00 | 19.00 | 19.00 | 19.00 | |
| 526,368 | 528,481 | 550,224 | 563,208 | 534-1200 Regular Salaries | 578,808 2.77% |
| - | - | 265 | 954 | 534-1201 Service Awards | - -100.00% |
| - | 15,717 | 20,186 | - | 534-1202 Incentive/Merit Pay | - 0.00% |
| 16,464 | 22,338 | - | - | 534-1300 Part-Time Wages | - 0.00% |
| 13,810 | 12,909 | 8,672 | 13,000 | 534-1400 Salaries - Overtime | 13,000 0.00% |
| 14,103 | 12,511 | 9,120 | 14,200 | 534-1401 Salaries - Overtime Holiday Worked | 14,200 0.00% |
| 32,357 | 33,795 | 33,193 | 31,284 | 534-2100 FICA Taxes | 32,180 2.86% |
| 110,581 | 127,187 | 135,359 | 131,755 | 534-2200 Retirement Contributions | 95,804 -27.29% |
| 2,133 | 4,408 | 4,332 | 5,103 | 534-2204 Retirement Contributions - DC Plan | 14,042 175.17% |
| 122,238 | 122,054 | 133,058 | 137,195 | 534-2300 Dental, Life & Health Insurance | 160,353 16.88% |
| 42,494 | 47,076 | 43,039 | 39,454 | 534-2400 Worker's Compensation | 39,624 0.43% |
| \$ 888,114 | \$ 934,380 | \$ 945,210 | \$ 943,469 | Total Personal Services | \$ 954,862 1.21% |
| | | | | Operating Expenditures: | |
| 4,247 | 88 | 2,425 | 4,500 | 534-3400 Other Services | 4,500 0.00% |
| - | 843 | - | - | 534-4000 Travel and Per Diem | - 0.00% |
| 3,037 | 2,888 | 2,920 | 2,470 | 534-4100 Communication Services | 2,470 0.00% |
| 7 | 165 | 14 | 135 | 534-4200 Postage | 135 0.00% |
| 5,668 | 7,559 | 7,455 | 7,940 | 534-4300 Utilities | 7,892 -0.61% |
| 1,513 | 1,403 | 1,515 | 1,591 | 534-4400 Rentals & Leases | 1,641 3.14% |
| 534 | 425 | 755 | 766 | 534-4610 Maintenance Contracts | 766 0.00% |
| 174,437 | 248,023 | 169,048 | 175,000 | 534-4620 Vehicle Repair | 175,000 0.00% |
| 260 | 210 | 171 | 250 | 534-4630 Equipment Repair | 250 0.00% |
| 3,913 | 492 | 298 | 600 | 534-4640 Building Maintenance | 600 0.00% |
| - | 876 | 255 | 2,000 | 534-4645 Heating/Cooling Repairs | 2,000 0.00% |
| 4 | 6 | - | 100 | 534-4650 Grounds Maintenance | 100 0.00% |
| 1,828 | 3,168 | 1,033 | 1,500 | 534-4700 Printing & Binding | 1,500 0.00% |
| 242 | 219 | 312 | 440 | 534-5100 Office Supplies | 440 0.00% |
| 15,057 | 12,386 | 10,334 | 18,500 | 534-5200 Operating Supplies | 18,000 -2.70% |
| 167,620 | 190,432 | 198,565 | 199,955 | 534-5204 Fuel & Oil | 184,279 -7.84% |
| 2,788 | 3,552 | 4,589 | 2,880 | 534-5210 Uniform Expense | 2,880 0.00% |
| 411,417 | 424,671 | 493,329 | 499,900 | 534-5219 Landfill Fees - Commercial | 499,900 0.00% |
| 389,864 | 398,615 | 443,146 | 477,984 | 534-5220 Landfill Fees - Residential | 477,984 0.00% |
| 203,649 | 204,477 | 215,885 | 253,260 | 534-5222 Landfill Fees - Yard Waste | 253,260 0.00% |
| 8,666 | 11,158 | 13,380 | 15,360 | 534-5225 Sanitation Containers - Bulk | 36,888 140.16% |
| 14,988 | 1,756 | 26,923 | 14,994 | 534-5226 Sanitation Containers - Residential | 14,994 0.00% |
| 500 | 542 | - | - | 534-5231 Computer Hardware/Software | - 0.00% |
| - | 318 | 446 | 300 | 534-5233 Tools | 300 0.00% |
| 669 | 874 | 511 | 2,070 | 534-5234 Safety Supplies/Equipment | 2,070 0.00% |
| - | 491 | 378 | 370 | 534-5400 Books, Dues & Publications | 370 0.00% |
| - | 615 | - | - | 534-5500 Training | - 0.00% |
| \$ 1,410,908 | \$ 1,516,251 | \$ 1,593,687 | \$ 1,682,865 | Total Operating Expenditures | \$ 1,688,219 0.32% |
| | | | | Capital Outlay: | |
| 17,969 | 23,963 | 28,609 | 25,428 | 534-6402 Equipment | - -100.00% |
| 207,912 | 448,127 | 234,714 | 240,000 | 534-6404 Trucks | 240,000 0.00% |
| - | 529 | - | - | 534-6420 Computer Hardware/Software | - 0.00% |
| \$ 225,881 | \$ 472,619 | \$ 263,323 | \$ 265,428 | Total Capital Outlay | \$ 240,000 -9.58% |
| 2,524,904 | 2,923,250 | 2,802,221 | 2,891,762 | TOTAL EXPENSES | 2,883,081 -0.30% |

SOLID WASTE

Share of City Budget
\$2,883,081,
7.2%



DESCRIPTION

Solid Waste is responsible for the collection and disposal of garbage and yard waste. Residential garbage is collected curbside twice per week, residential yard waste is collected curbside once per week, and commercial dumpsters are emptied as scheduled based on business needs.

MISSION

Maintain a sanitary environment with regular collection of residential and commercial solid waste.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

| | Actual | | | | YTD thru 6/30 2013-14 | Budget | |
|---------------------------------------|---------|---------|---------|---------|--------------------------|---------|---------|
| | 2010-11 | 2011-12 | 2012-13 | 2013-14 | | 2013-14 | 2014-15 |
| Promote Neighborhood Cleanups | | | | | | | |
| Household waste collections conducted | 1 | 2 | 2 | 1 | 2 | 2 | |

- ✓ Educate and promote the reduction and diversion of solid waste from landfills through web page and pamphlets.
- ✓ Continue to conduct Neighborhood Clean-Up for household waste semi-annually.

FUTURE GOALS (FY16 & FY17)

- ✓ Continue to ensure standards of Customer Service Excellence are met by those providing Solid Waste collection service.
- ✓ Develop and implement electronic forms on the City webpage for residents to request services (ie. cart repair, bulk pickup, and cart delivery).

PRIOR YEAR ACCOMPLISHMENTS (FY14)

- ✓ Purchased a new residential sideloader to improve efficiency on the routes.
- ✓ Updated both the commercial and residential route books to improve efficiency and improve customer service.

403 SANITATION FUND - 1370 RECYCLING

| Actual | | | | Budget | |
|-------------------------------------|------------------|------------------|--------------------|---|-----------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change |
| Personal Services: | | | | | |
| - | - | - | 1.00 | Number of Funded Employees (FTE's) | |
| - | - | - | 24,760 | 30,596 | 23.57% |
| - | - | - | - | 300 | 100.00% |
| - | - | - | 475 | 475 | 0.00% |
| - | - | - | 1,535 | 1,897 | 23.58% |
| - | - | - | 359 | 444 | 23.60% |
| - | - | - | - | 9,393 | 100.00% |
| - | - | - | 11,361 | 55 | -99.51% |
| - | - | - | 1,803 | 2,228 | 23.59% |
| \$ - | \$ - | \$ - | \$ 41,531 | \$ 45,389 | 9.29% |
| Total Personal Services | | | | | |
| Operating Expenditures: | | | | | |
| - | - | 65 | 100 | 100 | 0.00% |
| - | - | 1,006 | 950 | 1,050 | 10.53% |
| - | - | - | 132 | 132 | 0.00% |
| - | - | - | 7,400 | 7,400 | 0.00% |
| - | - | 1,915 | 6,500 | 6,000 | -7.69% |
| - | 555 | 969 | 1,500 | 1,500 | 0.00% |
| - | 1,816 | 4,415 | 7,500 | 28,690 | 282.53% |
| - | - | - | 10,000 | 10,300 | 3.00% |
| - | - | - | 90 | 90 | 0.00% |
| - | 2,214 | - | - | - | 0.00% |
| - | - | - | 115 | 115 | 0.00% |
| - | - | 125 | 130 | 130 | 0.00% |
| - | - | 669 | 680 | 680 | 0.00% |
| \$ - | \$ 4,585 | \$ 9,163 | \$ 35,097 | \$ 56,187 | 60.09% |
| Total Operating Expenditures | | | | | |
| Capital Outlay: | | | | | |
| - | 24,530 | 20,985 | 21,190 | - | -100.00% |
| \$ - | \$ 24,530 | \$ 20,985 | \$ 21,190 | \$ - | -100.00% |
| Total Capital Outlay | | | | | |
| - | 29,115 | 30,148 | 97,818 | 101,576 | 3.84% |
| TOTAL EXPENSES | | | | | |

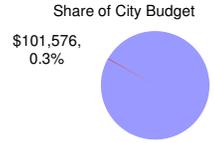
RECYCLING

DESCRIPTION

Residential single-stream recycling is available via multiple drop-off locations. Commercial dumpsters are available for single-stream recycling.

MISSION

Reduce the waste stream deposited in landfills.



CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

Promote Reduction of the Residential Waste Stream

| | Actual | | | | Budget | |
|--|---------|---------|---------|--------------------------|---------|---------|
| | 2010-11 | 2011-12 | 2012-13 | YTD thru 6/30 2013-14 | 2013-14 | 2014-15 |
| Single Stream Recycling Drop-Off Locations | 8 | 8 | 32 | 24 | 8 | 8 |
| Recycling Tonnage Collected | 251 | 326 | 306 | 265 | 300 | 325 |
| Waste Stream Diverted from Landfills | 2.4% | 3.4% | 13.4% | 11.1% | 3.5% | 3.8% |

Promote Reduction of the Commercial Waste Stream

| | | | | | | |
|--------------------------------------|-----|------|-------|-------|------|------|
| Recycling Tonnage Collected | n/a | 49 | 309 | 303 | 300 | 325 |
| Waste Stream Diverted from Landfills | n/a | 1.0% | 12.0% | 11.7% | 3.5% | 3.8% |

- ✓ Work with local media outlets to improve marketing and promotional ideas for the City's residential and commercial single stream recycling programs.
- ✓ Monitor and report the amount of participation from both the residential and commercial recycling programs.
- ✓ Continue to research and develop ways to recycle at multi-family complexes.

FUTURE GOALS (FY16 & FY17)

- ✓ Continue to negotiate with local towns and municipalities on expansion of services, to include both waste and recycling services.
- ✓ Continue to increase waste stream diversion from landfills to 50% by expanding the City's commercial and residential recycling program.

PRIOR YEAR ACCOMPLISHMENTS (FY14)

- ✓ City council approved a residential automated curbside pilot program within 2 zones of the City.
- ✓ Worked with the Allied Waste to secure a recycling facility to accept the City's recycling commodities.

403 SANITATION FUND - 1500 NON-DEPARTMENTAL

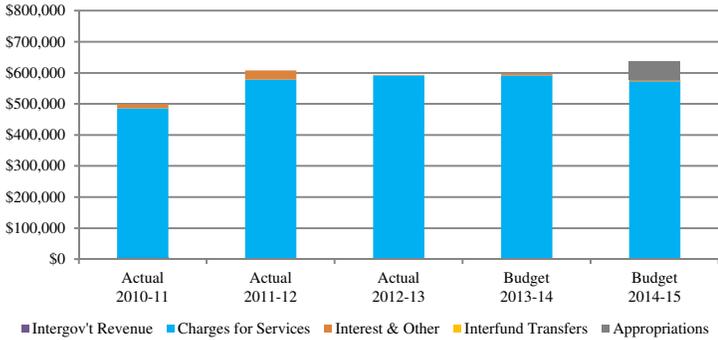
| Actual | | | | Budget | |
|---------------------------------|---------------------|---------------------|---------------------|---|----------------------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change |
| Personal Services: | | | | | |
| 3,203 | 1,198 | 963 | 1,500 | 534-1216 Final Leave Pay | 1,500 0.00% |
| 4,768 | 7,152 | 4,270 | - | 534-1250 Compensated Absences | - 0.00% |
| 364 | 547 | 327 | - | 534-2150 FICA - Compensated Absences | - 0.00% |
| \$ 8,335 | \$ 8,897 | \$ 5,560 | \$ 1,500 | Total Personal Services | \$ 1,500 0.00% |
| Operating Expenditures: | | | | | |
| - | 244 | 2,309 | - | 536-3100 Professional Services | - 0.00% |
| - | - | - | 475 | 534-4911 Holiday Gift Certificates | 475 0.00% |
| 9,177 | 6,326 | 14,144 | - | 534-4924 Bad Debt Expense | - 0.00% |
| - | - | - | 27,030 | 534-4995 Contingencies | 26,990 -0.15% |
| 208,047 | 235,112 | 244,659 | - | 534-5900 Depreciation | - 0.00% |
| 411 | 411 | 411 | - | 534-5910 Depreciation on Contributed Capital | - 0.00% |
| - | 7,943 | - | - | Prior Year Expenditures | - 0.00% |
| Non-Operating | | | | | |
| - | 30,267 | 19,726 | - | 590-9502 OPEB Obligation | - 0.00% |
| \$ 217,635 | \$ 280,303 | \$ 281,249 | \$ 27,505 | Total Operating Expenditures | \$ 27,465 -0.15% |
| Other Financing Activity | | | | | |
| 708,039 | 426,578 | 289,842 | 294,397 | 534-9901 Cost Allocation Reimbursement to General Fund | 356,228 21.00% |
| 36,242 | 37,363 | 38,926 | 38,203 | 534-9941 Cost Allocation Reimbursement to Utilities Fund | - -100.00% |
| - | - | 130,000 | 130,000 | 581-9102 Transfer to General Fund Truck Additional Wear & Tear on Roadways | 130,000 0.00% |
| - | - | - | 142,450 | 581-9999 Reserved - Undesignated Net Assets | 71,327 -49.93% |
| \$ 744,281 | \$ 463,941 | \$ 458,768 | \$ 605,050 | Total Other Financing Activity | \$ 557,555 -7.85% |
| \$ 970,251 | \$ 753,141 | \$ 745,577 | \$ 634,055 | TOTAL EXPENSES | \$ 586,520 -7.50% |
| 18.75 | 19.00 | 19.00 | 20.00 | Number of Funded Employees (FTE's) | 20.00 0.00% |
| 2,524,904 | 2,923,250 | 2,802,221 | 2,891,762 | Solid Waste | 2,898,805 0.24% |
| - | 29,115 | 30,148 | 97,818 | Recycling | 101,276 3.53% |
| 970,251 | 753,141 | 745,577 | 634,055 | Non-Departmental | 586,520 -7.50% |
| (225,881) | (500,298) | (284,308) | - | Reclassification of Capital Outlay | - 0.00% |
| \$ 3,269,274 | \$ 3,205,208 | \$ 3,293,638 | \$ 3,623,635 | TOTAL FUND EXPENSES | \$ 3,586,600 -1.02% |
| \$ 76,863 | \$ 169,406 | \$ 239,688 | \$ - | NET REVENUE / (EXPENSE) | \$ (0) 0.00% |



Stormwater Fund

The Stormwater Fund encompasses 1.7% of the City’s activities and services and accounts for stormwater management operations that are financed and operated in a manner similar to a private business – where the intent is that the cost (expenses, including depreciation) of providing the services to the public on a continuing basis be financed and recovered primarily through user charges. This fund accounts for stormwater, storm drainage, and water quality initiatives.

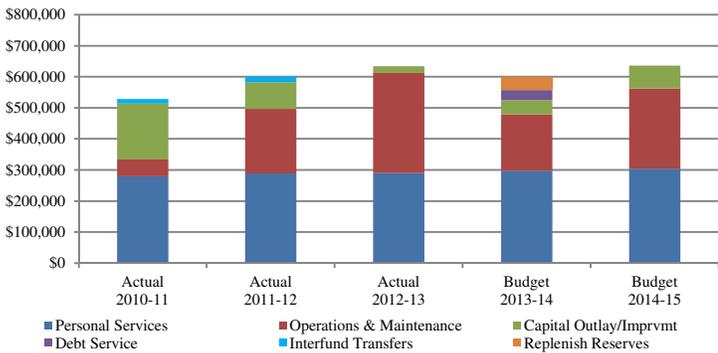
Revenue Highlights



| | Budget 2014-15 | \$ Change | % Change |
|-----------------------|-------------------|---------------|---------------|
| Charges for Services | 573,000 | -18,000 | -3.0% |
| Interest & Other | 4,800 | -1,490 | -23.7% |
| Approp. from Reserves | <u>58,176</u> | <u>58,176</u> | <u>100.0%</u> |
| | \$635,976 | \$38,686 | 6.5% |

- Interest & other revenues are down due to market conditions.

Expenditure Highlights



| | Budget 2014-15 | \$ Change | % Change |
|--------------------------|-------------------|----------------|----------------|
| Personal Services | 304,327 | 7,111 | 2.4% |
| Operations & Maintenance | 258,399 | 76,724 | 42.2% |
| Capital Outlay/Imprvmt | 73,250 | 27,650 | 60.6% |
| Debt Service | 0 | -32,900 | -100.0% |
| Replenish Reserves | <u>0</u> | <u>-39,899</u> | <u>-100.0%</u> |
| | \$635,976 | \$38,686 | 6.5% |

Expenses shown on a cash basis, exclusive of reclassifications for the audited financial statements.

- Capital expense is increasing as a result of installing storm drains in conjunction with the Walkedge Drive Seawall.
- Debt is down because the street sweeper was purchased using reserves versus the previously planned issuance of debt.

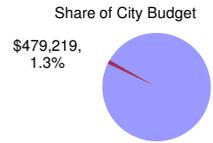
405 STORMWATER FUND - REVENUES

| Actual | | | | | | Budget | |
|-------------------|-------------------|-------------------|--------------------|---------------|--|--------------------|----------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | | | 2014-15 Adopted | % Change |
| 335,785 | 335,521 | 336,333 | 336,000 | 1380-343-7001 | Stormwater Management Fee - Residential | 339,000 | 0.89% |
| 146,069 | 242,186 | 254,863 | 255,000 | 1380-343-7101 | Stormwater Management Fee - Commercial | 234,000 | -8.24% |
| \$ 481,854 | \$ 577,706 | \$ 591,196 | \$ 591,000 | | Total Stormwater Operations | \$ 573,000 | -3.05% |
| \$ 481,854 | \$ 577,706 | \$ 591,196 | \$ 591,000 | | TOTAL CHARGES FOR SERVICES | \$ 573,000 | -3.05% |
| 4,000 | - | - | - | 334 | State Grants | - | 0.00% |
| \$ 4,000 | \$ - | \$ - | \$ - | | Total State Grants | \$ - | 0.00% |
| \$ 4,000 | \$ - | \$ - | \$ - | | TOTAL INTERGOVERNMENTAL REVENUE | \$ - | 0.00% |
| 3,740 | 2,334 | 3,094 | 6,290 | 1500-361-1000 | Interest Income | 4,800 | -23.69% |
| (1,188) | 965 | (1,022) | - | 1500-361-3000 | Unrealized Gain/(Loss) | - | 0.00% |
| - | (59) | (1,553) | - | 1500-361-4000 | Realized Gain/(Loss) | - | 0.00% |
| \$ 2,552 | \$ 3,240 | \$ 519 | \$ 6,290 | | Total Interest Income | \$ 4,800 | -23.69% |
| 1,111 | (3,558) | 1,176 | - | 1500-364-1000 | Sale of Surplus Assets | - | 0.00% |
| 10,013 | 2,804 | 965 | - | 1500-369-9000 | Miscellaneous Revenues | - | 0.00% |
| - | 9 | 11 | - | 0000-369-9091 | Discounts | - | 0.00% |
| \$ 11,124 | \$ (745) | \$ 2,152 | \$ - | | Total Other Revenues | \$ - | 0.00% |
| \$ 13,676 | \$ 2,496 | \$ 2,671 | \$ 6,290 | | TOTAL INTEREST & OTHER REVENUES | \$ 4,800 | -23.69% |
| - | - | - | - | 1600-349-1010 | Transfer from CRA Fund | - | 0.00% |
| \$ - | \$ - | \$ - | \$ - | | Total Interfund Transfers | \$ - | 0.00% |
| - | 27,502 | - | - | 1380-389-4000 | Elliotts Point Homeowners Association | - | 0.00% |
| - | - | - | - | 1600-389-9300 | Appropriation from Net Assets | 58,176 | 100.00% |
| \$ - | \$ 27,502 | \$ - | \$ - | | Total Non-Operating Sources | \$ 58,176 | 0.00% |
| \$ - | \$ 27,502 | \$ - | \$ - | | TOTAL TRANSFERS IN | \$ 58,176 | 0.00% |
| \$ 499,530 | \$ 607,704 | \$ 593,867 | \$ 597,290 | | TOTAL FUND REVENUES | \$ 635,976 | 6.48% |

405 STORMWATER FUND - 1380 STORMWATER

| Actual | | | | Budget | |
|--------------------|-------------------|-------------------|--------------------|---|---|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 Adopted | % Change |
| | | | | Personal Services: | |
| | | | | <i>Number of Funded Employees (FTE's)</i> | |
| 6.00 | 6.00 | 6.00 | 6.00 | 6.00 | |
| 184,037 | 183,172 | 180,945 | 187,224 | 538-1200 | Regular Salaries 197,052 5.25% |
| - | - | - | 53 | 538-1201 | Service Awards - -100.00% |
| - | 3,824 | 5,267 | - | 538-1202 | Incentive/Merit Pay - 0.00% |
| 10,715 | 10,963 | 11,342 | 10,961 | 538-2100 | FICA Taxes 11,259 2.72% |
| 2,506 | 2,564 | 2,653 | 2,563 | 538-2101 | Medicare 2,633 2.74% |
| 34,305 | 40,399 | 39,909 | 38,004 | 538-2200 | Retirement Contributions 36,027 -5.20% |
| 1,395 | 2,118 | 2,630 | 3,286 | 538-2204 | Retirement Contributions - DC Plan 5,729 74.35% |
| 33,488 | 31,334 | 28,643 | 38,885 | 538-2300 | Dental, Life & Health Insurance 37,022 -4.79% |
| 9,288 | 11,888 | 12,719 | 12,589 | 538-2400 | Worker's Compensation 13,105 4.10% |
| \$ 276,366 | \$ 287,214 | \$ 284,500 | \$ 294,565 | Total Personal Services \$ 303,827 3.14% | |
| | | | | Operating Expenditures: | |
| - | 135,476 | 77,109 | 5,680 | 538-3100 | Professional Services 5,784 1.83% |
| - | - | 11,025 | 1,000 | 538-3400 | Other Services 1,000 0.00% |
| 41 | 23 | 17 | 450 | 538-4000 | Travel and Per Diem 450 0.00% |
| 1,033 | 986 | 2,411 | 2,162 | 538-4100 | Communication Services 2,580 19.33% |
| 16 | 34 | 2 | 10 | 538-4200 | Postage 10 0.00% |
| 1,118 | 1,030 | 875 | 1,085 | 538-4300 | Utilities 1,700 56.64% |
| - | - | - | - | 538-4400 | Rentals & Leases 10,000 100.00% |
| 565 | - | - | - | 538-4610 | Maintenance Contracts - 0.00% |
| 17,988 | 16,074 | 18,032 | 16,000 | 538-4620 | Vehicle Repair 12,000 -25.00% |
| 14,239 | 16,148 | 16,926 | 9,700 | 538-4630 | Equipment Repair 9,700 0.00% |
| 2,137 | 8,048 | 14,534 | 20,800 | 538-4680 | Plant & System Repair 20,800 0.00% |
| 378 | 277 | 200 | 500 | 538-5100 | Office Supplies 500 0.00% |
| 2,309 | 1,773 | 1,893 | 2,100 | 538-5200 | Operating Supplies 2,100 0.00% |
| 20,279 | 21,069 | 16,286 | 22,125 | 538-5204 | Fuel & Oil 22,789 3.00% |
| 944 | 1,010 | 1,252 | 750 | 538-5210 | Uniform Expense 750 0.00% |
| - | 457 | - | - | 538-5231 | Computer Hardware/Software - 0.00% |
| 89 | 850 | 1,042 | 2,000 | 538-5233 | Tools 2,000 0.00% |
| 346 | 685 | 500 | 1,740 | 538-5234 | Safety Programs/Supply 1,740 0.00% |
| 14,925 | 6,840 | 8,398 | 7,000 | 538-5300 | Road Materials & Supplies 7,000 0.00% |
| 557 | 545 | 545 | 546 | 538-5400 | Books, Dues, & Publications 560 2.56% |
| 2,127 | 1,119 | 1,929 | 1,950 | 538-5500 | Training 1,930 -1.03% |
| \$ (16,868) | \$ 129,906 | \$ 151,166 | \$ 95,598 | Total Operating Expenditures \$ 103,392 8.15% | |
| | | | | Capital Outlay: | |
| - | 21,600 | - | - | 538-6358 | Storm Drains - 0.00% |
| 3,655 | - | 21,500 | - | 538-6402 | Equipment 2,000 100.00% |
| - | - | - | 30,600 | 538-6404 | Trucks - 100.00% |
| - | 520 | - | - | 538-6420 | Computer Hardware/Software - 0.00% |
| - | 28,532 | - | - | 538-6820 | Easements - 0.00% |
| - | 16,000 | - | - | 538-6821 | Software - 0.00% |
| \$ 3,655 | \$ 66,652 | \$ 21,500 | \$ 30,600 | Total Capital Outlay \$ 2,000 -93.46% | |
| | | | | Capital Improvements Program: | |
| 118,851 | - | - | - | 5019 - Storm Drainage Improvement 70,000 100.00% | |
| - | - | - | 15,000 | 5327 - Hooper Drive Improvement - 100.00% | |
| 57,439 | 19,136 | - | - | Prior Years Capital Improvement Program - 0.00% | |
| \$ 176,290 | \$ 19,136 | \$ - | \$ 15,000 | Total Capital Improvements Program \$ 70,000 366.67% | |
| \$ 439,778 | \$ 502,909 | \$ 457,167 | \$ 468,663 | TOTAL EXPENSES \$ 479,219 2.25% | |

STORMWATER



DESCRIPTION

The Stormwater Division maintains 35 miles of storm drain, 11 retention ponds, and over 1,300 curb and surface inlets. Stormwater management helps to ensure the health and safety of citizens while meeting State and Federal regulations.

MISSION

Improve and preserve natural water quality, comply with existing and upcoming regulatory requirements, and improve operation and management of existing stormwater infrastructure.

CURRENT GOALS, OBJECTIVES, & METRICS (FY15)

| | Actual | | | | Budget | |
|--|---------|---------|---------|--------------------------|---------|---------|
| | 2010-11 | 2011-12 | 2012-13 | YTD thru 6/30 2013-14 | 2013-14 | 2014-15 |
| Improve Water Quality | | | | | | |
| City Streets Swept at Least Once per Month | n/a | 94% | 91% | 53% | 95% | 95% |
| Cubic Yards of Debris Removed from Stormwater Separators | 5 | 8 | 13 | 8 | 6 | 6 |
| Improve Stormwater Infrastructure | | | | | | |
| Linear Feet of New Stormwater Pipe Installed | 0 | 120 | 0 | 364 | 0 | 0 |
| Linear Feet of Stormwater Pipe Replaced | 880 | 290 | 131 | 170 | 200 | 300 |
| Stormwater Line System Replaced | 0.4% | 0.1% | 0.1% | 0.08% | 0.1% | 0.1% |
| Ensure Capital Projects are Completed On-Time & Within Budget | | | | | | |
| Capital Projects Completed On-Time | n/a | n/a | n/a | annual measure | 100% | 100% |
| Capital Projects Completed Within Budget | n/a | n/a | n/a | annual measure | 100% | 100% |

- ✓ Sweep every City street at least once per month.
- ✓ Maintain the current amount of debris removed from stormwater separators through regular collection schedule.
- ✓ Replace failing corrugated metal pipe at various locations throughout the City.
- ✓ Provide Stormwater improvements as identified in the City's Stormwater Master Plan. List includes Lake Drive NW and Oak Street SE.

FUTURE GOALS (FY16 & FY17)

- ✓ Develop a 5- and 10-year CIP to replace all corrugated metal stormwater pipe throughout the City.
- ✓ Comply with federally-mandated National Pollutant Discharge Elimination System (NPDES) permit requirements.
- ✓ Pursue funding alternatives to complete major capital projects related to the stormwater system based on the completion of the Stormwater Master Plan, including SRF loans, bonds, and/or rate increases.

PRIOR YEAR ACCOMPLISHMENTS (FY14)

- ✓ 293 Briarwood Circle NW - installed 170 linear feet of 15" A2000 pipe and 22 linear feet of 15" RCP. Abandoned in place, with flowable fill, 192 linear feet of failing 15" corrugated metal pipe.
- ✓ Constructed and installed, per City design plans, all drainage features on Hooper Drive NW.
- ✓ Provided drainage relief for the City Library with the installation of a 12 x 6 inline surface inlet with corresponding 6" pipe.
- ✓ Completed an agreement with FDOT for upgrades to be made to the North Holding Pond improving water quality and quantity for Gap Creek.

405 STORMWATER FUND - 1500 NON-DEPARTMENTAL

| Actual | | | | Budget | | | |
|---------------------------------|-------------------|--------------------|--------------------|---|---|-------------------|----------------|
| 2010-11 | 2011-12 | 2012-13 | 2013-14 Adopted | 2014-15 City Manager | % Change | | |
| Personal Services: | | | | | | | |
| - | - | 6,518 | 500 | 538-1216 | Final Leave Pay | 500 | 0.00% |
| 2,460 | 1,377 | (933) | - | 538-1250 | Compensated Absences | - | 0.00% |
| 188 | 106 | (72) | - | 538-2150 | FICA - Compensated Absences | - | 0.00% |
| \$ 2,648 | \$ 1,483 | \$ 5,513 | \$ 500 | Total Personal Services | | \$ 500 | 0.00% |
| Operating Expenditures: | | | | | | | |
| - | 53 | 543 | - | 538-3100 | Professional Services | - | 0.00% |
| - | - | - | 150 | 538-4911 | Holiday Gift Certificates | 150 | 0.00% |
| 688 | 1,821 | 3,876 | - | 538-4924 | Bad Debt Expense | - | 0.00% |
| - | - | - | 3,905 | 538-4995 | Contingencies | 3,870 | -0.90% |
| - | 4,000 | 5,333 | - | 538-4999 | Amortization | - | 0.00% |
| 38,290 | 42,368 | 40,216 | - | 538-5900 | Depreciation | - | 0.00% |
| 32,388 | 26,267 | 20,882 | - | 538-5910 | Depreciation on Contributed Capital | - | 0.00% |
| - | 6,334 | - | - | | Prior Year Expenditures | - | 0.00% |
| Non-Operating | | | | | | | |
| - | 1,567 | 18,773 | - | 590-9502 | OPEB Obligation | - | 0.00% |
| \$ 71,366 | \$ 82,410 | \$ 89,624 | \$ 4,055 | Total Operating Expenditures | | \$ 4,020 | -0.86% |
| Capital Outlay | | | | | | | |
| - | - | - | - | 538-6420 | Computer Hardware/Software | 1,250 | 100.00% |
| \$ - | \$ - | \$ - | \$ - | Total Capital Outlay | | \$ 1,250 | 100.00% |
| Other Financing Activity | | | | | | | |
| 15,022 | 17,147 | 73,372 | 74,376 | 538-9901 | Cost Allocation Reimbursement to General Fund | 150,987 | 103.01% |
| - | - | 7,785 | 7,641 | 538-9941 | Cost Allocation Reimbursement to Utilities Fund | - | -100.00% |
| - | - | - | 42,055 | 581-9999 | Reserved - Undesignated Net Assets | - | -100.00% |
| \$ 15,022 | \$ 17,147 | \$ 81,157 | \$ 124,072 | Total Other Financing Activity | | \$ 150,987 | 21.69% |
| \$ 89,036 | \$ 101,040 | \$ 176,294 | \$ 128,627 | TOTAL EXPENSES | | \$ 156,757 | 21.87% |
| 8.00 | 6.00 | 6.00 | 6.00 | Number of Funded Employees (FTE's) | | 6.00 | 0.00% |
| 439,778 | 502,909 | 457,167 | 468,663 | Stormwater | | 479,219 | 2.25% |
| 89,036 | 101,040 | 176,294 | 128,627 | Non-Departmental | | 156,757 | 21.87% |
| (174,249) | (85,591) | (21,500) | - | Reclassification of Capital Outlay | | - | 0.00% |
| \$ 354,565 | \$ 518,358 | \$ 611,961 | \$ 597,290 | TOTAL FUND EXPENSES | | \$ 635,976 | 6.48% |
| \$ 242,725 | \$ 78,932 | \$ (14,671) | \$ - | NET REVENUE / (EXPENSE) | | \$ (0) | 0.00% |

IT Replacement Program

The City's Information Technology Replacement Program (ITRP) is a planning and budgeting tool that serves as a guide for efficient and effective replacement of computers, laptops, tablets, and servers.

The FY 2014-15 budget, the second year of the schedule, is the only year for which funding may legally be appropriated. Future years' funding requirements are identified, but are not authorized.

REPLACEMENT SCHEDULE

| | |
|------------------|---------|
| Desktop Computer | 5 years |
| Office Laptop | 5 years |
| Patrol Laptop | 4 years |
| Tablet/IPAD | 3 years |
| Server | 5 years |

Software will be upgraded in conjunction with hardware replacements. However, it is each division's responsibility to budget for the replacement of peripherals such as keyboards, monitors, and printers as needed.

Five-Year IT Replacement Cycle (computers, laptops, tablets, servers)

| Fund # | Dept # | Device | Model | Purchase Date | Total | FY2015 | | FY2016 | | FY2017 | | FY2018 | | FY2019 | |
|--------|--------|--------------|----------------|---------------|-------|--------|------|--------|------|--------|------|--------|-------|--------|-------|
| | | | | | | SW | HW | SW2 | HW2 | SW3 | HW3 | SW4 | HW4 | SW5 | HW5 |
| 001 | 0100 | CCIQM2-7 | OptiPlex 390 | 2011-11-15 | 1 | | | | | 225 | 700 | | | | |
| 001 | 0100 | CCIQM2-8 | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | | | | 225 | 700 |
| 001 | 0100 | CCS1-7 | Inspiron 5421 | 2003-10-23 | 1 | | | | | | | | | | 600 |
| 001 | 0100 | CCS2-7 | Inspiron 5421 | 2003-10-23 | 1 | | | | | | | | | | 600 |
| 001 | 0100 | CCS3-7 | Inspiron 5421 | 2003-10-23 | 1 | | | | | | | | | | 600 |
| 001 | 0100 | CCS4-7 | Inspiron 5421 | 2003-10-23 | 1 | | | | | | | | | | 600 |
| 001 | 0100 | CCS5-7 | Inspiron 5421 | 2003-10-23 | 1 | | | | | | | | | | 600 |
| 001 | 0100 | CCS6-7 | Inspiron 5421 | 2007-01-01 | 1 | | | | | | | | | | 600 |
| 001 | 0100 | CCS7-7 | Inspiron 5421 | 2003-10-23 | 1 | | | | | | | | | | 600 |
| 001 | 0100 | CCSMayor-7 | Inspiron 5421 | 2004-02-19 | 1 | | | | | | | | | | 600 |
| 001 | 0100 | MAnderson8 | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | | | | 225 | 700 |
| 001 | 0200 | CJones7 | OptiPlex 380 | 2011-01-15 | 1 | | | 515 | 700 | | | | | | |
| 001 | 0200 | FWBTVXP | Custom | 2010-01-01 | 1 | 225 | 700 | | | | | | | | |
| 001 | 0500 | JSoria7 | OptiPlex 380 | 2011-01-15 | 1 | | | 515 | 700 | | | | | | |
| 001 | 0200 | MBeedie7 | OptiPlex 390 | 2011-11-15 | 1 | | | | | 225 | 700 | | | | |
| 001 | 0320 | iPad | 3rd Gen | 2012-03 | 1 | | 650 | | | | | | 650 | | |
| 001 | 0200 | iPad | 3rd Gen | 2012-03 | 1 | | 650 | | | | | | 650 | | |
| 001 | 0300 | DSchafer7 | OptiPlex 380 | 2011-01-15 | 1 | | | | | | | 225 | 700 | | |
| 001 | 0300 | LSinwelski7 | OptiPlex 380 | 2011-01-15 | 1 | | | | | 515 | 700 | | | | |
| 001 | 0300 | Tfranxman7 | OptiPlex 380 | 2011-01-15 | 1 | | | 225 | 700 | | | | | | |
| 001 | 0300 | ShuttleA7 | DS61 V1.1 | 12/10/2013 | 1 | | | | | | | | | 225 | 700 |
| 001 | 0300 | ShuttleB7 | DS61 V1.1 | 12/10/2013 | 1 | | | | | | | | | 225 | 700 |
| 001 | 0300 | ShuttleC7 | DS61 V1.1 | 12/10/2013 | 1 | | | | | | | | | 225 | 700 |
| 001 | 0300 | iPad | 3rd Gen | 2012-10 | 1 | | | | 650 | | | | | | |
| 001 | 0320 | DJenzen7 | Custom | 1/1/2010 | 1 | 515 | 700 | | | | | | | | |
| 001 | 0320 | DMclemore7 | Custom | 1/1/2010 | 1 | 515 | 700 | | | | | | | | |
| 001 | 0320 | IT01 | Latitude E6420 | 9/6/2012 | 1 | | | | | | | 225 | 1200 | | |
| 001 | 0320 | IT02 | Latitude E6400 | 2010 | 1 | 225 | 1200 | | | | | | | | |
| 001 | 0320 | ITTraining7 | Shuttle | 10/1/2013 | 1 | | | | | | | | | 225 | 700 |
| 001 | 0320 | FWB-Kronos | R710 | 2/20/2012 | 1 | | | | | 225 | 6200 | | | | |
| 001 | 0320 | FWB-GISSQL | R710 | 3/4/2011 | 1 | | | | | | | | 11000 | | |
| 001 | 0320 | FWB-GISSRV | R710 | 3/4/2011 | 1 | | | | 7200 | | | | | | |
| 001 | 0320 | FWB-GISWEB | R720 | 3/16/2013 | 1 | | | | | | | | 6000 | | |
| 001 | 0320 | FWB-TEST | Custom | 1/1/2010 | 1 | | | | 5000 | | | | | | |
| 001 | 0320 | FWB-Main | Custom | 2008 | 1 | | | | | | | | | | 6000 |
| 001 | 0320 | FWB-Exchange | R710 | 8/23/2011 | 1 | | | | 4700 | | | | | | |
| 001 | 0320 | FWB-Proxmox | R710 | 9/12/2011 | 1 | | | | 5000 | | | | | | |
| 001 | 0320 | FWB-VM | R710 | 4/17/2012 | 1 | | | | | | 5000 | | | | |
| 001 | 0320 | PD-VMWare | R710 | 4/24/2012 | 1 | | | | | | 5000 | | | | |
| 001 | 0320 | FWB-OSSIC | R710 | 11/1/2010 | 1 | 500 | 5000 | | | | | | | | |
| 001 | 0320 | FWB-OSSIR | R710 | 11/1/2010 | 1 | 500 | 5000 | | | | | | | | |
| 001 | 0320 | FWB-OSSIU | Custom | 1/1/2008 | 1 | 5000 | 4000 | | | | | | | | |
| 001 | 0320 | IBS Server | T310 | 12/17/2010 | 1 | 500 | 2500 | | | | | | | | |
| 001 | 0320 | Coban Server | Custom | 5/29/2009 | 1 | | | | | | | | | | 10000 |
| 001 | 0320 | iPad | 3rd Gen | 2012-03 | 1 | | 650 | | | | | | 650 | | |
| 001 | 0400 | HSpencer7 | OptiPlex 380 | 2011-01-15 | 1 | | | 515 | 700 | | | | | | |
| 001 | 0400 | Laserfiche7 | OptiPlex 390 | 2011-11-15 | 1 | | | | | 225 | 700 | | | | |
| 001 | 0400 | LVanetten7 | OptiPlex 3010 | 2012-11-29 | 1 | | | | | | | 225 | 700 | | |
| 001 | 0400 | MPerry8 | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | | | | 225 | 700 |
| 001 | 0400 | iPad | 4th Gen | 2013-03 | 1 | | | | 650 | | | | | | |
| 001 | 0500 | ASnow7 | OptiPlex 380 | 2011-01-15 | 1 | | | 225 | 700 | | | | | | |
| 001 | 0500 | BFerris7 | OptiPlex 380 | 2011-01-15 | 1 | | | | | 515 | 700 | | | | |
| 001 | 0500 | CDunworth7 | OptiPlex 3010 | 2012-11-29 | 1 | | | | | | | 515 | 700 | | |
| 001 | 0500 | CGodwin7 | OptiPlex 380 | 2011-01-15 | 1 | | | | | 225 | 700 | | | | |
| 001 | 0500 | KBlatz7 | OptiPlex 380 | 2011-01-15 | 1 | | | | | 225 | 700 | | | | |
| 001 | 0500 | MWomack7 | OptiPlex 3010 | 2012-11-29 | 1 | | | | | | | 515 | 700 | | |
| 001 | 0500 | iPad | 3rd Gen | 2012-10 | 1 | | | | 650 | | | | | | |
| 001 | 0530 | DGreen7 | OptiPlex 390 | 2011-11-15 | 1 | | | | | 225 | 700 | | | | |
| 001 | 0530 | GScott7 | OptiPlex 3010 | 2012-11-29 | 1 | | | | | | | 515 | 700 | | |
| 001 | 0530 | PEubanks7 | OptiPlex 380 | 2011-01-12 | 1 | | | 225 | 700 | | | | | | |
| 001 | 0800 | CHunt7 | OptiPlex 390 | 2011-11-15 | 1 | | | | | 225 | 700 | | | | |
| 001 | 0800 | Coban PC 1 | Inspiron 545 | 10/2/2009 | 1 | 225 | 700 | | | | | | | | |
| 001 | 0800 | Coban PC 2 | Inspiron 546 | 10/3/2009 | 1 | 225 | 700 | | | | | | | | |
| 001 | 0800 | Coban PC 3 | OptiPlex 380 | 2011-02-08 | 1 | | | 225 | 700 | | | | | | |
| 001 | 0800 | Coban PC 4 | OptiPlex 380 | 2011-02-08 | 1 | | | | | 225 | 700 | | | | |
| 001 | 0800 | CommPol1-7 | OptiPlex 380 | 2011-02-08 | 1 | | | 225 | 700 | | | | | | |
| 001 | 0800 | CommPol2-7 | OptiPlex 380 | 2011-02-08 | 1 | | | | | 225 | 700 | | | | |
| 001 | 0800 | CommPol4-7 | OptiPlex 380 | 2/8/2011 | 1 | | | 225 | 700 | | | | | | |
| 001 | 0800 | CommPol5-8 | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | | | | 225 | 700 |
| 001 | 0800 | CRPolice7 | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | | | | 225 | 700 |
| 001 | 0800 | DBruhn7 | OptiPlex 380 | 2011-02-08 | 1 | | | | | 225 | 700 | | | | |
| 001 | 0800 | Invest01-7 | OptiPlex 380 | 2011-02-08 | 1 | | | 225 | 700 | | | | | | |
| 001 | 0800 | Invest02-7 | OptiPlex 380 | 2011-02-08 | 1 | | | | | 225 | 700 | | | | |
| 001 | 0800 | Invest03-7 | OptiPlex 380 | 2011-02-08 | 1 | | | 225 | 700 | | | | | | |
| 001 | 0800 | Invest04-7 | OptiPlex 380 | 2011-02-08 | 1 | | | | | 225 | 700 | | | | |
| 001 | 0800 | JailE7 | OptiPlex 380 | 2011-02-08 | 1 | | | 225 | 700 | | | | | | |
| 001 | 0800 | JailW7 | OptiPlex 380 | 2011-02-08 | 1 | | | | | 225 | 700 | | | | |
| 001 | 0800 | JHunt8 | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | | | | 225 | 700 |
| 001 | 0800 | JWilson7 | OptiPlex 390 | 2011-11-15 | 1 | | | | | | | 225 | 700 | | |
| 001 | 0800 | KMccauley7 | OptiPlex 380 | 2/8/2011 | 1 | | | 515 | 700 | | | | | | |
| 001 | 0800 | KDuke7 | OptiPlex 380 | 2011-01-15 | 1 | | | | | 225 | 700 | | | | |

| | | | | | | | | | | | | | |
|-----|------|-----------------|----------------|------------|---|-----|------|-----|------|------|------|-----|------|
| 001 | 0800 | LOblak7 | OptiPlex 390 | 2011-12-29 | 1 | | | | | 225 | 700 | | |
| 001 | 0800 | MHolt7 | OptiPlex 380 | 2011-02-08 | 1 | | | 225 | 700 | | | | |
| 001 | 0800 | MHorgan7 | OptiPlex 380 | 2011-01-15 | 1 | | | | | 225 | 700 | | |
| 001 | 0800 | MRichards8 | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | | 225 | 700 |
| 001 | 0800 | PD-SGT01-7 | OptiPlex 380 | 2011-02-08 | 1 | | | 225 | 700 | | | | |
| 001 | 0800 | PD-SGT02-7 | OptiPlex 380 | 2011-05-12 | 1 | | | | | 225 | 700 | | |
| 001 | 0800 | PD-SGT03-7 | OptiPlex 380 | 2011-05-01 | 1 | | | 225 | 700 | | | | |
| 001 | 0800 | PD-SGT04-7 | OptiPlex 380 | 2011-02-08 | 1 | | | | | 225 | 700 | | |
| 001 | 0800 | PD-SGT05-7 | OptiPlex 390 | 2011-11-15 | 1 | | | | | | 225 | 700 | |
| 001 | 0800 | PD-SGT06-7 | OptiPlex 390 | 2011-11-15 | 1 | | | | | | 225 | 700 | |
| 001 | 0800 | PD1001 | Latitude E6420 | 2010-01-01 | 1 | 225 | 1200 | | | | | | |
| 001 | 0800 | PD1002 | Latitude E6420 | 2011-12-17 | 1 | | | | | 225 | 1200 | | |
| 001 | 0800 | PD1003 | Latitude E6400 | 2010 | 1 | 225 | 1200 | | | | | | |
| 001 | 0800 | PD1004 | Latitude E6430 | | 1 | | | | | | | 225 | 1200 |
| 001 | 0800 | PD1005 | Latitude E6420 | 2011-11-17 | 1 | | | | | 225 | 1200 | | |
| 001 | 0800 | PD1006 | Latitude E6400 | | 1 | 225 | 1200 | | | | | | |
| 001 | 0800 | PD1007 | Latitude E6430 | | 1 | | | | | | | 225 | 1200 |
| 001 | 0800 | PD1008 | Latitude E6420 | 2011-11-17 | 1 | | | | | 225 | 1200 | | |
| 001 | 0800 | PD1009 | Latitude E6420 | 2011-11-17 | 1 | | | | | 225 | 1200 | | |
| 001 | 0800 | PD1010 | Latitude E6400 | | 1 | 225 | 1200 | | | | | | |
| 001 | 0800 | PD1011 | Latitude E6420 | | 1 | | | 225 | 1200 | | | | |
| 001 | 0800 | PD1012 | Latitude E6430 | | 1 | | | | | | | 225 | 1200 |
| 001 | 0800 | PD1013 | Latitude E6430 | | 1 | | | | | | | 225 | 1200 |
| 001 | 0800 | PD1014 | Latitude E6400 | | 1 | 225 | 1200 | | | | | | |
| 001 | 0800 | PD1015 | Latitude E6420 | | 1 | | | | 225 | 1200 | | | |
| 001 | 0800 | PD1016 | Latitude E6430 | | 1 | | | | | | | 225 | 1200 |
| 001 | 0800 | PD1017 | Latitude E6430 | | 1 | | | | | | | 225 | 1200 |
| 001 | 0800 | PD1018 | Latitude E6420 | | 1 | | | 225 | 1200 | | | | |
| 001 | 0800 | PD1019 | Latitude E6430 | | 1 | | | | | | | 225 | 1200 |
| 001 | 0800 | PD1020 | Latitude E6430 | | 1 | | | | | | | 225 | 1200 |
| 001 | 0800 | PD1021 | Latitude E6420 | | 1 | | | 225 | 1200 | | | | |
| 001 | 0800 | PD1022 | Latitude E6420 | | 1 | | | | 225 | 1200 | | | |
| 001 | 0800 | PD1023 | Latitude E6420 | | 1 | | | 225 | 1200 | | | | |
| 001 | 0800 | PD1024 | Latitude E6430 | | 1 | 225 | 1200 | | | | | | |
| 001 | 0800 | PD1025 | Latitude E6420 | 2011-11-17 | 1 | | | | | 225 | 1200 | | |
| 001 | 0800 | PD1026 | Latitude E6430 | | 1 | | | | | | | 225 | 1200 |
| 001 | 0800 | PD1027 | Latitude E6400 | | 1 | 225 | 1200 | | | | | | |
| 001 | 0800 | PD1028 | Latitude E6400 | | 1 | 225 | 1200 | | | | | | |
| 001 | 0800 | PD1029 | Latitude E6400 | | 1 | 225 | 1200 | | | | | | |
| 001 | 0800 | PD1030 | Latitude E6420 | 2011-11-17 | 1 | | | | 225 | 1200 | | | |
| 001 | 0800 | PDAdminSRVXP | Custom | | 1 | 225 | 700 | | | | | | |
| 001 | 0800 | PDDispatchN | OptiPlex 3020 | 41702 | 1 | | | | | | | 225 | 700 |
| 001 | 0800 | PDDispatchS | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | | 225 | 700 |
| 001 | 0800 | PDFTO7 | OptiPlex 380 | 2011-02-08 | 1 | | | 225 | 700 | | | | |
| 001 | 0800 | PDMapagentxp | Dimension 8300 | 2003-12-13 | 1 | 225 | 700 | | | | | | |
| 001 | 0800 | PDSTCRVideoXP | Custom | 2008-01-01 | 1 | 225 | 700 | | | | | | |
| 001 | 0800 | RHull7 | OptiPlex 390 | 2011-11-15 | 1 | | | | 225 | 700 | | | |
| 001 | 0800 | RPTRoomN7 | OptiPlex 380 | 2011-02-08 | 1 | | | | | 225 | 700 | | |
| 001 | 0800 | RPTRooms7 | OptiPlex 380 | 2011-02-08 | 1 | | | 225 | 700 | | | | |
| 001 | 0800 | RUOKXP | Custom | 2009-12-26 | 1 | 225 | 700 | | | | | | |
| 001 | 0800 | SMercier7 | OptiPlex 380 | 2011-01-15 | 1 | | | | 225 | 700 | | | |
| 001 | 0800 | StreetCrimes2-7 | OptiPlex 380 | 2011-01-15 | 1 | | | 225 | 700 | | | | |
| 001 | 0800 | StreetCrimes3-7 | OptiPlex 380 | 2011-02-08 | 1 | | | | 225 | 700 | | | |
| 001 | 0800 | StreetCrimes4-7 | OptiPlex 380 | 2011-02-08 | 1 | | | 225 | 700 | | | | |
| 001 | 0800 | TLitschauer8 | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | | 225 | 700 |
| 001 | 0800 | TMatz7 | OptiPlex 390 | 2011-11-15 | 1 | | | | 225 | 700 | | | |
| 001 | 0800 | WHordXP | Custom | 2007-01-01 | 1 | 225 | 700 | | | | | | |
| 001 | 0800 | ZRandolph8 | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | | 225 | 700 |
| 001 | 0800 | iPad | 2nd Gen | 2011-10 | 1 | | 650 | | | | 650 | | |
| 001 | 0900 | ARoom6N7 | OptiPlex 380 | 2011-02-08 | 1 | | | 225 | 700 | | | | |
| 001 | 0900 | ARoom6W8 | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | | 225 | 700 |
| 001 | 0900 | Battalion8 | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | | 225 | 700 |
| 001 | 0900 | FD-SEMS-PC | Latitude E6430 | 2012-12-03 | 1 | | | | | 225 | 1200 | | |
| 001 | 0900 | FD6Captain7 | OptiPlex 3010 | 2012-11-29 | 1 | | | | | 225 | 700 | | |
| 001 | 0900 | FD7-Aroom7 | OptiPlex 380 | 2011-02-08 | 1 | | | | 225 | 700 | | | |
| 001 | 0900 | FD7-FrontOff7 | OptiPlex 3010 | 2012-11-29 | 1 | | | | | 225 | 700 | | |
| 001 | 0900 | FD6Captain8 | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | | 225 | 700 |
| 001 | 0900 | FDTAB1 | XPS 12 | 1/22/2013 | 1 | | | | | 225 | 1200 | | |
| 001 | 0900 | FDTAB2 | XPS 12 | 1/22/2013 | 1 | | | | | 225 | 1200 | | |
| 001 | 0900 | GGuarin7 | OptiPlex 390 | 2011-11-15 | 1 | | | | 225 | 700 | | | |
| 001 | 0900 | KPerkins8 | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | | 225 | 700 |
| 001 | 0900 | LCalabro8 | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | | 225 | 700 |
| 001 | 0900 | MJohnson7 | OptiPlex 380 | 2011-02-08 | 1 | | | 225 | 700 | | | | |
| 001 | 0900 | iPad | 3rd Gen | 2012-10 | 1 | | | | | | 650 | | |
| 001 | 1000 | BCarmichaelXP | Custom | 2010-01-01 | 1 | 225 | 700 | | | | | | |
| 001 | 1000 | DBryant8 | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | | 225 | 700 |
| 001 | 1000 | JPeters7 | OptiPlex 3010 | 2012-11-29 | 1 | | | | | 515 | 700 | | |
| 001 | 1000 | JValandingham7 | OptiPlex 380 | 2011-02-08 | 1 | | | 225 | 700 | | | | |
| 001 | 1000 | LJackson8 | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | | 225 | 700 |
| 001 | 1000 | ParksLaptop | HP Laptop | 2011-01-01 | 1 | | | | 225 | 1200 | | | |
| 001 | 1000 | PShermanXPN | Custom | 2010-01-01 | 1 | 225 | 700 | | | | | | |
| 001 | 1000 | TCorcoranXP | Custom | 2010-01-01 | 1 | 225 | 700 | | | | | | |
| 001 | 1000 | VGardner7 | OptiPlex 3010 | 2012-11-29 | 1 | | | | | 225 | 700 | | |
| 001 | 1000 | iPad | 3rd Gen | 2012-10 | 1 | | | | 650 | | | | |
| 001 | 1010 | MMoxley7 | OptiPlex 3010 | 2012-11-29 | 1 | | | | | 225 | 700 | | |

| | | | | | | | | | | | | | |
|-----|------|--------------------|----------------|------------|---|-----|------|------|-----|------|------|-----|-----|
| 001 | 1010 | RainBird7 | Latitude E6420 | 2012-11-29 | 1 | | | | | 225 | 1200 | | |
| 001 | 1010 | Galaxy Tablet | 1st Gen | 2012 | 1 | 300 | | | | | | | |
| 001 | 1015 | JFortune7 | OptiPlex 3010 | 2012-11-29 | 1 | | | | | 225 | 700 | | |
| 001 | 1015 | Galaxy Tablet | 1st Gen | 2012 | 1 | 300 | | | | | | | |
| 001 | 1020 | JFleming7 | OptiPlex 3010 | 2012-11-29 | 1 | | | | | 225 | 700 | | |
| 001 | 1020 | SRPOS-8 | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | 225 | 700 | |
| 001 | 1060 | JKepple8 | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | 225 | 700 | |
| 001 | 1060 | NCardinalXP | OptiPlex 380 | 2010-08-02 | 1 | 225 | 700 | | | | | | |
| 001 | 1060 | PGouldXP | OptiPlex 380 | 2010-08-02 | 1 | | | 225 | 700 | | | | |
| 001 | 1060 | Jkepple - County | OptiPlex 380 | 2010 | 1 | | | | 700 | | | | |
| 001 | 1060 | Children's Lib. Co | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | | 700 | |
| 001 | 1060 | Circ I | OptiPlex 390 | 2010 | 1 | | | | 700 | | | | |
| 001 | 1060 | Circ II | OptiPlex 390 | 2010 | 1 | | | | | | 700 | | |
| 001 | 1060 | Circ III | OptiPlex 390 | 2010 | 1 | | | | 700 | | | | |
| 001 | 1060 | Director's County | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | | 700 | |
| 001 | 1060 | Kids Cat I | Custom | 3/4/2014 | 1 | | | | | | | 700 | |
| 001 | 1060 | Kids Cat II | OptiPlex 3020 | 6/29/1905 | 1 | 700 | | | | | | | |
| 001 | 1060 | Kid's Circulation | OptiPlex 780 | 2010 | 1 | 700 | | | | | | | |
| 001 | 1060 | Steve Bryan - Cou | OptiPlex 3020 | 41702 | 1 | | | | | | | 700 | |
| 001 | 1060 | Library Laptop | Latitude E6520 | 2011 | 1 | | | 1200 | | | | | |
| 001 | 1060 | PC Reservation C | OptiPlex 390 | 2012 | 1 | | | | | 700 | | | |
| 001 | 1060 | PC Reservation Si | OptiPlex 380 | 2010 | 1 | 700 | | | | | | | |
| 001 | 1060 | Public #1 | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | | 700 | |
| 001 | 1060 | Public #2 | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | | 700 | |
| 001 | 1060 | Public #3 | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | | 700 | |
| 001 | 1060 | Public #4 | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | | 700 | |
| 001 | 1060 | Public #5 | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | | 700 | |
| 001 | 1060 | Public #6 | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | | 700 | |
| 001 | 1060 | Public #7 | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | | 700 | |
| 001 | 1060 | Public #8 | OptiPlex 390 | 2012 | 1 | | | | 700 | | | | |
| 001 | 1060 | Public #9 | OptiPlex 390 | 2012 | 1 | | | | | | 700 | | |
| 001 | 1060 | Public #10 | OptiPlex 390 | 2012 | 1 | | | | 700 | | | | |
| 001 | 1060 | Public #11 | OptiPlex 390 | 2012 | 1 | | | | | | 700 | | |
| 001 | 1060 | Public #12 | OptiPlex 390 | 2012 | 1 | | | | 700 | | | | |
| 001 | 1060 | Public #13 | OptiPlex 390 | 2012 | 1 | | | | | | 700 | | |
| 001 | 1060 | Public #14 | OptiPlex 390 | 2012 | 1 | | | | 700 | | | | |
| 001 | 1060 | Public #15 | OptiPlex 390 | 2012 | 1 | | | | | | 700 | | |
| 001 | 1060 | Public #16 | OptiPlex 390 | 2012 | 1 | | | | 700 | | | | |
| 001 | 1060 | Public Cat I | OptiPlex GX270 | 2008 | 1 | 700 | | | | | | | |
| 001 | 1060 | Public Cat II | Custom | 2008 | 1 | 700 | | | | | | | |
| 001 | 1060 | Public Cat III | Custom | 2007 | 1 | 700 | | | | | | | |
| 001 | 1060 | Transit Desk | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | | 700 | |
| 001 | 1070 | AGardner7 | OptiPlex 3010 | 2012-11-29 | 1 | | | | | 225 | 700 | | |
| 001 | 1070 | GMeyer8 | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | 225 | 700 | |
| 001 | 1070 | MWeech8 | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | 225 | 700 | |
| 001 | 1070 | Museum7 | Latitude 3330 | 9/4/2013 | 1 | | | | | 225 | 1200 | | |
| 001 | 1070 | PassPerfect8 | OptiPlex 3020 | 5/6/2014 | 1 | | | | | | 225 | 700 | |
| 001 | 1070 | POSMuseum7 | OptiPlex 390 | 2011-11-15 | 1 | | | 225 | 700 | | | | |
| 001 | 1070 | SchoolHouseXP | Custom | 2005-08-27 | 1 | 225 | 700 | | | | | | |
| 001 | 1080 | JRogers7 | OptiPlex 3010 | 2012-11-29 | 1 | | | | | 225 | 700 | | |
| 001 | 1200 | SFoster7 | OptiPlex 990 | 2011-09-09 | 1 | | 515 | 1500 | | | | | |
| 001 | 1200 | LLethcoe8 | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | | 515 | 700 |
| 001 | 1200 | MBryant7 | OptiPlex 990 | 2011-09-09 | 1 | | | | 515 | 1500 | | | |
| 001 | 1200 | SHawkins7 | OptiPlex 990 | 2011-09-09 | 1 | | | | 515 | 1500 | | | |
| 001 | 1200 | TBolduc7 | OptiPlex 390 | 2011-11-15 | 1 | | | | 515 | 700 | | | |
| 001 | 1200 | iPad | 3rd Gen | 2012-03 | 1 | 650 | | | | | 650 | | |
| 001 | 1200 | iPad | 3rd Gen | 2012-10 | 1 | | | | 650 | | | | |
| 001 | 1205 | EJones7 | OptiPlex 3010 | 2012-11-29 | 1 | | | | | 515 | 700 | | |
| 001 | 1205 | CShepherd7 | OptiPlex 390 | 2011-11-15 | 1 | | | | 225 | 700 | | | |
| 001 | 1215 | BHenderson7 | OptiPlex 380 | 2011-01-15 | 1 | | | 515 | 700 | | | | |
| 001 | 1215 | CDucharme7 | OptiPlex 390 | 2011-11-15 | 1 | | | | 225 | 700 | | | |
| 001 | 1215 | JStevens7 | OptiPlex 3010 | 2012-11-29 | 1 | | | | | 515 | 700 | | |
| 001 | 1215 | JStevensXP-L | Lenovo Laptop | | 1 | 225 | 1200 | | | | | | |
| 001 | 1215 | MBlatz7 | OptiPlex 3010 | 7/31/2013 | 1 | | | | | 225 | 700 | | |
| 001 | 1217 | BRhodes7 | OptiPlex 390 | 2011-11-15 | 1 | | | | | 225 | 700 | | |
| 001 | 1217 | BRhodesXP-L | Lenovo Laptop | | 1 | 225 | 1200 | | | | | | |
| 001 | 1217 | EMoore7 | OptiPlex 390 | 2011-11-15 | 1 | | | | 225 | 700 | | | |
| 001 | 1220 | JBanks7 | OptiPlex 380 | 2011-01-15 | 1 | | | 225 | 700 | | | | |
| 001 | 1220 | TSheldon7 | OptiPlex 390 | 2011-11-15 | 1 | | | | 225 | 700 | | | |
| 001 | 1220 | MUYehara7 | OptiPlex 3010 | 2012-11-29 | 1 | | | | | 225 | 700 | | |
| 001 | 1220 | SSmith7 | OptiPlex 380 | 2011-01-15 | 1 | | | 225 | 700 | | | | |
| 001 | 1230 | CHATrain-7 | Latitude E6420 | 2011-08-24 | 1 | | | | 225 | 1200 | | | |
| 001 | 1230 | GAdams7 | OptiPlex 380 | 2011-01-15 | 1 | | | 225 | 700 | | | | |
| 001 | 1230 | LRiceXP | OptiPlex 380 | 2011-01-15 | 1 | | | | 225 | 700 | | | |
| 001 | 1230 | Galaxy Tablet | 1st Gen | 2012 | 1 | 300 | | | | | | | |
| 001 | 1230 | Galaxy Tablet | 1st Gen | 2012 | 1 | 300 | | | | | | | |
| 001 | 1230 | Galaxy Tablet | 1st Gen | 2012 | 1 | 300 | | | | | | | |
| 001 | 1240 | Galaxy Tablet | 1st Gen | 2012 | 1 | 300 | | | | | | | |
| 001 | 1040 | DTrimm7 | OptiPlex 380 | 2011-02-08 | 1 | | | 225 | 700 | | | | |
| 001 | 1040 | GBackRM18 | OptiPlex 3020 | 3/4/2014 | 1 | | | | | | 225 | 700 | |
| 001 | 1040 | GolfCourseN7 | OptiPlex 380 | 2011-01-15 | 1 | | | | 225 | 700 | | | |
| 001 | 1040 | GolfCourseS7 | OptiPlex 380 | 2011-02-08 | 1 | | | 225 | 700 | | | | |
| 001 | 1040 | JAtes7 | OptiPlex 380 | 2011-02-08 | 1 | | | | 225 | 700 | | | |
| 001 | 1040 | OaksTee7 | Latitude E6430 | 2012-12-03 | 1 | | | | | 225 | 1200 | | |
| 001 | 1040 | PinesTee7 | Latitude E6430 | 2012-12-03 | 1 | | | | | 225 | 1200 | | |

Fleet Replacement Program

The City's Fleet Replacement Program (FRP) is a planning and budgeting tool that identifies the replacement of vehicles with a value greater than \$10,000 and a useful life of seven years or more. The replacement criteria provides a mechanism for the systematic evaluation of vehicle utilization and repair/maintenance costs, and serves as a guide for efficient and effective replacement.

Generally speaking, police patrol vehicles are replaced on a 7-year cycle and the remainder of the fleet on a 10-year cycle. Each year as part of the budget process, the fleet is evaluated based on established replacement criteria and a ten-year schedule of replacements is developed based on a projection of available fiscal resources and the evaluation scoring. Vehicle replacements are funded objectively based on established criteria and funding resources. To maximize the useful life of vehicles and meet service delivery levels, vehicles may be transferred between departments prior to disposal. Prior to replacing a vehicle, an analysis should be performed to determine if a less expensive car or truck would meet employee needs at a reduced operating expense to the City. If a department requests a new (not replacement) vehicle, priority is given to purchases needed to meet the goals and policies as defined by City Council in the Strategic Plan or during the annual budget process.

The FY 2014-15 budget, the second year of the schedule, is the only year for which funding may legally be appropriated. Future years' funding requirements are identified, but are not authorized.

REPLACEMENT CRITERIA

| | |
|--------------------|--|
| Age | One (1) point is assigned for every two (2) years of age. |
| Mileage | One (1) point is assigned for each 10,000 miles or 1,000 hours of operation. |
| Repair/Maintenance | One (1) to five (5) points assigned based on repair/maintenance expenses incurred over past ten years. Five (5) points represents 100% or more of purchase price and (1) one point represents 20% of the purchase price. No points if less than 20%. |

Point Ranges for Replacement Consideration:

| | |
|---------------------------|---------------------|
| Excellent | Less than 9 points |
| Good | 10 – 14 points |
| Qualifies for Replacement | 15 – 19 points |
| Needs Replacement | More than 20 points |

Overall Condition *May be used if needed to further refine prioritization (e.g. in the event of funding constraints). One (1) to five (5) points assigned based on the condition of the body, rust, interior, anticipated repairs, etc. Five (5) points represents extremely poor condition and (1) one point represents like new condition. Any ranking over (3) will require a repair estimate.*

Vehicle Replacement Schedule

| | | FY2015 | FY2016 | FY2017 | FY2018 | FY2019 |
|-----------------|--------------|-------------------|---------------------|-------------------|-------------------|-------------------|
| | Total | Replace | Replace2 | Replace3 | Replace4 | Replace5 |
| General Fund | 111 | \$ 238,000 | \$ 350,000 | \$ 345,000 | \$ 350,000 | \$ 442,942 |
| FBC Fund | 2 | \$ 23,250 | \$ 24,000 | \$ 25,000 | \$ - | \$ - |
| CRA Fund | 7 | \$ - | \$ 86,000 | \$ 33,000 | \$ - | \$ - |
| Utilities Fund | 27 | \$ - | \$ 115,000 | \$ 80,000 | \$ 75,000 | \$ 70,000 |
| Sanitation Fund | 22 | \$ 240,000 | \$ 315,000 | \$ 255,000 | \$ 315,000 | \$ 245,000 |
| Stormwater Fund | 8 | \$ - | \$ 169,000 | \$ 107,900 | \$ 53,000 | \$ 63,000 |
| | 177 | \$ 501,250 | \$ 1,059,000 | \$ 845,900 | \$ 793,000 | \$ 820,942 |

| | | FY2020 | FY2021 | FY2022 | FY2023 | FY2024 |
|-----------------|--------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Total | Replace | Replace2 | Replace3 | Replace4 | Replace5 |
| General Fund | 111 | \$ 452,912 | \$ 422,912 | \$ 467,912 | \$ 500,000 | \$ 450,000 |
| FBC Fund | 2 | \$ - | \$ - | \$ - | \$ - | \$ - |
| CRA Fund | 7 | \$ - | \$ 99,000 | \$ - | \$ - | \$ 33,000 |
| Utilities Fund | 27 | \$ 80,000 | \$ 70,000 | \$ 80,000 | \$ 100,000 | \$ 50,000 |
| Sanitation Fund | 22 | \$ 345,000 | \$ 345,000 | \$ 250,000 | \$ 345,000 | \$ 345,000 |
| Stormwater Fund | 8 | \$ 107,900 | \$ 53,000 | \$ - | \$ - | \$ - |
| | 177 | \$ 985,812 | \$ 989,912 | \$ 797,912 | \$ 945,000 | \$ 878,000 |

Schedule is being updated and detailed information is not available for the FY 2014-15 Budget publication

Capital Improvements Program

The City's Capital Improvements Program (CIP) is a five-year planning and budgeting tool that identifies the acquisition, construction, replacement, or renovation of facilities and infrastructure with a value greater than \$25,000 and a useful life of ten years or more. Capital expenditures may be recurring (e.g. street resurfacing) or non-recurring (e.g. construction of a new park).

CIP PROCESS

The FY 2014-15 budget, the first year of the CIP, is the only year for which funding may legally be appropriated. Future years' funding requirements are identified, but are not authorized. The CIP provides information on the current and long-range infrastructure needs of the City and provides a mechanism for balancing needs and resources as well as setting priorities and schedules for capital projects. Each project or program is assigned a four-digit CIP number so expenditures can be easily tracked during the year and also across years.

Each year as part of the budget process, the list of projects is reviewed for relevance, need, cost, and priority. The five-year CIP is revised annually based on the following parameters:

- Relevance to City Council priorities, and Federal or State mandates
- Maintenance and preservation of current infrastructure
- Expansion of current program or service
- Initiation of new program or service
- Funding source

The Enterprise Funds (Utilities, Sanitation, and Stormwater) are funded with user fees and do not compete with other City projects for funding. The estimated project costs to be funded within the CIP include all costs related to design, engineering, acquisition, construction, and project management.

FINANCING ALTERNATIVES

Capital improvements may be funded by a variety of means depending on the nature of the project, availability of funds, and the policies of City Council. Financing decisions are made based on established City policies and available financing options directly related to project timing and choice of revenue sources. The funding methodology for the CIP is reliant upon available resources including funds from grants and user fees, useful life of the improvement, and sharing the costs between current and future users. While some projects can be delayed until funds from existing revenues are available, others cannot. The City explores all options such as ad valorem taxes, grants, user fees, bonds, loans, and reserves to fund improvements. The following financing sources are available to fund the CIP:

- Ad Valorem Taxes – The City rarely uses property taxes as a debt security due largely to the required electoral approval (voter referendum) prior to issuance. Property taxes are directly linked to the assessed value of individual property, not to the consumption of specific goods and services (e.g. sales tax).
- Non-Ad Valorem Revenues – Non-ad valorem revenues can be pledged to support various types of bond issues. Such bonds are similar to general obligation bonds in that proceeds are often used for general government purposes and repayment is unrelated to the revenue generating capacity of the project being financed. However, unlike general obligation bonds,

Capital Improvements Program

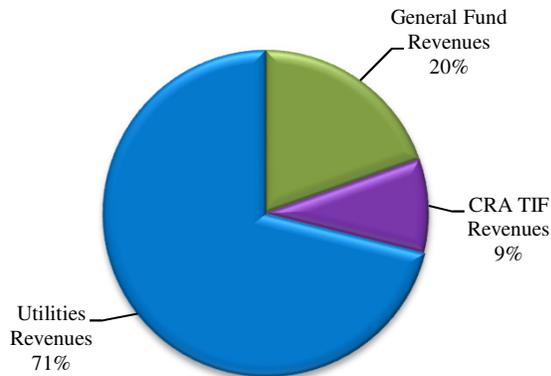
non-ad valorem revenue bonds are payable solely from revenues derived from the pledged revenue (such as sales tax, local option fuel tax, and the guaranteed portion of municipal revenue sharing).

- Special Revenue Sources – Include the following:
 - Impact Fees – Fees charged in advance of new development and designed to help pay for infrastructure needs resulting from the new development. These fees may only be charged to those who directly benefit from the new capital improvement and the fee must fairly reflect the cost of the improvements (e.g. water and sewer impact fees).
 - Special Assessments – Like impact fees, special assessments are levied against residents, agencies, or districts that directly benefit from the new service or improvement (e.g. sidewalks and street paving) and must be apportioned fairly.
- User Fees and Charges – These revenues include a variety of license and permit fees, facility and program fees, and fines. They are rarely used as debt security for non-Enterprise Fund capital projects, but could be a source of direct funding of a small capital improvement.
- Enterprise Fund User Fees – These revenues are derived from self-supporting business enterprises - utilities, sanitation, and stormwater - which provide services in return for compensation. The enterprise revenue used to secure debt is commonly termed “net-revenue” consisting of gross revenues less operating costs.
- Note – A written, short-term promise to repay a specified amount of principal and interest on a certain date, payable from a defined source of anticipated revenue. Usually notes mature in one year or less. Rarely used by the City.
- Commercial Paper - Generally defined as short term, unsecured promissory notes issued by organizations of recognized credit quality, usually a bank. Rarely used by the City.
- Bond – An issuer’s obligation to repay a principal amount on a certain date (maturity date) with interest at a stated rate. Bonds are distinguishable from notes in that notes mature in a much shorter time period.
 - General Obligation Bonds – A bond secured by the full faith and credit of the City’s ad valorem taxing power. These are rarely used in Florida, and by the City in particular, due to the requirement for a voter referendum.
 - Revenue Bonds – Bonds payable from a specific revenue source, not the full faith and credit of an issuer’s taxing power and require no electoral approval. Pledged revenues are often generated by the operation or project being financed (e.g. sales tax, water user fees, golf user fees).

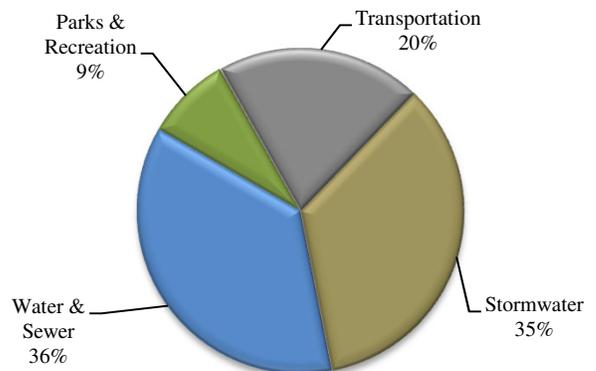
CITY OF FORT WALTON BEACH, FL
Five Year Capital Improvements Program

| Page | CIP | Project Name | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | FIVE YEAR TOTAL |
|------|------|--------------------------------|--------------------------------------|------------------|------------------|------------------|----------------|------------------|
| 176 | 5342 | Fire Station 7 Renovation | beyond current five-year CIP horizon | | | | | - |
| | | Fire | - | - | - | - | - | - |
| 178 | 5071 | Tennis Center Improvements | - | 20,000 | 21,000 | 37,500 | - | 78,500 |
| | | Recreation | - | 20,000 | 21,000 | 37,500 | - | 78,500 |
| 180 | 5013 | Jet Stadium Improvements | - | - | 55,000 | 210,000 | - | 265,000 |
| 182 | 5117 | Rec Center Phase II | 136,856 | 80,000 | 80,000 | - | - | 296,856 |
| | | Parks | 136,856 | 80,000 | 135,000 | 210,000 | - | 296,856 |
| 184 | 5037 | Irrigation Improvements | beyond current five-year CIP horizon | | | | | - |
| 186 | 5039 | Bulkhead Replacement | - | 82,500 | - | - | - | 82,500 |
| | | Golf Grounds | - | 82,500 | - | - | - | 82,500 |
| 188 | 5074 | City Hall Complex Renovation | beyond current five-year CIP horizon | | | | | - |
| 190 | 5147 | Field Office Consolidation | beyond current five-year CIP horizon | | | | | - |
| | | Facilities | - | - | - | - | - | - |
| 192 | 5018 | Street Resurfacing | 100,000 | 125,000 | 125,000 | 125,000 | 125,000 | 600,000 |
| | | Streets | 100,000 | 125,000 | 125,000 | 125,000 | 125,000 | 600,000 |
| | | GENERAL FUND TOTAL | 236,856 | 307,500 | 281,000 | 372,500 | 125,000 | 1,057,856 |
| 194 | 5018 | Street Resurfacing | - | 100,000 | 100,000 | 100,000 | 100,000 | 400,000 |
| 196 | 5609 | Gateway Park | 100,000 | - | - | - | - | 100,000 |
| | | CRA FUND TOTAL | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 |
| 198 | 5056 | Water Line Replacement | 51,750 | 249,500 | 76,500 | 37,500 | 37,500 | 452,750 |
| | | Water Distribution | 51,750 | 249,500 | 76,500 | 37,500 | 37,500 | 452,750 |
| 200 | 5032 | Sewer System Grouting & Lining | 198,000 | 185,000 | 185,000 | 185,000 | 185,000 | 938,000 |
| 202 | 5048 | Lift Station Rehabilitation | 225,000 | 50,000 | 50,000 | 50,000 | 50,000 | 425,000 |
| 204 | 5065 | Sewer Line Replacement | - | 100,000 | - | 25,000 | 25,000 | 150,000 |
| 206 | 5421 | Reuse System Expansion | - | 100,000 | 50,000 | 50,000 | 50,000 | 250,000 |
| | | Sewer Collection & Treatment | 423,000 | 335,000 | 235,000 | 260,000 | 260,000 | 1,513,000 |
| | | UTILITIES FUND TOTAL | 474,750 | 584,500 | 311,500 | 297,500 | 297,500 | 1,965,750 |
| 208 | 5019 | Stormwater Improvements | 70,000 | 450,000 | 450,000 | 450,000 | 450,000 | 1,870,000 |
| | | STORMWATER FUND TOTAL | 70,000 | 450,000 | 450,000 | 450,000 | 450,000 | 1,870,000 |
| | | GRAND TOTAL - ALL FUNDS | 881,606 | 1,442,000 | 1,142,500 | 1,220,000 | 972,500 | 5,393,606 |

Where the funding comes from...



...and where it goes



| FUNDING METHODOLOGY | | | | | FY 2014-15 TIMELINE | | FUTURE YEAR EXPENSES | | |
|---|-------|-------------------|---|-----------------------|---------------------|-----------------|----------------------|------------------|------------------|
| Operating Revenues | Grant | Bond / Debt Issue | Other ⁽¹⁾ / In-Kind ⁽²⁾ | Fund Bal / Net Assets | FIVE YEAR TOTAL | Estimated Start | | Project Duration | |
| <i>beyond current five-year CIP horizon</i> | | | | | - | | 2,050,000 | | |
| - | - | - | - | - | - | | 2,050,000 | | |
| 78,500 | - | - | - | - | 78,500 | | - | | |
| 78,500 | - | - | - | - | 78,500 | | - | | |
| 265,000 | - | - | - | - | 265,000 | Jan 2015 | 15 months | | |
| 296,856 | - | - | - | - | 296,856 | | | | |
| 296,856 | - | - | - | - | 296,856 | | | | |
| <i>beyond current five-year CIP horizon</i> | | | | | - | | | | 1,000,000 |
| 82,500 | - | - | - | - | 82,500 | | | | - |
| 82,500 | - | - | - | - | 82,500 | | 1,000,000 | | |
| <i>beyond current five-year CIP horizon</i> | | | | | - | | TBD | | |
| <i>beyond current five-year CIP horizon</i> | | | | | - | | TBD | | |
| - | - | - | - | - | - | | - | | |
| 600,000 | - | - | - | - | 600,000 | Mar 2015 | 2 months | | |
| 600,000 | - | - | - | - | 600,000 | | | | |
| 1,057,856 | - | - | - | - | 1,057,856 | | | | 3,050,000 |
| 400,000 | - | - | - | - | 400,000 | Jan 2015 | 1 month | | |
| 100,000 | - | - | - | - | 100,000 | | | | |
| 500,000 | - | - | - | - | 500,000 | | | | - |
| 452,750 | - | - | - | - | 452,750 | Oct 2014 | 12 months | | |
| 452,750 | - | - | - | - | 452,750 | | | | |
| 938,000 | - | - | - | - | 938,000 | Oct 2014 | 12 months | | |
| 425,000 | - | - | - | - | 425,000 | Oct 2014 | 12 months | | |
| 150,000 | - | - | - | - | 150,000 | | - | | |
| 250,000 | - | - | - | - | 250,000 | | - | | |
| 1,513,000 | - | - | - | - | 1,513,000 | | - | | |
| 1,965,750 | - | - | - | - | 1,965,750 | | - | | |
| 1,395,000 | - | - | 475,000 | - | 1,870,000 | Oct 2014 | 12 months | | |
| 1,395,000 | - | - | 475,000 | - | 1,870,000 | | | | |
| 4,918,606 | - | - | 475,000 | - | 5,393,606 | | 3,050,000 | | |

Italics denotes a project beyond the current five-year CIP horizon.

⁽¹⁾Other includes special assessments and land sales.

⁽²⁾In-kind matching grant contributions are budgeted as operational expenses (usually personal services).

Note: Some projects also have carry-over funds, which are not included in these totals but noted as part of the budget resolution at the end of the budget document.

Capital Improvement Project (CIP) Request

Department & Division: Fire Services

CIP #: 5342 New Project Project Update

CIP Title: Fire Station 7 Renovation

Neighborhood: Kenwood

Investment Objective: Maintain Service

Operational Impact:

Objective: Renovate Fire Station 7 on Lewis Turner Blvd

Justification: Station 7 was built in 1974. Station 6 was renovated in 2003.

Scope: Add a training room and renovate the training tower.
Note: This project is beyond the current five-year CIP horizon, but included for informational purposes.

Current Year Objectives: n/a

Financial Information

FUNDING SOURCES

| Funding Type | Fund | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|--------------|------|------------|------------|------------|------------|------------|--------------|-------------------------|
| Debt | | | | | | | - | \$850K Bond Issue |
| | | | | | | | - | \$120K/yr Debt Payments |
| | | | | | | | - | |
| | | - | - | - | - | - | - | |

PROJECT EXPENSES

| Activity | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|--------------|------------|------------|------------|------------|------------|--------------|----------------------------|
| Construction | | | | | | - | \$850K Project Cost |
| Debt Pymts | | | | | | - | \$120K Annual Debt Service |
| | | | | | | - | |
| | | | | | | - | |
| | | | | | | - | |
| | - | - | - | - | - | - | |

Note: Totals for funding sources and project expenses must reconcile for each year.

| REVENUE IMPACT (negative entries indicate a revenue reduction) | | | | | | | |
|--|------------|------------|------------|------------|------------|--------------|-------------------|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| User Fees | | | | | | - | No revenue impact |
| Impact Fees | | | | | | - | |
| Other | | | | | | - | |
| Total | - | - | - | - | - | - | |

| OPERATING IMPACT (negative entries indicate a cost reduction) | | | | | | | |
|---|------------|------------|------------|------------|------------|--------------|--|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| Payroll | | | | | | - | No payroll impact |
| Operating | | | | | | - | Operating impact TBD on specifications |
| Capital Outlay | | | | | | - | |
| Total | - | - | - | - | - | - | |

Project Update/Carry-Over

Status:

All prior year objectives are complete.

| Prior Year Activities | | |
|-----------------------|--|---------|
| Fiscal Year | Activities | Expense |
| FY 2013-14 | | - |
| FY 2012-13 | | |
| FY 2011-12 | Renovations to Bathrooms, Kitchen, Bunk Room, Day Room, Entry Room | 24,477 |
| FY 2010-11 | Renovations to Bathrooms, Kitchen, Bunk Room, Day Room, Entry Room | 47,637 |
| FY 2009-10 | | - |
| | | 72,114 |



Station 7 on Lewis Turner Boulevard

Capital Improvement Project (CIP) Request

Department & Division: Recreation & Cultural Services - Recreation

CIP #: 5071 New Project Project Update

CIP Title: Tennis Center Improvements

Neighborhood: Oakland

Investment Objective: Maintain Service

Operating Impact:

Objective: Replace fencing and landscaping as well as resurface tennis courts

Justification: The Tennis Center was built in 1977 with assistance from a state grant. It is the home of four local schools' tennis teams, weekly leagues, and a \$25,000 USTA Pro Circuit Women's Challenger.

Scope:

Replace interior fencing – 1500' of 9' vinyl coated fencing = \$37,500
 Replace interior fencing – 1500' of 4' vinyl coated fencing = \$21,000
 Resurface 4 remaining tennis courts = \$15,000
 Landscape interior around courts = \$5,000

Current Year Objectives: n/a

Financial Information

FUNDING SOURCES

| Funding Type | Fund | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|--------------|------|------------|------------|------------|------------|------------|--------------|----------|
| | | - | 20,000 | 21,000 | 37,500 | - | 78,500 | |
| | | | | | | | - | |
| | | | | | | | - | |
| | | - | 20,000 | 21,000 | 37,500 | - | 78,500 | |

PROJECT EXPENSES

| Activity | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|----------|------------|------------|------------|------------|------------|--------------|-----------------------------|
| Other | | 15,000 | | | | 15,000 | Resurface 4 courts |
| Other | | 5,000 | | | | 5,000 | Landscaping |
| Other | | | 21,000 | | | 21,000 | Replace 4' Fencing (1500ft) |
| Other | | | | 37,500 | | 37,500 | Replace 9' Fencing (1500ft) |
| | | | | | | - | |
| | - | 20,000 | 21,000 | 37,500 | - | 78,500 | |

Note: Totals for funding sources and project expenses must reconcile for each year.

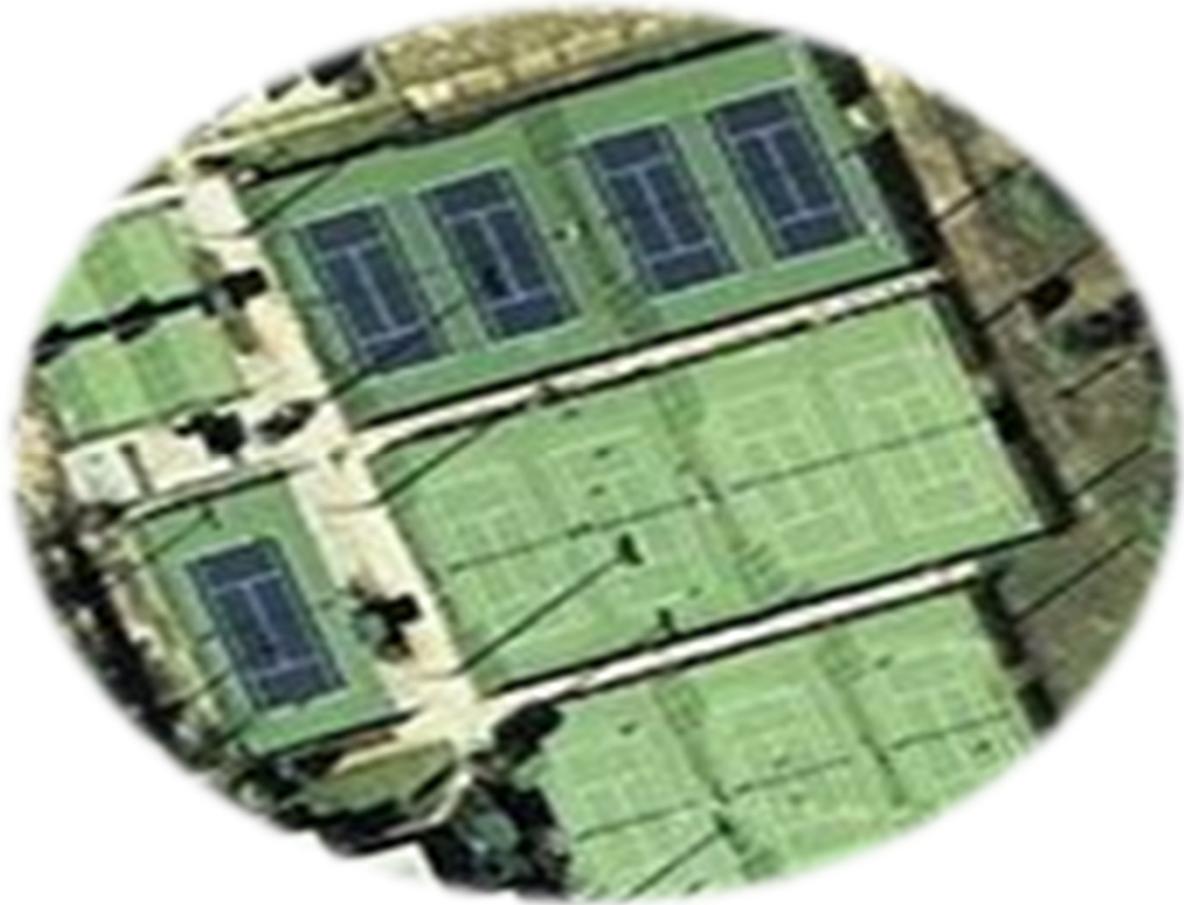
| REVENUE IMPACT (negative entries indicate a revenue reduction) | | | | | | | |
|--|------------|------------|------------|------------|------------|--------------|-------------------|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| User Fees | | | | | | - | No revenue impact |
| Impact Fees | | | | | | - | |
| Other | | | | | | - | |
| Total | - | - | - | - | - | - | |

| OPERATING IMPACT (negative entries indicate a cost reduction) | | | | | | | |
|---|------------|------------|------------|------------|------------|--------------|---|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| Payroll | | | | | | - | |
| Operating | | | | 250 | 250 | 500 | Depending on landscaping selected, there may be |
| Capital Outlay | | | | | | - | a minimal increase in utilities |
| Total | - | - | - | 250 | 250 | 500 | |

Project Update/Carry-Over

| | |
|----------------|-----|
| Status: | n/a |
|----------------|-----|

| Prior Year Activities | | |
|-----------------------|------------|---------|
| Fiscal Year | Activities | Expense |
| FY 2013-14 | | - |
| FY 2012-13 | | - |
| FY 2011-12 | | - |
| FY 2010-11 | | - |
| FY 2009-10 | | - |



Fort Walton Beach Tennis Center

Capital Improvement Project (CIP) Request

Department & Division: Recreation & Cultural Services - Parks

CIP #: 5013 New Project Project Update

CIP Title: Jet Stadium Improvements

Neighborhood: Northwest

Investment Objective: Upgrade Service

Operating Impact:

Objective: Pave Parking Area and Replace Field Lights

Justification: Jet Stadium was built in 1955. The clay parking surface is problematic in inclement weather. An asphalt surface will also increase the amount of parking at the complex.

Scope: Lay an aggregate base of crushed limerock over 51,425 sq. ft. in preparation for asphalt construction the following year. Replace lighting for baseball and football fields.

Current Year Objectives: n/a

Financial Information

FUNDING SOURCES

| Funding Type | Fund | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|--------------|------|------------|------------|------------|------------|------------|--------------|----------|
| | | | | | 210,000 | - | 210,000 | |
| | | | | | | | - | |
| | | | | | | | - | |
| | | - | - | - | 210,000 | - | 210,000 | |

PROJECT EXPENSES

| Activity | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|--------------|------------|------------|------------|------------|------------|--------------|----------------------|
| Construction | | | 55,000 | | | 55,000 | Limerock Aggregate |
| Construction | | | | 80,000 | | 80,000 | Parking Area Asphalt |
| Construction | | | | 130,000 | | 130,000 | Field Lighting |
| | | | | | | - | |
| | | | | | | - | |
| | - | - | 55,000 | 210,000 | - | 265,000 | |

Note: Totals for funding sources and project expenses must reconcile for each year.

| REVENUE IMPACT (negative entries indicate a revenue reduction) | | | | | | | |
|--|------------|------------|------------|------------|------------|--------------|-------------------|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| User Fees | | | | | | - | No revenue impact |
| Impact Fees | | | | | | - | |
| Other | | | | | | - | |
| Total | - | - | - | - | - | - | |

| OPERATING IMPACT (negative entries indicate a cost reduction) | | | | | | | |
|---|------------|------------|------------|------------|------------|--------------|---|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| Payroll | | | | | | - | |
| Operating | | | | (150) | | (150) | 10% utilities decrease with more efficient lighting |
| Capital Outlay | | | | | | - | |
| Total | - | - | - | (150) | - | (150) | |

Project Update/Carry-Over

Status: n/a

| Prior Year Activities | | |
|-----------------------|------------|---------|
| Fiscal Year | Activities | Expense |
| FY 2013-14 | | - |
| FY 2012-13 | | - |
| FY 2011-12 | | - |
| FY 2010-11 | | - |
| FY 2009-10 | | - |



Jet Stadium Parking Lot

Capital Improvement Project (CIP) Request

Department & Division: Recreation - Parks

CIP #: 5117 New Project Project Update

CIP Title: Recreation Complex Phase 2 Neighborhood: Northwest

Investment Objective: Upgrade Service Operating Impact: Budget Neutral

Objective: Construct Phase 2 to the new Recreation Complex in the current location of the BMX Skatepark

Justification: The Phase 2 portion of the Complex will complete the project to include all 25 acres of Recreation Space.

Scope:

 The Project will include different types of activities to go along with the new Recreation Complex that includes a mile exercise trail, baseball, soccer, and softball fields, a new recreation center that includes raquetball courts, a gymnasium, a gameroom, dance rooms, after school areas, and a Senior Center wing.

Current Year Objectives:

 Current year objectives include developing a Master Site Plan for the project and to begin construction of a portion of the facility. The remainder portion of the facility will be budgeted the following year.

Financial Information

FUNDING SOURCES

| Funding Type | Fund | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|--------------|-------|------------|------------|------------|------------|------------|--------------|----------|
| ▼ | 001 ▼ | 136,856 | 80,000 | 80,000 | | | 296,856 | |
| ▼ | ▼ | | | | | | - | |
| ▼ | ▼ | | | | | | - | |
| | | 136,856 | 80,000 | 80,000 | - | - | 296,856 | |

PROJECT EXPENSES

| Activity | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|----------------|------------|------------|------------|------------|------------|--------------|----------|
| Construction ▼ | 136,856 | 80,000 | 80,000 | | | 296,856 | |
| ▼ | | | | | | - | |
| ▼ | | | | | | - | |
| ▼ | | | | | | - | |
| ▼ | | | | | | - | |
| | 136,856 | 80,000 | 80,000 | - | - | 296,856 | |

Note: Totals for funding sources and project expenses must reconcile for each year.

| REVENUE IMPACT (negative entries indicate a revenue reduction) | | | | | | | |
|--|------------|------------|------------|------------|------------|--------------|---|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| User Fees | | | | | | - | Uncertain; predicting revenue increase. |
| Impact Fees | | | | | | - | |
| Other | | | | | | - | |
| Total | - | - | - | - | - | - | |

| OPERATING IMPACT (negative entries indicate a cost reduction) | | | | | | | |
|---|------------|------------|------------|------------|------------|--------------|----------|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| Payroll | | | | | | - | |
| Operating | | | | | | | |
| Capital Outlay | | | | | | - | |
| Total | - | - | - | - | - | - | |

Project Update/Carry-Over

| | |
|----------------|-----|
| Status: | n/a |
|----------------|-----|

| Prior Year Activities | | |
|-----------------------|------------|---------|
| Fiscal Year | Activities | Expense |
| FY 2013-14 | | - |
| FY 2012-13 | | - |
| FY 2011-12 | | - |
| FY 2010-11 | | - |
| FY 2009-10 | | - |



Capital Improvement Project (CIP) Request

Department & Division: Recreation & Cultural Services - Golf Grounds

CIP #: 5037 New Project Project Update

CIP Title: Irrigation Improvements

Neighborhood: Kenwood

Investment Objective: Maintain Service

Operational Impact:

Objective: Replace aging and inadequate irrigation system on the Pines golf course.

Justification: The irrigation system was installed around 1967 with a life span of 40 years. Inadequate pipe size, rusting galvanized pipe, problems with isolation valves, poor head spacing, and lack of water coverage are some problems with this antiquated system.

Scope:

 Irrigation project would be bid out to certified golf course irrigation contractor to replace all piping, sprinkler heads, and control system. Irrigation heads would be added to cover areas not currently watered. Golf course would have to be shut down for a 6-8 month period of time to complete the work. This project would be undertaken in conjunction with the rebuilding of greens to minimize course downtime.

Note: this project is beyond the current five-year CIP horizon, but is included for informational purposes.

Current Year Objectives:

 n/a

Financial Information

FUNDING SOURCES

| Funding Type | Fund | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|--------------|------|------------|------------|------------|------------|------------|--------------|--------------------|
| | | | | | | | - | Funding Source TBD |
| | | | | | | | - | |
| | | | | | | | - | |
| | | - | - | - | - | - | - | |

PROJECT EXPENSES

| Activity | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|----------|------------|------------|------------|------------|------------|--------------|------------------|
| | | | | | | - | Project Cost TBD |
| | | | | | | - | |
| | | | | | | - | |
| | | | | | | - | |
| | | | | | | - | |
| | - | - | - | - | - | - | |

Note: Totals for funding sources and project expenses must reconcile for each year.

| REVENUE IMPACT (negative entries indicate a revenue reduction) | | | | | | | |
|---|------------|------------|------------|------------|------------|--------------|--|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| User Fees | | | | | | - | Revenue decrease while course closed for repairs |
| Impact Fees | | | | | | - | |
| Other | | | | | | - | |
| Total | - | - | - | - | - | - | |

| OPERATING IMPACT (negative entries indicate a cost reduction) | | | | | | | |
|--|------------|------------|------------|------------|------------|--------------|---|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| Payroll | | | | | | - | |
| Operating | | | | | | - | No operating impact because reclaimed water |
| Capital Outlay | | | | | | - | |
| Total | - | - | - | - | - | - | |

Project Update/Carry-Over

Status: n/a

| Prior Year Activities | | |
|------------------------------|------------|---------|
| Fiscal Year | Activities | Expense |
| FY 2013-14 | | - |
| FY 2012-13 | | - |
| FY 2011-12 | | - |
| FY 2010-11 | | - |
| FY 2009-10 | | - |



Pines Course Irrigation

Capital Improvement Project (CIP) Request

Department & Division: Recreation & Cultural Services - Golf Grounds

CIP #: 5039 New Project Project Update

CIP Title: Bulkhead Replacement

Neighborhood: Kenwood

Investment Objective: Maintain Service

Operational Impact:

Objective: Replace Deteriorating Bulkhead

Justification: Current wood seawall is deteriorating and needs to be replaced before it fails. The wall is in place to stabilize the fairway so it will not fall into the canal.

Scope:

Bulkheads direct water flow and protect course conditions by preventing erosion. This project would replace the bulkhead on the Oaks course from Bridge #3 to #6 Tee. Due to severe storms, FEMA is assisting the City with Golf Grounds repairs, which could directly effect this project. Outcome unknwn at time of publication.

Current Year Objectives:

n/a

Financial Information

FUNDING SOURCES

| Funding Type | Fund | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|--------------|------|------------|------------|------------|------------|------------|--------------|----------|
| | | | 82,500 | | | | 82,500 | |
| | | | | | | | - | |
| | | | | | | | - | |
| | | - | 82,500 | - | - | - | 82,500 | |

PROJECT EXPENSES

| Activity | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|----------|------------|------------|------------|------------|------------|--------------|----------|
| Other | | 82,500 | | | | 82,500 | |
| | | | | | | - | |
| | | | | | | - | |
| | | | | | | - | |
| | | | | | | - | |
| | - | 82,500 | - | - | - | 82,500 | |

Note: Totals for funding sources and project expenses must reconcile for each year.

| REVENUE IMPACT (negative entries indicate a revenue reduction) | | | | | | | |
|---|------------|------------|------------|------------|------------|--------------|-------------------|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| User Fees | | | | | | - | No revenue impact |
| Impact Fees | | | | | | - | |
| Other | | | | | | - | |
| Total | - | - | - | - | - | - | |

| OPERATING IMPACT (negative entries indicate a cost reduction) | | | | | | | |
|--|------------|------------|------------|------------|------------|--------------|---------------------|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| Payroll | | | | | | - | |
| Operating | | | | | | - | No operating impact |
| Capital Outlay | | | | | | - | |
| Total | - | - | - | - | - | - | |

Project Update/Carry-Over

Status: n/a

| Prior Year Activities | | |
|------------------------------|------------|---------|
| Fiscal Year | Activities | Expense |
| FY 2013-14 | | - |
| FY 2012-13 | | - |
| FY 2011-12 | | - |
| FY 2010-11 | | - |
| FY 2009-10 | | - |



Oaks Course Bulkhead

Capital Improvement Project (CIP) Request

Department & Division: Engineering Services - Facilities

CIP #: 5074 New Project Project Update

CIP Title: City Hall Complex Renovation Neighborhood: Seabreeze

Investment Objective: Maintain Service Operational Impact: Reduce Cost

Objective: Modernize City Hall Complex

Justification: City Hall was constructed in 1963 and has undergone several additions, the last of which occurred in 1977. The buildings have exceeded their useful life and are highly energy inefficient.

Scope:

The City Hall Complex consists of City Hall, City Hall Annex, Council Chambers, and Auditorium. Major renovation of the buildings is needed to improve electrical, plumbing, and HVAC & lighting energy efficiency. The roofs on City Hall and the Council Chambers, installed in 1991, are comprised of pea gravel and hot tar and have exceeded their anticipated 15-year life but have experienced only small leaks so far. The Auditorium lacks ADA accessibility.

Note: this project is beyond the current five-year CIP horizon, but is included for informational purposes.

Current Year Objectives: n/a

Financial Information

| FUNDING SOURCES | | | | | | | | |
|-----------------|------|------------|------------|------------|------------|------------|--------------|--------------------|
| Funding Type | Fund | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| ▼ | ▼ | | | | | | - | Funding Source TBD |
| ▼ | ▼ | | | | | | - | |
| ▼ | ▼ | | | | | | - | |
| | | - | - | - | - | - | - | |

| PROJECT EXPENSES | | | | | | | |
|------------------|------------|------------|------------|------------|------------|--------------|------------------|
| Activity | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| ▼ | | | | | | - | Project Cost TBD |
| ▼ | | | | | | - | |
| ▼ | | | | | | - | |
| ▼ | | | | | | - | |
| ▼ | | | | | | - | |
| | - | - | - | - | - | - | |

Note: Totals for funding sources and project expenses must reconcile for each year.

| REVENUE IMPACT (negative entries indicate a revenue reduction) | | | | | | | |
|---|------------|------------|------------|------------|------------|--------------|----------|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| User Fees | | | | | | - | |
| Impact Fees | | | | | | - | |
| Other | | | | | | - | |
| Total | - | - | - | - | - | - | |

| OPERATING IMPACT (negative entries indicate a cost reduction) | | | | | | | |
|--|------------|------------|------------|------------|------------|--------------|-----------------------------------|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| Payroll | | | | | | - | |
| Operating | | | | | | - | \$30K utilities savings estimated |
| Capital Outlay | | | | | | - | |
| Total | - | - | - | - | - | - | |

Project Update/Carry-Over

Status:

All prior year objectives are complete.

| Prior Year Activities | | |
|------------------------------|---|---------|
| Fiscal Year | Activities | Expense |
| FY 2013-14 | | - |
| FY 2012-13 | | |
| FY 2011-12 | Repair Annex Light Sensor | 4,058 |
| FY 2010-11 | Energy Efficiency Lighting Controls & Training Room Installed | 16,784 |
| FY 2009-10 | | |
| | | 20,841 |



City Hall

Capital Improvement Project (CIP) Request

Department & Division: Engineering Services - Facilities

CIP #: 5147 New Project Project Update

CIP Title: Field Office Consolidation Neighborhood: Seabreeze

Investment Objective: Maintain Service Operational Impact: Reduce Cost

Objective: Consolidate Field Offices

Justification: These facilities were constructed in the 1970's. Consolidating operations in one location - perhaps behind the sanitation yard - would improve operational efficiency through reduced energy and building maintenance expenses and staffing efficiencies.

Scope:

The City operates several field offices off Hollywood Blvd:
 Facilities - supplies/equipment for City facilities; holiday decorations/parade float materials storage; sign shop operations.
 Fleet - 8 bays; supplies and equipment to maintain vehicles and heavy equipment are housed here.
 Field Office - water, sewer, stormwater, streets administrative offices.
 Engineering/Warehouse - engineering administrative offices; warehouse for utilities pipes & fixtures
 Sanitation - administrative offices.

Major renovation of the buildings is needed to improve electrical, plumbing, and HVAC & lighting energy efficiency. Their prime location on Hollywood Blvd makes them suitable for sale for commercial or light industrial use, thereby increasing ad valorem revenues.

Note: this project is beyond the current five-year CIP horizon, but is included for informational purposes.

Current Year Objectives: n/a

Financial Information

FUNDING SOURCES

| Funding Type | Fund | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|--------------|------|------------|------------|------------|------------|------------|--------------|--------------------|
| | | | | | | | - | Funding Source TBD |
| | | | | | | | - | |
| | | | | | | | - | |
| | | - | - | - | - | - | - | |

PROJECT EXPENSES

| Activity | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|----------|------------|------------|------------|------------|------------|--------------|------------------|
| | | | | | | - | Project Cost TBD |
| | | | | | | - | |
| | | | | | | - | |
| | | | | | | - | |
| | | | | | | - | |
| | - | - | - | - | - | - | |

Note: Totals for funding sources and project expenses must reconcile for each year.

| REVENUE IMPACT (negative entries indicate a revenue reduction) | | | | | | | |
|---|------------|------------|------------|------------|------------|--------------|----------|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| User Fees | | | | | | - | |
| Impact Fees | | | | | | - | |
| Other | | | | | | - | |
| Total | - | - | - | - | - | - | |

| OPERATING IMPACT (negative entries indicate a cost reduction) | | | | | | | |
|--|------------|------------|------------|------------|------------|--------------|--------------------------------------|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| Payroll | | | | | | - | \$35K staffing reduction anticipated |
| Operating | | | | | | - | \$10K utilities savings anticipated |
| Capital Outlay | | | | | | - | |
| Total | - | - | - | - | - | - | |

Project Update/Carry-Over

| | |
|----------------|-----|
| Status: | n/a |
|----------------|-----|

| Prior Year Activities | | |
|------------------------------|------------|---------|
| Fiscal Year | Activities | Expense |
| FY 2013-14 | | - |
| FY 2012-13 | | - |
| FY 2011-12 | | - |
| FY 2010-11 | | - |
| FY 2009-10 | | - |



Facilities Maintenance Building

Capital Improvement Project (CIP) Request

Department & Division: Engineering Services - Streets

CIP #: 5018 New Project Project Update

CIP Title: Street Resurfacing Neighborhood: Various

Investment Objective: Maintain Service Operational Impact:

Objective: Maintain Smooth Roadways

Justification: Preventative maintenance prevents roadways from deteriorating to a point requiring more costly complete rehabilitation, and provides a safe, comfortable, and aesthetically pleasing transportation network.

Scope:

The City resurfaces a portion of roadway each year. Resurfacing is accomplished by conventional overlay or milling and resurfacing. Overlaying a road surface requires the use of compacted Type III asphalt to a depth of 1/2" to 1-1/2" over the existing asphalt surface. Milling and resurfacing requires cutting the existing asphalt surface down 1/2" to 1-1/2" and applying a new coat of asphalt and is the more expensive option for pavement improvement.

Current Year Objectives:

Using the City's MicroPaver Condition Index, the following Streets are recommended for resurfacing and/or striping: Baker Ave NW from Holmes Blvd NW to Sotir Street NW, and restriping of Hill Avenue from Hollywood Boulevard NW to Lovejoy Road NW.

Financial Information

FUNDING SOURCES

| Funding Type | Fund | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|--------------|------|------------|------------|------------|------------|------------|--------------|-------------------------------|
| | 001 | 100,000 | 125,000 | 125,000 | 125,000 | 125,000 | 600,000 | Local Option Fuel Tax Revenue |
| | | | | | | | - | |
| | | | | | | | - | |
| | | 100,000 | 125,000 | 125,000 | 125,000 | 125,000 | 600,000 | |

PROJECT EXPENSES

| Activity | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|--------------|------------|------------|------------|------------|------------|--------------|------------------------|
| Construction | 100,000 | 125,000 | 125,000 | 125,000 | 125,000 | 600,000 | Locations Based on PCI |
| | | | | | | - | |
| | | | | | | - | |
| | | | | | | - | |
| | | | | | | - | |
| | 100,000 | 125,000 | 125,000 | 125,000 | 125,000 | 600,000 | |

Note: Totals for funding sources and project expenses must reconcile for each year.

| REVENUE IMPACT (negative entries indicate a revenue reduction) | | | | | | | |
|--|------------|------------|------------|------------|------------|--------------|-------------------|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| User Fees | | | | | | - | No revenue impact |
| Impact Fees | | | | | | - | |
| Other | | | | | | - | |
| Total | - | - | - | - | - | - | |

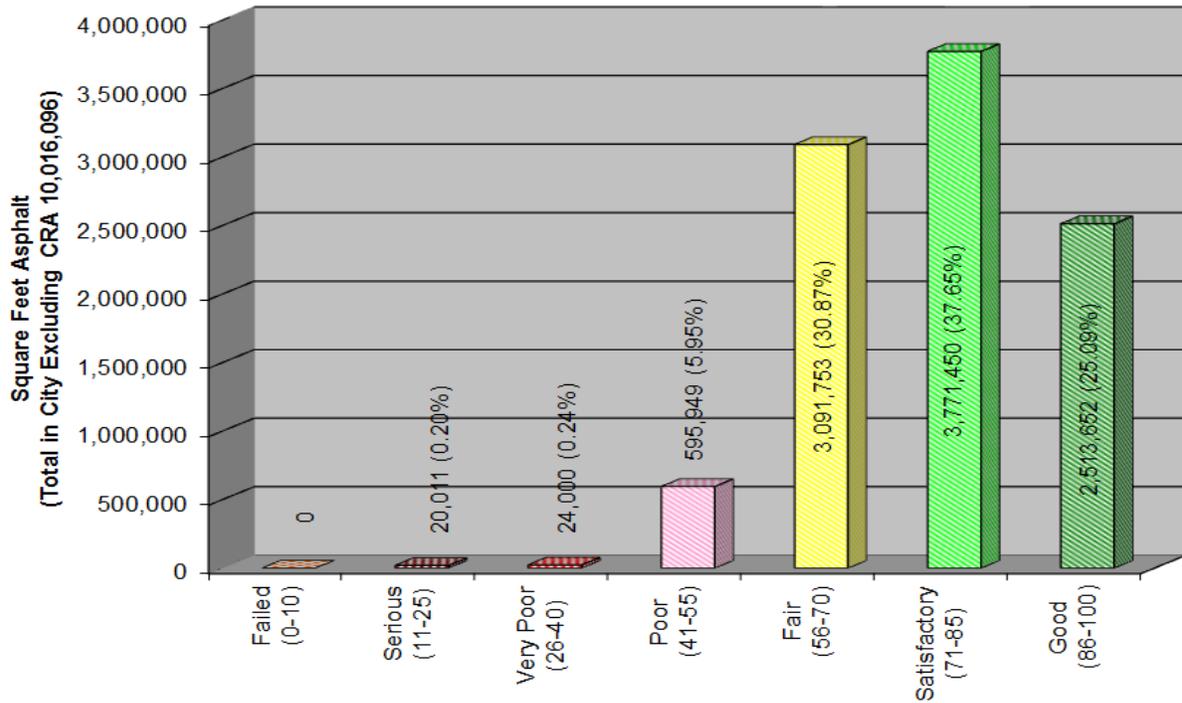
| OPERATING IMPACT (negative entries indicate a cost reduction) | | | | | | | |
|---|------------|------------|------------|------------|------------|--------------|---------------------|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| Payroll | | | | | | - | |
| Operating | | | | | | - | No operating impact |
| Capital Outlay | | | | | | - | |
| Total | - | - | - | - | - | - | |

Project Update/Carry-Over

Status: All prior year projects will be completed during the first quarter of FY 2014-15.

| Prior Year Activities | | |
|-----------------------|---|---------|
| Fiscal Year | Activities | Expense |
| FY 2013-14 | Hooper Dr., Hollywood Blvd from Beal Pkwy. east to Chicago Ave. | - |
| FY 2012-13 | Crosswalks & Stop Bars | 4,330 |
| FY 2011-12 | Gilmore Ct, Eagle St, Victoria Pl, Leila Pl, Poulton Dr, Fleet St, Rodney Ave, Deal Ave, Cowrie Ave, Robinwood Dr, Fourth St, Forsman Dr, and Forsman Cir | 128,411 |
| FY 2010-11 | Odin Ln, North Sea Ln, Nordic Ln, Sea Rover Ln, Viking Dr, Eagle St, Bay Ct, Gregory Ave, Cecelia Dr, Lula Belle Ln | 123,498 |
| FY 2009-10 | Street Overlays | 134,874 |
| | | 391,113 |

Non-CRA Roads Maintained By City



Pavement Condition Index

Capital Improvement Project (CIP) Request

Department & Division: Engineering Services - Streets (CRA)

CIP #: 5018 New Project Project Update

CIP Title: Street Resurfacing Neighborhood: Various

Investment Objective: Maintain Service Operational Impact:

Objective: Maintain Smooth Roadways

Justification: Preventative maintenance prevents roadways from deteriorating to a point requiring more costly complete rehabilitation, and provides a safe, comfortable, and aesthetically pleasing transportation network.

Scope:

 The City resurfaces a portion of roadway each year. Resurfacing is accomplished by conventional overlay or milling and resurfacing. Overlaying a road surface requires the use of compacted Type III asphalt to a depth of 1/2" to 1-1/2" over the existing asphalt surface. Milling and resurfacing requires cutting the existing asphalt surface down 1/2" to 1-1/2" and applying a new coat of asphalt and is the more expensive option for pavement improvement.

Current Year Objectives:

 n/a

Financial Information

FUNDING SOURCES

| Funding Type | Fund | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|--------------|------|------------|------------|------------|------------|------------|--------------|----------|
| | 109 | - | 100,000 | 100,000 | 100,000 | 100,000 | 400,000 | |
| | | | | | | | - | |
| | | | | | | | - | |
| | | - | 100,000 | 100,000 | 100,000 | 100,000 | 400,000 | |

PROJECT EXPENSES

| Activity | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|--------------|------------|------------|------------|------------|------------|--------------|-------------------------------|
| Construction | | 50,000 | 50,000 | 50,000 | 50,000 | 200,000 | Residential areas, solid line |
| Construction | | 50,000 | 50,000 | 50,000 | 50,000 | 200,000 | Commercial areas, dashed line |
| | | | | | | - | |
| | | | | | | - | |
| | | | | | | - | |
| | - | 100,000 | 100,000 | 100,000 | 100,000 | 400,000 | |

Note: Totals for funding sources and project expenses must reconcile for each year.

| REVENUE IMPACT (negative entries indicate a revenue reduction) | | | | | | | |
|--|------------|------------|------------|------------|------------|--------------|-------------------|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| User Fees | | | | | | - | No revenue impact |
| Impact Fees | | | | | | - | |
| Other | | | | | | - | |
| Total | - | - | - | - | - | - | |

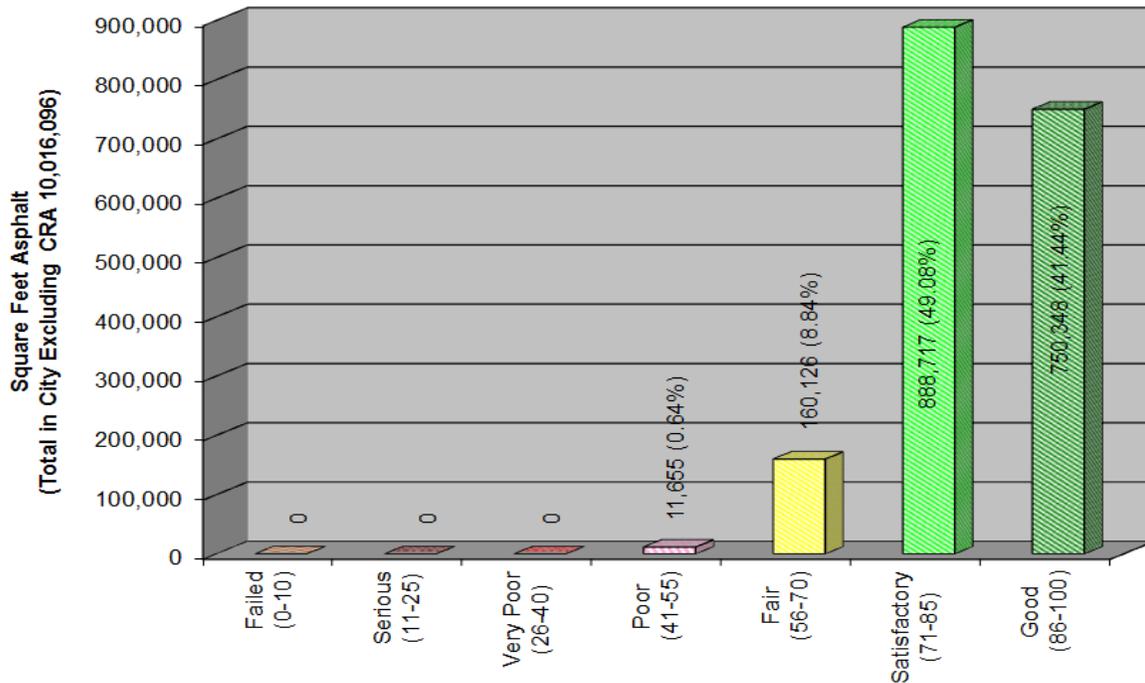
| OPERATING IMPACT (negative entries indicate a cost reduction) | | | | | | | |
|---|------------|------------|------------|------------|------------|--------------|---------------------|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| Payroll | | | | | | - | |
| Operating | | | | | | - | No operating impact |
| Capital Outlay | | | | | | - | |
| Total | - | - | - | - | - | - | |

Project Update/Carry-Over

Status: FY13 project not completed will be carried over into FY14:
Hollywood Blvd from Chicago Ave to Bay Dr

| Prior Year Activities | | |
|-----------------------|--|---------|
| Fiscal Year | Activities | Expense |
| FY 2013-14 | | |
| FY 2012-13 | Crosswalks & Stop Bars | 3,370 |
| FY 2011-12 | Alconese Ave, Chicago Ave, Windham Ave, Ferry Rd, Third St, Vine Ave, Perry Ave, Chestnut Ave, Chicago Ave, Tupelo Ave, Cedar Ave | 122,251 |
| FY 2010-11 | Methodist Ave, Second St, Windham Ave, Lowery Pl, Tupelo Ave, Kiwi Pl, Church Ave, Park Pl, Shell Ave, Ferry Rd, Florida Blanca Pl | 106,783 |
| FY 2009-10 | Bass Ave, Shell Ave, Third St, Fourth St, Tupelo Ave, & First St | 132,850 |
| | | 365,254 |

CRA Roads Maintained By City



Pavement Condition Index

Capital Improvement Project (CIP) Request

Department & Division: Engineering Services - Gateway Park (CRA)

CIP #: 5609 New Project Project Update

CIP Title: Gateway Park Neighborhood: Various

Investment Objective: Expand Service Operational Impact:

Objective: Achieve Consistency and Compatibility in Signage

Justification: Clear identifying signage for the CRA district will help to increase visibility and improve marketability of the area. In addition, the property selected for the Gateway Park is currently blighted and in disrepair.

Scope: The City will acquire a piece of property at the entrance to the CRA and install a sign that will promote activities within the district. The property will also serve as a park.

Current Year Objectives: n/a

Financial Information

FUNDING SOURCES

| Funding Type | Fund | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|--------------|------|------------|------------|------------|------------|------------|--------------|----------|
| | 109 | 100,000 | | | | | | |
| | | | | | | | - | |
| | | | | | | | - | |
| | | 100,000 | - | - | - | - | 100,000 | |

PROJECT EXPENSES

| Activity | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|--------------|------------|------------|------------|------------|------------|--------------|----------|
| Land | 20,000 | | | | | 20,000 | |
| Construction | 75,000 | | | | | 75,000 | |
| Plan/Design | 5,000 | | | | | 5,000 | |
| | | | | | | - | |
| | | | | | | - | |
| | 100,000 | - | - | - | - | 100,000 | |

Note: Totals for funding sources and project expenses must reconcile for each year.

| REVENUE IMPACT (negative entries indicate a revenue reduction) | | | | | | | |
|--|------------|------------|------------|------------|------------|--------------|-------------------|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| User Fees | | | | | | - | No revenue impact |
| Impact Fees | | | | | | - | |
| Other | | | | | | - | |
| Total | - | - | - | - | - | - | |

| OPERATING IMPACT (negative entries indicate a cost reduction) | | | | | | | |
|---|------------|------------|------------|------------|------------|--------------|---------------------|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| Payroll | | | | | | - | |
| Operating | | | | | | - | No operating impact |
| Capital Outlay | | | | | | - | |
| Total | - | - | - | - | - | - | |

Project Update/Carry-Over

Status: NA

| Prior Year Activities | | |
|-----------------------|------------|---------|
| Fiscal Year | Activities | Expense |
| FY 2013-14 | | |
| FY 2012-13 | | |
| FY 2011-12 | | |
| FY 2010-11 | | |
| FY 2009-10 | | - |



Capital Improvement Project (CIP) Request

Department & Division: Utility Services - Water Distribution

CIP #: 5056 New Project Project Update

CIP Title: Water Line Replacement Neighborhood: Various

Investment Objective: Upgrade Service Operational Impact:

Objective: Replace Substandard Water Lines

Justification: Improved water pressure and fire protection.

Scope:

Replace substandard (both in size and material) water lines with new PVC or ductile iron mains for increased water flow and improved fire protection. The substandard water mains consist of galvanized iron or cast iron and over time these materials become brittle and tuberculation reduces the amount of flow and pressure available to customers. Also, the tuberculation can cause discolored water during times of fire hydrant flushing and water maintenance projects.

Current Year Objectives:

Andalusia Street from Yacht Club Drive to Irwin Avenue (Cinco Bayou neighborhood) - in-house labor
 Vista Street from Coral Drive to Driftwood Avenue (Seabreeze neighborhood) - in-house labor
 Wheeler Street from Waynel Circle to Okahatchee Circle (Elliot's Point neighborhood) - in-house labor

Financial Information

FUNDING SOURCES

| Funding Type | Fund | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|--------------|------|------------|------------|------------|------------|------------|--------------|-------------------|
| | 401 | 51,750 | 249,500 | 76,500 | 37,500 | 37,500 | 452,750 | Operating Revenue |
| | | | | | | | - | |
| | | | | | | | - | |
| | | 51,750 | 249,500 | 76,500 | 37,500 | 37,500 | 452,750 | |

PROJECT EXPENSES

| Activity | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|--------------|------------|------------|------------|------------|------------|--------------|---|
| Construction | 51,750 | | | | | 51,750 | Andalusia St., Vist Street, Wheeler St. |
| Construction | | 249,500 | | | | 249,500 | London Ave., Robinwood Dr., Cinco Bayou Bridge Water Line |
| Construction | | | 76,500 | | | 76,500 | Moriarity St., Oregon Dr. |
| Construction | | | | 37,500 | | 37,500 | TBD |
| Construction | | | | | 37,500 | 37,500 | TBD |
| | 51,750 | 249,500 | 76,500 | 37,500 | 37,500 | 452,750 | |

Note: Totals for funding sources and project expenses must reconcile for each year.

| REVENUE IMPACT (negative entries indicate a revenue reduction) | | | | | | | |
|---|------------|------------|------------|------------|------------|--------------|-------------------|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| User Fees | | | | | | - | No revenue impact |
| Impact Fees | | | | | | - | |
| Other | | | | | | - | |
| Total | - | - | - | - | - | - | |

| OPERATING IMPACT (negative entries indicate a cost reduction) | | | | | | | |
|--|------------|------------|------------|------------|------------|--------------|------------------------------------|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| Payroll | | | | | | - | |
| Operating | | | | | | - | Preventative maintenance minimizes |
| Capital Outlay | | | | | | - | emergency repairs |
| Total | - | - | - | - | - | - | |

Project Update/Carry-Over

Status: FY14 projects that are not completed will be carried over into FY15.

| Prior Year Activities | | |
|------------------------------|---|----------------|
| Fiscal Year | Activities | Expense |
| FY 2013-14 | Oak St, Stacy Cir, Nebraska Ave, Cinco Bridge 16" Water Line | 26,153 |
| FY 2012-13 | California Dr, Baker Ave, Coral Dr, Soundside, Bayou Woods, Watson Dr | 39,891 |
| FY 2011-12 | Laurie Dr, Hunter Pl, California Dr, Baker Ave, Coral Dr, Irwin Ave | 145,612 |
| FY 2010-11 | Baytowne View, Judicial Center, Girard Avenue - new development | 11,286 |
| FY 2009-10 | Judicial Center Water Main Extension | 56,892 |
| | | 279,835 |



Old Line Removed, Ready for New Line Installation

Capital Improvement Project (CIP) Request

Department & Division: Utility Services - Sewer

CIP #: 5032 New Project Project Update

CIP Title: Sewer System Grouting & Lining Neighborhood: Various

Investment Objective: Maintain Service Operational Impact: Reduce Cost

Objective: Grout & Line Sewer Lines

Justification: Improved grouting and lining helps prevent inflow and infiltration and decreases treatment costs, stop-ups, and emergency repairs or sanitary sewer outflows.

Scope:

The City has 110 miles of sewer lines, with a majority of the lines consisting of clay pipe. Clay and unlined cast iron pipe are susceptible to root intrusion, offset joints and cracking due to the brittleness of the material. These problems allow a significant amount of inflow and infiltration and debris into the wastewater system, which can eventually result in stop-ups and possibly sanitary sewer overflows. Prior to performing the rehabilitation, mains and manholes are inspected via closed-circuit television and monitored for leaks and other problems. The rehabilitation techniques include cured-in-place pipe lining, epoxy- or urethane-based manhole lining, and chemical root treatment.

Current Year Objectives:

Locations based on upon SSES Pilot Project, video reports, and maintenance.
Determination if line is to be replaced or lined will come from video reports.

Preliminarily, segments in the following locations will be lined in FY 2015:
Walter Martin Road NE, McGriff Street NE, Carson Drive NE, Combs Manor Court NW, Uptown Station

Financial Information

FUNDING SOURCES

| Funding Type | Fund | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|--------------|------|------------|------------|------------|------------|------------|--------------|--------------------|
| | 401 | 198,000 | 185,000 | 185,000 | 185,000 | 185,000 | 938,000 | Operating Revenues |
| | | | | | | | - | |
| | | | | | | | - | |
| | | 198,000 | 185,000 | 185,000 | 185,000 | 185,000 | 938,000 | |

PROJECT EXPENSES

| Activity | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|--------------|------------|------------|------------|------------|------------|--------------|---------------|
| Construction | 198,000 | 185,000 | 185,000 | 185,000 | 185,000 | 938,000 | Locations TBD |
| | | | | | | - | |
| | | | | | | - | |
| | | | | | | - | |
| | | | | | | - | |
| | 198,000 | 185,000 | 185,000 | 185,000 | 185,000 | 938,000 | |

Note: Totals for funding sources and project expenses must reconcile for each year.

| REVENUE IMPACT (negative entries indicate a revenue reduction) | | | | | | | |
|--|------------|------------|------------|------------|------------|--------------|-------------------|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| User Fees | | | | | | - | No revenue impact |
| Impact Fees | | | | | | - | |
| Other | | | | | | - | |
| Total | - | - | - | - | - | - | |

| OPERATING IMPACT (negative entries indicate a cost reduction) | | | | | | | |
|---|------------|------------|------------|------------|------------|--------------|---|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| Payroll | | | | | | - | |
| Operating | | | | | | - | Inflow & infiltration can increase the City's |
| Capital Outlay | | | | | | - | wastewater treatment bill by as much as |
| Total | - | - | - | - | - | - | \$150K/mo during a rainy month |

Project Update/Carry-Over

Status:

All prior year objectives are completed.

| Prior Year Activities | | |
|-----------------------|---|---------|
| Fiscal Year | Activities | Expense |
| FY 2013-14 | Sanitary Sewer Study Line in Place | - |
| FY 2012-13 | Sanitary Sewer Study Line in Place | 74,881 |
| FY 2011-12 | Sanitary Sewer Study Line in Place | 230,020 |
| FY 2010-11 | Sanitary Sewer Evaluation Study | 132,619 |
| FY 2009-10 | Pump Station #1 - Repair 36" Gravity Main | 70,175 |
| | | 507,695 |



Checking Sewer Line

Capital Improvement Project (CIP) Request

Department & Division: Utility Services - Sewer

CIP #: 5048 New Project Project Update

CIP Title: Lift Station Rehabilitation Neighborhood: Ferry Park

Investment Objective: Maintain Service Operational Impact: Reduce Cost

Objective: Maintain, rehabilitate, and replace sewer lift stations

Justification: Improved grouting and lining helps prevent inflow and infiltration and decreases treatment costs, stop-ups, and emergency repairs or sanitary sewer outflows.

Scope:

Due to the flat terrain within the City, the wastewater system contains 44 lift stations to convey wastewater from customers to the two major pump stations for transmission to the Wastewater Treatment Plant. Items included in this project include lining the walls of the wet well with an epoxy-based liner, installing a new access hatch with safety grating, installing a guide rail system with breakaway fittings for easier pump removal, and installing a bypass connection to maintain station operations during repairs and maintenance. Some older lift stations also require relocation and installation of a new wet well, pumps, and piping.

Current Year Objectives:

Set new lift station wet well at Lift Station #3 on Alconese Avenue SE.

Financial Information

FUNDING SOURCES

| Funding Type | Fund | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|--------------|------|------------|------------|------------|------------|------------|--------------|----------|
| | 401 | 225,000 | 50,000 | 50,000 | 50,000 | 50,000 | 425,000 | |
| | | | | | | | - | |
| | | | | | | | - | |
| | | 225,000 | 50,000 | 50,000 | 50,000 | 50,000 | 425,000 | |

PROJECT EXPENSES

| Activity | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|--------------|------------|------------|------------|------------|------------|--------------|-------------------|
| Construction | 225,000 | | | | | 225,000 | Lift Station #3 |
| Construction | | 50,000 | | | | 50,000 | Lift Station #8 |
| Construction | | | 50,000 | | | 50,000 | Lift Station # 15 |
| Construction | | | | 50,000 | | 50,000 | Lift Station #4 |
| Construction | | | | | 50,000 | 50,000 | Lift Station #11 |
| | 225,000 | 50,000 | 50,000 | 50,000 | 50,000 | 425,000 | |

Note: Totals for funding sources and project expenses must reconcile for each year.

| REVENUE IMPACT (negative entries indicate a revenue reduction) | | | | | | | |
|--|------------|------------|------------|------------|------------|--------------|-------------------|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| User Fees | | | | | | - | No revenue impact |
| Impact Fees | | | | | | - | |
| Other | | | | | | - | |
| Total | - | - | - | - | - | - | |

| OPERATING IMPACT (negative entries indicate a cost reduction) | | | | | | | |
|---|------------|------------|------------|------------|------------|--------------|------------------------------------|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| Payroll | | | | | | - | |
| Operating | | | | | | - | Preventative maintenance minimizes |
| Capital Outlay | | | | | | - | emergency repairs |
| Total | - | - | - | - | - | - | |

Project Update/Carry-Over

Status: All prior year objectives are complete.

| Prior Year Activities | | |
|-----------------------|--|---------|
| Fiscal Year | Activities | Expense |
| FY 2013-14 | | - |
| FY 2012-13 | | - |
| FY 2011-12 | | - |
| FY 2010-11 | LS # 8 Wet wells, pumps, valves | 9,250 |
| FY 2009-10 | LS #2 cutter assembly, LS #3 valve vault | 70,086 |
| | | 79,336 |



Lift Station #17

Capital Improvement Project (CIP) Request

Department & Division: Engineering and Utility Services- Sewer Collections & Treatment

CIP #: 5065 New Project Project Update

CIP Title: Sewer Line Replacement

Neighborhood: Citywide

Investment Objective: Upgrade Service

Operating Impact: Reduce Cost

Objective: Replace substandard Sewer Lines

Justification: Reduce inflow and infiltration into the wastewater system.

Scope: Replace substandard (both in size and material) sewer lines with new PVC or ductile iron material for increased system efficiency and reduced inflow and infiltration resulting in lower operational cost.

Current Year Objectives: N/A

Financial Information

FUNDING SOURCES

| Funding Type | Fund | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|--------------|------|------------|------------|------------|------------|------------|--------------|----------------------------------|
| Revenues | | | 100,000 | | | | 100,000 | Hollywood Blvd. West of Memorial |
| Revenues | | | | | 25,000 | | 25,000 | TBD by video results |
| Revenues | | | | | | 25,000 | 25,000 | TBD by video results |
| | | - | 100,000 | - | 25,000 | 25,000 | 150,000 | |

PROJECT EXPENSES

| Activity | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|--------------|------------|------------|------------|------------|------------|--------------|----------------------------------|
| Construction | | 100,000 | | | | 100,000 | Hollywood Blvd. West of Memorial |
| Construction | | | | 25,000 | | 25,000 | TBD by video results |
| Construction | | | | | 25,000 | 25,000 | TBD by video results |
| | | | | | | - | |
| | | | | | | - | |
| | - | 100,000 | - | 25,000 | 25,000 | 150,000 | |

Note: Totals for funding sources and project expenses must reconcile for each year.

| REVENUE IMPACT (negative entries indicate a revenue reduction) | | | | | | | |
|---|------------|------------|------------|------------|------------|--------------|----------|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| User Fees | | | | | | - | |
| Impact Fees | | | | | | - | |
| Other | | | | | | - | |
| Total | - | - | - | - | - | - | |

| OPERATING IMPACT (negative entries indicate a cost reduction) | | | | | | | |
|--|------------|------------|------------|------------|------------|--------------|----------|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| Payroll | | | | | | - | |
| Operating | | | | | | | |
| Capital Outlay | | | | | | - | |
| Total | - | - | - | - | - | - | |

Project Update/Carry-Over

Status:

| |
|-----|
| n/a |
|-----|

| Prior Year Activities | | |
|------------------------------|------------|---------|
| Fiscal Year | Activities | Expense |
| FY 2013-14 | | - |
| FY 2012-13 | | - |
| FY 2011-12 | | - |
| FY 2010-11 | | - |
| FY 2009-10 | | - |

Capital Improvement Project (CIP) Request

Department & Division: Engineering and Utility Services- Sewer Collections & Treatment

CIP #: 5065 New Project Project Update

CIP Title: Reuse System Upgrade

Neighborhood: Citywide

Investment Objective: Upgrade Service

Operating Impact: Budget Neutral

Objective: To make reuse system operational

Justification: Reduce potable water consumption for irrigation.

Scope: To retrofit obsolete water tank for the purpose of providing reuse water for irrigation to the cemetery and the new recreation complex.

Current Year Objectives: N/A

Financial Information

FUNDING SOURCES

| Funding Type | Fund | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|--------------|------|------------|------------|------------|------------|------------|--------------|---------------------------------------|
| Revenues | | | 100,000 | | | | 100,000 | Retrofit of tank at 55 wright parkway |
| Revenues | | | | 50,000 | | | 50,000 | Expansion of service to cemetery |
| Revenues | | | | | 50,000 | 50,000 | 100,000 | TBD |
| | | - | 100,000 | 50,000 | 50,000 | 50,000 | 250,000 | |

PROJECT EXPENSES

| Activity | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|--------------|------------|------------|------------|------------|------------|--------------|---------------------------------------|
| Plan/Design | | 35,000 | | | | 35,000 | Retrofit of tank at 55 wright parkway |
| Construction | | 65,000 | | | | | Retrofit of tank at 55 wright parkway |
| Construction | | | 50,000 | | | 50,000 | Expansion of service to cemetery |
| | | | | 50,000 | 50,000 | 100,000 | TBD |
| | | | | | | - | |
| | - | 100,000 | 50,000 | 50,000 | 50,000 | 250,000 | |

Note: Totals for funding sources and project expenses must reconcile for each year.

| REVENUE IMPACT (negative entries indicate a revenue reduction) | | | | | | | |
|---|------------|------------|------------|------------|------------|--------------|----------|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| User Fees | | | | | | - | |
| Impact Fees | | | | | | - | |
| Other | | | | | | - | |
| Total | - | - | - | - | - | - | |

| OPERATING IMPACT (negative entries indicate a cost reduction) | | | | | | | |
|--|------------|------------|------------|------------|------------|--------------|----------|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| Payroll | | | | | | - | |
| Operating | | | | | | | |
| Capital Outlay | | | | | | - | |
| Total | - | - | - | - | - | - | |

Project Update/Carry-Over

Status:

| |
|-----|
| n/a |
|-----|

| Prior Year Activities | | |
|------------------------------|------------|---------|
| Fiscal Year | Activities | Expense |
| FY 2013-14 | | - |
| FY 2012-13 | | - |
| FY 2011-12 | | - |
| FY 2010-11 | | - |
| FY 2009-10 | | - |

Capital Improvement Project (CIP) Request

Department & Division: Engineering Services - Stormwater

CIP #: 5019 New Project Project Update

CIP Title: Stormwater Improvements

Neighborhood: Various

Investment Objective: Maintain Service

Operational Impact:

Objective: Replace and Improve Stormwater Infrastructure

Justification: Stormwater infrastructure ensures the proper quantity and quality of stormwater runoff, thereby protecting the health and safety of our citizens.

Scope:

 This program involves the replacement or improvement of stormwater infrastructure, and also serves to address potential cross-connection problems with private sewage systems and subsequent water quality issues, helping the City meet National Pollutant Discharge Elimination System (NPDES) Phase II requirements.

Current Year Objectives:

 Stormwater Improvements as identified in the City's Stormwater Master Plan. List includes Lake Drive NW and Oak Street SE as well as improvements to the existing jetty/seawall located at the end of Walkedge Dr.SE.

Financial Information

FUNDING SOURCES

| Funding Type | Fund | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|--------------|------|------------|------------|------------|------------|------------|--------------|---------------------------------|
| Revenues | 405 | 70,000 | | | | | 70,000 | Replace the Seawall at Walkedge |
| Revenues | 405 | | 450,000 | 450,000 | 450,000 | 450,000 | 1,800,000 | TBD by Stormwater Master Plan |
| | | | | | | | - | |
| | | 70,000 | 450,000 | 450,000 | 450,000 | 450,000 | 1,870,000 | |

PROJECT EXPENSES

| Activity | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
|--------------|------------|------------|------------|------------|------------|--------------|---------------------------------|
| Construction | 30,000 | | | | | 30,000 | Replace the Seawall at Walkedge |
| Construction | 40,000 | | | | | 40,000 | Lake Dr. and Oak St. repairs |
| Construction | | 450,000 | 450,000 | 450,000 | 450,000 | 1,800,000 | TBD by Stormwater Master Plan |
| | | | | | | - | |
| | | | | | | - | |
| | 70,000 | 450,000 | 450,000 | 450,000 | 450,000 | 1,870,000 | |

Note: Totals for funding sources and project expenses must reconcile for each year.

| REVENUE IMPACT (negative entries indicate a revenue reduction) | | | | | | | |
|--|------------|------------|------------|------------|------------|--------------|-------------------|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| User Fees | | | | | | - | No revenue impact |
| Impact Fees | | | | | | - | |
| Other | | | | | | - | |
| Total | - | - | - | - | - | - | |

| OPERATING IMPACT (negative entries indicate a cost reduction) | | | | | | | |
|---|------------|------------|------------|------------|------------|--------------|--|
| Category | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | 5-Year Total | Comments |
| Payroll | | | | | | - | |
| Operating | | | | | | - | No operating impact, but quality of life |
| Capital Outlay | | | | | | - | improvement for residents |
| Total | - | - | - | - | - | - | |

Project Update/Carry-Over

Status: All prior year objectives are complete.

| Prior Year Activities | | |
|-----------------------|---------------------|---------|
| Fiscal Year | Activities | Expense |
| FY2013-14 | | - |
| FY 2012-13 | | - |
| FY 2011-12 | | - |
| FY 2010-11 | Fountainhead Condos | 118,851 |
| FY 2009-10 | Linstew Drive | 87,356 |
| | | 206,207 |



Deteriorating Storm Drain



Statistical Information

HISTORY & PROFILE

The City of Fort Walton Beach, Florida prides itself on being a small, family-oriented seaside community boasting a downtown area that was home to a significant prehistoric Native American community on the Gulf Coast of Northwest Florida. Situated at the junction of two major highways - US 98 (Miracle Strip Parkway) and SR 85 (Eglin Parkway) - Fort Walton Beach enjoys the benefits of its crossroads location along the coastal portion of the Northwest Florida regional transportation network. The City offers a full-service government providing police and fire protection; cultural and recreational activities including parks, a library, a museum, and two championship golf courses; planning and zoning; public works such as street, sidewalk, right-of-way, and cemetery maintenance; utilities service including water, sewer, and storm water; and garbage and recycling collection to a coastal community of 20,719 full-time residents.

The City has an exciting and romantic history. As early as 600 B.C., Indian tribes were attracted to Fort Walton Beach from the Mississippi and Tennessee River Valleys and the Southeast Georgia coast. The beginning for the City occurred following the War Between the States when Alabama war veteran John Brooks selected a site of 111 acres where he built a three-room cabin in 1867. Other settlers soon followed. By 1884, the population of the area required establishment of a small schoolhouse. In 1902, the first hotel, Brooks House, was built along the sound and shortly thereafter the first post office was built in 1906. The Montgomery, Alabama, Maxwell Field military base developed an airfield in Fort Walton in 1933 on 137 acres of land and used it as a bombing and gunnery range. The most significant factor in the City's growth was the creation and later expansion, of that airfield, which is now Eglin Air Force Base (the largest military installation in the world) in 1937, the year the City Charter was adopted. Originally chartered as a municipality under the laws of the State of Florida, actual formation of the City was in 1941 when the Florida legislature officially named it the Town of Fort Walton. In 1953, the Florida Legislature granted the City a new charter at which time the name was changed to Fort Walton Beach. The name Walton originates from Colonel George Walton, who was Secretary of the East-West Florida Territory in 1822-26 and son of George Walton, signer of the Declaration of Independence and Governor of Georgia.



First Schoolhouse

The presence of the military base provided the key economic stimulus for the City's early growth, supplemented by the attractiveness of the location. The City enjoyed a substantial population and economic boom from the 1950's through the end of the 1970's. Subsequently, things started to slow down. The military base became less important to the City's economy than the growing tourism industry. In the late 1960's and early 1970's Fort Walton Beach began to experience a decline in economic prosperity, some of which can be attributed to the utility and transportation infrastructure getting older and commercial and residential structures becoming deteriorated. New development began to take place in the surrounding communities. The City, having nearly run out of developable land, started to focus attention on finding ways to induce private enterprise investment in the City and thus capturing a greater share of the local and regional market.

The City's premier gathering place along the Santa Rosa Sound has been the Fort Walton Landing Park since its purchase in 1986. Building upon that with the complete reconstruction of Brooks Street, including the Brooks Bridge Park in 2013, the City's downtown waterfront was opened up to an extent never before realized and spurred economic growth downtown. Outside of downtown, the City began construction of a new recreational complex, which promises to add to the attraction of the City.



Recreation Complex – slated to open Summer 2014

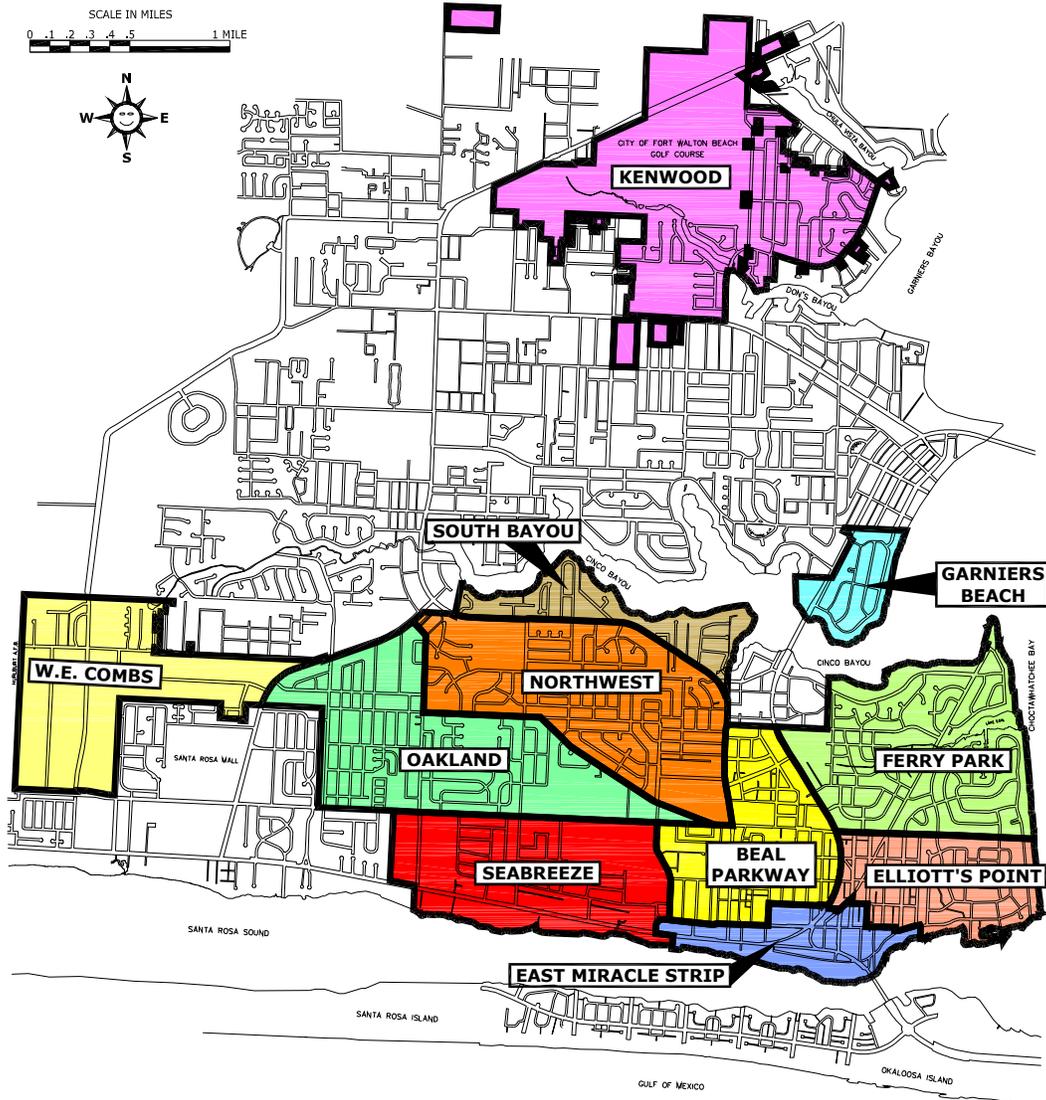


Downtown Redevelopment: Brooks Bridge Park

Statistical Information

| | |
|---|--|
| DATE OF INCORPORATION: June 16, 1941 | |
| FORM OF GOVERNMENT: Council & Manager | PAVED STREETS: 93.12 miles |
| GEOGRAPHIC AREA: 7.41 square miles | SIDEWALKS: 64.05 miles |
| TAXABLE ASSESSED VALUE: \$1,147,373,788 | WATER & SEWER LINES: 264.66 miles |
| CITY MILLAGE RATE: 5.7697 | STORM DRAIN: 42.01 miles |
| POPULATION: 20,719 | POLICE STATIONS: 1 FIRE STATIONS: 2 |
| EMPLOYEES: 351 positions, 292.05 FTE's | LIBRARIES: 1 MUSEUMS: 4 |
| SWORN POLICE OFFICERS: 43 | 18-HOLE GOLF COURSES: 2 |
| FIREFIGHTING PERSONNEL: 36 | ACRES OF PARKS: 182.70 |

CITY NEIGHBORHOODS



BEAL PARKWAY

CHARACTERISTICS: Mostly Residential, CRA District

BOUNDARIES: The Beal Parkway Neighborhood includes much of the City's central core. It includes all lands between Eglin Parkway and Beal Parkway north of Second Street and north of First Street west of Harbeson Avenue. It extends north to Hughes Street and also includes the properties that lie between Robinwood Drive and Beal Parkway and between First Street and Hollywood Boulevard. All parts of the Kelly Subdivision and First Addition to Kelly Subdivision in the area of Comet Street are also included.

ATTRIBUTES AND QUALITIES: The Beal Parkway Neighborhood is home to the City's new Public Safety Complex housing police and fire services. The neighborhood includes most of the City's areas in need of code enforcement and rehabilitation activities. The area has one of the highest crime rates in the City. Not surprisingly, the City has targeted funds into this area from the HUD Community Development Block Grant (CDBG) program. Through diligent code enforcement and crime prevention activities, which are presently centered in the Police Department's Community Policing Program, much progress has been made to improve conditions in this neighborhood. However, there are still many improvements needed. To meet those needs, the City's Redevelopment Area was expanded to include this area in order to provide additional funding sources to remedy the blight in this area. Substantial land use changes encouraging mixed-uses and de-emphasizing heavy commercial activities will encourage expenditure of private capital in this area. New development is needed to infill parcels which developers have ignored due to lack of infrastructure, which is available in the newer neighborhoods of the City.

EAST MIRACLE STRIP

CHARACTERISTICS: Primarily Commercial, CRA District, Waterfront

BOUNDARIES: The East Miracle Strip Neighborhood lies entirely within the Community Redevelopment Area. The boundaries are Elm Avenue extended to Choctawhatchee Bay to the east; Choctawhatchee Bay to the south; the common property line between the St. Simon's Episcopal Church/The Boat Marina on south side of US 98 and Beal Parkway on the north side of US 98 to the west; and to the north following First Street from Beal Parkway east to Harbeson Avenue then Second Street and then east to Chicago Avenue.

ATTRIBUTES AND QUALITIES: The East Miracle Strip Neighborhood is the former MainStreet area, also referred to as Downtown. This area encompasses the oldest areas of the City and, not surprisingly, is the location of most of the City's historic structures and sites. Land use is primarily business, which caters to both the local population and the needs of tourists which cannot be met on Okaloosa Island. US 98 and Eglin Parkway (SR85) merge in this area often forming a traffic bottleneck at the foot of Brooks Bridge. The area is central to the redevelopment planning of the CRA and is seeing an upsurge in interest in the redevelopment of prime waterfront properties currently underdeveloped with older single family residences (many locally historic). National historic treasures located here include the Gulfview Hotel site and the Indian Temple Mound. This area includes most of the area forming the designated "Main Street" Program by the Florida Department of State in 1997. The City's museum and new library are also located in this neighborhood.

ELLIOTT'S POINT

CHARACTERISTICS: Residential, Waterfront

BOUNDARIES: The Elliott's Point Neighborhood refers to the southeastern portion of the City. While Elliott's Point Subdivision and subsequent additions to the original subdivision include lands north and south of Hollywood Boulevard east of Ferry Road, the neighborhood known as Elliott's Point is that area south of Hollywood Boulevard and east of Chicago Avenue. The eastern and southern boundaries are Choctawhatchee Bay.

ATTRIBUTES AND QUALITIES: The Elliott's Point Neighborhood is almost entirely comprised of residential land use. The waterfront properties are all single family residential as are the more eastern inland properties. The western properties are mostly multi-family residentially, although much of the Ocean City Subdivision portion of the neighborhood still exists as single family residential land use. Many of the city's older homes and most prestigious newer homes are co-located in this neighborhood which is characterized by its Spanish moss-laden Oak trees which canopy the many streets. Unfortunately, many of the older frame vernacular homes are being razed for development of more modern homes rather than restored or improved, although some are receiving additions and a new coat of paint. There are no public schools located within this neighborhood that form a central public place, but there are several churches that serve as neighborhood gathering places. The neighborhood also features public parks like Villa Russ Park, which is surrounded by homes and is concealed from casual notice by passersby. Waterfront access is available at Hood Avenue, the end of Hollywood Boulevard, at Shore Drive east of Bay Drive, at the south end of Bay Drive and at Walkedge Drive where there is also a small boat ramp facility.

FERRY PARK

CHARACTERISTICS: Residential, Waterfront

BOUNDARIES: The Ferry Park Neighborhood is located in the northeast corner of the main portion of the City. The boundaries are Cinco Bayou to the north; Choctawhatchee Bay to the east; Hollywood Boulevard to the south; and Vine Avenue, Buck Drive, Uptown Station, and the Town of Cinco Bayou to the west.

ATTRIBUTES AND QUALITIES: The Ferry Park Neighborhood is comprised almost entirely of single-family residential homes from the most prestigious to more modest dwellings. Everyone knows the prestigious names Sudduth Circle, Yacht Club Drive and Bay Drive. Unfortunately, the neighborhood includes several properties that are constantly on the list of code enforcement violations,

Statistical Information

properties that have not been properly maintained and therefore devalue the other well-maintained homes. This neighborhood surrounds the City's Ferry Park/Docie Bass Recreation Center/Elliotts Point Elementary School Complex located at the intersection of Hughes Street with Ferry Road. Other prominent features include Goodthing Lake, formerly Lake Earl, a brackish body of water with a precarious outlet to Choctawhatchee Bay. Land uses also include a few residence-offices along Buck, Staff and Hospital Drives as well as the former hospital site, now an adult congregate living facility (ACLF) and the County Health Department Offices. There is also a small amount of neighborhood convenience commercial uses along Hollywood Boulevard in the southwestern corner of the neighborhood. At the end of Ferry Drive is the well-known Fort Walton Yacht Club, a private yacht club.

GARNIER'S BEACH

CHARACTERISTICS: Residential, Waterfront

BOUNDARIES: The Garnier's Beach Neighborhood is somewhat isolated from the rest of the City. It lies between the unincorporated area of Okaloosa County known as Ocean City and Cinco Bayou (water body). The boundaries of this neighborhood are at South Street on the north, Choctawhatchee Bay on the east, Cinco Bayou on the South, and Cinco Bayou and Eglin Parkway on the west. The Town of Cinco Bayou lies immediately south of this neighborhood at the foot of the Cinco Bayou Bridge where Eglin Parkway crosses Cinco Bayou.

ATTRIBUTES AND QUALITIES: The Garniers Beach Neighborhood is almost entirely comprised of the subdivision named Garniers Beach, which was platted in 1949-50 and is one of the oldest areas of the City. The residential area is small in size, just 247 houses. This neighborhood also includes a waterfront city park, Garniers Beach Park. Commercial uses include a house converted to an insurance office at the southeast corner of South Street and Eglin Parkway; a restaurant located at the southwest corner of Eglin Parkway and South Street; and Mariner Plaza Shopping Center. The neighborhood's location makes it a wonderful hideaway from the hustle and bustle along Eglin Parkway. The area is similar to Bay Drive/Brooks Street in Elliott's Point in that it has large trees forming a canopy along most of its streets. While most of the homes are modest in size there has been a recent trend where homes are being resold, remodeled and enlarged, especially those facing the Bay and Bayou.

KENWOOD

CHARACTERISTICS: Primarily Residential

BOUNDARIES: The Kenwood Neighborhood is bounded on the north by the U.S. Government's Eglin Air Force Base Reservation; on the east by Chula Vista Bayou and Garnier's Bayou; on the south by Don's Bayou, Racetrack Road and Bob Sikes Boulevard; and on the west by Denton Boulevard, Hospital Drive and Lewis Turner Boulevard.

ATTRIBUTES AND QUALITIES: The Kenwood Neighborhood is one of the most desired residential locations in the City, blending the prestige of a golf course setting with the natural waterfront tranquility of Bass Lake and adjacent bayous. The City bought the land for the golf course from the Federal Government in the 1960's for the purpose of providing active and passive recreation opportunities and open space. The City built and maintains two quality 18 hole courses, The Pines and The Oaks. The neighborhood is largely residential and is comprised of single family homes and multi-family complexes, Choctawhatchee high school, Pryor middle school, Kenwood elementary school, the City's Golf Club, Fire Station #2, and Choctaw Plaza. This neighborhood represents the entire area located within the City limits in the area of the Golf Course and is often referred to as the "Golf Course Area". Over the last few decades hundreds of properties have voluntarily annexed to the City forming the Kenwood Neighborhood as it is now constituted; however, there are substantial areas still located in unincorporated Okaloosa County adjacent to this neighborhood, meaning the problems created by irregular municipal boundaries will persist and the Kenwood Neighborhood will remain a distant mile and one-half from the nearest part of the original City limits.

NORTHWEST

CHARACTERISTICS: Primarily Residential

BOUNDARIES: The Northwest Neighborhood is located in the northwest quadrant of the City. Its boundaries are Beal Parkway NW to the north; the Beal Parkway Neighborhood to the east; Jet Drive, Silva Drive, Willard Road and Holmes Boulevard to the south; and Wright Parkway to the west.

ATTRIBUTES AND QUALITIES: The Northwest Neighborhood includes a full range of land use types. Most of the land is comprised of single family residential homes in subdivisions. There are also some multiple family projects primarily located on the fringes of the neighborhood along collector streets such as Wright Parkway and Robinwood Drive, and along Alabama Avenue. Strip commercial development is located along Beal Parkway lying south of its intersection with Yacht Club Drive. Heavy businesses, including moving companies, warehouses and automotive repair and servicing are located along Industrial Street and Hollywood Boulevard in the southeastern portion of the neighborhood. Silver Sands Elementary School is located in the Northwest Neighborhood. The neighborhood is well provided with recreation facilities such as Jet Stadium, Jet Drive Park, a neighborhood park which has active recreation facilities, and Memorial Drive Park which provides passive recreation opportunities. Three other parks provide 12.6 acres of additional open space, although they have not been developed. The Northwest Neighborhood also includes the City-owned Beal Memorial Cemetery and the U.S. Postal Service Office. The diversity of land use types has created some land use conflicts between single family residential areas and more intense commercial/industrial zoning and land use. The Northwest Neighborhood does contain some of the more desirable inland areas to reside in, such as Bayou Woods and Vesta Heights Subdivisions. It also contains some of the areas which require attention by the City to see that properties are properly maintained.

OAKLAND

CHARACTERISTICS: Residential

BOUNDARIES: The Oakland Neighborhood is bounded by Northwest Neighborhood to the east, Hollywood Boulevard and the City of Mary Esther to the south, the City of Mary Esther and Mary Esther Cutoff to the west, and Mary Esther Cutoff to the north.

ATTRIBUTES AND QUALITIES: The Oakland Neighborhood's predominant land use is detached single family residential homes in platted subdivisions. This neighborhood also has a number of multiple family projects, primarily zero-lot line and townhomes. Strip commercial development is located along Mary Esther Cutoff and that portion of Beal Parkway lying south of its intersection with Yacht Club Drive. Businesses, such as warehouses and automotive repair and servicing are located along Hollywood Boulevard in the eastern portion of the neighborhood. There is a small convenience commercial area along Wright Parkway north of Hollywood. Bruner Middle School is the only school located in this neighborhood. The neighborhood is well provided with recreation facilities such as Fred Hedrick Community Center, the Municipal Tennis Center and Oakland Heights School Athletic Fields. Cecelia Park is a mini-park that provides passive recreation opportunities. The Oakland Neighborhood also includes the City's Public Works Maintenance Yard located on Hollywood Boulevard between Jet Drive and Memorial Parkway and Liza Jackson Charter School.

SEABREEZE

CHARACTERISTICS: Mixed Zoning, Waterfront

BOUNDARIES: The Seabreeze Neighborhood extends from Hollywood Boulevard on the north, Bass Avenue and Robinwood Drive to the east, Santa Rosa Sound on the south, and the City of Mary Esther on the west.

ATTRIBUTES AND QUALITIES: The Seabreeze Neighborhood is one of the most diverse neighborhoods relative to land use, including single family residential in the Santa Rosa Park, Seabreeze and Santasia Park Subdivisions, multiple family residential in the Fountainhead and Jackson Trail Apartment Complexes, professional offices in complexes like Paradise Village, highway commercial uses like the restaurants, hotel/motels and new car dealerships, light industrial uses like the United Parcel Service and Keego Brick; and utilities like Gulf Power Company. There is an abundance of public and quasi-public land uses such as schools (Edwins Elementary and Fort Walton Beach High) and churches (St. Mary's Catholic, First Church of Christian Science, Holy Trinity Lutheran Church, Nazarene Church, and the Seventh Day Adventists). St. Mary's also has a parochial school for First through Eighth grades. Public parks include Liza Jackson Park and the Memorial Park/Senior Citizens Center.

SOUTH BAYOU

CHARACTERISTICS: Residential, Waterfront

BOUNDARIES: The South Bayou Neighborhood's southern boundary is the major arterial road Beal Parkway NW. The eastern boundary is where the City limits abut those of the Town of Cinco Bayou. To the west lies unincorporated Okaloosa County near where Mary Esther Cutoff (SR 393) intersects Beal Parkway.

ATTRIBUTES AND QUALITIES: The South Bayou Neighborhood is one of the most prestigious in the City. Many fine homes are located along the waterfront on large lots at the end of the numerous cul-de-sacs. Most of the streets begin at Beal Parkway and wind toward the waterfront. This area also has a nice tree canopy along many of the streets. There are several passive parks located throughout the neighborhood, Briarwood Park, Mimosa Park and Ewing Park. The neighborhood is almost entirely composed of single family detached residential subdivisions. The lone exception is a small commercial area located at Howell Drive/Beal Parkway comprising an office for a cellular phone company and a medical office.

W.E. COMBS

CHARACTERISTICS: Primarily Commercial

BOUNDARIES: The Combs-New Heights Neighborhood is comprised largely of the City's Commerce and Technology Park. It is bounded on the north by unincorporated Okaloosa County, on the east by the Sylvania Heights area of Okaloosa County and Mary Esther Cut-Off, on the south by the City of Mary Esther and to the west by Hurlburt Field, which is part of the Eglin Air Force Base Complex.

ATTRIBUTES AND QUALITIES: The Combs-New Heights Neighborhood includes Combs-New Heights elementary school, which gives the neighborhood its name, and dates to the 1950's and 1960's when most of the residential areas were platted. These subdivisions were annexed to the City by special election for large areas and by individual voluntary requests during the early 1960's. The residential area is a quiet area which lies between Gap Creek and Lovejoy Road and until the early 1990's had no sanitary sewer or paved roads. The residential area's proximity to the industrial and heavy business area to the south and west as well as the very rundown unincorporated area, Sylvania Heights, located to the east, provides a myriad of incompatible land uses. Hurlburt Arms, a multifamily subdivision/apartment complex, is an enclave that lies between Mary Esther on the south, east and west, and the City's Industrial Park on its north, near Anchors Street. A large portion of this neighborhood is industrial, warehousing and wholesaling enterprises, which were developed on land owned and strictly controlled by the City from the 1960's until 1994. Most of the industrially zoned lands are developed although there are still several tracts that have never been sold.

LOCATION



WEATHER

Summer Temp. 83°F



Winter Temp. 61°F



Annual Rainfall 62"



**LOCAL AREA ECONOMY
Top 10 Employers**

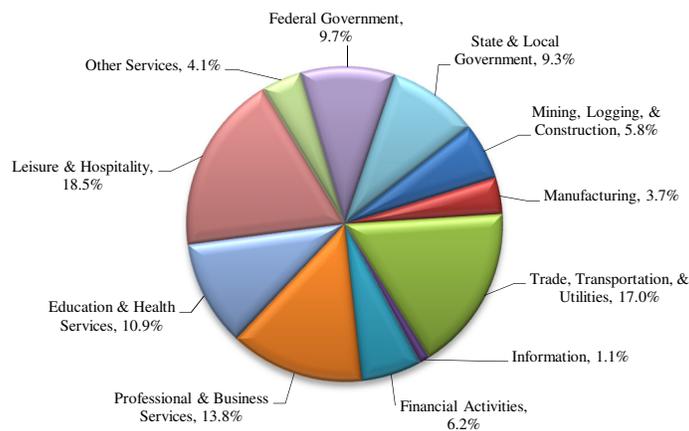
| <u>Employer</u> | <u>Product/Service</u> | <u>Employees</u> |
|----------------------------------|-----------------------------------|------------------|
| USAF – Eglin* | Air Force Development Test Center | 19,101 |
| USAF – Hurlburt** | Air Force Special Ops Command | 10,055 |
| Okaloosa County School District | Education Services | 3,417 |
| Jacobs Technology - TEAS Group | Military Technical Support | 1,483 |
| Okaloosa County*** | Local Government Services | 1,378 |
| Fort Walton Beach Medical Center | Medical Services | 1,250 |
| Northwest Florida State College | Education Services | 1,152 |
| L-3 Crestview Aerospace | Military Technical Support | 1,064 |
| Lockheed Martin Corporation | Military Technical Support | 800 |
| InDyne Inc. | Military Technical Support | 800 |

*Includes military, civilian, and contractor personnel

**Includes military and civilian personnel

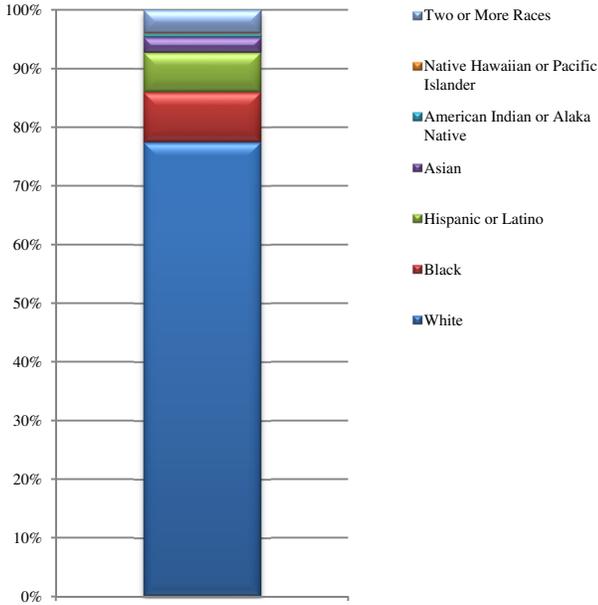
***Includes County Commission, Clerk of Court, Property Appraiser, Sheriff, Supervisor of Elections, and Tax Collector

Non-Agricultural Employment by Industry

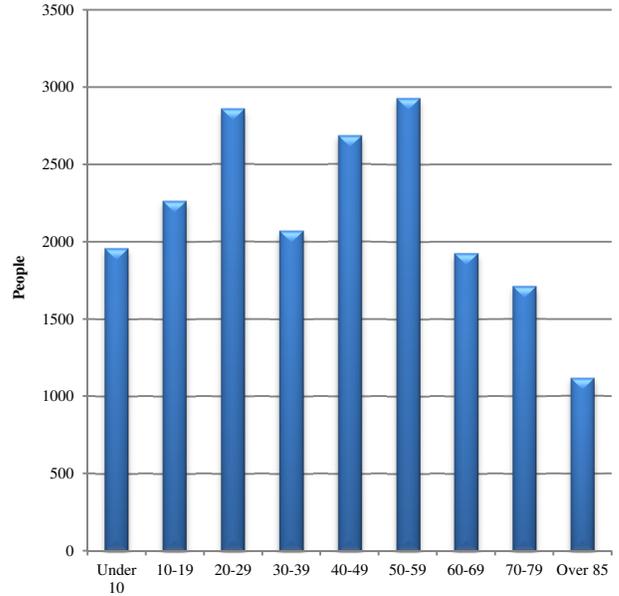


DEMOGRAPHICS

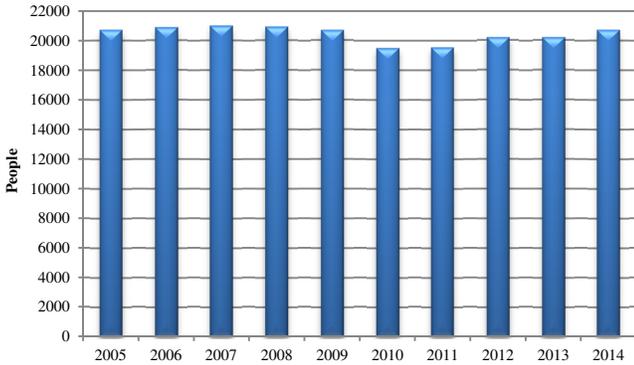
FWB Population by Race



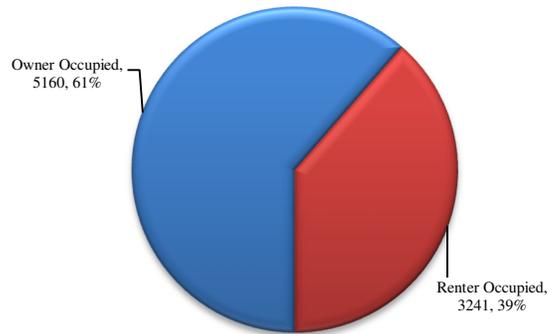
FWB Age Distribution



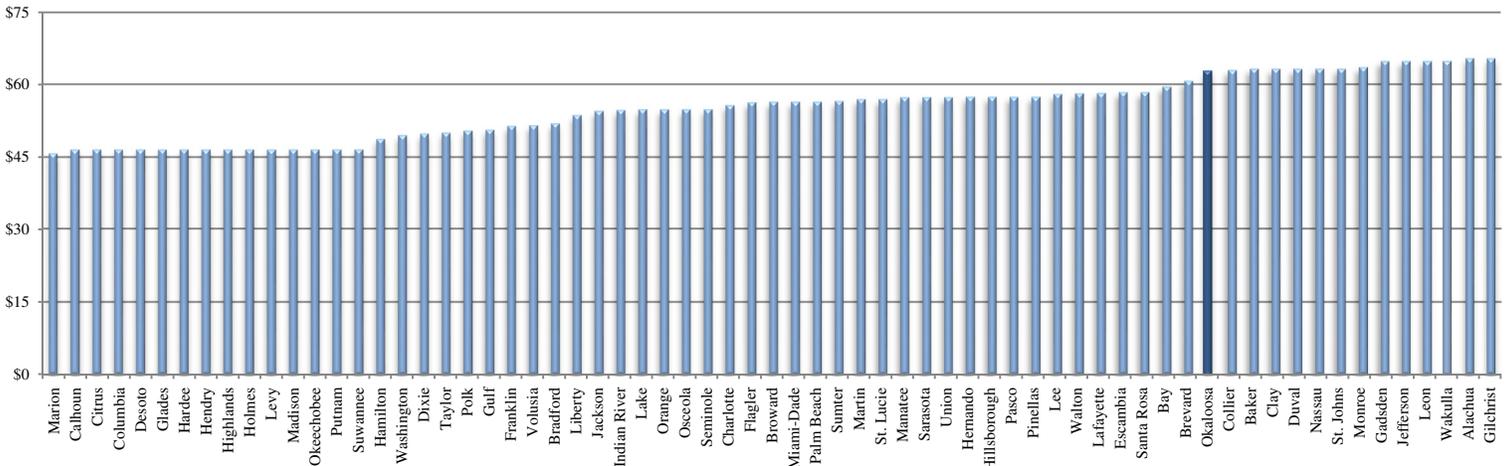
FWB Population



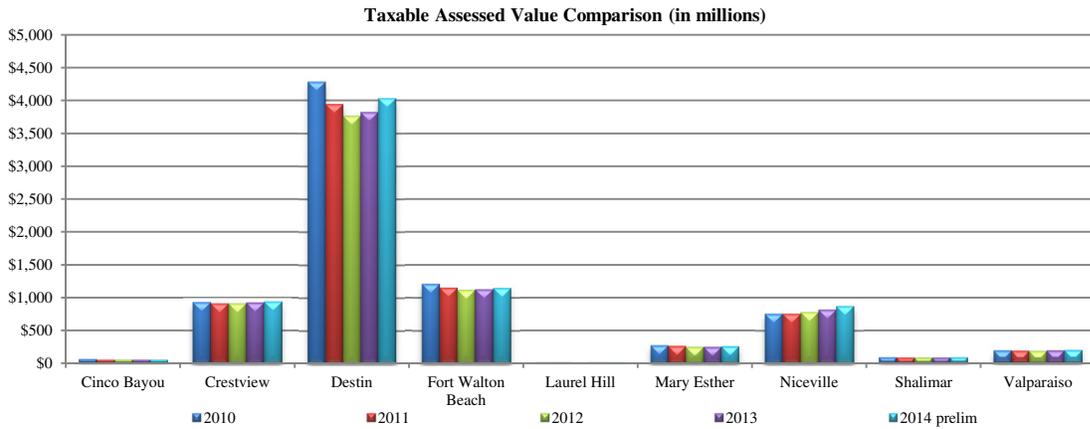
Housing Units



Median Income by Florida County (in thousands)



PROPERTY TAXES 



Property Tax Burden Comparison for Okaloosa County’s Residents

| <u>Municipality</u> | <u>Total Millage</u> | <u>Taxable Value</u> | <u>Population</u> | <u>Ad Valorem per Capita</u> |
|--------------------------|----------------------|----------------------|-------------------|------------------------------|
| Laurel Hill | 14.5218 | \$15.2M | 520 | \$426 |
| Valparaiso | 15.5458 | \$190.2M | 5,244 | \$564 |
| Crestview | 16.8684 | \$932.1M | 22,965 | \$685 |
| Mary Esther | 13.6653 | \$258.6M | 3,860 | \$915 |
| Niceville | 14.7218 | \$868.6M | 13,374 | \$956 |
| Fort Walton Beach | 16.7915 | \$1147.4M | 20,719 | \$930 |
| Shalimar | 15.0218 | \$89M | 734 | \$1,822 |
| Cinco Bayou | 15.3718 | \$47.5M | 391 | \$1,868 |
| Destin | 13.5218 | \$4030.6M | 12,474 | \$4,369 |
| Okaloosa County* | 14.7518 | \$14389.4M | 188,349 | \$1,127 |

*Multiple fire districts serve the unincorporated areas, with varying millage rates

Fort Walton Beach is the only full-service city, providing police, fire, water & sewer, garbage, and stormwater services along with recreational programs, senior center, library, museums, and two 18-hole golf courses.

Top 10 Fort Walton Beach Taxpayers - 2013

| <u>Taxpayer</u> | <u>Total Taxable Value</u> | <u>Percentage</u> |
|--------------------------------------|----------------------------|-------------------|
| Gulf Power Co. | \$ 17,394,520 | 1.54% |
| DRS Training & Control Systems | 14,955,171 | 1.33% |
| Suso 2 Uptown, LP | 14,233,565 | 1.26% |
| Cox Communications Gulf Coast, LLC | 7,108,180 | 0.63% |
| Fort Walton Machining, Inc. | 6,742,312 | 0.60% |
| Presidio Developers, LLC | 6,081,000 | 0.54% |
| BLC Westwood, LLC | 6,034,454 | 0.54% |
| Embarq Corp. | 5,592,401 | 0.50% |
| HSU Paul S & Majes | 4,969,909 | 0.44% |
| DDRM Shoppes at Paradise Pointe, LLC | <u>4,420,321</u> | <u>0.39%</u> |
| | 87,531,833 | 7.76% |
| Other Taxpayers | \$ 1,040,195,097 | 92.24% |
| Total Taxable Assessed Value | \$ 1,127,726,930 | 100.00% |

SELECT FEE SCHEDULES

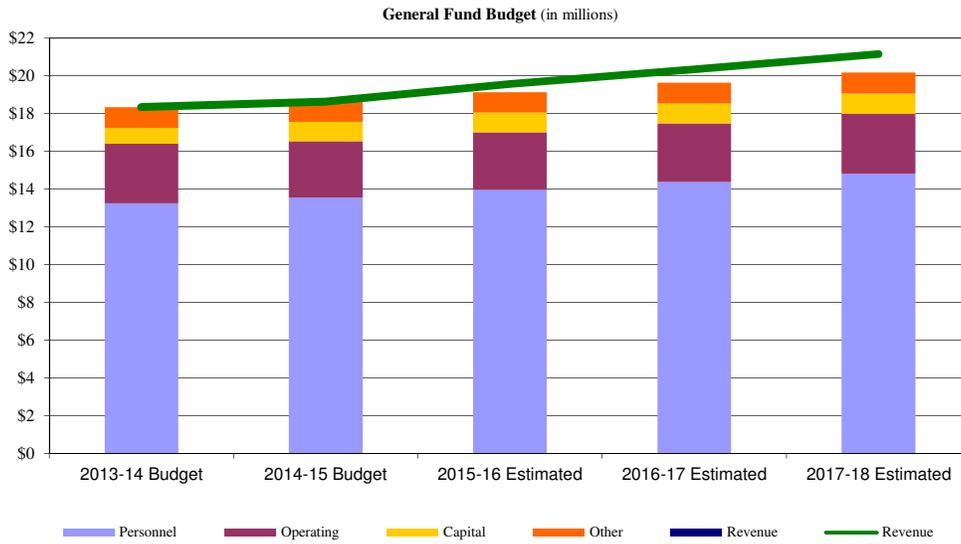
| Water & Wastewater Rates Effective October 1, 2014 | | | | | | |
|--|---|---------------------------------|------------------------|---------------|-------------------------------|----------------------|
| Monthly Water Rates ^(1,2) | | Residential | | Commercial | | Res 2010-9 03/23/10 |
| | | Inside | Outside ⁽³⁾ | Inside | Outside ⁽³⁾ | |
| | Lifeline Rate ⁽⁴⁾ | \$8.55 | \$10.68 | \$8.55 | \$10.68 | Res 2010-9 03/23/10 |
| | Monthly Base Charge, Meter Size: | | | | | Res 2010-9 03/23/10 |
| | 3/4" | \$8.55 | \$10.68 | \$8.55 | \$10.68 | Res 2010-9 03/23/10 |
| | 1.0" | \$8.55 | \$10.68 | \$8.55 | \$10.68 | Res 2010-9 03/23/10 |
| | 1.5" | \$11.63 | \$14.53 | \$11.63 | \$14.53 | Res 2010-9 03/23/10 |
| | 2.0" | \$19.75 | \$24.68 | \$19.75 | \$24.68 | Res 2010-9 03/23/10 |
| | 3.0" | \$30.10 | \$37.62 | \$30.10 | \$37.62 | Res 2010-9 03/23/10 |
| | 4.0" | \$37.62 | \$47.02 | \$37.62 | \$47.02 | Res 2010-9 03/23/10 |
| | 6.0" | \$59.85 | \$74.81 | \$59.85 | \$74.81 | Res 2010-9 03/23/10 |
| | 8.0" & 10.0" | \$89.69 | \$112.11 | \$89.69 | \$112.11 | Res 2010-9 03/23/10 |
| | Multi-Residential / Multi-Commercial, Additional per Unit | \$6.33 | \$7.91 | \$8.55 | \$10.68 | Res 2011-14 06/14/11 |
| | Gallage Rate-per 1,000 gallons per unit | | | Inside | Outside ⁽³⁾ | Res 2010-9 03/23/10 |
| | Block 1 (0-2,000) | Included in Monthly Base Charge | | | | Res 2010-9 03/23/10 |
| | Block 2 (2,001 - 4,000) | | \$2.55 | | \$3.18 | Res 2010-9 03/23/10 |
| | Block 3 (4,001 - 8,000) | | \$3.12 | | \$3.90 | Res 2010-9 03/23/10 |
| | Block 4 (8,001 +) | | \$4.68 | | \$5.85 | Res 2010-9 03/23/10 |
| Monthly Wastewater Rates ⁽²⁾ | | Residential | | Commercial | | Res 2010-9 03/23/10 |
| | Lifeline Rate ⁽⁴⁾ | \$18.75 | | | | Res 2010-9 03/23/10 |
| | Monthly Base Charge | \$18.75 | | \$22.50 | | Res 2010-9 03/23/10 |
| | Gallage Rate-per 1,000 gallons per unit ^(4,5) | | | | | Res 2010-9 03/23/10 |
| | Block 1 (0-2,000) | Included in Monthly Base Charge | | | | Res 2010-9 03/23/10 |
| | Block 2 (2,001 +) | \$5.89 | | \$7.07 | | Res 2010-9 03/23/10 |

⁽¹⁾Irrigation customers subject to water rates as outlined herein; ⁽²⁾Monthly Base Charge is per Unit. Residential Single Family and Commercial count as 1 unit. Multi-Family and Multi-Commercial are billed according to meter size and unit count; ⁽³⁾Outside City surcharge of 25% for water; ⁽⁴⁾Single family residence with less than 2,000 gallons per month; ⁽⁵⁾Residential service capped at 16,000 gallons per unit.

Note: the FY 2014-15 budget is predicated on a 5% water & sewer rate increase on 10/1 rather than the currently adopted 3% rate increase. A new five-year rate study is underway to determine the required rate increase to generate enough revenue to sustain a renewal and replacement reserve and the debt service associated with the new force main and pump station.

| Basic Garbage Rates | | | | | | |
|-----------------------|--|----------|----------|-----------|--|---------------------|
| | | Garbage | Tipping* | Total | | |
| Residential: | | | | | | |
| | One Container | \$10.60 | \$6.45 | \$17.05 | | Res 2013-2 01/08/13 |
| | Two Containers | \$21.20 | \$12.80 | \$34.00 | | Res 2013-2 01/08/13 |
| | Residential Dumpsters, Individual meters | \$10.60 | \$6.45 | \$17.05 | | Res 2013-2 01/08/13 |
| Commercial: | | | | | | |
| | One Container | \$28.60 | \$7.25 | \$35.85 | | Res 2013-2 01/08/13 |
| | Two Containers | \$57.20 | \$14.55 | \$71.75 | | Res 2013-2 01/08/13 |
| | Sharing Dumpster (Minimum charge) | \$28.60 | \$7.25 | \$35.85 | | Res 2013-2 01/08/13 |
| 2 Cubic Yards: | | | | | | |
| | 2 Cubic Yards, 2 x week | \$60.70 | \$52.40 | \$113.10 | | Res 2013-2 01/08/13 |
| | 2 Cubic Yards, 3 x week | \$91.05 | \$78.50 | \$169.55 | | Res 2013-2 01/08/13 |
| | 2 Cubic Yards, 4 x week | \$121.45 | \$104.55 | \$226.00 | | Res 2013-2 01/08/13 |
| | 2 Cubic Yards, 5 x week | \$151.75 | \$130.70 | \$282.45 | | Res 2013-2 01/08/13 |
| | 2 Cubic Yards, 6 x week | \$182.10 | \$156.80 | \$338.90 | | Res 2013-2 01/08/13 |
| 4 Cubic Yards: | | | | | | |
| | 4 Cubic Yards, 2 x week | \$85.70 | \$104.55 | \$190.25 | | Res 2013-2 01/08/13 |
| | 4 Cubic Yards, 3 x week | \$128.55 | \$156.80 | \$285.35 | | Res 2013-2 01/08/13 |
| | 4 Cubic Yards, 4 x week | \$171.40 | \$209.05 | \$380.45 | | Res 2013-2 01/08/13 |
| | 4 Cubic Yards, 5 x week | \$214.25 | \$261.30 | \$475.55 | | Res 2013-2 01/08/13 |
| | 4 Cubic Yards, 6 x week | \$257.10 | \$313.55 | \$570.65 | | Res 2013-2 01/08/13 |
| 6 Cubic Yards: | | | | | | |
| | 6 Cubic Yards, 2 x week | \$112.50 | \$156.80 | \$269.30 | | Res 2013-2 01/08/13 |
| | 6 Cubic Yards, 3 x week | \$168.75 | \$235.20 | \$403.95 | | Res 2013-2 01/08/13 |
| | 6 Cubic Yards, 4 x week | \$224.95 | \$313.55 | \$538.50 | | Res 2013-2 01/08/13 |
| | 6 Cubic Yards, 5 x week | \$281.20 | \$391.90 | \$673.10 | | Res 2013-2 01/08/13 |
| | 6 Cubic Yards, 6 x week | \$337.45 | \$470.35 | \$807.80 | | Res 2013-2 01/08/13 |
| 8 Cubic Yards: | | | | | | |
| | 8 Cubic Yards, 2 x week | \$135.70 | \$209.05 | \$344.75 | | Res 2013-2 01/08/13 |
| | 8 Cubic Yards, 3 x week | \$203.55 | \$313.55 | \$517.10 | | Res 2013-2 01/08/13 |
| | 8 Cubic Yards, 4 x week | \$271.40 | \$418.05 | \$689.45 | | Res 2013-2 01/08/13 |
| | 8 Cubic Yards, 5 x week | \$339.25 | \$522.60 | \$861.85 | | Res 2013-2 01/08/13 |
| | 8 Cubic Yards, 6 x week | \$407.10 | \$627.05 | \$1034.15 | | Res 2013-2 01/08/13 |

FIVE-YEAR FINANCIAL FORECASTS



Pro-Forma for Utilities Fund

| | Budget | Projected | | | |
|---|------------------|------------------|----------------|----------------|----------------|
| | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 |
| OPERATING INCOME (LOSS) NON-OPERATING | 877,864 | 11,105 | 2,502,971 | 2,609,955 | 2,718,383 |
| REVENUES/(EXPENSES) | (719,807) | (802,628) | (802,628) | (802,628) | (802,628) |
| INCOME (LOSS) BEFORE OPERATING TRANSFERS | 158,057 | (791,523) | 1,700,343 | 1,807,327 | 1,915,755 |
| CONTRIBUTIONS AND (TRANSFERS) | (490,433) | 144,157 | (1,598,489) | (1,614,534) | (1,631,061) |
| CHANGE IN NET ASSETS | (332,376) | (647,366) | 101,854 | 192,793 | 284,695 |

Statistical Information

Pro-Forma for Sanitation Fund

| | Budget | Projected | | | |
|---|----------------|----------------|----------------|----------------|----------------|
| | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 |
| OPERATING INCOME (LOSS) | 258,998 | 560,435 | 637,685 | 627,138 | 613,627 |
| REVENUES/(EXPENSES) INCOME (LOSS) BEFORE | 38,935 | 38,935 | 38,935 | 38,935 | 38,935 |
| OPERATING TRANSFERS | 297,933 | 599,370 | 676,620 | 666,073 | 652,562 |
| CONTRIBUTIONS AND (TRANSFERS) | (130,000) | (486,228) | (510,539) | (510,539) | (510,539) |
| CHANGE IN NET ASSETS | 167,933 | 113,142 | 166,081 | 155,534 | 142,023 |

Pro-Forma for Stormwater Fund

| | Budget | Projected | | | |
|---|---------------|---------------|-----------------|-----------------|-----------------|
| | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 |
| OPERATING INCOME (LOSS) NON-OPERATING | 45,674 | 157,818 | 111,661 | 117,642 | 123,603 |
| REVENUES/(EXPENSES) INCOME (LOSS) BEFORE | 6,290 | 6,290 | 6,290 | 6,290 | 6,290 |
| OPERATING TRANSFERS | 51,964 | 164,108 | 117,951 | 123,932 | 129,893 |
| CONTRIBUTIONS AND (TRANSFERS) | - | (150,987) | (150,987) | (150,987) | (150,987) |
| CHANGE IN NET ASSETS | 51,964 | 13,121 | (33,036) | (27,055) | (21,094) |

GLOSSARY OF TERMS

ACCRUAL BASIS OF ACCOUNTING

A basis of accounting under which the financial effects of transactions, events, and interfund activities are recognized when they occur, regardless of the timing of related cash flows. All proprietary funds use the accrual basis of accounting.

AD VALOREM

A Latin term meaning “according to value” commonly used when referring to property taxes.

ADOPTED BUDGET

An annual budget approved by City Council each September detailing the revenues and expenditures of the City for the upcoming fiscal year.

ANNUAL BUDGET

A budget applicable to a single fiscal year.

AMENDED BUDGET

A revised version of the adopted budget prepared after the close of each fiscal year to reflect actual revenues and expenditures.

AMENDMENT ONE

A Florida constitutional amendment approved by voters in 2008 that provides 1) an additional \$25,000 homestead exemption, 2) a 10% annual cap for assessed value increases to non-homesteaded properties, 3) a \$25,000 exemption for tangible personal property, and 4) portability of accrued “Save Our Homes” benefits.

APPROPRIATED BUDGET

An expenditure authority created by Ordinance, which is signed into law, and the related estimated revenues. The appropriated budget includes all reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes.

APPROPRIATION

A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes.

APPROPRIATION FROM FUND BALANCE

A non-revenue funding source used to bridge the gap between anticipated revenues and expenditures in the adopted budget of governmental, special revenue, and similar funds.

APPROPRIATION FROM NET ASSETS

A non-revenue funding source used to bridge the gap between anticipated revenues and expenditures in the adopted budget of enterprise funds.

ASSESSED VALUE

A dollar value of property (land and/or structures) assigned by a public tax assessor for the purposes of taxation.

BALANCED BUDGET

The total of all available financial resources (either on hand at the beginning of the fiscal year or generated during the fiscal year) equals or exceeds the total of all financial requirements (either planned spending during the year or funds required to be on hand at the end of the fiscal year). The requirement for a balanced budget is established at the fund

level and must be met for each individual fund budgeted. This differs from a “structurally balanced budget”, which requires recurring revenues to equal or exceed recurring expenditures.

BEAL MEMORIAL CEMETERY PERPETUAL CARE FUND

Accounts for funds accumulated to meet the requirements of maintaining the City owned cemetery.

BETTERMENT

An addition to, or change in, a fixed asset other than maintenance, to prolong its life or increase its efficiency. The cost of the addition or change is added to the book value of the asset.

BOND

A method of issuing debt for the purpose of raising capital, with a term of more than one year and usually with a fixed interest rate.

BUDGET

A plan of financial operation embodying an estimate of proposed expenditures for a given period of time and the proposed means of financing them.

BUDGET AMENDMENT

An increase or decrease in the total adopted budget amount. This must be accomplished by an Ordinance approved by the City Council.

BUDGET BASIS

All funds are budgeted on a cash basis. However, financial statements reflect modified accrual for governmental funds full accrual for proprietary funds. During the year, the City’s accounting system is maintained on the same basis as the adopted budget, which enables department budgets to be easily monitored through the accounting system. The major difference between the budget and GAAP for governmental funds is that certain expenditures (e.g. compensated absences and depreciation) are not recognized for budgetary purposes, but are recorded in the accounting system at year-end. For enterprise funds, the difference between this budget and GAAP is that debt principal payments and capital outlay (i.e. fixed assets) are budgeted as expenditures for budgetary purposes, but depreciation and compensated absences are shown on the financial statements. Staff believes this provides a better day-to-day financial plan. However, all activity is recorded in the accounting system at year-end in accordance with GAAP.

BUDGET RESIDUALS

Excess budget funds transferred out of an account by the Finance Department once the budgeted expense has been incurred (e.g. capital purchase, maintenance contract). Reallocation of these funds requires City Manager approval.

BUDGET TRANSFER

A reallocation of funds among line items, within the same fund, with the approval of the City Manager or designee.

CAPITAL EXPENDITURE

An expenditure affecting the government’s general fixed assets. Capital expenditures are classified as either a capital outlay or capital improvement program.

CAPITAL IMPROVEMENT PROGRAM (CIP)

A five-year planning and budgeting tool that identifies the acquisition, construction,

replacement, or renovation of facilities and infrastructure with a value greater than \$25,000 and a useful life of ten years or more. CIP's may be recurring (e.g. street resurfacing) or non-recurring (e.g. construction of a new park).

CAPITAL OUTLAY

Generally, a capital outlay item may be defined as an item valued between \$500 and \$25,000 with a life expectancy of less than 10 years. Capital outlay includes furniture, equipment, and vehicles needed to support the operation of the City's programs, minor construction projects, landscaping projects, and facility repairs. However, for purposes of budgeting, staff has combined small projects into a CIP when collectively they relate to an overall improvement program or project for a facility or system. For example, the repair of bleachers, batting cages, and lighting at the Softball Complex may be part of a CIP for the renovation of the facility, even though individually the specific items do not meet the CIP threshold.

CAPITAL PROJECT

There are two types of capital expenditures: infrastructure projects and operating programs. Capital projects are addressed in the CIP and generally include major fixed assets or infrastructure with long-term value, such as buildings, roads, and parks. Capital project costs include all expenditures related to planning, design, equipment, and construction and may involve some form of debt financing.

CAPITAL PROJECTS FUND

Accounts for the planned capital improvements to municipal facilities and infrastructure construction.

CASH BASIS

A basis of accounting under which revenues are recognized when cash is received and expenses are recognized when cash is paid.

CODE ENFORCEMENT BOARD (CEB)

Enforces the provisions of the City code and ordinances (i.e. building maintenance, grass height, signage). The board has the authority to impose administrative fines and other non-criminal penalties. The seven members of the board must be residents of the City of Fort Walton Beach and are appointed to three-year terms. The members are limited to two successive terms. The board meets the second Wednesday of each month at 4 PM in the Council Chambers at City Hall.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND

Accounts for funding from the Federal government to provide services to the citizens with a financial need. These services include providing funding to area non-profit social service organizations, rehabilitating single-family homes, and clearing dilapidated structures.

COMMUNITY DEVELOPMENT SERVICES (CDS)

A City department providing overall direction and supervision of building inspections, code enforcement, planning, zoning, CDBG, and CRA.

COMMUNITY REDEVELOPMENT AGENCY (CRA)

A public organization that works to improve a specific area (called a Community Redevelopment District) in a community through redevelopment and economic investment. The targeted area must meet the state definition of "slum and blight," which includes 14 conditions such as deteriorating buildings, lack of parking and sidewalks, inadequate roadways, faulty lot layout, flooding problems, and outdated building patterns.

COMMUNITY REDEVELOPMENT AGENCY (CRA) BOARD

Oversees redevelopment projects and recommends infrastructure improvements within the CRA district. The board endeavors to implement specific projects to encourage redevelopment within the CRA district. The board has seven members who are appointed to four-year terms. Members must either reside in the City or be engaged in business in the CRA district and are limited to two successive terms. The commission meets the first Wednesday of each month at 5:30 PM in the Council Chambers at City Hall.

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

A “discretely presented component unit” that accounts for the revenues and expenditures associated with the CRA.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR)

An audited financial report prepared annually per Florida State Statute 218.32.

COMPREHENSIVE LAND DEVELOPMENT PLAN

A comprehensive plan which “guides public capital investments, other public fiscal policies, operating policies of the Fort Walton Beach government, and the future use of land in the City” per the Local Government Comprehensive Planning and Land Development Regulation Act (Chapter 163, Florida Statutes). The City’s comprehensive plan may be amended up to twice a year and must be evaluated and updated every five years. The plan must address the following elements: Future Land Use; Traffic Circulation; Sanitary Sewer, Solid Waste, Drainage, Potable Water, and Natural Groundwater; Parks, Recreation, and Open Space; Aquifer Recharge; Capital Improvements; Coastal Management; Conservation; Intergovernmental Coordination; and Housing Element.

CONNECTION FEE

A fee charged to join or to extend an existing utility system.

CONTINGENCIES

Funds that do not have an identified purpose and are budgeted for unanticipated or emergency purchases or repairs. The State of Florida allows up to a maximum of 10% of anticipated revenues to be allocated toward contingencies.

DEBT CAPACITY

The amount of debt that can be repaid in a timely manner without forfeiting financial viability. Includes the determination of the appropriate limit to the amount of long-term debt that can remain outstanding at any point of time, as well as the total amount of debt that can be incurred.

DEBT RATIO

A financial ratio that indicates the percentage of assets that are financed via debt; the ratio of total debt (current and long-term) and total assets (current, fixed, and other).

DEBT SERVICE FUND

Accounts for the principle and interest payments of General Fund debt.

DEPARTMENT

A distinct operating unit within the City, normally contained within one fund, that may or may not be subdivided into divisions.

DEPRECIATION

A portion of the cost of a fixed asset, other than waste, charged as an expense during a

particular period.

DISCRETELY PRESENTED COMPONENT UNIT

In accordance with GASB 14, the City (primary government) is financially accountable if it appoints a voting majority of the component's governing board and (1) it is able to impose its will on the organization or (2) there is a potential for the organization to provide specific financial benefit to or impose specific financial burden on the City. In addition, component units can be other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete.

DIVISION

A specialized component of a department.

ENTERPRISE FUND

Accounts for business-type activities of a government that are financed in whole or part by user fees, such as utilities, mass transit, and airports.

EQUITY IN POOLED CASH

Each fund's proportionate share of the City's investment and checking accounts is called equity in pooled cash. The City commingles each fund's resources for practical and investment purposes, which is permissible by generally accepted accounting principles.

EXPENDITURE

A decrease in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service, capital outlays, inter-governmental grants, entitlements, or shared revenues.

EXPENSE

A use of assets or incurrence of liabilities (or a combination of both) from delivering or producing goods, rendering services, or carrying out other activities that constitute the entity's ongoing major or central operations.

FIDUCIARY FUND

Type of fund used to account for assets not available to support the government's programs that are held in a trustee or agent capacity. Includes private-purpose trust, pension and other employee benefit trust, investment trust, and agency fund types.

FISCAL YEAR

The City's budget year, which runs from October 1 to September 30.

FORFEITURE

An automatic loss of cash or other property as a penalty for not complying with legal provisions and as compensation for the resulting damages or losses. This term should not be confused with confiscation. The latter term designates the actual taking over of the forfeited property by the government. Even after property has been forfeited, it is not considered confiscated until the government claims it.

FRANCHISE FEE

A fee levied in proportion to gross receipts on business activities of all or designated types of businesses.

FULL-TIME EQUIVALENT (FTE)

One position funded for a full year. Either one full-time position funded at 40 hours/week for 52 weeks/year or multiple part-time positions whose funding equates to 40 hours/week

for 52 weeks/year.

FUND

A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE

The difference between current financial assets and liabilities accounted for in a governmental fund; the net available financial resources externally or internally constrained as to use. Might be better described as a measure of liquidity rather than net worth. It attempts to measure how much would be left over at the end of the current fiscal year for the subsequent fiscal year's budget were the government to budget in accordance with generally accepted accounting principles (GAAP).

GASB 34

A new accounting standard issued by the Governmental Accounting Standards Board applicable to all state and local governments. Compliance with GASB 34 is necessary in the preparation of financial statements in accordance with Generally Accepted Accounting Principles.

GENERAL FUND

Accounts for primarily unrestricted resources and those resources not requiring reporting elsewhere. This fund exists from inception of the government throughout the government's existence.

GENERAL OBLIGATION BOND

A bond for which payment is pledged based on the full faith and credit of the issuing government.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)

A uniform accounting and financial reporting system used by the City to accurately track all government expenditures, revenues, assets, and liabilities.

GOLF ENTERPRISE FUND

Accounts for the revenues and expenditures of the City's golf course operations.

GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA)

A professional association of state and local finance officers that has served the public finance profession since 1906.

GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB)

An organization that establishes and improves the standards of state and local governmental accounting and financial reporting to produce meaningful information for users of financial reports.

GOVERNMENTAL FUND

Type of fund through which most governmental functions typically are financed and accounts for taxes, grants, and similar resources. Includes general, special revenue, capital projects, debt service, and permanent fund types. May be referred to as "source and use" funds.

IMPACT FEE

Imposed on new construction in order to support specific new demands on a given service (i.e. streets, water lines, sewer lines, parks, police, fire).

IMPROVEMENT OTHER THAN BUILDING

An attachment or annexation to land that is intended to remain attached or annexed, such as sidewalks, trees, drives, tunnels, drains, and sewers. Sidewalks, curbing, sewers and highways are sometimes referred to as betterments, but the term “improvements” is preferred.

INVESTMENT

Most commonly, securities and real estate held for the production of revenues in the form of interest, dividends, rentals, or lease payments. The term does not include fixed assets used in government operations.

LAW ENFORCEMENT TRUST and TRAINING FUNDS (LETFs)

The Law Enforcement Trust Fund accounts for funds received from the sale of confiscated property that are used for drug enforcement. The Law Enforcement Training Fund accounts for funds received from court fines that are used for additional Police Department training.

LEGAL DEBT LIMIT

The State of Florida does not place a legal limit of debt on the municipalities. For general obligation debts greater than one year, the City must conduct a voter referendum process. Special revenue debt is pledged by a specific revenue source and limited by available revenue; therefore it is not subject to voter referendum.

LEGISLATIVE COMMITTEE ON INTERGOVERNMENTAL RELATIONS

Branch of the Department of Revenue that computes and published estimates for the following state-shared revenue sources: communication services tax, half-cent sales tax, local option fuel tax, and municipal revenue sharing.

MACHINERY AND EQUIPMENT

Property that does not lose its identity when removed from its location and is not changed materially or consumed immediately (i.e. within one year) by use.

MAJOR FUND

Any fund constituting 10% or more of the appropriated budget, and typically presented separately on summary charts.

METROPOLITAN STATISTICAL AREA (MSA)

A core area containing a substantial population nucleus, together with adjacent communities having a high degree of social and economic integration with that core. The Fort Walton Beach MSA includes all of Okaloosa County.

MILLAGE RATE

A tax rate on property expressed in mills per dollar value of property. One mill equals \$1 per \$1,000 of assessed taxable property value.

MODIFIED ACCRUAL BASIS OF ACCOUNTING

A basis of accounting under which revenues are recognized in the accounting period in which they become both available and measurable and expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations,

which should be recognized when due. All governmental funds use the modified accrual basis of accounting.

MUNICIPAL PLANNING BOARD (MPB)

Acts in an advisory capacity to the City Council on rezoning and development regulations, and monitors the implementation of the City's Comprehensive Plan. The seven members serve four-year terms, must be City of Fort Walton Beach residents, and are limited to two successive terms. The board meets the first Thursday of each month at 5 PM in the Council Chambers at City Hall.

MUNICIPALITY

A political unit, such as a city, town, or village, incorporated for local self-government.

NET ASSETS

The difference between assets and liabilities accounted for in an enterprise fund. Might be described as a measure of net worth. It attempts to measure how much left over at the end of the current fiscal year for the subsequent fiscal year's budget were the government to budget in accordance with generally accepted accounting principles (GAAP).

NON-MAJOR FUND

Any fund constituting less than 10% of the appropriated budget, and typically presented in the aggregate with like funds on summary charts.

NON-OPERATING EXPENSE

A fund expense not directly related to the fund's primary activities.

NON-OPERATING REVENUE

A fund revenue incidental to or a by-product of the fund's primary activities.

NON-RECURRING EXPENSE

A one-time expense, such as the purchase of a computer or a piece of equipment.

OPERATING BUDGET

A plan of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing acquisition, spending, and service delivery activities of a government are controlled.

OPERATING TRANSFER

An inter-fund transfer other than a residual equity transfer (i.e. a legally authorized transfer from a fund receiving revenue to the fund through which the resources are to be expended).

ORDINANCE

A formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. Ordinarily, the statutes or charter will specify or imply those legislative actions that must be by ordinance and those that may be by resolution. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Revenue raising measures, such as the imposition of taxes, special assessments, and service charges, universally require ordinances.

PAY AS YOU GO

A type of financing whereby current revenues, taxes, and/or grants rather than long term debt are used to pay for capital improvements.

PAY AS YOU USE

A type of financing whereby long term debt rather than current revenues is used to pay for capital improvements.

PERSONAL SERVICES

The combination of regular wages, overtime, incentive pay, social security, Medicare, and benefits including deferred compensation, retirement, insurance (dental, health, & life), and worker's compensation.

PLAN FOR NEIGHBORHOOD ACTION (PNA)

The action plan developed by each neighborhood in response to the issues and concerns brought forward by that particular neighborhood in the Great Neighborhoods Partnership Program. The PNA's are then placed in the future land use element of the City's Comprehensive Plan Directions.

PRO FORMA

A financial statement for an enterprise fund that illustrates projected cash flows and changes in net assets. Pro forma statements may be used to demonstrate the expected effect of proposed changes to revenues or expenses on the fund's financial viability. Lenders require such statements to structure or confirm compliance with debt covenants such as debt service reserve coverage and debt to equity ratios.

PROPRIETARY FUND

Type of fund used to account for a government's ongoing organizations and activities which are similar to those often found in the private sector. Fund types include enterprise and internal service funds. May be referred to as "income-determining" funds.

PUBLIC SAFETY

The combination of Police and Fire services.

RECURRING EXPENSE

An expense incurred year after year, such as a maintenance contract for software or equipment.

REFUND

To pay back or allow credit for an amount due to an over collection or the return of an object sold.

RESOLUTION

A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

REVENUE

An increase in the net current assets of a fund from sources other than expenditure refunds and residual equity transfers.

REVENUE BOND

A bond whose principal and interest are payable exclusively from earnings of an enterprise fund.

ROLL-BACK RATE

The millage rate that will provide the same ad Valorem tax revenue for the taxing authority as was levied during the prior year, exclusive of new construction, additions to structures, deletions, increases in the value of improvements that have undergone a substantial rehabilitation which increased the assessed value of such improvements by at least 100

percent, and property added due to geographic boundary changes.

SANITATION ENTERPRISE FUND

Accounts for the revenues and expenditures of the City’s solid waste and recycling operations.

“SAVE OUR HOMES”

A Florida constitutional amendment approved by voters in 1992 that provides a \$25,000 exemption and limits the amount a homestead property can increase in value on the tax rolls each year. The law limits value increases to three percent or a figure equal to the Consumer Price Index - whichever is less.

SHARED REVENUE

Revenue levied by one government but shared on a predetermined basis, often in proportion to the amount collected at the local level, with another government or class of governments.

SPECIAL PROJECT CARRY-OVER

A project carried forward to the next fiscal year due to incompleteness. The project was originally budgeted in the year appropriated, so appropriation is likewise carried forward.

SPECIAL REVENUE FUND

Accounts for resources restricted by law or contract for specific purposes. The fund exists only for the life of the restriction.

STATUTE

A written law enacted by a duly organized and constituted legislative body.

STORMWATER ENTERPRISE FUND

Accounts for the revenues and expenditures of the City’s stormwater operations.

STRUCTURALLY BALANCED BUDGET

Recurring revenues equal or exceed recurring expenditures. This differs from a “balanced budget”, which allows the use of fund balance in the event expenditures exceed revenues.

TAX INCREMENT FINANCING (TIF)

Florida law allows the use of tax increment financing (TIF) to fund specific public improvement projects in the CRA area. The TIF is determined by the growth in the assessed value of taxable property in the CRA area from the base year to the current tax year and multiplied by the current tax rate for the City and County.

TRUTH IN MILLAGE (TRIM)

A uniform method for calculating and reporting ad Valorem tax rates in accordance with Chapter 200 of the Florida State Statutes.

UTILITIES ENTERPRISE FUND

Accounts for the revenues and expenditures of the City’s water and sewer operations.

WORKING CAPITAL

The difference between current assets and current liabilities reported in a proprietary fund. This measure indicates relative liquidity.

ACRONYMS

CAFR – Comprehensive Annual Financial Report

CEB – Code Enforcement Board

CDBG – Community Development Block Grant

CDS – Community Development Services

CIP – Capital Improvement Program

CRA – Community Redevelopment Agency

DOR – Department of Revenue

FBC – Florida Building Code

FRDAP – Florida Recreation and Development Assistance Program

FDEP – Florida Department of Environmental Protection

FTE – Full-Time Equivalent

GAAP – Generally Accepted Accounting Principles

GASB – Governmental Accounting Standards Board

GFOA – Government Finance Officer's Association

LCIR – Legislative Committee on Intergovernmental Relations

LDC – Land Development Code

LETF – Law Enforcement Trust/Training Fund

MPB – Municipal Planning Board

MSA – Metropolitan Statistical Area

NPDES – National Pollutant Discharge Elimination System

PNA – Plan for Neighborhood Action

SRF – State Revolving Fund

TIF – Tax Increment Financing

TRIM – Truth In Millage

RESOLUTION 2014-19

A RESOLUTION OF THE CITY OF FORT WALTON BEACH, FLORIDA, ADOPTING THE MILLAGE RATE FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2014 AND ENDING SEPTEMBER 30, 2015; AND PROVIDING AN EFFECTIVE DATE.

Section 1. Purpose

The City of Fort Walton Beach held a public budget meeting on August 11, 2014 to discuss the FY 2014-15 budget. The City held a public budget hearing on September 3, 2014 and September 17, 2014 as required by Florida Statutes section 200.065.

The Okaloosa County Property Appraiser has certified that the gross taxable value for operating purposes not exempt from taxation within the City of Fort Walton Beach is \$1,147,373,788.

Section 2. Millage Rate

The City hereby sets the FY 2014-15 operating millage rate at 5.7697 mills, which is 1.02% more than the rolled-back rate of 5.7117 mills. There is no voted debt service millage.

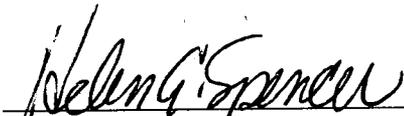
Section 3. Effective Date

This resolution shall take effect immediately upon approval by the City Council.



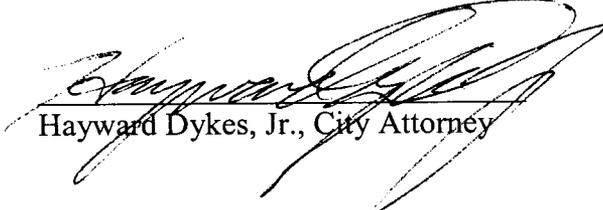
Mike Anderson, Mayor

Attest:



Helen Spencer, City Clerk

Approved for form and legal sufficiency:



Hayward Dykes, Jr., City Attorney

RESOLUTION 2014-20

A RESOLUTION OF THE CITY OF FORT WALTON BEACH, FLORIDA, ADOPTING THE BUDGET FOR CERTAIN EXPENDITURES, EXPENSES, CAPITAL IMPROVEMENTS AND CERTAIN INDEBTEDNESS FOR THE CITY OF FORT WALTON BEACH, FLORIDA, FOR THE YEAR BEGINNING OCTOBER 1, 2014 AND ENDING SEPTEMBER 30, 2015; AND PROVIDING AN EFFECTIVE DATE.

Section 1. Purpose

Prior to the beginning of a new fiscal year, the City is required to pass and adopt a budget for the operation of the City government. The City held a public budget meeting on August 11, 2014 to discuss the FY 2014-15 budget. The City held a public budget hearing September 3, 2014 and September 17, 2014 as required by Florida Statutes Section 200.065.

Section 2. Final Tax Rate

The City Council set the tax rate at 5.7697 mills for property assessed as of January 1, 2014.

Section 3. Adoption of Budget

The document entitled "City of Fort Walton Beach FY 2014-15 Budget" comprises the total amount of \$37,218,231 for all funds reported. The budget is being presented as a balanced budget whereby there are sufficient revenues to offset all estimated expenditures or expenses. All budget appropriations are based upon the total expenditure and/or expenses even though the budget has been prepared based on line items and summarized to a categorical level.

Section 4. Budget Amendments

a. The City Council may make any amendments to the adopted budget, by resolution, as it may deem necessary and proper.

b. Budget amendments requesting additional expenditures or expenses must also identify the corresponding funding source.

Section 5. Budget Transfers

Budget transfers shall be accomplished pursuant to Administrative Policy FIN-13 as provided by Resolution 2011-19 adopted by the City Council on August 16, 2011.

Section 6. Debt Service

Debt service for the General Fund will be paid from operating revenues and/or transfers from the Debt Service Fund. Debt service for the Utilities and Stormwater Enterprise Funds will be paid from operating revenues from the Enterprise Funds.

Section 7. Carryovers

a. Projects that were not completed during the prior fiscal year are carried forward and are funded with the corresponding carryover appropriations of the prior year. These are commitments anticipated to be incomplete as of September 30, 2014 and will be continued and made a part of the FY 2014-15 budget. The document entitled "City of Fort Walton Beach FY 2014-15 Grant & CIP Project Carryovers", dated September 3, 2014, comprises the total amount

RESOLUTION 2014-20

of \$9,618,249 for all funds reported.

b. Encumbrances (open purchase orders) that were not completed during the prior fiscal year are carried forward and are funded with the corresponding carryover appropriations of the prior year. These are commitments anticipated to be incomplete as of September 30, 2014 and will be continued and made a part of the FY 2014-15 budget. The document entitled "City of Fort Walton Beach FY 2014-15 Encumbrance Carryovers", dated September 3, 2014, comprises the total amount of \$2,585,915.98 for all funds reported.

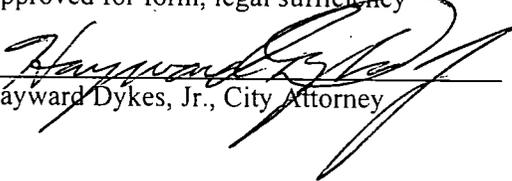
Section 8. Effective Date

This resolution shall become effective on and after October 1, 2014.



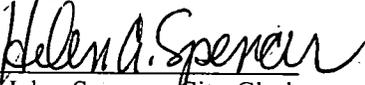
Mike Anderson, Mayor

Approved for form, legal sufficiency



Hayward Dykes, Jr., City Attorney

Attest:



Helen Spencer, City Clerk

CITY OF FORT WALTON BEACH

FY 2014-15 Encumbrance Carryovers

Council Meeting 09/17/2014

| PO | Date | Vendor | Description | PO Balance | Account | Completion |
|---------------------|----------|---------------------------------|---|-----------------------|-------------------|------------|
| 82060 | 08/25/14 | Sirchie | Evidence Supplies | \$156.36 | 001-0800-521-5200 | Dec 2014 |
| 81931 | 08/07/14 | Florida Bullet | Ammunitions | \$3,346.40 | 001-0800-521-5213 | Dec 2014 |
| 81008 | 04/04/14 | Accent Signs | Graphics for PD vehicles | \$2,916.00 | 001-0800-521-6403 | Dec 2014 |
| 81035 | 04/09/14 | First Communications | Radios installed for PD vehicles | \$616.20 | 001-0800-521-6403 | Dec 2014 |
| 81050 | 04/11/14 | Dane Safety Supply | PD Equipment | \$27,346.28 | 001-0800-521-6403 | Dec 2014 |
| 81394 | 05/28/14 | Don Reid Ford | Vehicles | \$96,048.00 | 001-0800-521-6403 | Sep 2015 |
| 81726 | 07/15/14 | Ten-8 Fire | Pumper Truck for FD | \$384,450.00 | 001-0900-522-6404 | Sep 2015 |
| 81965 | 08/12/14 | Fisher Scientific | Misc Equipment for FD Pumper Truck | \$8,462.97 | 001-0900-522-6407 | Sep 2015 |
| 82235 | 09/08/14 | Williams Communications | Misc Equipment for FD Pumper Truck | \$4,716.22 | 001-0900-522-6407 | Sep 2015 |
| 130090* | 08/11/14 | Rescue Resource | Misc Equipment for FD Pumper Truck | \$20,811.00 | 001-0900-522-6407 | Sep 2015 |
| 82246 | 09/08/14 | Shaw Industries | Auditorium - New Carpet | \$15,107.64 | 001-1000-572-4640 | Nov 2014 |
| 81862 | 07/30/14 | Eagles Nest Sports Apparel | Uniforms - Cheerleading supplies | \$3,000.00 | 001-1000-572-5207 | Dec 2014 |
| 81925 | 08/06/14 | Tuck Enterprises | Uniforms - Youth Sports | \$3,638.00 | 001-1000-572-5208 | Dec 2014 |
| 81915 | 08/05/14 | Duval Motor Co | 2015 Ford Escape 4x2--Tim's SUV | \$19,427.00 | 001-1200-541-6404 | Dec 2014 |
| 82208 | 09/05/14 | Duval Motor Co. | New Vehicle - 2014--F250--4x2--Reg cab | \$26,031.00 | 001-1220-519-6404 | Dec 2014 |
| 82207 | 08/20/14 | Southeastern Sash & Door | Security door for PD | \$3,850.00 | 001-1230-519-4640 | Oct 2014 |
| 82012 | 08/18/14 | D & D Heating & Air | Replacement of unit at Tennis Center | \$5,292.00 | 001-1230-519-4645 | Dec 2014 |
| 82222 | 08/27/14 | D & D Heating & Air | Replacement of unit at Senior Center | \$35,352.00 | 001-1230-519-4645 | Oct 2014 |
| 82223 | 08/29/14 | D & D Heating & Air | Replacement at Fire Station #7 | \$5,092.00 | 001-1230-519-4645 | Dec 2014 |
| 82216 | 08/29/14 | D & D Heating & Air | Replacement at Fire Station #7 weight room | \$4,386.00 | 001-1230-519-4645 | Dec 2014 |
| 82189 | 08/27/14 | Apparel Expressions | Uniforms for Shelley Holmes | \$118.78 | 001-1230-519-5210 | Oct 2014 |
| 82195 | 08/27/14 | The Plastiform Company | Plastiform Boards | \$1,487.00 | 001-1240-541-5233 | Dec 2014 |
| 82204 | 08/28/14 | Metal Forms Corporation | 5" Concrete Curb Forms | \$2,726.10 | 001-1240-541-5233 | Dec 2014 |
| 82227 | 09/05/14 | Duval Motor Co | 2014 Ford F-150 Pickup Truck | \$15,367.00 | 001-1240-541-6404 | Dec 2014 |
| 82172 | 08/26/14 | Fleetco | Light for New Truck | \$245.00 | 001-1240-541-6404 | Oct 2014 |
| 79282 | 09/30/13 | Hatch Mott MacDonald | Survey & Plat for Hollywood Blvd Property | \$9,281.00 | 001-1500-519-3100 | Dec 2014 |
| 82212 | 08/22/14 | Jenkins Engineering Inc | Consulting Svcs for 31 Memorial | \$5,000.00 | 001-1500-519-3100 | Dec 2014 |
| 76786 | 11/02/12 | Kronos, Inc. | Payroll Timekeeping - Analytics Configuration | \$26,750.00 | 001-5083-513-3100 | Jan 2014 |
| 77144 | 05/14/13 | DC Architects Inc. | New Rec Center - complex plans | \$22,425.00 | 001-5117-572-3100 | Mar 2015 |
| 82279 | 09/16/14 | Sequel Electrical Supply | New Rec Center - Transfer Switch | \$16,036.00 | 001-5117-572-6257 | Mar 2015 |
| 79228 | 09/11/13 | Sequel Electrical Supply | New Rec Center - Gear packages PR001 | \$38,556.22 | 001-5117-572-6257 | Mar 2015 |
| 79236 | 09/11/13 | Sequel Electrical Supply | New Rec Center - lighting packages - PR003 | \$439,000.00 | 001-5117-572-6257 | Mar 2015 |
| 79237 | 09/11/13 | Fort Walton Concrete Company | New Rec Center - CMU block fill - PR004 | \$984.00 | 001-5117-572-6257 | Mar 2015 |
| 79238 | 09/11/13 | South AL Brick dba Keego Clay | New Rec Center - Brick & related materials - PR005 | \$40,128.75 | 001-5117-572-6257 | Mar 2015 |
| 79239 | 09/11/13 | Block USA - Gulf Coast Division | New Rec Center - Concrete masonry units, glass block | \$32,315.65 | 001-5117-572-6257 | Mar 2015 |
| 79241 | 09/12/13 | All Pro Sound | New Rec Center - Audio-Visual equipment | \$34,659.97 | 001-5117-572-6257 | Mar 2015 |
| 79242 | 09/12/13 | F&W Precast | New Rec Center - Concrete Structures-Manholes #11 | \$25,944.30 | 001-5117-572-6257 | Mar 2015 |
| 79243 | 09/12/13 | Fort Walton Concrete Company | New Rec Center - Ready Mix Concrete PR012 | \$88,000.00 | 001-5117-572-6257 | Mar 2015 |
| 79274 | 09/24/13 | HD Supply Waterworks | New Rec Center - Sanitary, storm, water, fire main #10 | \$19,325.75 | 001-5117-572-6257 | Mar 2015 |
| 79277 | 09/26/13 | Hussey Seating Company | New Rec Center - Telescoping bleachers - PR008 | \$18,087.00 | 001-5117-572-6257 | Mar 2015 |
| 79637 | 10/16/13 | G S C Systems, Inc. | New Rec Center - Electronic Low Voltage System #13 | \$19,054.70 | 001-5117-572-6257 | Mar 2015 |
| 80243 | 12/31/13 | DC Architects | New Rec Center - Print add'l blueprints | \$1,209.28 | 001-5117-572-6257 | Mar 2015 |
| 80648 | 02/25/14 | Aeromechanical, LLC | New Rec Center - AC central units; ductwork; PR017 | \$9,943.00 | 001-5117-572-6257 | Mar 2015 |
| 80714 | 03/03/14 | Warren Hollow Metal | New Rec Center - Doors - PR019 | \$67,595.38 | 001-5117-572-6257 | Mar 2015 |
| 80715 | 03/03/14 | Ready Mix Usa | New Rec Center - Concrete - PR020 | \$22,119.99 | 001-5117-572-6257 | Mar 2015 |
| 80832 | 03/20/14 | DC Architects | New Rec Center - Contractor Pay Application Review | \$1,750.00 | 001-5117-572-6257 | Mar 2015 |
| 82044 | 08/21/14 | Berridge Manufacturing Company | New Rec Center - Roofing Materials | \$70,000.00 | 001-5117-572-6257 | Mar 2015 |
| 82045 | 08/21/14 | Roofers Mart Southeast, Inc. | New Rec Center - Roofing Materials | \$83,000.00 | 001-5117-572-6257 | Mar 2015 |
| 81103 | 04/22/14 | C.W. Roberts | Hooper Drive Paving | \$39,617.50 | 001-5327-541-6351 | Oct 2014 |
| General Fund | | | | \$1,820,772.44 | | |
| 82137 | 08/28/14 | C.W. Roberts | Asphalt for Burnette Avenue Rain Garden Project | \$192.00 | 107-1950-554-6355 | Oct 2014 |
| 82138 | 08/29/14 | Fort Walton Concrete | Concrete for Burnette Avenue Rain Garden Project | \$276.00 | 107-1950-554-6355 | Oct 2014 |
| 82148 | 08/29/14 | Willingham Construction | Fill Dirt for Burnette Avenue Rain Garden Project | \$2,200.00 | 107-1950-554-6355 | Oct 2014 |
| 82158 | 09/02/14 | Ferguson Waterworks | Pipe for Burnette Avenue Rain Garden Project | \$1,331.60 | 107-1950-554-6355 | Oct 2014 |
| 82162 | 09/02/14 | Hiawatha Nursery | Plants for Burnette Avenue Rain Garden Project | \$1,433.95 | 107-1950-554-6355 | Oct 2014 |
| CDBG Fund | | | | \$5,433.55 | | |
| 81727 | 07/15/14 | Panhandle Construction | ITB 14-010; Indian Temple Mound walkway - Deck, Walkway & Benches | \$23,700.00 | 109-2000-552-4650 | Dec 2014 |
| 82264 | 09/10/14 | Jenkins Engineering Inc | Consulting Svcs for Pkg lot at 234 Miracle Strip Pkwy E | \$23,800.00 | 109-2000-552-3100 | Dec 2014 |
| 82245 | 09/08/14 | The Lighting Company | Seasonal Decorations - RFP 14-009 | \$49,939.00 | 109-2000-552-3100 | Sep 2015 |
| 69781 | 08/16/10 | Lewis, Longman & Walker | Legal Representation for Soundside | \$16,654.38 | 109-2000-552-3101 | Dec 2014 |
| 82126 | 08/28/14 | Southeastern Sash & Door | Replacement door for "Little Chapel" | \$380.00 | 109-2000-552-4640 | Oct 2014 |

| | | | | | | |
|---------|----------|------------------------------|--|---|-----------------------|----------|
| 81208 | 05/02/14 | C.W. Roberts | Hollywood Blvd Paving | \$83,157.50 | 109-5018-541-6351 | Oct 2014 |
| 76139 | 09/04/12 | TBE Group, Inc. (Cardno TBE) | Phase B – Happy Food Stores | \$38,140.00 | 109-5498-552-6159 | Sep 2015 |
| | | | | CRA Fund | \$235,770.88 | |
| 75525 | 06/22/12 | Layne-Central Co | Remove and inspect Well Pump at Well #09 | \$5,916.50 | 401-1310-533-4680 | Nov 2014 |
| 82028 | 08/13/14 | Rowe Drilling Company | Pump Repair & Installation Well #3 | \$51,594.00 | 401-1310-533-4680 | Nov 2014 |
| 82226 | 09/05/14 | U.S. Tank, Inc. | Water Tank Asset Management Program | \$61,200.00 | 401-1310-533-4680 | Nov 2014 |
| 82236 | 09/08/14 | Control Systems & | Replace Soft Starters on Well 6 | \$14,950.00 | 401-1310-533-4680 | Nov 2014 |
| 82262 | 09/10/14 | Control Systems & | Replace Soft Starters on Well 7 | \$14,950.00 | 401-1310-533-4680 | Nov 2014 |
| 81916 | 08/05/14 | CH2M Hill Engineers | Lift Station 3 Design and Bid | \$44,100.00 | 401-1350-535-3100 | Jan 2015 |
| 82016 | 08/19/14 | Control Systems & | Control System Re-Configuration at Golf Course Reuse | \$6,500.00 | 401-1350-535-3400 | Oct 2014 |
| 73610 | 01/18/12 | Data Flow Systems | Narrowband Adjustment | \$1,890.00 | 401-1350-535-4680 | Oct 2014 |
| 69655 | 08/27/10 | Hatch, Mott MacDonald | Pump Station #1 - Project 272075 | \$2,570.00 | 401-5031-535-3100 | Jan 2015 |
| 76649 | 01/03/13 | American Cast Iron Pipe | PS#1 & Force Main | \$60,195.13 | 401-5031-535-6361 | Jan 2015 |
| 76909 | 04/04/13 | Ferguson Waterworks | Force Main Valves & Appurtenances | \$9,881.06 | 401-5031-535-6361 | Jan 2015 |
| 76910 | 03/12/13 | Fortiline, Inc | Force Main Valves & Appurtenances | \$1,596.04 | 401-5031-535-6361 | Jan 2015 |
| 76990 | 03/12/13 | American Cast Iron Pipe | PS#1 & Force Main | \$4,562.02 | 401-5031-535-6361 | Jan 2015 |
| 77018 | 02/05/13 | Gilbert Pump & Mechanical | Materials for PS#1 & Storage Tank | \$58,085.20 | 401-5031-535-6361 | Jan 2015 |
| 77019 | 12/03/12 | Hatch Mott MacDonald | Construction Services for PS #1 | \$69,880.17 | 401-5031-535-6361 | Jan 2015 |
| 77028 | 06/28/13 | HD Supply Waterworks | PS#1 & Force Main | \$4,252.82 | 401-5031-535-6361 | Jan 2015 |
| 77443 | 01/29/13 | American Cast Iron Pipe | PS#1 & Storage Tank | \$2,541.59 | 401-5031-535-6361 | Jan 2015 |
| 77712 | 08/15/13 | C.W. Roberts Contracting | Limerock, Pavement Patching | \$14,699.99 | 401-5031-535-6361 | Jan 2015 |
| 77786 | 03/12/13 | Red Valve Co | Cone Sleeve & Upgrade | \$1,620.00 | 401-5031-535-6361 | Jan 2015 |
| 77808 | 07/22/13 | Fort Walton Concrete | Floor and Grout Mix | \$5,105.50 | 401-5031-535-6361 | Jan 2015 |
| 77860 | 03/22/13 | Southwestern Suppliers | Rebar & Plastic Bolster for PS #1 & Storage Tank | \$133.06 | 401-5031-535-6361 | Jan 2015 |
| | | | | | | |
| 74015 | 12/29/11 | Hatch, Mott MacDonald | PS#1 & Force Main Eval & Eng Report - Project 299802 | \$8,036.01 | 401-5031-535-3100 | Jan 2015 |
| 81966 | 08/12/14 | Gulf Coast Underground | Sewer Manhole Liner Service | \$15,298.23 | 401-5032-535-6361 | Oct 2014 |
| 130645* | 09/16/14 | Anderson Crane | Equipment Rental | \$10,500.00 | 401-5056-533-3100 | Sep 2015 |
| 130593* | 09/10/14 | Wallace O'Connell | Cinco Bayou Bridge Sewer Main | \$10,900.00 | 401-5056-533-3100 | Sep 2015 |
| | | | | Utilities Fund | 480,957.32 | |
| | | | | | | |
| 82087 | 08/25/14 | Iron Container | Solid Waste Containers | \$42,054.00 | 403-1360-534-5225 | Mar 2015 |
| | | | | Stormwater Fund | \$42,054.00 | |
| | | | | | | |
| 72985 | 09/23/11 | Hatch Mott MacDonald | Stormwater Master Plan | \$927.79 | 405-1380-538-3100 | Sep 2015 |
| | | | | Stormwater Fund | 927.79 | |
| | | | | Purchase Order Encumbrance Carryover - All Funds | \$2,585,915.98 | |

*requisition; purchase order not yet issued

CITY OF FORT WALTON BEACH

FY 2014-15 Grant & CIP Project Carryovers

Council Meeting 09/17/2014

| Divison | Project | Amount | Account | Completion |
|----------------|---|------------------|-------------------|-------------------|
| Police | Historical & Current Status Document | 990 | 001-0800-521-4700 | Dec 2014 |
| Police | Coban Server Replacement | 9,589 | 001-0800-521-6420 | Dec 2014 |
| Fire | Assistance to Firefighters Grant | 508,400 | 001-1564-522-6405 | Dec 2014 |
| Recreation | Recreation Complex | 3,595,078 | 001-5117-572-6257 | Jul 2014 |
| Golf Club | Fiber Optic Network | 13,174 | 001-1040-572-6310 | TBD |
| Facilities | Roof for New Bucket Truck | 3,500 | 001-8500-519-6310 | TBD |
| Streets | Hooper Drive Improvement | 2,866 | 001-5327-541-6351 | TBD |
| | General Fund | 4,133,597 | | |
| CDBG | Nuisance Abatement Program | 8,633 | 107-1910-554-3400 | TBD |
| CDBG | Public Services - purpose TBD | 2,143 | 107-1940-554-6997 | TBD |
| CDBG | Combs Manor Court Sidewalk | 12,789 | 107-1950-554-6353 | Dec 2014 |
| CDBG | Burnette Avenue Rain Garden | 11,000 | 107-1950-554-6355 | Oct 2014 |
| CDBG | Infrastructure - purpose TBD | 2,140 | 107-1950-554-6997 | TBD |
| CDBG | Habitat for Humanity | 42,500 | 107-1970-554-8200 | Sep 2015 |
| CDBG | Carson Drive/3rd Street | 106,384 | 107-1980-554-6997 | Sept 2015 |
| | CDBG Fund | 185,589 | | |
| Planning | Brownfield Cleanup Program Grant | 9,478 | 109-5498-552-6159 | Jun 2014 |
| | CRA Fund | 9,478 | | |
| Utilities | Cinco Bayou Water Line Task Order | 17,519 | 401-1300-536-3100 | TBD |
| Utilities | Building Maintenance - Repair leaking Roof - Field Office | 60,000 | 401-1300-536-4640 | TBD |
| Utilities | Replace A/C - Field Office & Warehouse | 13,000 | 401-1300-536-6310 | TBD |
| Water | Cinco Bridge - Design/Engineering | 25,000 | 401-5056-533-3100 | TBD |
| Water | Stacy Circle NE & Cinco Bridge Water Line Replacement | 163,436 | 401-5056-533-6360 | TBD |
| Sewer | Pump Station #1 & Force Main Rehab | 4,990,819 | 401-5031-535-6361 | TBD |
| | Utilities Fund | 5,269,774 | | |
| Solid Waste | Bathroom Remodel | 5,624 | 403-1360-534-4640 | TBD |
| | Sanitation Fund | 5,624 | | |
| Stormwater | Linwood Drainage Project | 12,026 | 405-1380-538-4680 | TBD |
| Stormwater | Hooper Drive Improvement - Install Storm Drainage | 2,161 | 405-5327-538-6358 | TBD |
| | Stormwater Fund | 14,187 | | |
| | Grant & CIP Project Carryovers - All Funds | 9,618,249 | | |